Clay County Board of County Commissioners

FY 2012/2013 Annual Budget

September 25, 2012 Approved Version

Clay County, Florida

FY 2012/2013 ANNUAL BUDGET

CLAY COUNTY BOARD of COUNTY COMMISSIONERS

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Clay County, Florida
Approved Budget FY 2012/2013

OCTOBER 1, 2012 through SEPTEMBER 30, 2013

COUNTY COMMISSIONERS

Wendell D. Davis, District-1, Term ends November 2012
Douglas P. Conkey, District-2, Term ends November 2014
W. Travis Cummings, District-3, Term ends November 2012
T. Chereese Stewart, District-4, Term ends November 2014
Ronnie E. Robinson, District-5, Term ends November 2012

COUNTY MANAGER

S. C. Kopelousos

COUNTY ATTORNEY

Mark Scruby

COMMISSION AUDITOR

Mike Price

ELECTED OFFICIALS

James Jett, Clerk of Courts
Roger A. Suggs, Property Appraiser
Rick Beseler, Sheriff
Chris H. Chambless, Supervisor of Elections
Jimmy Weeks, Tax Collector

Document Preparation:
Budget Office

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Budget message from the County Manager to be inserted here in presentation of the final proposed budget document.

RESOLUTION # 11/12-104

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF CLAY COUNTY, FLORIDA, ADOPTING THE FINAL LEVY OF AD VALOREM TAXES FOR CLAY COUNTY (INCLUDING SPECIAL TAXING DISTRICTS AND DEPENDENT TAXING DISTRICTS IN CLAY COUNTY) FOR FISCAL YEAR 2012-2013; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Board of County Commissioners of Clay County, Florida, on September 11, 2012, adopted Fiscal Year 2012-2013 Tentative Millage rates following a public hearing as required by Florida Statute 200.065; and

WHEREAS, the Board of County Commissioners of Clay County, Florida, advertised pursuant to Sections 129.03(b) and 200.065, Florida Statutes, its Summary of Statement Notice in the *Clay Today* on September 20, 2012; and

WHEREAS, the Board of County Commissioners of Clay County, Florida, held a final public hearing on September 25, 2012, at 5:05 p.m., as required by Florida Statute 200.065; and

WHEREAS, the gross taxable value for operating purposes not exempt from taxation has been certified by the County Property Appraiser to the Board of County Commissioners as $7,903,951,877.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Clay County, Florida, that:

The Fiscal Year 2012-2013 proposed aggregate millage rate is 7.5909 which is less than the current year aggregate rolled-back rate of 7.8632 by 3.46%.

The proposed operating millage rates are broken down as follows:

General Fund (EMS)	*1.2000 mills*
General Fund (Other County Services)	*.3684 mills*
Fine & Forfeiture Fund (Law Enforcement)	*3.4043 mills*
Unincorporated Services MSTU Fund	*0.1875 mills*
Law Enforcement MSTU-4 Fund	*2.1860 mills*
Fire Control MSTU-8 Fund	*0.5048 mills*
Lake Asbury MSBD	*0.0000 mills*

This resolution shall take effect immediately upon its adoption.

DULY ADOPTED at a public hearing this 25th Day of September, 2012.

Board of County Commissioners
Clay County, Florida

Douglas P. Conkey, Chairman

ATTEST:

S. C. Kopelousos
Clerk of the Board of County Commissioners

I hereby certify that this document consisting of 1 page[s] and further identified as [Resolution 11/12-104] is **a true and correct** copy of the original maintained **in the custody of S.C.** Kopelousos as County Manager **and Ex-Officio Clerk** of the Board of County Commissioners **of Clay** County, Florida, this 27 day of Sept., 2012.

By: Gwenda John **Deputy Clerk**
[Not Valid without **the seal of the Board]**

RESOLUTION #11/12-105

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF CLAY COUNTY, FLORIDA, ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2012/2013; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Board of County Commissioners of Clay County, Florida, on September 11, 2012, held a public hearing as required by Florida Statute 200.065; and

WHEREAS, the Board of County Commissioners of Clay County, Florida, advertised pursuant to Sections 129.03(b) and 200.065, Florida Statutes, its Summary of Statement Notice in the *Clay Today* on September 20, 2012; and

WHEREAS, the Board of County Commissioners of Clay County, Florida, set forth the appropriations and revenue estimate for the Budget for Fiscal Year 2012-2013 in the amount of $284,425,835 (inclusive of the Lake Asbury MSBD Budget of $1,361,190).

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Clay County, Florida, that:

1. The Fiscal Year 2012-2013 Final Budget be adopted.
2. This resolution shall take effect immediately upon its adoption.

DULY ADOPTED at a public hearing this 25th Day of September, 2012.

Board of County Commissioners
Clay County, Florida

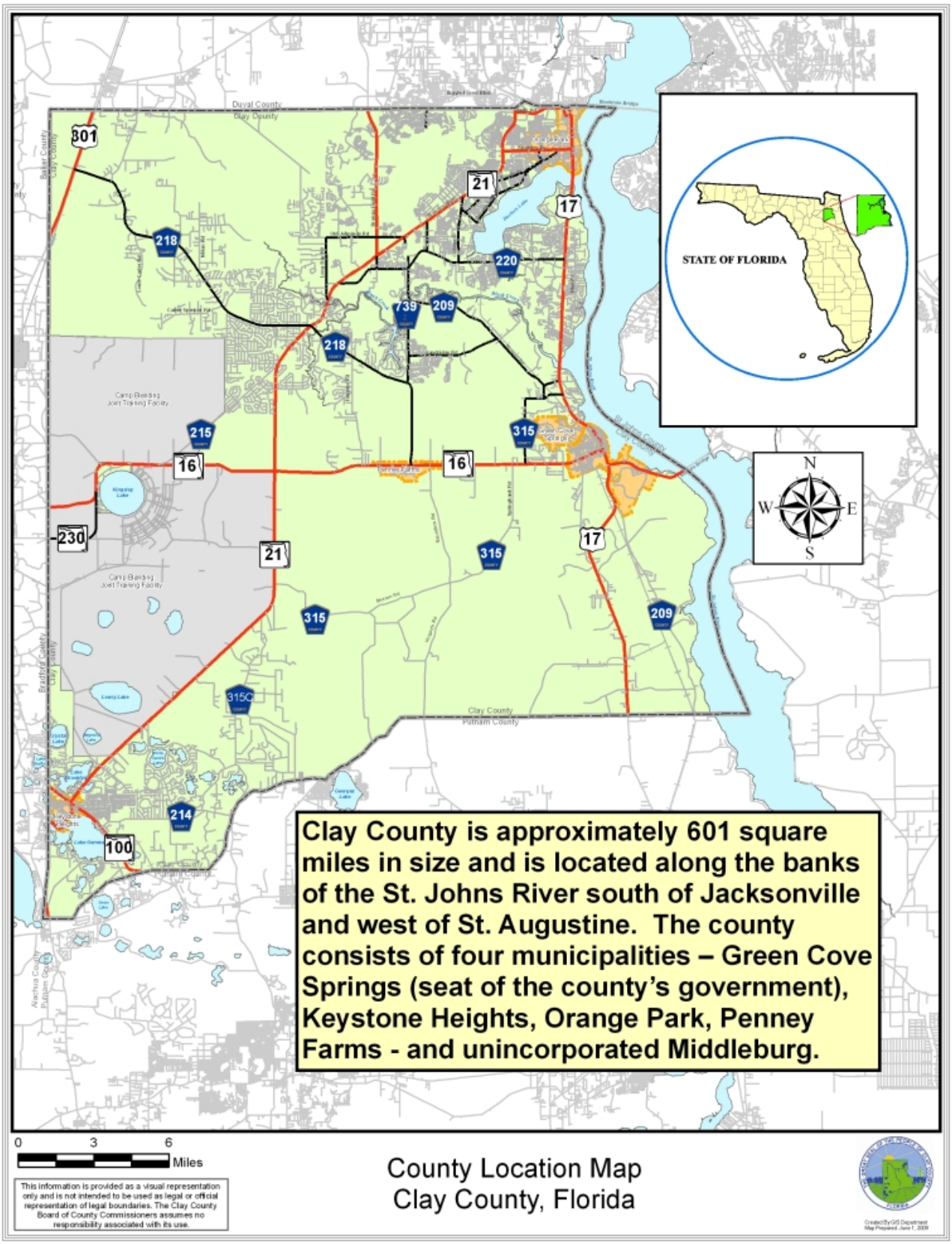
Douglas P. Conkey, Chairman

ATTEST:

S. C. Kopelousos
Clerk of the Board of County Commissioners

I hereby certify that this document **consisting of** 5 page[s] and further identified as [Resolution 11/12-105] is **a true and** correct copy of the original maintained **in the custody** of S.C. Kopelousos as **County Manager and Ex-Officio** Clerk of the Board **of County Commissioners** of Clay County, Florida, this 27 **day of** Sept. 2012.

By: Brenda Johns Deputy Clerk
[Not Valid **without the seal** of the Board]


STATE OF FLORIDA
N
W
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S
Clay County is approximately 601 square miles in size and is located along the banks of the St. Johns River south of Jacksonville and west of St. Augustine. The county consists of four municipalities – Green Cove Springs (seat of the county's government), Keystone Heights, Orange Park, Penney Farms - and unincorporated Middleburg.
0 3 6
Miles
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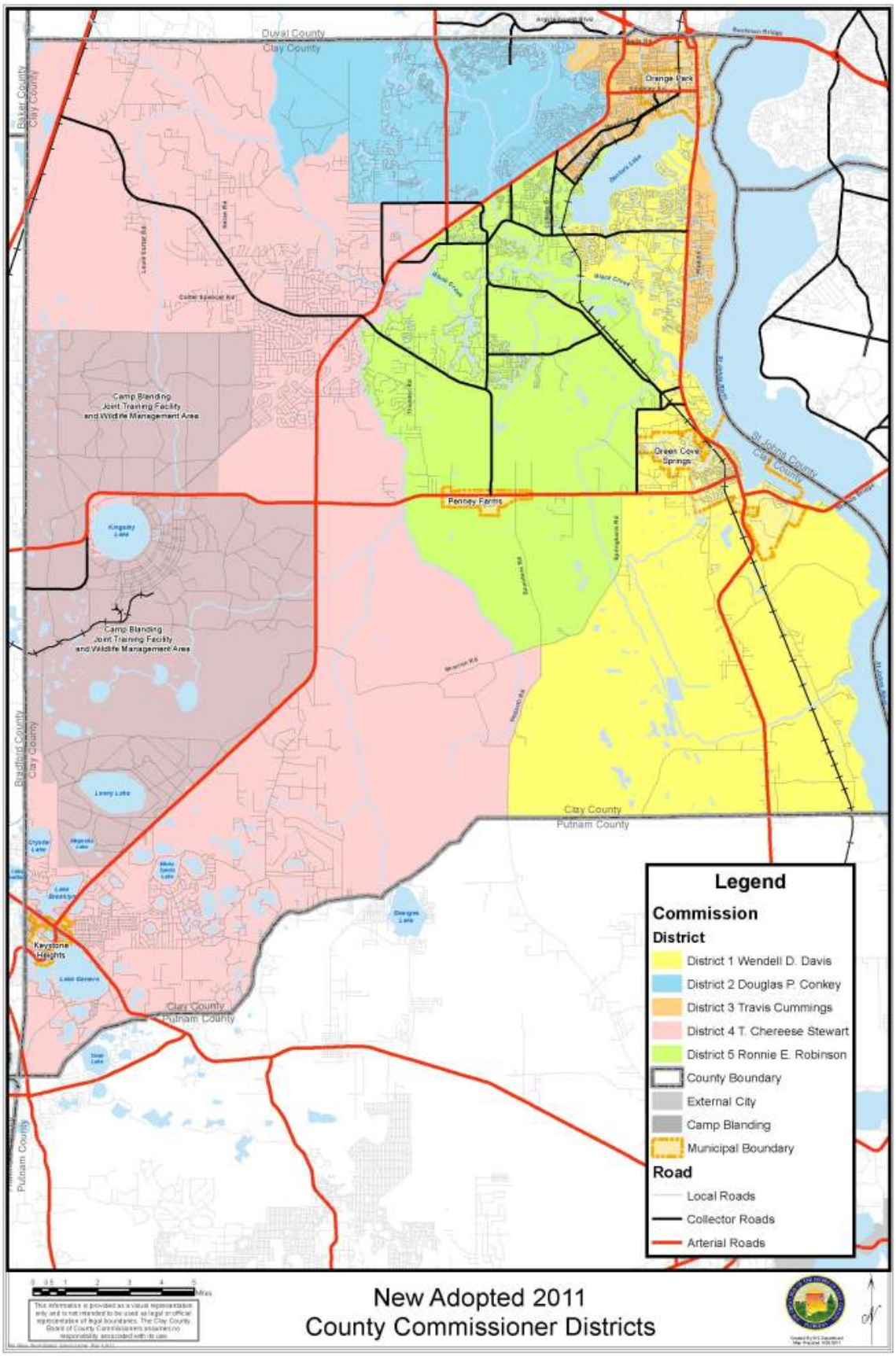
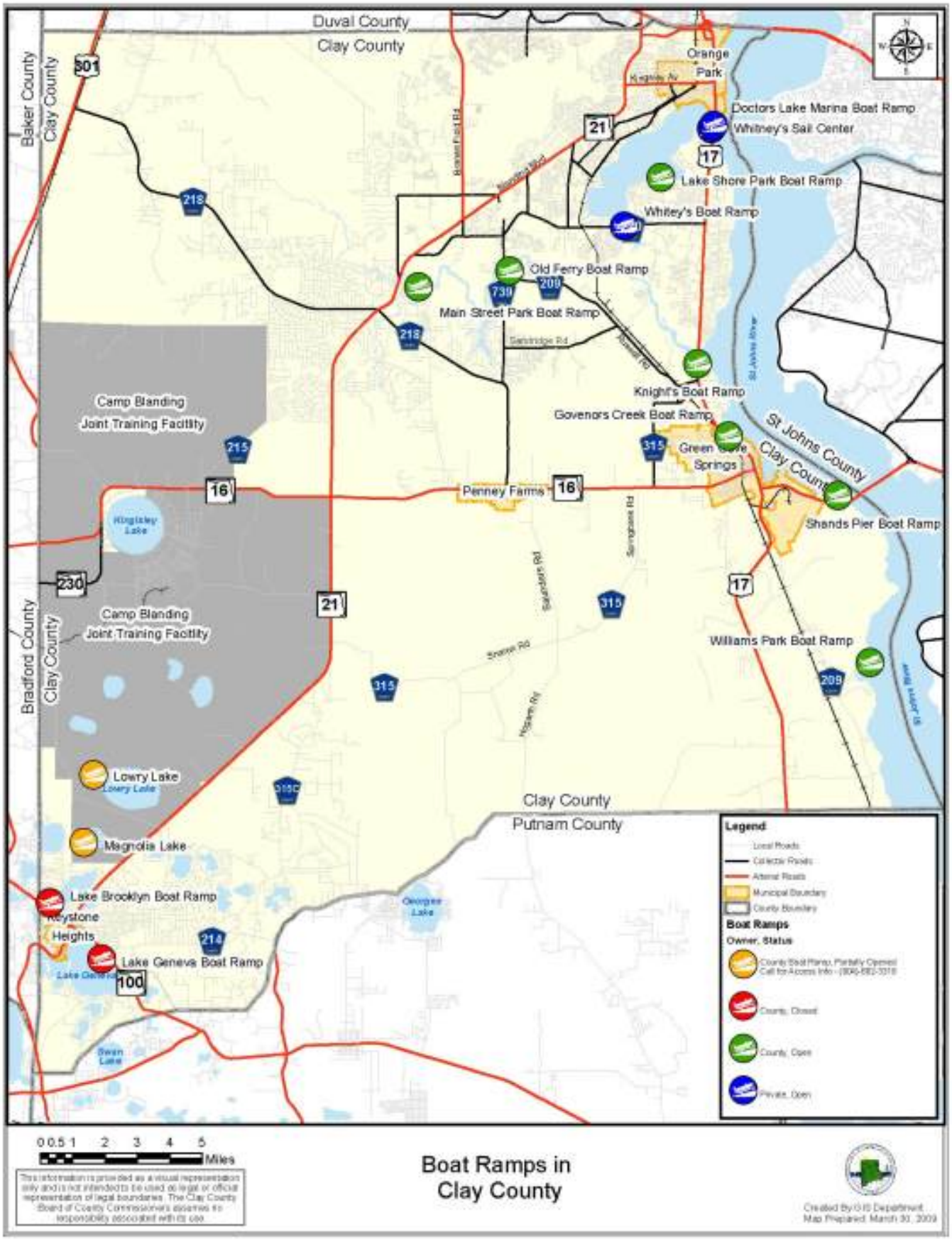
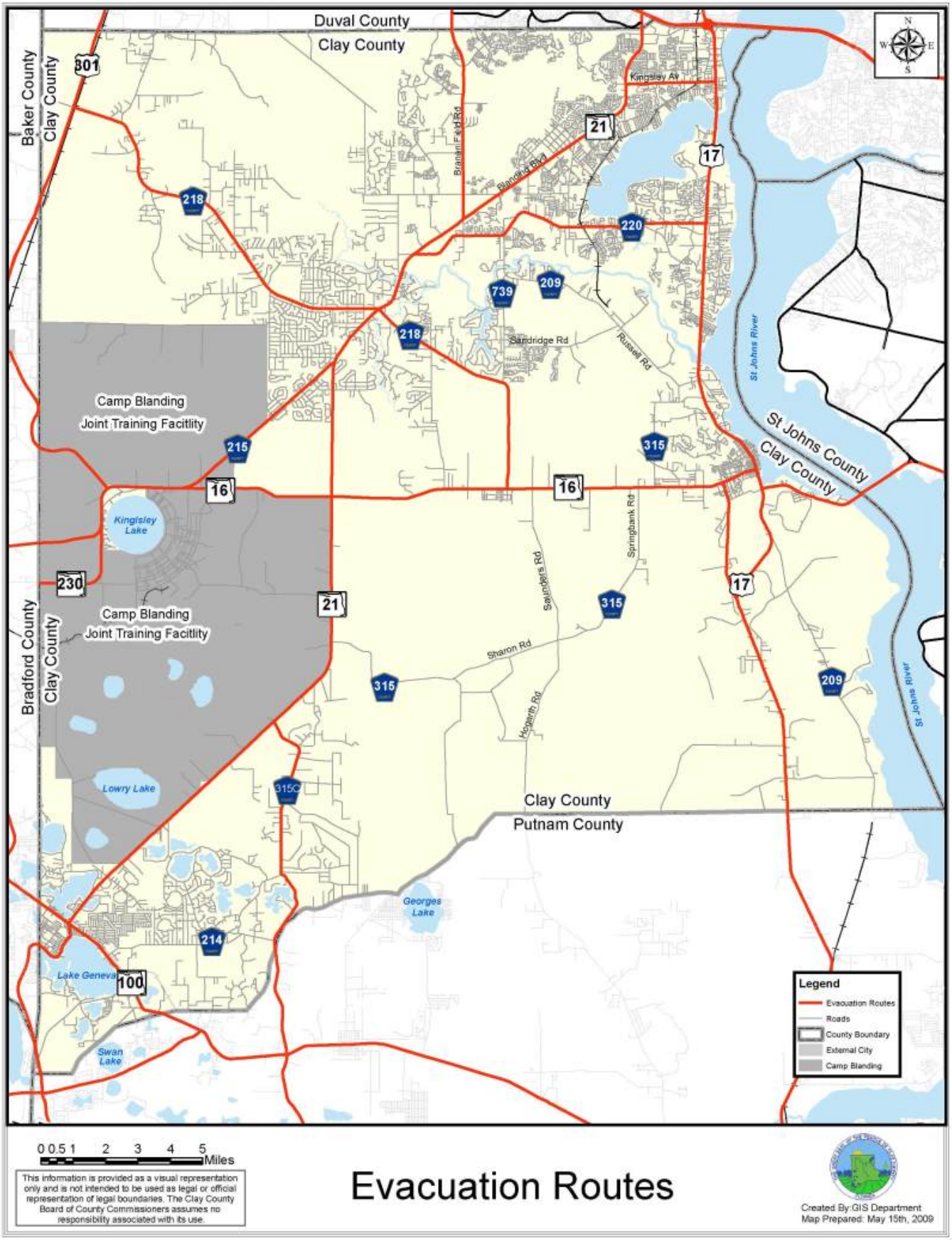
County Location Map
Clay County, Florida


Duval County
Clay County
Baker County
Clay County
Orange Park
Camp Blanding
Joint Training Facility
and Wildlife Management Area
Green Cove
Springs
St Johns County
Clay County
Penney Farms
Camp Blanding
Joint Training Facility
and Wildlife Management Area
Bradford County
Clay County
Clay County
Putnam County
Keystone
Heights
Clay County
Putnam County
Putnam County
Legend
Commission
District
District 1 Wendell D. Davis
District 2 Douglas P. Conkey
District 3 Travis Cummings
District 4 T. Chereese Stewart
District 5 Ronnie E. Robinson
County Boundary
External City
Camp Blanding
Municipal Boundary
Road
Local Roads
Collector Roads
Arterial Roads
New Adopted 2011
County Commissioner Districts


Duval County
Clay County
Baker County
Clay County
Orange Park
Doctors Lake Marina Boat Ramp
Whitney's Sail Center
Lake Shore Park Boat Ramp
Whitey's Boat Ramp
Old Ferry Boat Ramp
Main Street Park Boat Ramp
Knight's Boat Ramp
Governors Creek Boat Ramp
Green Cove Springs
St Johns County
Clay County
Shands Pier Boat Ramp
Williams Park Boat Ramp
Camp Blanding Joint Training Facility
Kingsley Lake
Penney Farms
Camp Blanding Joint Training Facility
Bradford County
Clay County
Lowry Lake
Magnolia Lake
Lake Brooklyn Boat Ramp
Keystone Heights
Lake Geneva Boat Ramp
Clay County
Putnam County
Legend
Boat Ramps
Owner, Status
County, Closed
County, Open
Private, Open
0 0.5 1 2 3 4 5 Miles
Boat Ramps in Clay County


Duval County
Clay County
Baker County
Clay County
Bradford County
Clay County
St Johns County
Clay County
Clay County
Putnam County
Camp Blanding
Joint Training Facitlity
Camp Blanding
Joint Training Facitlity
Kingsley Lake
Lowry Lake
Lake Geneva
Swan Lake
Georges Lake
St Johns River
Kingsley Av
Branan Field Rd
Blanding Blvd
Sandridge Rd
Russell Rd
Saunders Rd
Springbank Rd
Sharon Rd
Hogarth Rd
301
218
21
17
220
739
209
218
215
16
16
315
230
21
315
17
315
209
315C
214
100
Legend
Evacuation Routes
Roads
County Boundary
External City
Camp Blanding
0 0.5 1 2 3 4 5 Miles
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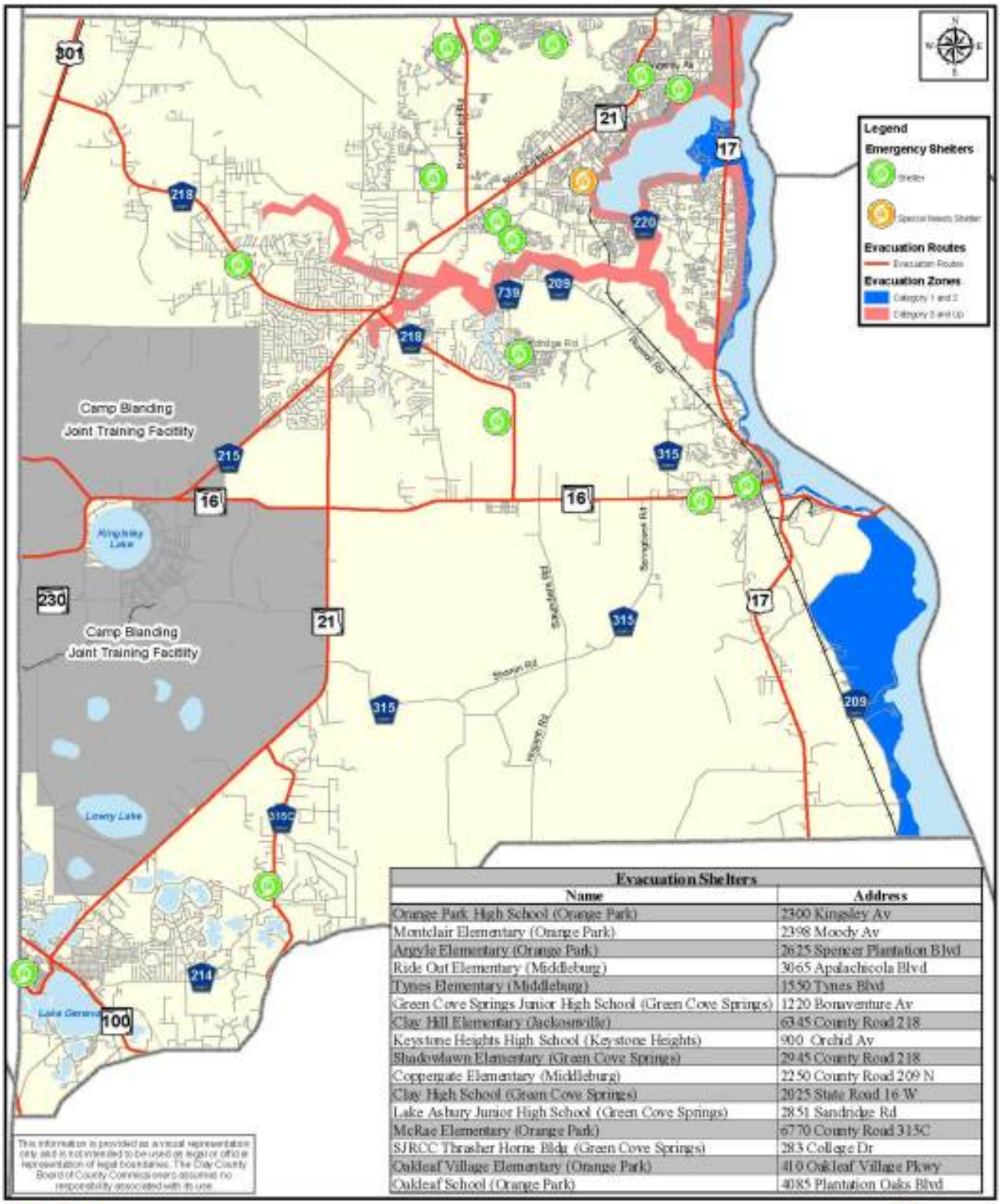
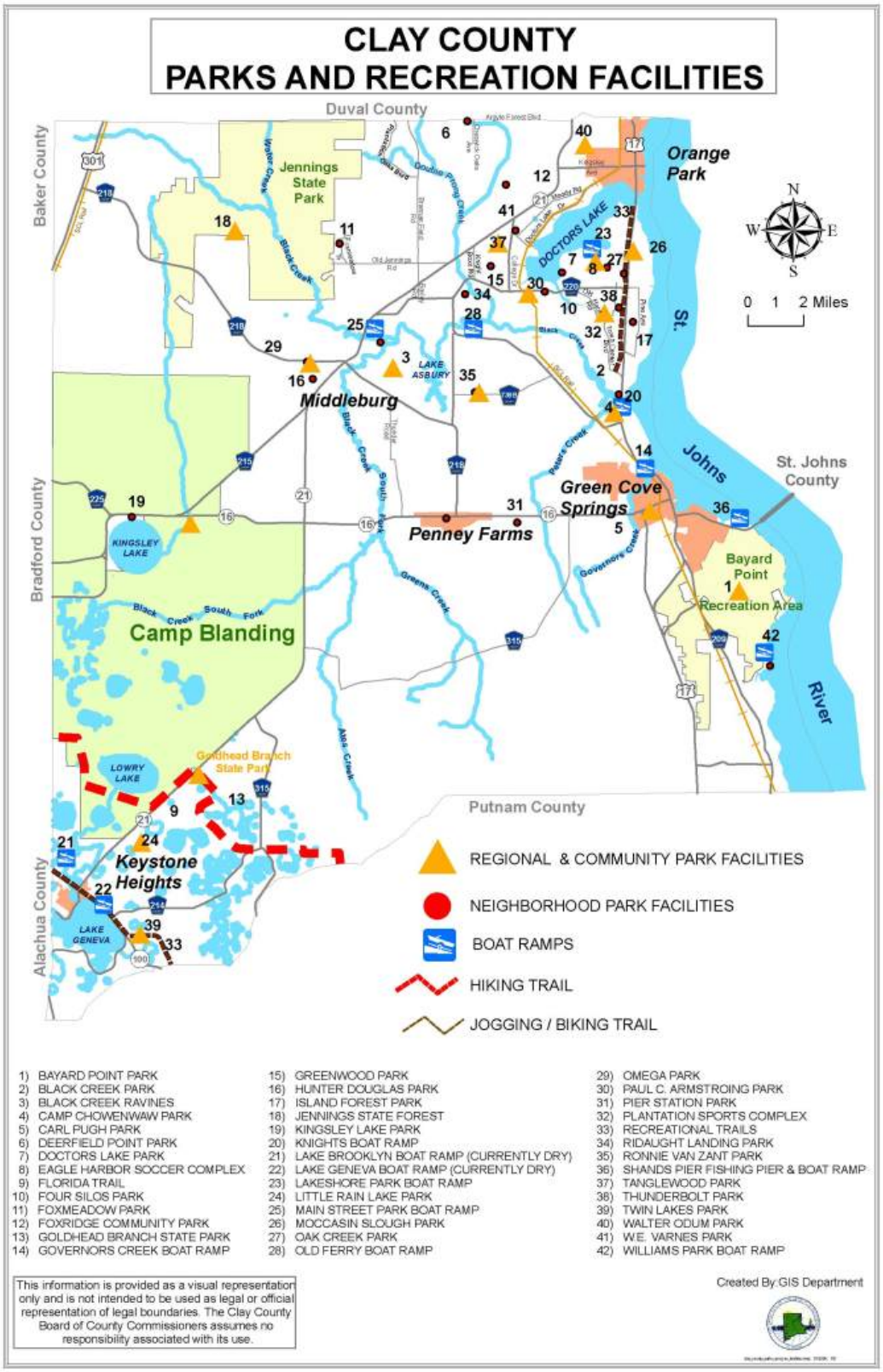
Evacuation Routes
Created By: GIS Department
Map Prepared: May 15th, 2009



Evacuation Shelters	
Name	Address
Orange Park High School (Orange Park)	2300 Kingsley Av
Montclair Elementary (Orange Park)	2398 Moody Av
Argyle Elementary (Orange Park)	2625 Spencer Plantation Blvd
Ride Out Elementary (Middleburg)	3065 Apalachicola Blvd
Tynes Elementary (Middleburg)	1550 Tynes Blvd
Green Cove Springs Junior High School (Green Cove Springs)	1220 Bonaventure Av
Clay Hill Elementary (Jacksonville)	6345 County Road 218
Keystone Heights High School (Keystone Heights)	900 Orchid Av
Shadowlawn Elementary (Green Cove Springs)	2945 County Road 218
Coppergate Elementary (Middleburg)	2250 County Road 209 N
Clay High School (Green Cove Springs)	2025 State Road 16 W
Lake Asbury Junior High School (Green Cove Springs)	2851 Sandridge Rd
McRae Elementary (Orange Park)	6770 County Road 315C
SJRCC Thrasher Horne Bldg (Green Cove Springs)	283 College Dr
Oakleaf Village Elementary (Orange Park)	410 Oakleaf Village Pkwy
Oakleaf School (Orange Park)	4085 Plantation Oaks Blvd

Hurricane Evacuation Map

Created By GIS Department
Map Prepared: March 20, 2009


CLAY COUNTY
PARKS AND RECREATION FACILITIES
Duval County
Baker County
Bradford County
Alachua County
Putnam County
St. Johns County
Orange Park
Jennings State Park
Middleburg
Green Cove Springs
Penney Farms
Bayard Point Recreation Area
Camp Blanding
Keystone Heights
Goldhead Branch State Park
DOCTORS LAKE
LAKE ASBURY
KINGSLEY LAKE
LOWRY LAKE
LAKE GENEVA
St. Johns River
N
S
E
W
0 1 2 Miles
REGIONAL & COMMUNITY PARK FACILITIES
NEIGHBORHOOD PARK FACILITIES
BOAT RAMPS
HIKING TRAIL
JOGGING / BIKING TRAIL
1) BAYARD POINT PARK
2) BLACK CREEK PARK
3) BLACK CREEK RAVINES
4) CAMP CHOWENWAW PARK
5) CARL PUGH PARK
6) DEERFIELD POINT PARK
7) DOCTORS LAKE PARK
8) EAGLE HARBOR SOCCER COMPLEX
9) FLORIDA TRAIL
10) FOUR SILOS PARK
11) FOXMEADOW PARK
12) FOXRIDGE COMMUNITY PARK
13) GOLDHEAD BRANCH STATE PARK
14) GOVERNORS CREEK BOAT RAMP
15) GREENWOOD PARK
16) HUNTER DOUGLAS PARK
17) ISLAND FOREST PARK
18) JENNINGS STATE FOREST
19) KINGSLEY LAKE PARK
20) KNIGHTS BOAT RAMP
21) LAKE BROOKLYN BOAT RAMP (CURRENTLY DRY)
22) LAKE GENEVA BOAT RAMP (CURRENTLY DRY)
23) LAKESHORE PARK BOAT RAMP
24) LITTLE RAIN LAKE PARK
25) MAIN STREET PARK BOAT RAMP
26) MOCCASIN SLOUGH PARK
27) OAK CREEK PARK
28) OLD FERRY BOAT RAMP
29) OMEGA PARK
30) PAUL C. ARMSTROING PARK
31) PIER STATION PARK
32) PLANTATION SPORTS COMPLEX
33) RECREATIONAL TRAILS
34) RIDAUGHT LANDING PARK
35) RONNIE VAN ZANT PARK
36) SHANDS PIER FISHING PIER & BOAT RAMP
37) TANGLEWOOD PARK
38) THUNDERBOLT PARK
39) TWIN LAKES PARK
40) WALTER ODUM PARK
41) W.E. VARNES PARK
42) WILLIAMS PARK BOAT RAMP
This information is provided as a visual representation only and is not intended to be used as legal or official representation of legal boundaries. The Clay County Board of County Commissioners assumes no responsibility associated with its use.
Created By:GIS Department

A Brief History of Clay County

Clay County, Florida, rich in natural beauty and history, is a water wonderland, where lakes and rivers are in abundance. With its entire eastern boundary defined by the north-flowing St. Johns River it is no wonder that the scenery is captivating. Once a part of Duval County (Jacksonville), Clay County was carved out in December 1858 and is named for Kentuckian Henry Clay, Secretary of State under John Quincy Adams. The county consists of four incorporated municipalities: Green Cove Springs, Keystone Heights, Orange Park, and Penney Farms, as well as one unincorporated municipality, Middleburg.

Both regional and national wars greatly impacted life in Clay County throughout the 1800's. When fighting erupted with the Seminoles in December 1835, Garrey's Ferry (the site of present-day Middleburg) was chosen as a supply depot for the U.S. Army on Florida's east coast. In 1836, Ft. Heileman was established and Garrey's Ferry was one of the few Florida frontier towns not abandoned during the 2nd Seminole War. In mid-1864, during the Civil War, Union forces established a fort at Magnolia Springs on the St. Johns River where they could send troops to apply pressure to Confederate forces located within the county.

After the Civil War, tourism became a vital part of Clay County life. Northerners were drawn to the natural springs that promised healing and the warm climates that offered respite from frigid northern winters. The tourists were delighted by the exotic wildlife and vegetation found along the banks of the creeks and rivers. Dozens of hotels were built to accommodate the visitors who came by steamboat and families along the St. Johns River opened their plantation homes to northern visitors. Among the visitors to Clay County were such famous people as Ulysses S. Grant, President Grover Cleveland (who had spring water shipped to the White House), Buffalo Bill, and Sitting Bull. The height of tourism in Clay County spanned three decades, from the 1870's to the early 1900's, but went into decline when Henry Flagler's railroad reached Miami and south Florida became easily accessible.

There have been several nationally-known Clay County native born residents including: Nixon Smiley, a renowned journalist, naturalist, and the author of 15 books; General Roy S. Geiger, USMC, a famous WWII General; Augusta Savage, an African-American and internationally-known sculptor who was part of the "Harlem Renaissance" in Paris during the 1920's and 1930's; and Charles Merrill, the founder of Merrill Lynch.

The military's influence on Clay County has continued, particularly since WWII. In 1939, 28,000 acres on Kingsley Lake in central Clay County were purchased by the Florida National Guard as a new training site. In heavy use during WWII, Camp Blanding was not deemed a viable permanent post after the war and is now a training site for the Florida National Guard with over 70,000 acres and the largest museum in Clay County. During WWII, Lee Field, in Green Cove Springs, was a flight-training center. At the end of the war, the Navy converted Lee Field into a headquarters for the mothball fleet.

Residents and visitors of Clay County still enjoy the beauty that the environment offers. Recreation spans from boating on one of its bodies of water to enjoying the variation of wildlife and horticulture along one of its nature trails to playing sports in one of its parks. Great efforts are being made to preserve history, protect greenways, and provide areas for organized youth sports. Two most noticeable plans for recreational and natural enjoyment are Camp Chowenwaw and Moccasin Slough.

Camp Chowenwaw was a historical Girl Scout Camp which began as a gift of one of the parcels from the Prime Osborne family of Jacksonville. It provides habitat for many known species, such as fox squirrels, river otters, gopher tortoises, white-tailed deer, alligators and a variety of snakes. The Girl Scouts operated the camp along the St. Johns River for over 70 years before deciding to relocate approximately five miles upstream. The County took possession of the camp in March of 2006 with the aid of a Florida Communities Trust Grant. The rustic Big Cabin, which aside from the additions of a modern institutional kitchen and restrooms, was constructed by the Depression-era Civilian Conservation Corps in the 1930's. Preserving this and other historical structures set in this ecosystem is a goal of the County. The County wishes to offer the natural environment of Camp Chowenwaw to the public in a way that continues the legacy of stewardship partly reflected in the Girl Scouts ethic of "leaving a place cleaner than one finds it." The camp is operated as a retreat centered on its natural environment.

Moccasin Slough is 255 acres of protected property that was acquired by Clay County in 2004 with the assistance of The Florida Communities Trust, The Land and Water Conservation Fund, the Trust for Public Land, and the North Florida Lands Trust. It is one of the last large, undeveloped tracts of land on the St. Johns River. It is located in the unincorporated area of Fleming Island north of Palatka and south of Jacksonville in an area that is one of the fastest growing in the First Coast urbanized area. This project will be managed as a passive outdoor recreation area providing public access to the Black Creek Trail. Moccasin Slough's combination of natural and cultural features will provide outstanding environmental education opportunities to residents and visitors. Proposed future improvements include restrooms, marsh and river overlooks, and interpretive signage. The park could become an important component in a Fleming Island Greenway.

Through many years of development, one can see the importance of Clay County's waterways and natural beauty. The environment offers a versatility that draws residents and visitors of all ages and cultures. Plans and provisions to protect and maintain the natural resources found in Clay County are an important part of what makes it special to its residents and visitors today.

CLAY COUNTY DEMOGRAPHICS

LAND AREA	601.11	Sq. Miles
Persons per square mile (2010 Census)	317.52	
POPULATION (Projection) [1]	**191,143**	**100.0**
HOUSEHOLDS [2]		
Total households	68,792	100.0
Family households (families)	52,419	76.2
With own children under 18 years	24,179	35.1
Husband-wife family	40,051	58.2
With own children under 18 years	17,083	24.8
Female householder	8,855	12.9
With own children under 18 years	5,190	7.5
Non-family households	16,373	23.8
Householder living alone	12,948	18.8
Householder 65 years and over	4,684	6.8
Households with dwellers age under18	27,274	39.6
Households with dwellers age 65+	15,929	23.2
AGE [2]		
Under 5 years	11,869	6.2
5 to 9 years	13,625	7.1
10 to 14 years	15,002	7.9
15 to 19 years	15,061	7.9
20 to 24 years	10,835	5.7
25 to 29 years	10,732	5.6
30 to 34 years	10,961	5.7
35 to 39 years	13,122	6.9
40 to 44 years	14,253	7.5
45 to 49 years	15,954	8.4
50 to 54 years	14,135	7.4
55 to 59 years	12,118	6.3
60 to 64 years	10,906	5.7
65 to 69 years	7,941	4.2
70 to 74 years	5,563	2.9
75 to 79 years	3,873	2.0
80 to 84 years	2,672	1.4
85 years and over	2,243	1.2
SEX [2]		
Male	93,491	49.0
Female	97,374	51.0
RACE [2]		
White	156,087	81.8
Black or African American	18,831	9.9
American Indian & Alaskan Native	871	0.5
Asian	5,589	2.9
Hispanic or Latino (of any race)	14,609	7.7
Native Hawaiian & Pacific Islander	214	0.1
Some other race	3,645	1.9
One race	185,237	97.1
Two or more races	5,628	2.9
HOUSING VALUE ***Specified owner-occupied units*** [3]		
Less than $50,000	2,546	5.2
$50,000 to $99,999	6,345	13.0
$100,000 to $149,999	9,758	20.0
$150,000 to $199,999	12,096	24.7
$200,000 to $299,999	11,180	22.9
$300,000 to $499,999	5,834	11.9
$500,000 to $999,999	1,035	2.1
$1,000,000 or more	105	0.2

HOUSING UNITS [2]	**75,478**	**100.0**
Owner-occupied housing units	52,567	91.1
Renter-occupied housing units	16,225	8.9
HOUSEHOLD INCOME & BENEFITS [2]	**65,889**	**100.0**
Less than $10,000	3,757	5.7
$10,000 to $14,999	2,081	3.2
$15,000 to $24,999	5,148	7.8
$25,000 to $34,999	6,477	9.8
$35,000 to $49,999	9,958	15.1
$50,000 to $74,999	15,173	23.0
$75,000 to $99,999	9,074	13.8
$100,000 to $149,999	10,423	15.8
$150,000 to $199,999	2,239	3.4
$200,000 or more	1,599	2.4
Median household income ($)	58,263	(X)
POPULATION (16+ Years) [2]	**146,504**	**100.0**
OCCUPATION (16+ Years) [2]	**96,103**	**100.0**
Armed Forces	2,490	1.7
Management, professional	29,575	36.2
Service occupations	13,293	16.3
Sales and office occupations	23,616	28.9
Farming, fishing, & forestry	276	0.3
Natural resources, construction, maintenance	7,371	9.0
Production, transport & moving materials	7,781	9.5
Unemployed	11,977	8.2
VEHICLES / HOUSEHOLD [3]		
None	2,938	4.5
1	20,226	30.7
2	28,550	43.3
3 or more	14,175	21.5
EDUCATIONAL ATTAINMENT [3]		
Population 25 years and over	124,725	100.0
Less than 9th grade	3,866	3.1
9th to 12th grade, no diploma	8,731	7.0
High school graduate or GED	34,798	27.9
Some college, no degree	33,551	26.9
Associate's degree	12,847	10.3
Bachelor's degree	20,205	16.2
Graduate or professional degree	10,726	8.6
Percent high school graduate or higher	(X)	89.9
Percent bachelor's degree or higher	(X)	24.8
AGE OF HOUSING [3]		
1939 or earlier	1,132	1.5
1940 to 1949	1,604	2.1
1950 to 1959	1,779	2.4
1960 to 1969	4,090	5.4
1970 to 1979	12,442	16.4
1980 to 1989	16,719	22.1
1990 to 1999	14,035	18.6
2000 to 2004	14,953	19.8
2005 or later	8,820	11.7

(X) = Not Applicable
Information taken from:
[1] Bureau of Economic and Business Research, Revised Bulletin 162, March 2012
[2] U.S. Census Bureau, 2010 Survey, American Fact Finder
[3] U.S. Census Bureau, 2010 American Community Survey

EXISTING POPULATION DISTRIBUTION

	CLAY COUNTY		FLORIDA	
	Number	Percent	Number	Percent
All Persons	190,865	100.0	18,801,310	100.0
Under 5 years	11,869	6.2	1,073,506	5.7
5 to 9 years	13,625	7.1	1,080,255	5.7
10 to 14 years	15,002	7.9	1,130,847	6.0
15 to 19 years	15,061	7.9	1,228,382	6.5
20 to 24 years	10,835	5.7	1,228,758	6.5
25 to 29 years	10,732	5.6	1,179,227	6.3
30 to 34 years	10,961	5.7	1,110,318	5.9
35 to 39 years	13,122	6.9	1,178,467	6.3
40 to 44 years	14,253	7.5	1,252,787	6.7
45 to 49 years	15,954	8.4	1,401,202	7.5
50 to 54 years	14,135	7.4	1,340,291	7.1
55 to 59 years	12,118	6.3	1,202,418	6.4
60 to 64 years	10,906	5.7	1,135,250	6.0
65 to 69 years	7,941	4.2	959,233	5.1
70 to 74 years	5,563	2.9	768,707	4.1
75 to 79 years	3,873	2.0	615,514	3.3
80 to 84 years	2,672	1.4	482,023	2.6
85 years and over	2,243	1.2	434,125	2.3

Information taken from: U.S. Census Bureau, 2010 Survey, American Fact Finder

EXISTING POPULATION: RACE AND ETHNICITY

	CLAY COUNTY		FLORIDA	
	Number	Percent	Number	Percent
One race	185,237	97.1	18,328,733	97.5
White	156,087	81.8	14,109,162	75.0
Black or African American	18,831	9.9	2,999,862	16.0
American Indian &Alaska Native	871	0.5	71,458	0.4
Asian	5,589	2.9	454,821	2.4
Asian Indian	629	0.3	128,735	0.7
Chinese	455	0.2	72,248	0.4
Filipino	2,979	1.6	90,223	0.5
Japanese	201	0.1	13,224	0.1
Korean	320	0.2	26,205	0.1
Vietnamese	383	0.2	58,470	0.3
Other Asian	622	0.3	65,716	0.3
Native Hawaiian & Pacific Islander	214	0.1	12,286	0.1
Native Hawaiian	61	0.0	2,809	0.0
Guamanian or Chamorro	91	0.0	3,747	0.0
Samoan	32	0.0	1,153	0.0
Other Pacific Islander	30	0.0	4,577	0.0
Some other race	3,645	1.9	681,144	3.6
Two or more races	5,628	2.9	472,577	2.5
Race alone or with one or more races [1]	190,865	100.0	18,801,310	100.0
White	160,972	84.3	14,488,435	77.1
Black or African American	21,028	11.0	3,200,663	17.0
American Indian and Alaska Native	2,261	1.2	162,562	0.9
Asian	7,547	4.0	573,083	3.0
Native Hawaiian and Other Pacific Islander	530	0.3	39,914	0.2
Some other race	4,656	2.4	844,318	4.5

[1] *In combination with one or more of the other races listed. The numbers may add to more than the total population and the percentages may add to more than 100 percent because individuals may report more than one race.*
Information taken from: U.S. Census Bureau, 2010 Survey, American Fact Finder

HISPANIC OR LATINO RACE – TOTAL POPULATION

	CLAY COUNTY		FLORIDA	
	Number	Percent	Number	Percent
Total Population	190,865	100.0	18,801,310	100.0
Hispanic or Latino (of any race)	14,609	7.7	4,223,806	22.5
Mexican	3,347	1.8	629,718	3.3
Puerto Rican	5,292	2.8	847,550	4.5
Cuban	1,236	0.6	1,213,438	6.5
Other Hispanic or Latino	4,734	2.5	1,533,100	8.2
Not Hispanic or Latino	176,256	92.3	14,557,504	77.5
White alone	156,087	81.8	14,109,162	75.0

Information taken from: U.S. Census Bureau, 2010 Survey, American Fact Finder

EXISTING POPULATION: EDUCATIONAL ATTAINMENT

	CLAY COUNTY		FLORIDA	
	Number	Percent	Number	Percent
All Persons 25 years and over	124,725	100.0	13,077,179	100.0
Less than 9th grade	3,866	3.1	745,399	5.7
9th to 12th grade, no diploma	8,731	7.0	1,150,791	8.8
High school graduate (incl. equivalent)	34,798	27.9	3,910,077	29.9
Some college, no degree	33,551	26.9	2,772,362	21.2
Associate degree	12,847	10.3	1,124,637	8.6
Bachelor's degree	20,205	16.2	2,170,812	16.6
Graduate or professional degree	10,726	8.6	1,176,946	9.0
Percent high school graduate or higher	(X)	89.9	(X)	85.5
Percent bachelor's degree or higher	(X)	24.8	(X)	25.8

(X) = Not Applicable
Information taken from: U.S. Census Bureau, 2010 American Community Survey

EXISTING POPULATION: INCOME & BENEFITS BY HOUSEHOLDS

	CLAY COUNTY		FLORIDA	
	Number	Percent	Number	Percent
Total Households	65,889	100.0	7,035,068	100.0
Less than $10,000	3,757	5.7	587,347	8.3
$10,000 to $14,999	2,081	3.2	442,863	3.6
$15,000 to $24,999	5,148	7.8	889,272	12.6
$25,000 to $34,999	6,477	9.8	859,410	12.2
$35,000 to $49,999	9,958	15.1	1,107,501	15.7
$50,000 to $74,999	15,173	23.0	1,284,928	18.3
$75,000 to $99,999	9,074	13.8	750,571	10.7
$100,000 to $149,999	10,423	15.8	678,016	9.6
$150,000 to $199,999	2,239	3.4	215,741	3.1
$200,000 or more	1,559	2.4	219,419	3.1
Median household income	58,263	(X)	44,409	(X)

(X) = Not Applicable
Information taken from: U.S. Census Bureau, 2010 Survey, American Fact Finder

EXISTING HOUSEHOLDS: NUMBER AND AVERAGE SIZE

	CLAY COUNTY	FLORIDA
Number of Housing Units	75,554	8,994,091
Average Size	2.89	2.62

Information taken from: U.S. Census Bureau, 2010 American Community Survey

EXISTING HOUSEHOLDS BY TYPE

	CLAY COUNTY		FLORIDA	
	Number	Percent	Number	Percent
Total households	68,792	100.0	7,420,802	100.0
Family households (families)	52,419	76.2	4,835,475	65.2
With own children under age 18	24,179	35.1	1,932,725	26.0
Husband-wife family	40,051	58.2	3,457,149	46.6
With own children under age 18	17,083	24.8	1,230,374	16.6
Female householder	8,855	12.9	1,005,042	13.5
With own children under age 18	5,190	7.5	530,343	7.1
Non-family households	16,373	23.8	2,585,327	34.8
Householder living alone	12,948	18.8	2,021,781	27.2
Householder 65 years and over	4,684	6.8	824,389	11.1
Households with dwellers age under18	27,274	39.6	2,209,965	29.8
Households with dwellers age 65+	15,929	23.2	2,327,682	31.4

Information taken from: U.S. Census Bureau, 2010 Survey, American Fact Finder

2011 TOP TEN TAXPAYERS
Clay County, Florida

Taxpayer	Type of Business	Real Property	Tangible Personal Property	Total Taxable Value	Percent of Total Taxable Value
Clay Electric Cooperative, Inc.	Utility	$9,658,370	$152,640,700	$162,299,070	2.00%
Simon Property Group LP	Mall Complex	$94,337,932	$673,473	$95,011,405	1.17%
Orange Park Medical Center	Hospital	$28,853,233	$17,676,798	$46,530,031	0.57%
TECO Pipeline Holding Co. LLC	Utility	$0	$46,411,572	$46,411,572	0.57%
AT&T Property Tax Group - Southeast	Financial	$8,000,000	$37,196,792	$45,196,792	0.56%
Wal-Mart Stores East LP	Retail	$34,944,691	$7,816,884	$42,761,575	0.53%
Mid-America Apartments LP	Apartments	$33,000,000	$25,611	$33,025,611	0.41%
Blue Cross Blue Shield of FL	Insurance	$6,000,000	$19,617,414	$25,617,414	0.32%
Florida Power & Light Company	Utility	$1,907,015	$21,201,103	$23,108,118	0.28%
E I DuPont De Nemours & Co.	Mining	$736,306	$21,001,668	$21,737,974	0.27%
TOTAL		$217,437,547	$324,262,015	$541,699,562	6.67%

Information taken from: 2011 Second Final Assessment Roll for the Board of County Commissioners.

MISCELLANEOUS STATISTICS ABOUT CLAY COUNTY

General County Information	
Date of incorporation	December 1858
Form of government	Commission – County Manager
Total area in square miles	643.70
Total land area in square miles	601.11
Total water area in square miles	42.59
Miles of paved roads	753.20
Miles of dirt roads	198.30
Developed single-family residential lots	68,646
Fire Protection	
Number of paid county operated stations	12
Number of county volunteer operated stations	0
Number of paid city operated stations	1
Number of city volunteer operated stations	0
Number of chiefs	11
Number of officers	65
Number of engineers	70
Number of firefighters	39
Number of calls (alarms) answered	20,095
Number of fire inspections conducted	621
Number of fire investigations conducted	62
Number of plans reviewed by fire inspector	380
Law Enforcement Protection	
Number of stations (county facilities)	1
Number of stations (Green Cove Springs Police Department)	1
Number of stations (Orange Park Police Department)	1
Number of sub-stations (county facilities)	2
Number of sworn deputy sheriffs	374
Number of sworn city police officers	45
Parks and Recreation	
Number of community parks	11
Number of neighborhood parks	20
Number of regional parks	3
Number of county boat ramp parks	2
Number of public boat ramps/lanes	10/13
Developed park area	627 Acres
Undeveloped park area	923 Acres
Baseball fields	33
Basketball courts	13
Football/multi-purpose fields	8
Soccer fields	31
Softball fields	11
Play areas	25
Pavilions	66
Picnic areas	76
Piers	12
Tennis courts	26
Volleyball courts	6
Swimming pool	1
Hiking/nature trails	3
Canoe launch/landing	2
Public Schools	
Number of Elementary Schools	26
Number of Junior High Schools	6
Number of Junior/Senior High Schools	1
Number of High Schools	6
Number of Alternative Schools	2
Number of Adult & Community Education Programs	1

Mission Statements by Service Area

Clay County is committed to providing a multitude of services to its citizens which preserve and foster the high quality of life that they have come to enjoy. The programs that the county administers to carry out this commitment can be summarized by the following list of nine service areas and their respective missions. This budget is comprised of program pages which describe in detail how these missions will be achieved.

SERVICE AREA	MISSION
GENERAL GOVERNMENT	To provide leadership and policy direction in the delivery of essential, efficient and cost-effective services and programs which ensure the safety, welfare and best possible quality of life for all citizens and visitors of Clay County.
COURT RELATED	The duties and responsibilities of the Clerk of the Circuit Court are driven by Florida Statute and local ordinances. It is our goal to carry out these responsibilities and duties as efficiently and economically as possible in the best interests of the people of Clay County.
PUBLIC SAFETY	All people who visit, work or live in Clay County deserve to have their safety preserved at all times. It is a foremost goal of the Commission to make citizen and visitor safety a priority whenever possible. As a major quality of life issue, safety requires constant investment in, and outlook toward, the future.
PHYSICAL ENVIRONMENT	To protect the health, safety and welfare of the citizens of Clay County by providing utility services, solid waste management, and planning and zoning policies which provide a "managed" approach to growth to ensure adequate infrastructure is available to protect and enhance the County's greatest asset – the environment.
TRANSPORTATION	To maintain and improve all roadway, bridge and transportation services in the County while remaining sensitive to land use configuration and traffic control demands.
ECONOMIC ENVIRONMENT	To manage and enhance the County's growth in population, housing, business and tourism in a responsible manner, while preserving the County's integrity and assets.
HUMAN SERVICES	To provide and coordinate accessible health services to promote, protect, maintain and improve the health status of all community citizens.
CULTURE & RECREATION	To maintain and develop a variety of library services to meet the community based library needs of all its citizens in a friendly, professional and courteous manner. And to maintain all County recreational facilities for the optimal enjoyment of residents and visitors alike, and plan for the future recreational needs of our citizenry by modifying recreational programs and facilities to address the changing complexion and location of the County's population.

Clay County Organizational Chart

Clay County Voters

Clay County Charter

Board of County Commissioners

District 1	Wendell D. Davis
District 2	Douglas P. Conkey
District 3	W. Travis Cummings
District 4	T. Chereese Stewart
District 5	Ronnie E. Robinson

Elected Officials

Clerk of Courts	James B. Jett
Property Appraiser	Roger A. Suggs
Sheriff	Rick Beseler
Supervisor of Elections	Chris H. Chambless
Tax Collector	Jimmy Weeks

Administrative Assistant

County Attorney
Mark Scruby

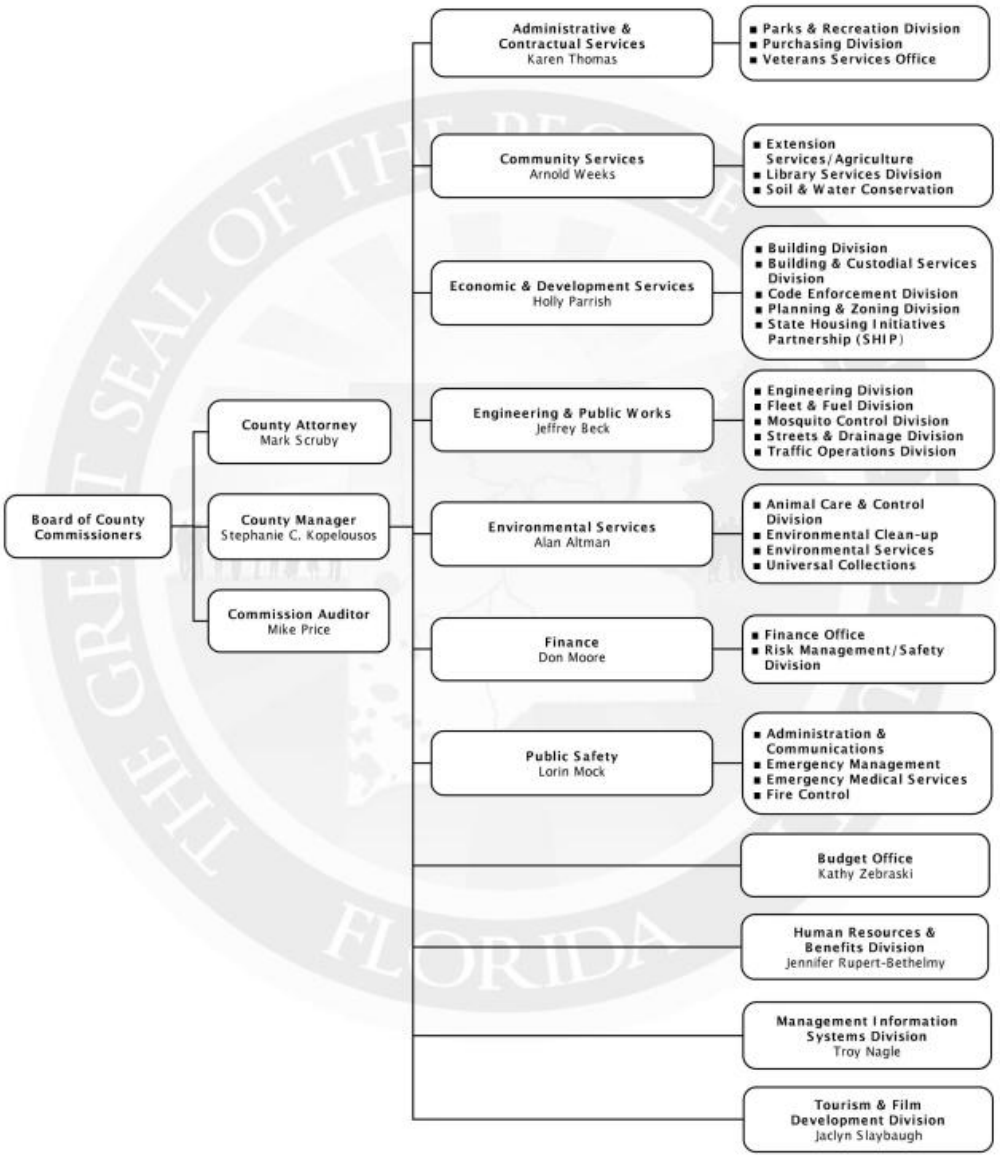
County Manager
Stephanie C. Kopelousos

Commission Auditor
Mike Price

Service Area Directors

Administrative & Contractual Services	Karen Thomas
Budget Office	Kathy Zebraski
Community Services	Arnold Weeks
Economic & Development Services	Holly Parrish
Engineering & Public Works	Jeffrey Beck
Environmental Services	Alan Altman
Finance	Don Moore
Human Resources & Benefits	Jennifer Rupert-Bethelmy
Management Information Systems	Troy Nagle
Public Safety	Lorin Mock
Tourism & Film Development	Jaclyn Slaybaugh

Clay County Departments/Divisions



A Reader's Guide to the Budget Document

The budget document begins in the Introduction section with the County Manager's annual budget message. Major county budget and program issues are discussed in this message.

The Budget Summary section presents budget overviews as well as county personnel, county debt, and tax rate information.

The next section is a summary of the Budget by Fund. Governmental accounting dictates the use of funds of which there are six major fund types: the General Fund, Special Revenue Funds, Enterprise Funds, Internal Service Funds, Debt Service Funds, and Capital Improvement Funds. Further definitions of these fund types can be found in the Appendix in the back of this document.

The remainder of the budget document is organized by service area. This includes eight service areas: General Government, Court Related, Public Safety, Physical Environment, Transportation, Economic Environment, Human Services and Culture & Recreation and a separate section for Non-Operational activities. Clay County's service areas are further comprised of major county departments and divisions/programs. The County Organizational Chart provides a quick overview of the County departments and individual division charts are included within each service area. A separate Reader's Guide to Program Budget Pages has also been provided.

Since Capital Improvements are such a large component of planning and budgeting, they are presented separately in the Capital Improvement Projects & Other Capital Expenditures section of the budget document.

The Glossary in the back of the Appendix section will help define specialized terms as well as acronyms found in this document.

Q: Your budget contains a lot of detail. How can I quickly find summary information?
A: The Letter from the County Manager covers the major county budget issues. The Budget by Fund section is intended to provide county budget overviews.

Q: Where can I get detailed expenditure information by account within each division/program?
A: Separate line-item budget details are contained in the Expenditure Schedules for each division within the appropriate service area in this budget document. The line-item budget is provided by on-line computer access to county departments for their reference and management throughout the fiscal year.

Q: How can I find out information about your capital expenditures?
A: The Capital Improvements Projects & Other Capital Expenditures section of this budget document summarizes the budget for specific county projects, facilities, vehicles and equipment.

Q: How can I quickly find the location of certain county programs within the budget document?
A: The Table of Contents at the beginning of the budget document lists all county departments and programs in the order that they appear.

Q: How can I get more information on the county, if necessary?
A: Please visit the Clay County website at http://www.claycountygov.com. The Clay County Budget Office can also be reached at 904.278.3609.

A Reader's Guide to Program Budget Pages

1. Service Area – State mandated classification of government expenditures with a particular purpose.

2. Department – The organizational unit responsible for providing the program or service.

3. Program/Division – The organizational unit within the program that provides the specific service units.

4. Program Description – The specific activities that comprise the service units.

5. Revenue – Summary of the funding source that supports the service.

6. Expenditures – Personal Services includes all salaries and related benefits for program employees. Operating Expenses includes normal operating expenditures such as professional services, repairs, maintenance, supplies, etc. Capital Outlay is used for the acquisition or addition of fixed assets. The Other Category includes, primarily, transfers between funds or fund reserves.

7. Historical Staffing Summary – Summarizes staffing levels (full-time equivalents) required to provide the program or service.

8. Major Accomplishments Last Year – Highlights the program's performance for the past fiscal year and identifies the Board of County Commissioners goals and objectives referenced in Goal Areas & Objectives of the Commission portion of the Introduction section.

1 SERVICE AREA: GENERAL GOVERNMENT

2 DEPARTMENT: FINANCE

3 PROGRAM/DIVISION: FINANCIAL MANAGEMENT & REPORTING

4 PROGRAM DESCRIPTION:

The Department of Finance is a service department of the Board of County Commissioners, its departments and the public. It is responsible for financial reports, accounting records, vendor and payroll disbursements, banking, debt service administration and fixed asset accounting related to the Board of County Commissioners.

5 REVENUE:

The General Fund provides the revenue to fund the Finance Department.

6 EXPENDITURES:

Category	Actual Expenditures FY 06/07	Actual Expenditures FY 07/08	Adopted Budget FY 08/09	Estimated Actual FY 08/09	Adopted Budget FY 09/10
Personal Services	1,011,095	1,040,294	1,069,287	1,046,235	1,014,671
Operating Expenses	349,685	409,716	493,525	478,286	454,038
Capital Outlay	6,036	7,043	3,000	2,850	3,000
Other	0	0	0	0	0
TOTAL	1,366,816	1,457,052	1,565,812	1,527,371	1,471,709

7 HISTORICAL STAFFING SUMMARY:

Category	Actual FY 05/06	Actual FY 06/07	Actual FY 07/08	Actual FY 08/09	Proposed FY 09/10
Full-time Equivalents	17	18	16	16	14

8 MAJOR ACCOMPLISHMENTS LAST YEAR:

- 1.c) Received unqualified opinion on the annual audit of the Board of County Commissioners for the fiscal year ended 9/30/08. The books and records were found to be in compliance with appropriate rules and laws.
- 1.c) Designed and implemented a new investment policy and internal control procedures in order to implement recommended practices.
- 6.a) Took over administration of the Value Adjustment Board, processing 860 petitions.
- 9.a) Integrated payroll and accounting software with the newly implemented county-wide ERP software.
- 7.a) Installed new billing rates for Ambulance Billing.
- 1.c) Implemented new tangible personal property rules as promulgated by the Department of Financial Services. This included updating our current software and bar coding system.

9 PROGRAM GOAL:

To provide professional accounting and financial services to the Board of County Commissioners including, but not limited to, fulfilling all financial obligations, safeguarding all assets, maintaining proper internal controls and compliance with Board policies.

10 KEY OBJECTIVES:

- 1.c) Provide accurate and timely payments of all Board financial objectives
- 1.c) Professionally maintain accounting records of the Board.
- 1.c) Provide accurate payment and distribution of all Board payroll checks/electronic funds transfers.
- 1.c) Provide a proper inventory and accounting of the Board's fixed and real personal property.

11

	PERFORMANCE MEASURES	Actual FY07/08	Estimated FY 08/09	Adopted FY 09/10
INPUT	Number of FTEs (Full Time Equivalents)	16	16	14
	Total Operating Budget	1,457,052	1,527,371	1,471,709
OUTPUT	Number of Employees Paid for Year	724	700	700
	Board Operating Budget Administered	270,469,793	351,511,770	295,914,566
	Number of Purchase Orders Issued	4,873	5,470	5,200
EFFICIENCY	Number of Employees Paid per Direct FTE	407	350	350
	Board Operating Budget Administered per Direct FTE	21,600,398	27,832,275	23,076,923
	Purchase Orders Issued per Direct FTE	2,523	2,400	2,400
EFFECTIVE	Percentage of Employees Timely Paid	100	100	100
	Percentage of Vendors Timely Paid	100	100	100

9. Program Goal – Program purpose/mission.

10. Key Objectives – Major accomplishments of the program anticipated for the new fiscal year which coordinate with the Board of County Commissioners goals found in the Goal Areas & Objectives of the Commission portion of the Introduction section.

11. Performance Measures – Quantifiable indicators that include Inputs and Outputs which help measure the Efficiency and Effectiveness of the Program.

Note: Program Budget Pages are found in the General Government, Public Safety, Physical Environment, Transportation, Economic Environment, Human Services, and Culture & Recreation sections of this budget document.

What is a Program Performance Budget?

A program performance budget enables decision makers and the public to isolate a particular service provided by the county and to measure whether the service is being provided efficiently and effectively. The program structure facilitates decision making by focusing on each service provided.

With program performance budgeting, decision makers are provided with performance measures that can be used as a gauge to determine the efficiency and effectiveness of the service provided. The measures also indicate whether the service provided meets the customer's demand as to the amount provided and the quality of the service. Emphasis is not only placed on the volume of services provided (outputs), but also the quality of that service and whether the customer is satisfied with the delivered service or product.

What are Service Areas, Departments and Programs?
A service area is an organizational unit which represents a group of closely related functions provided to the customers of the service. In the case of Clay County, the service areas are comprised of various departments which provide similar services to the community. The departments are then broken down into programs which summarize the key statistics, expenditures and personnel needed to perform a given service.

What is a Program Goal?
Each program manager is required to establish a program goal that relates the overall purpose for which the program exists. This is similar to a mission statement for the program. For example, a program goal for a planning and zoning department might be:

> To provide for planned and orderly community growth and for the enhancement of the quality of life for area residents through effective management and coordination of planning and development programs consistent with the Growth Management Plan, community needs and resources, and local codes and ordinances.

What are Key Objectives?
Key objectives were developed by the program managers in conjunction with the County Manager to indicate how the program will achieve the program goal. Most objectives are aimed at effectively providing goods or services, or reliably safeguarding and accounting for assets. Often an important criterion for selecting an objective is that the results be measurable. The objectives of providing a service usually can be characterized by price to the customer, quality, timeliness, or delivery.

What are Performance Measures?
A key responsibility of government is to develop and manage effective and efficient citizen services and to communicate the results of those efforts to its citizens. Performance measures assist in this evaluation and communication process. Performance measures are quantifiable indicators of how effectively or efficiently a service is being provided. Effectively means the degree that results or accomplishments address service goals or objectives. Efficiently means that results are produced using the least amount of resources or cost.

Service goals or objectives should relate to the overall reason or purpose that a service exists. An overall reason or purpose is often broadly stated in the form of a mission statement or, for Clay County, as a program goal within a service area. The State of Florida specifies seven government service area classifications:

1. General Government
2. Public Safety
3. Physical Environment
4. Transportation
5. Economic Environment
6. Health & Human Services
7. Culture & Recreation

The interpretation of performance measures is most often enhanced by comparison of measures over time or to service standards or benchmarks where they exist. Measures of quality also are often helpful indicators including service awards or customer satisfaction scores. Even so, it is often difficult to interpret performance measures. For example, the average response time to a rural call for County emergency medical service had improved XX% from XX.XX minutes in FY-XXXX to XX.XX minutes in FY-XXXX. Comparatively, the average cost per response increased from $XXX to $XXX during the same time or XX.XX%. Due to the effects of regulations, unions, labor markets, and general inflation, it is difficult to fully assess the efficiency of the service for this improvement.

Government services vary substantially in their level of complexity, thus, few uniform performance measures exist. However, four types of measures are commonly used: input, output, efficiency, and effectiveness. Input measures address the amount of resources (dollars,

employee-hours, etc.) used in providing a particular service. Output measures describe activities undertaken in providing a service (i.e., the number of emergency service responses). Efficiency measures relate inputs to units of output (i.e., cost or input per unit of service or output). Effectiveness measures usually reveal the extent to which outputs have been achieved (i.e., the percentage or extent output goals are met or the average time to complete an output).

Clay County uses all four types of performance measures for its departments and programs. As constitutional officers are separate legal entities, the inclusion of performance measures for them, although encouraged by the county, is up to their discretion. On each program budget page in this budget document can be found a performance measures table. This table compares three years of performance measures designated as "Input," "Output," "Efficiency" and "Effective."

Although performance measures are reviewed and evaluated, currently they are not rigorously used in the county's budgeting process to allocate resources. Regardless, they are considered a vital part of the budget document for communicating results to citizens.

Goal Areas & Objectives of the Commission

The Clay County Board of County Commissioners has defined nine (9) goal areas for strategic planning purposes and nine (9) objectives that fit within the various goal areas. The goal areas and objectives are reflected throughout all the programs/divisions of the County and are defined below.

Goal Area Number	Goal Area Description	Objective Number	Objective Description
1	Management Issues	a	Culture change – staff, commission, citizens
		b	Staff development – training, accountability, ethics, motivation
		c	Internal department review of and plan for operational procedures
2	Intergovernmental Relations	a	Develop viable working relationship with other government entities
3	Facilities	a	Develop facilities master plan including inventory
4	Economic Development	a	No defined priority objectives
5	Growth Management	a	Preserve rural and agricultural areas of the County without impacting land owners financially
6	Public Services	a	No defined priority objectives
7	Fiscal Issues	a	Develop a comprehensive fiscal plan that identifies future (alternate) revenues and costs
		b	Develop comprehensive budget that provides a road map for the County Manager
8	Communication (Internal and External)	a	Develop a comprehensive communication plan that facilitates the flow of information (two way) internally and externally
9	Technology	a	No defined priority objectives

Budget Structure

Clay County is structured into nine primary organizational units, or service areas, which are composed of related activities for delivery of similar services to the community. These activities are then often further divided into functional units, or divisions/programs. The divisions/programs summarize the key statistics, involving revenue, expenditures and personnel needed to provide services to the citizens.

The service areas and related description of services are set forth below:

1. General Government
This area includes services provided by the legislative and administrative branches of the local government for the benefit of the public and the governmental body as a whole. This service area includes legislative, executive, legal, finance, administration, comprehensive planning and other government activities.

General Government provides leadership and policy direction for Clay County. Policy decisions and legislative actions taken by the Board of County Commissioners (BCC) affecting the safety, welfare and quality of life of the residents of Clay County are administered and executed by the County Manager. The County Attorney plays a role in the interpretation and drafting of ordinances and represents the BCC in any legal matter. The Commission Auditor conducts financial and compliance; economy and efficiency; and performance and post audits of all components and programs of county government directly under the Board of County Commissioners.

This service area includes programs/divisions that provide major internal services and support functions to the county's operating departments. The emphasis in this group is to provide quality support services and advice to operating departments. This includes Finance Office, Budget Office, Management Information Systems (MIS), Purchasing, Risk Management/Safety, Human Resources & Benefits, Building & Custodial Services, and Planning & Zoning.

Constitutional officers, including the Clerk of Courts, Property Appraiser, Tax Collector and Supervisor of Elections are also included in the service area.

For summary reporting purposes, this section includes the debt service payments of the county with details of debt service included under the Non-Operational section of the budget document.

2. Court Related
This category of services provides support for the operations of the court system within the county. They include activities for the Clerk of Court, Circuit Court, Family Mediation, Guardian Ad Litem Program, Juvenile Program, Teen Court, Drug Court, Other Juvenile Costs - Detention, County Court, Public Defender, State Attorney, Court Facilities, Clerk of Court - Technology, Courthouse - Public Facilities, Filing Fee Costs and the Law Library.

3. Public Safety
This is a major category of services that provide for the safety and security of persons and property within the community. These services include Law Enforcement, Fire and Rescue Operations, Emergency Management, Building & Permits Services and Code Enforcement.

4. Physical Environment
Services related to the physical environment are provided for the purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. These services include Environmental Services functions such as landfill, recycling and collection as well as other county departments that provide services related to the physical environment of the county such as Soil & Water Conservation and Extension Services/Agriculture.

5. Transportation
The Transportation Service Area provides for the safe and adequate flow of vehicles, travelers, and pedestrians and is comprised of the Engineering & Public Works Department. These divisions meet the roadway and transportation needs of the county by providing and maintaining road and street plant facilities and ancillary facilities such as bridges, viaducts, sidewalks, traffic control devices, street-lights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic, travelers and pedestrians along roads and streets.

6. Economic Environment
Economic Environment Services focuses on the development and improvement of the economic condition of the community and its citizens. The major divisions within this service area, Tourism & Film Development, the Economic Development Council, the State Housing

Initiative Partnership (SHIP) and Veterans Services, provide an array of services. They provide economic development, value added business recruitment, housing assistance to medium and low income residents and claims and benefits assistance to veterans. These divisions work with other levels of government and/or public/private partnerships to provide valuable resources to the community.

7. Human Services

Human Services provides for the care, treatment, and control of human illness, injury or handicap; and for the welfare of the community as a whole and its individuals through county divisions, community resources, and services made available through federal and state government. Services include programs for mental health, physical health, public assistance, developmentally disabled and interrelated programs. The Animal Care & Control and the Mosquito Control Divisions are included in this service area. Primary reliance for service delivery is placed on relationships with independent agencies such as Clay County Behavioral Health Services, Clay County Health Department, Council on Aging, Episcopal Children's Services, etc.

8. Culture & Recreation

Culture & Recreation includes services that provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors and that enhance the quality of life in Clay County. This service area is primarily comprised of the Parks & Recreation and Library Services Divisions and their associated programs while also working with independent agencies and federal or state programs for funding and provisioning of services.

9. Grants in Aid

Grants in Aid includes services provided by private or not-for-profit organizations that are of benefit to the community and are supported by the county government as well as support to municipalities within the County.

The budget also includes a county-wide overview in the Budget Summary section, a Budget By Fund section with a county-wide summary and individual fund details, a Non-Operational section which details debt service and interfund transfers, a Capital Improvement Projects & Other Capital Expenditures section to recap the total appropriations for the budget year for capital expenditures and projects within each service area and each fund, and an appendix section for additional reference information.

FY12/13 Budget Calendar		
Date	**Participants**	**Item/Activities**
January and February, 2012	BCC / County Manager / Budget Office	Discuss and set dates for special Board Budget Planning including one that sets the Budget Guidelines
February 10, 2012	Budget Office	13th period reconciliation of carryforward balances including true-up by project in CIP
February 21, 2012	Finance / Risk Mgmt / Community Services	Budget Presentations are presented to Budget, Finance & Human Services Committee
February 22, 2012	Budget Office	Distribution of Nonprofit Agency Funding Applications
March 2, 2012	County Manager / Budget Office / All Departments	Distribution of Budget Preparation Guide to departments and agencies
March 5, 2012	Engineering & Public Works / Economic & Development Services / Administrative & Contractual Services	Budget Presentations are presented to Budget, Finance & Human Services Committee
March 15, 2012	Budget Office	Deadline for Nonprofit Agency Funding Applications
March 19, 2012	Budget Office / MIS / Human Resources & Benefits / Tourism & Film Development / Environmental Services / Public Safety	Budget Presentations are presented to Budget, Finance & Human Services Committee
March 28, 2012	All Departments	Deadline for submission of Personnel Requisition Forms to Human Resources (HR)
March 30, 2012	All Departments	Deadline for the submission of Division Narrative, Revenue Projections, Performance Measures, Achievements and Goals
April 13 - 16, 2012	Budget Office	Submit legal advertisement for Mid-year True-up to media
April 16, 2012	All Departments	Deadline for submission of budget requests to Budget Office including a schedule of savings achieved, listing of all contracts with full descriptions and justification for any line account increases
April 16, 2012	All Departments	Deadline for submission of all FY 2012/2013 Department Fee Schedule updates
April 16, 2012	Human Resources & Benefits	Deadline for submission of Personnel Requisition Forms to Budget Office
April 19 – 22, 2012	Budget Office	Publish newspaper advertisement of Mid-year True-up
April 20 - May 2, 2012	Budget Office	Compilation, correction, and verification of all departmental information
April 24, 2012	BCC / County Manager / Budget Office	Presentations by Non-Profits to BCC and/or Board approval of non-profits for funding with amounts pending final budget
April 24, 2012	County Manager / Budget Office	Mid-year True-up
April 24, 2012	BCC	Board approves fee schedules
April 30, 2012	Health Department	Budget Presentation is presented to Budget, Finance & Human Services Committee
May 1, 2012	Sheriff / Clerk of Courts / Supervisor of Elections	Deadline for submission of Constitutional Officers Budget (F.S. 129.03[2])
May 7, 2012	All Departments / Budget Office	Complete Preliminary Revenue Projections
May 8 - 11, 2012	County Manager / Budget Office / All Departments	Budget meetings with departments and agencies
June 1, 2012	Property Appraiser	Property Appraiser provides estimate of assessed property values for the current year for budget planning purposes (F.S. 200.065[8])

FY12/13 Budget Calendar		
Date	**Participants**	**Item/Activities**
June 1, 2012	Property Appraiser	Submission of Property Appraiser's budget request - to Florida Department of Revenue (D.O.R.) - to BCC (F.S. 195.087[1][a])
June 1, 2012	Engineering	Submission of MSBU budgets
June 6 - 8, 2012	County Manager / Budget Office / All Departments	"Feedback Meetings" with departments and agencies on "Recommended Budget"
June 11 - 25, 2012	County Manager / Budget Office	Finalize "Recommended Budget" and "Recommended CIP"
July 1, 2012	Property Appraiser	Certification of taxable property values (Form DR-420) (F.S. 193.023[1] and 200.065[11])
July 15, 2012	County Manager	Submission of "Tentative Budget" and "Recommended CIP" to the Board of County Commissioners
July 15, 2012	Department of Revenue	Submission of budget amendments to Property Appraiser's budget from Florida Department of Revenue (D.O.R.) - to Property Appraiser - to BCC (F.S. 195.087[1][a])
July 24, 2012	County Manager / Budget Office / BCC	Board of County Commissioners sets Tentative Millage Rates for FY 2012/2013 and sets a date, time and place for the first public hearing (F.S. 129.03[5]3
August 1, 2012	Tax Collector	Submission of Tax Collector's Budget request - to Florida Dept of Revenue (D.O.R.) - to BCC (F.S. 195.087[2])
August 1, 2012	Budget Office	Notification to Property Appraiser of prior year millage rate, current year proposed millage rate, roll back rate, date, time and place of First Public Hearing (Form DR-420) (F.S. 200.065[2][b])
August 10, 2012	All Departments / Budget Office	Deadline for submission from all departments and agencies of final FY 2012/2013 Budget Carry Forwards to the Budget Office
August 10, 2012	All Departments / Budget Office	Deadline for submission from all departments and agencies of FY 2012/2013 Capital Project Forms to the Budget Office
August 10, 2012	All Departments / Budget Office	Complete Final Revenue Projections
August 15, 2012	BCC / Property Appraiser / DOR	Property Appraiser's budget - BCC comment period ends - final budget amendments from D.O.R. (F.S. 195.087[1][a])
August 24, 2012	Property Appraiser	Mailing of Notices of Proposed Property Taxes (TRIM) (F.S. 200.065[2][b])
August 31, 2012	Engineering	Final update of any CIP projects projections and carry forward of project funding
September 11, 2012 (tentative)	County Manager / Budget Office / BCC	First Public Hearing to adopt proposed millage and FY 2012/2013 budget (F.S. 200.065[2][c])
September 13 - 16, 2012	Budget Office	Submit legal advertisement for Second and Final Public Hearing to media
September 20-23, 2012	Budget Office	Publish newspaper advertisement of Second Public Hearing & Budget Summary Statement (F.S. 129.03[3][b] and 200.065[2][d] and [3][l])
September 25, 2012 (tentative)	County Manager / Budget Office / BCC	Second and Final Public Hearing to adopt proposed millage and FY 2012/2013 budget (F.S. 200.065[2][d])
September 28, 2012	County Manager / Budget Office	Submit approved final millage and budget resolutions to Property Appraiser and Tax Collector via TRIM(F.S. 200.065[4])
October 9, 2012	BCC	Approval of Health Department Contract
October 22, 2012	County Manager / Budget Office	Submit TRIM Compliance Package to D.O.R. (F.S. 200.065 and 200.069)

Investment Policy

I. Scope

The investment policy shall apply to funds under the control of the Board of County Commissioners of Clay County, Florida (the Board) in excess of those required to meet current expenses. This investment policy shall not apply to pension funds, including those funds in Florida Statutes chapters 175 and 185. Nor shall this investment policy apply to funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds, however, absent such other controlling documents this policy shall apply to such funds. The County Manager will consolidate, where practicable and allowable, for the purposes of investment, cash balances and investments from all funds covered by this policy to maximize investment earnings and reduce risks. Unless otherwise provided for in this policy, the term County Manager shall include his or her designee. The investment of funds shall comply with all controlling state statutes, ordinances and covenants covering the Board's investments.

II. General Objectives

The primary objectives, in priority order, of investment activities shall be safety, liquidity, yield and transparency:

1. Safety & Legality: Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks the preservation of capital in the overall portfolio. The objective will be to limit credit risk and interest rate risk to a level commensurate with the risks associated with prudent investment practices and performance benchmarks, if applicable.

A. Credit Risk: The Board will limit credit risk, the risk of loss due to the failure of the security issuer or backer, by diversifying the investment portfolio so that potential losses on individual securities will be minimized and by limiting investments to specified credit ratings.

B. Interest Rate Risk: The Board will minimize the risk that the market value of securities in the portfolio will fall due to changes in general interest rates by limiting investment to those intended to maintain a constant share price or par value.

2. Liquidity: The investment portfolio shall remain entirely liquid by investing in the securities prescribed by this Policy in Section V.

3. Yield: The investment portfolio shall be designed with the objective of attaining a market rate of return, as measured by specified benchmarks, throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to the safety, liquidity and transparency objectives described above. The core investments are limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall not be sold prior to maturity.

4. Transparency: The Board shall operate its portfolio in a transparent manner, making its periodic reports both available for public inspection and designed in a manner which communicates clearly and fully information about the portfolio.

III. Standards of Care

1. Prudence: The standard of prudence to be used by investment officials shall be the Prudent Person Rule and shall be applied in the context of managing an overall portfolio. Board personnel, acting in accordance with this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported to the Board's governing board in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy. The Prudent Person Rule states that: "Investments should be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived from the investment."

2. Ethics and Conflicts of Interest: The County Manager and other authorized personnel shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. These investment officials shall disclose annually, in a written statement to the Board, any material interests in financial institutions with which they conduct business on behalf of the Board. They shall further

disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. They shall refrain from undertaking personal investment transactions with the same individual(s) with whom business is conducted on behalf of the Board.

3. Delegation of Authority: Authority to manage the investment program is granted to the County Manager and other authorized personnel. The Board may seek professional advice and therefore may contract with a federally registered investment advisory firm that specializes in public funds fixed income management. No person may engage in an investment transaction except as provided under the terms of this policy. The County Manager shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials.

IV. Broker Dealers, Safekeeping and Custody

1. Authorized Financial Dealers and Institutions: The Board shall list financial institutions consisting of banks and other depository institutions authorized to provide depository and investment services. In addition, a list will be maintained of approved security broker/dealers consisting of "primary" dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule). Both lists shall be reviewed by the County Manager at least annually. All and any 12b-1 fees shall be fully disclosed to the Board on any money market funds purchased.

2. Perfection of Interest: Securities shall be held with a third party; and all securities purchased by, and all collateral obtained by, the unit of local government should be properly designated as an asset of the unit of local government. No withdrawal of securities, in whole or in part, shall be made from safekeeping or custody, except by an authorized staff member of the unit of local government.

V. Suitable and Authorized Investments

This investment policy is authorized by the Board. Investments not listed in the investment policy are prohibited.

The investment portfolio shall be structured in such manner as to provide sufficient liquidity to pay obligations as they come due. To that end, the investment policy should direct that, to the extent possible, an attempt will be made to match investment maturities with known cash needs and anticipated cash-flow requirements.

Prior to conducting transactions, as authorized by this policy, the County Manager shall select one or more optimal types of investment, and competitively bid the security in question when feasible and appropriate. Except as otherwise required by law, the bid deemed to best meet the investment objectives shall be selected.

Consistent with the Florida Statutes the following investments will be permitted by this policy:

1. Authorized Issuers: Each investment must comply with the provisions of each section. This section addresses who can issue authorized investments, what minimum credit ratings these investments must have, what maturity or other limitations apply concerning interest rate risk, and how much of any security may be held. Subject to additional restrictions in this Part V, securities may be held that are issued by:

A. Local Government Investment Pools: Shares in local government investment pools organized under Chapter 163, Part I, F.S. At the time of purchase, local government investment pool must carry a AAAm rating from Standard & Poor's. At the time of purchase, shares in the local government investment pool must be fully redeemable on the next business day.

B. The State Board of Administration Pool (SBA): Shares in the SBA pool organized under Chapter 218, Part IV, F.S. At the time of purchase, the SBA must carry a AAAm rating from Standard & Poor's. At the time of purchase, shares in the fund must be fully redeemable on the next business day.

C. Money Market Mutual Funds: Shares of any money market fund that is registered as an investment company under the federal "Investment Company Act of 1940," as amended. At the time of purchase, money market fund must carry a AAAm rating from Standard & Poor's. At the time of purchase, shares in the money market fund must be fully redeemable on the next business day.

D. Deposits in Qualified State Depositories (QPD): Bank deposits for the Board must comply with Chapter 280.16 Florida Statutes. Such deposits in QPD must be collateralized according to the statutory requirements.

VI. Diversification Limits

Chapter 218.415 (8) Florida Statutes states that the investment policy shall provide for appropriate diversification of the investment portfolio.

1. Local Government Investment Pools: Up to 80% of the portfolio may be invested in Local Government Investment Pools, no more than 40% of the portfolio may be invested in any single pool.

2. The State Board of Administration Pool (SBA): No more than 80% of the portfolio may be invested in the SBA.

3. Money Market Mutual Funds: Up to 80% of the portfolio may be invested in money market funds, no more than 20% of the portfolio may be invested in any single fund.

4. Deposits in Qualified State Depositories (QPD): Up to 80% of the portfolio may be deposited in qualified state depositories, no more than 40% of the portfolio may be invested in any single depository.

VII. Internal Controls

The County Manager shall establish a system of internal controls which shall be in writing and made a part of the governmental entity's operational procedures. The investment policy shall provide for review of such controls by independent auditors as part of any financial audit periodically required of the unit of local government. The internal controls should be designed to prevent losses of funds which might arise from fraud, employee error, misrepresentation by third parties, or imprudent actions by employees of the Board.

VIII. Reporting

1. Methods: The County Manager shall prepare, or have prepared by an outside investment advisor or other third party, an investment report and provide such to the Board at least quarterly, including a management summary that provides an analysis of the status of the current investment portfolio and transactions made over the last quarter. This management summary will be prepared in a manner that will allow the Board to ascertain whether investment activities during the reporting period have conformed to the investment policy. This investment report shall include a list of securities in the portfolio by class or type, book value, income earned, and market value as of the report date. Such reports shall be available to the public.

2. Performance Standards: The investment portfolio will be managed in accordance with the parameters specified within this policy. The portfolio should obtain a market average rate of return during a market/economic environment of stable interest rates. The performance benchmark for the Board shall be the S&P LGIP Index.

3. Marking to Market: The market value of the portfolio shall be calculated at least quarterly and a statement of the market value of the portfolio shall be issued at least quarterly.

IX. Policy Considerations & Implementation

1. Exemption: Any investment currently held that does not meet the guidelines of this policy shall be exempted from the requirements of this policy. At maturity or liquidation, such monies shall be reinvested only as provided by this policy.

2. Amendments: This policy shall be reviewed on an annual basis. Any changes must be approved by the governing body of the Board.

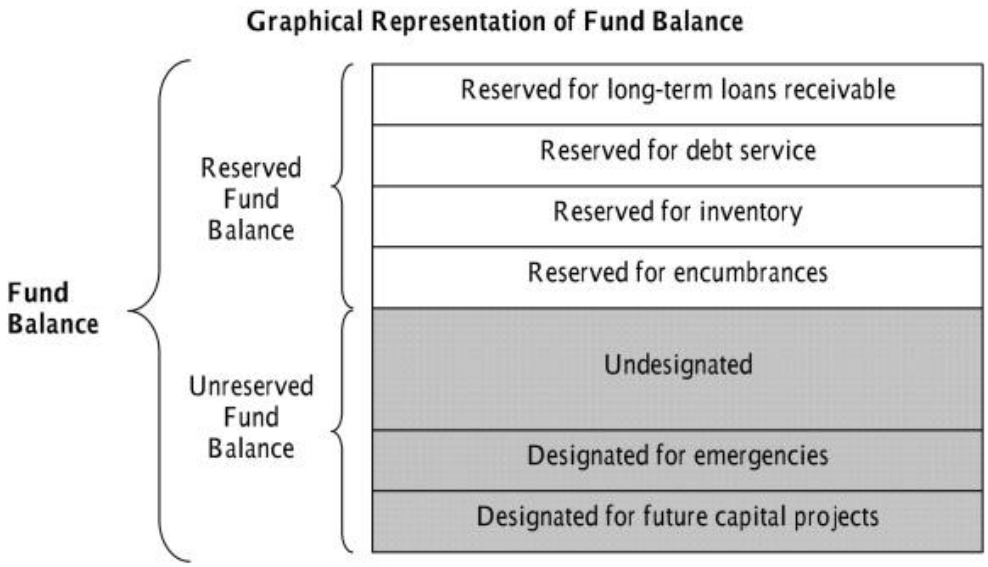
3. Continuing Education: Chapter 218.415 (14) Florida Statutes states that the investment policy shall provide for the local government's officials responsible for making investment decisions. The County Manager shall be responsible for assuring compliance with this law.

Reserves Policy
Fund Balance (Reserves)

On July 22, 2008, the Board of County Commissioners for Clay County established as policy that there should be a designated reserve target of 5% for general and special revenue funds with tax supported operations. This reserve would be considered a subset of the reserve for contingency and the total reserves would not exceed the statutory limitation of 10% of total fund budget. This policy should be part of the annual adopted budget.

Fund Balance is not simply the amount of cash a local government has on hand at the end of the fiscal year. Rather, it is an accounting term used to describe the difference between a governmental fund's assets and liabilities. Cash balance is not a good indicator of financial health because it does not consider liabilities.

It is necessary to understand the different elements of Fund Balance when developing a Fund Balance or Reserve Policy. The various components of Fund Balance are depicted in the following graph and explained below in additional detail.

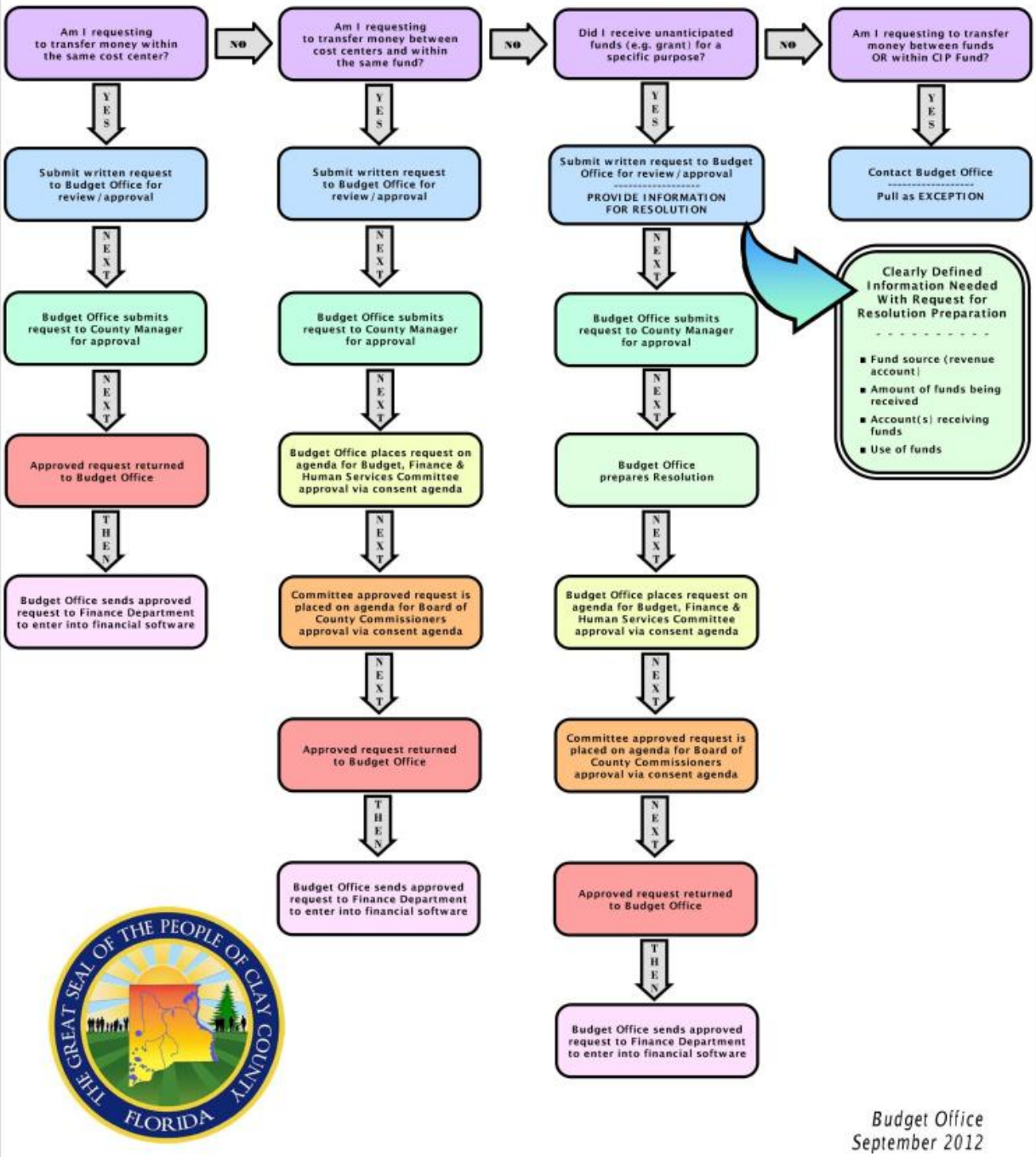


Fund balance is divided into two portions: reserved and unreserved.

- **Reserved fund balance** is not established by management prerogative, but is determined by accounting rules and standards and legal requirements.
- **Unreserved fund balance** is the portion of fund balance that is available for appropriation. Unreserved fund balance, in turn, can be divided into designated and undesignated portions.
- **Unreserved-designated** fund balances are available for appropriations but are earmarked for a particular purpose.
- **Unreserved-undesignated** fund balances are available for appropriations for any purpose.

Fund Balance or Reserve policies do not typically address the Reserved portion of Fund Balance as that is outside of management discretion.

Board of County Commissioners
Procedures for Budget Transfers/Amendments



CLAY COUNTY BOARD OF COUNTY COMMISSIONERS

FY A/B

Budget Transfer #
xx xxx

BUDGET TRANSFER AUTHORIZATION (TRANSFER OF APPROPRIATIONS)

TYPE OF REQUEST:

Select type of budget transfer request by clicking on appropriate box. Reference ***PROCEDURES FOR BUDGET TRANSFERS/AMENDMENTS*** for specific instruction.

- ☐ Transfer within same Cost Center
- ☐ Transfer between Cost Centers within same Fund
- ☐ Transfer In/Out of Contingency within same Fund
- ☐ Receipt of unanticipated funds (Submit information for Resolution below)
- ☐ Transfer between Funds (Contact Budget & Administrative Services Director)
- ☐ Transfer within CIP Fund (Contact Budget & Administrative Services Director)
- ☐ Carryforward of Grant Funds (For use by Budget Office Only - Requires Resolution)

REFERENCE NUMBER	ACCOUNT NUMBER			ACCOUNT NAME	CURRENT BUDGET	BUDGET CHANGE	AMENDED BUDGET
	Fund	Cost Center	Object				
							0.00
							0.00
							0.00
							0.00
							0.00
							0.00
							0.00
							0.00
				Net Change in Budget	0.00	0.00	0.00

REFERENCE NUMBER Number used asr justification reference

FUND 3-digit number that is source of revenue

COST CENTER 4-digit Division/ Program number

OBJECT 6-digit number for specific line item

CURRENT BUDGET The fund amount available for object account that changes when funds are transferred in/out. This is **NOT** fund amount left unspent in the line item.

BUDGET CHANGE Amount of funds to increase/decrease the object account. Amount of decrease can be achieved by using a "minus sign" [-] prior to amount.

Justification for transfer request:

Justification for Budget Transfer Request should be specific. Note that vague justifications can delay the process and unnecessarily prolong the needs of the Division/Program.

RESOLUTION REQUIREMENTS:

This information is only needed for preparation of Budget Resolution necessary for **Unanticipated Revenue**

Fund Source: Revenue Account Number

Name of Funding Source: Name of Revenue Account

Amount Received: Total Funds Received

(If funds are to be split, specify amounts to be placed into each account.)

Account(s) Receiving Funds: FULL Expenditure Acct No(s)

Amount: Distribution of Funds

Account(s) Receiving Funds:

Amount:

Account(s) Receiving Funds:

Amount:

Use of Funds: Specific Use of Unanticipated Revenue

REQUESTED BY: Required Department Head Appproval

DATE REQUESTED: Date of Request

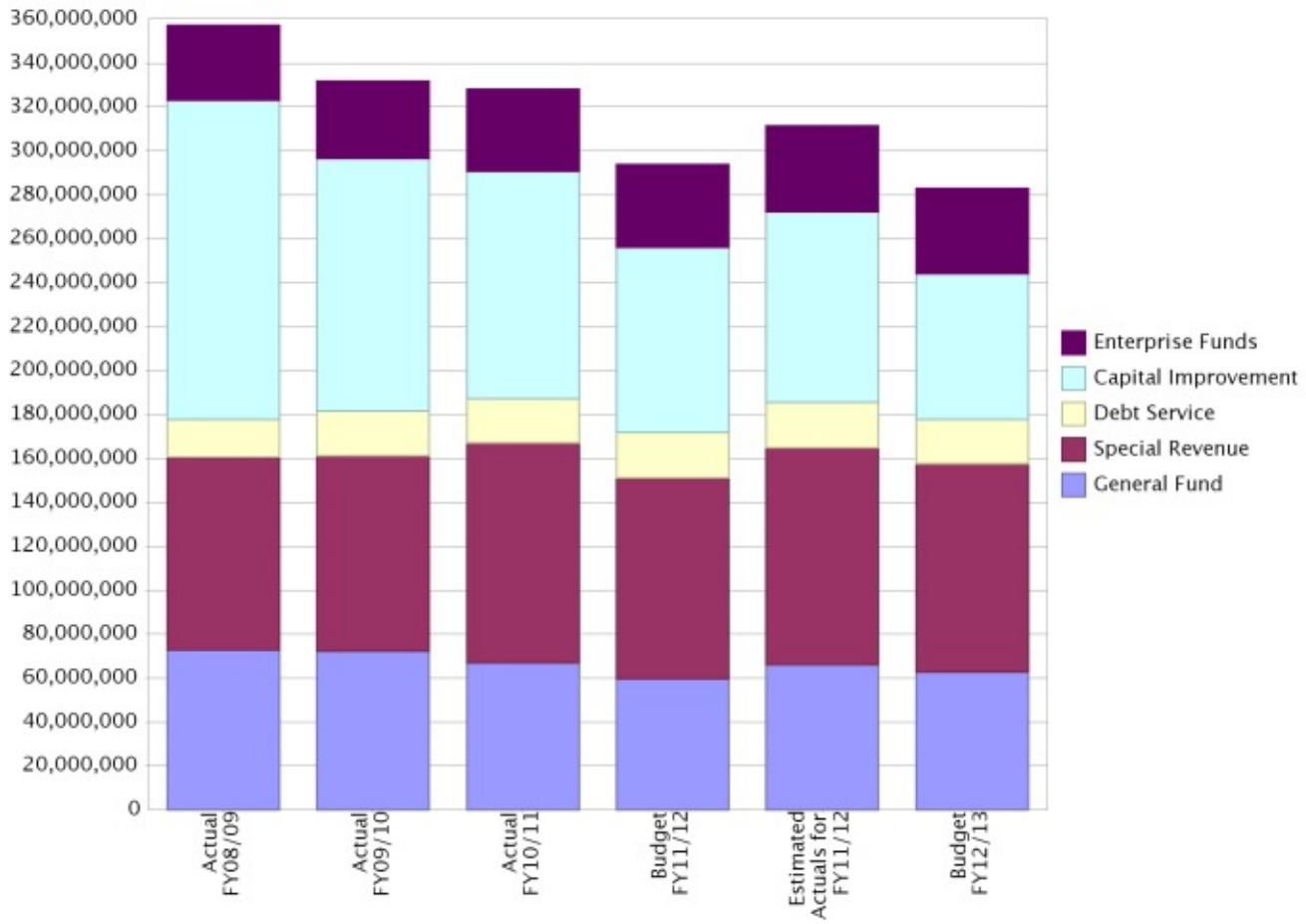
Administrative Use Only

BUDGET OFFICE APPROVAL	COUNTY MANAGER APPROVAL	BOARD APPROVAL	POSTING / RECORDING
BY:_____	BY:_____	BY:_____	BY:_____
DATE:_____	DATE:_____	DATE:_____	DATE:_____

Clay County, Florida
Budget Summary by Fund Type

	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
General Fund	72,908,659	72,244,653	66,972,125	59,764,487	66,153,999	62,684,154
Special Revenue	87,827,693	88,977,325	100,060,165	91,559,841	98,858,626	94,901,720
Debt Service	17,170,302	20,567,952	20,319,881	20,466,442	20,441,619	20,209,768
Capital Improvement	145,240,221	114,837,193	103,546,714	84,266,535	86,824,860	66,303,795
Enterprise Funds	34,031,391	35,179,859	37,404,691	37,840,524	39,212,860	38,965,208
TOTAL ALL FUNDS	$ 357,178,267	$ 331,806,982	$ 328,303,575	$ 293,897,829	$ 311,491,964	$ 283,064,645

Budget Summary by Fund Type



Clay County, Florida
Budget Summary - All Funds

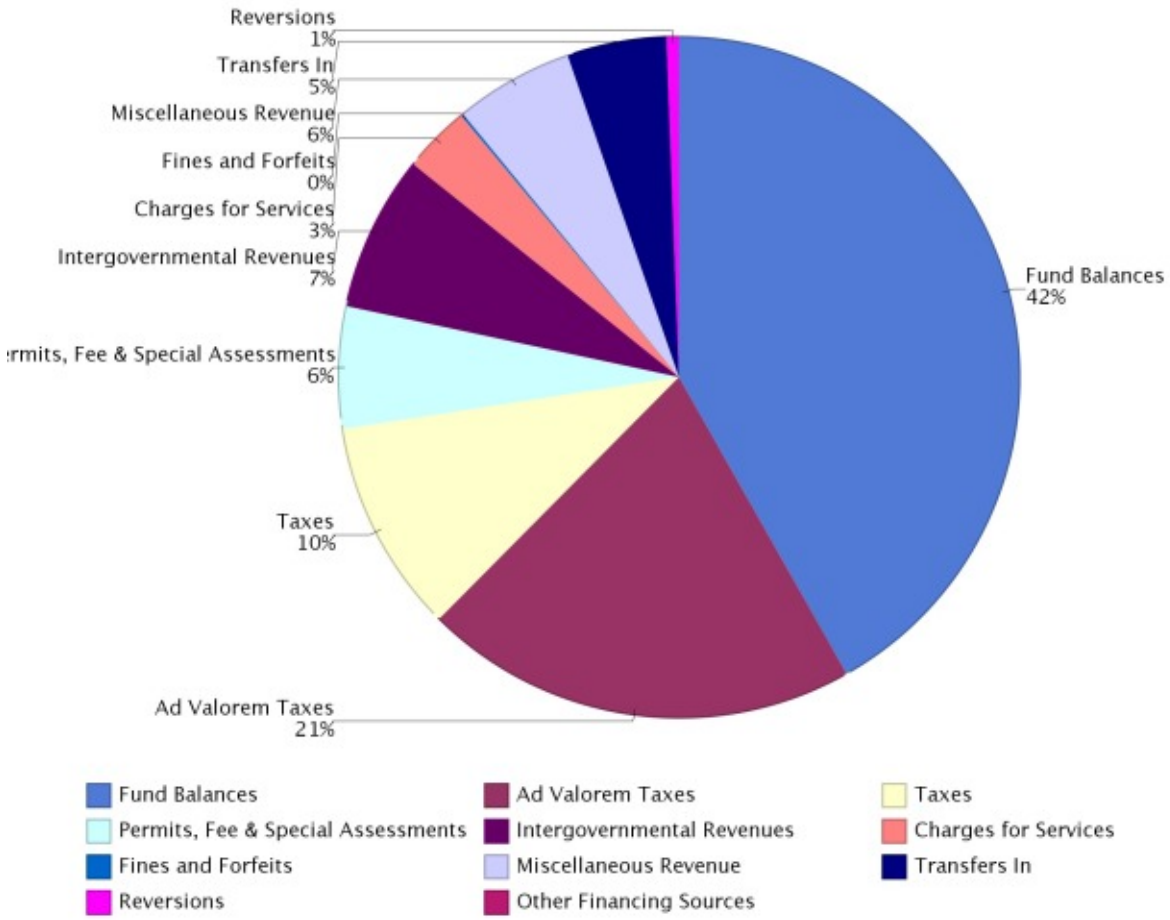
FUND #	FUND NAME	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11-12	Estimated FY11/12	Budget FY12/13
001	**General Fund**	**72,908,659**	**72,244,653**	**66,972,125**	**59,764,487**	**66,153,999**	**62,684,154**
Special Revenue Funds							
101	Transportation Trust	10,646,790	11,160,203	10,223,747	9,202,809	9,558,727	10,122,493
102	Fine & Forfeiture	31,790,649	31,817,870	34,332,415	30,663,139	32,846,483	30,810,896
103	FL Boating Improvement	683,893	647,463	700,438	600,742	758,721	817,003
104	Hidden Waters MSBU	31,797	25,703	28,893	14,542	21,533	11,802
105	County Alcohol & Other Drug Abuse Trust	424,489	422,188	211,178	210,652	210,968	210,758
106	Court Facility	824,996	1,521,483	2,203,930	2,700,324	2,757,072	2,837,790
107	Law Enforcement Trust	386,251	498,265	522,471	567,795	437,971	347,971
108	Law Library	73,453	70,648	71,812	70,514	70,325	72,373
109	Tourist Development	1,099,070	1,251,581	1,315,914	1,342,376	1,366,281	1,085,208
110	Health Insurance Trust	-	188,534	13,702,161	13,477,550	14,460,618	14,046,988
112	2nd $$ Sheriff Education	106,538	108,555	98,686	94,264	80,291	60,320
113	Free Library	763,087	605,692	679,099	691,704	711,476	723,344
114	Investigative Drug	245,899	221,953	169,863	115,570	125,593	72,506
115	Legal Aid Fees	166,621	138,795	145,900	147,027	148,909	150,523
116	SHIP	2,718,640	1,654,427	1,374,334	698,655	909,521	410,149
117	FL Art License Plate	5,464	5,394	5,006	5,246	4,883	4,733
118	Animal Control Fines	71,186	73,606	72,272	-	2,107	2,107
119	Cost Reimbursement Grant	-	-	-	-	-	-
120	Choose Life License Plate	120,960	132,912	131,812	-	-	-
121	E-911 Wireland	537,559	539,142	-	-	-	-
122	Court Mediation	143,844	119,265	83,003	40,000	67,979	42,979
123	Court Improvement	-	-	-	-	-	-
124	Oak Forest Road MSBU	47,893	62,403	73,380	37,483	53,825	28,197
125	Teen Court	98,670	79,327	77,130	100,976	51,064	47,500
126	Dental Insurance Trust	-	-	-	-	-	-
127	NSP Grant	-	2,593,695	1,504,822	911,163	1,543,757	1,641,422
128	Physical Fitness Incentive Program	4,804	4,807	-	-	-	-
129	Drivers Education Fund	249,703	314,748	247,095	171,033	292,525	299,703
131	Unincorporated Services MSTU	3,201,163	2,702,393	2,143,724	2,333,772	2,615,020	2,792,301
132	Blue Jay MSBU	13,379	27,038	41,424	45,594	60,421	126,335
133	911-Wireless	1,980,443	2,652,390	2,495,185	1,789,790	2,218,527	2,018,928
134	State Court - Local Requirement	852,493	934,259	986,617	764,344	989,225	771,320
135	$2 Recording Fee	592,830	469,256	378,824	305,114	412,329	385,882
136	Crime Prevention Program	443,415	420,565	339,160	332,414	345,085	351,010
137	Juvenile Program	73,468	70,659	71,815	69,690	66,595	66,690
138	Building	5,742,649	4,229,289	4,050,238	3,230,106	4,315,335	3,806,662
139	Branan Field APF	-	-	-	-	-	-
140	Law Enforcement MSTU-4	19,915,881	19,642,440	17,660,803	16,532,955	16,973,775	16,468,589
142	Fire Control MSTU-8	3,658,860	3,415,867	3,706,282	4,080,000	4,199,040	4,113,525
143	Fire Inspection Fee Fund	110,856	150,207	201,427	168,438	171,844	142,471
144	Black Creek Hills WTP	-	4,301	9,305	13,367	10,800	11,242
145	Clifford Lane MSBU	-	-	-	30,689	-	-
TOTAL		**87,827,693**	**88,977,325**	**100,060,165**	**91,559,841**	**98,858,626**	**94,901,720**
Debt Service Funds							
202	Road Construction Debt Service	2,661,367	2,791,708	2,902,027	3,046,498	3,016,965	2,760,864
203	1990 COPS Debt Service	-	-	-	-	-	-
204	1990 Special Assessment Debt Svc	378,523	404,150	18,256	350	1,306	1,306
205	Surtax Rev Bd Series 2009	14,130,412	17,372,094	17,399,598	17,419,594	17,423,348	17,447,598
TOTAL		**17,170,302**	**20,567,952**	**20,319,881**	**20,466,442**	**20,441,619**	**20,209,768**

FUND #	FUND NAME	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11-12	Estimated FY11/12	Budget FY12/13
Capital Improvement Funds							
301	$12.50 Motor Vehicle Surcharge	782,629	850,046	754,617	501,021	526,193	321,693
302	Transportation Impact Fee Fund	23	29	29	29	29	29
303	Impact Fee Fund - District 2	-	-	-	-	-	-
304	Impact Fee Fund - District 3	53	84	84	84	84	84
305	Capital Improvement Projects	133,125,789	106,223,518	98,846,815	82,498,211	85,001,000	64,674,527
306	CIP - NE Sector	8,854,278	5,282,112	3,055,783	375,888	413,858	421,933
307	CIP - West Sector	44,223	44,348	174,137	174,294	174,261	174,384
308	Capital Equipment Replacement	1,722,552	1,724,168	611	611	611	611
309	Branan Field APF Fund	703,142	705,340	707,087	708,850	708,797	710,507
310	Sidewalk Fund	3,027	3,032	3,032	3,032	8	8
311	Lake Asbury APF Fund	4,505	4,516	4,518	4,516	18	18
TOTAL		**145,240,221**	**114,837,193**	**103,546,714**	**84,266,535**	**86,824,860**	**66,303,795**
Enterprise Funds							
401	Solid Waste Fund	24,192,556	24,624,881	26,125,622	26,809,980	28,248,910	28,295,829
402	Universal Collection	9,838,836	10,554,977	11,279,069	11,030,544	10,963,950	10,669,379
TOTAL		**34,031,391**	**35,179,859**	**37,404,691**	**37,840,524**	**39,212,860**	**38,965,208**
TOTAL - ALL FUNDS		**357,178,267**	**331,806,982**	**328,303,575**	**293,897,829**	**311,491,964**	**283,064,645**

The FY 2012/2013 County Budget

Where the Money Will Come From

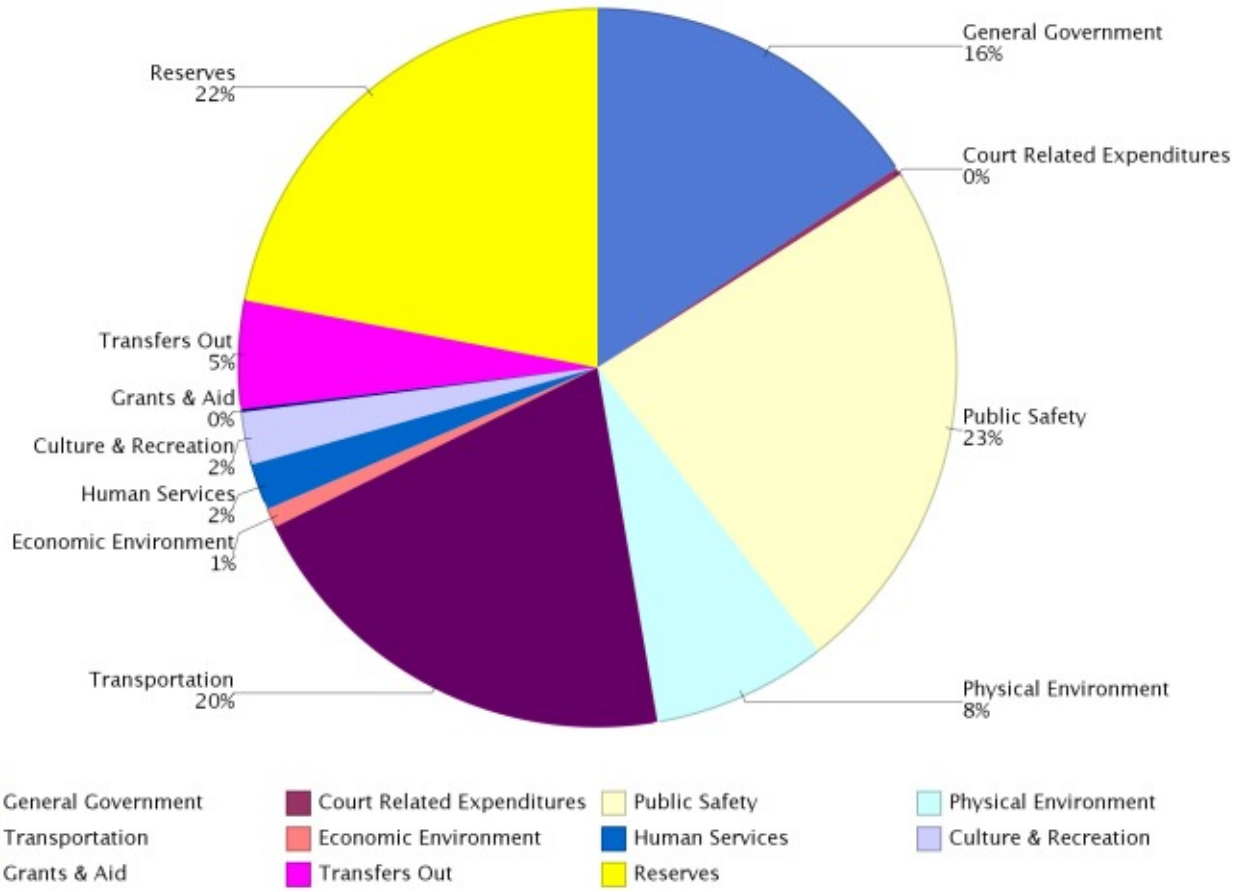
chart1



The FY 2012/2013 County Budget

Where the Money Will Go

Expenditures



Clay County
Combined FY 2012-2013
Budget Summary
Revenue & Expenditures

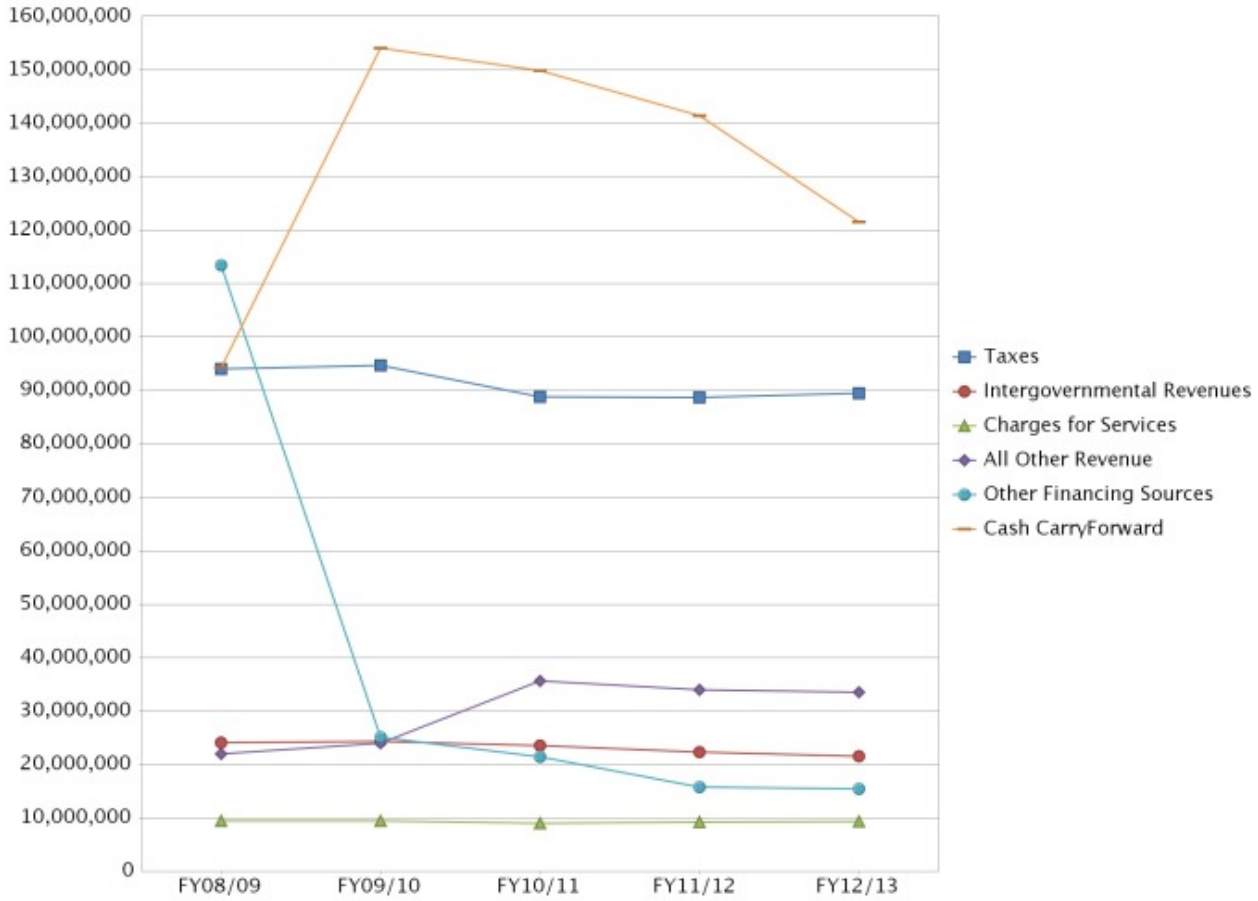
Fund Type	General Fund	Special Revenue	Debt Service	Capital Improvement	Enterprise Funds	Total All Funds
FUND BALANCE CARRYFORWARD	19,383,327	21,188,243	8,789,664	52,612,074	19,617,868	121,591,176
Millage	1.5684	6.2826				7.8510
ESTIMATED REVENUES						
Ad Valorem Taxes	12,396,558	47,601,168	-	-	-	59,997,726
Taxes	10,058,845	4,387,256	817,084	14,190,338	-	29,453,523
Permits, Fees & Special Assessments	-	1,289,449	-	-	15,535,046	16,824,495
Intergovernmental Revenues	16,029,588	4,699,520	806,231	-	-	21,535,339
Charges for Services	3,578,800	2,209,565	-	-	3,500,000	9,288,365
Fines and Forfeits	4,195	222,300	-	120,000	-	346,495
Miscellaneous Revenue	1,760,800	13,307,439	28,000	102,000	1,175,000	16,373,239
TOTAL ESTIMATED REVENUES	43,828,786	73,716,697	1,651,315	14,412,338	20,210,046	153,819,182
OTHER FINANCING SOURCES						
Transfers In	200,000	3,677,988	9,851,355	-	-	13,729,343
Reversions	1,540,506	4,870	-	-	155,575	1,700,951
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	45,569,292	77,399,555	11,502,670	14,412,338	20,365,621	169,249,476
Less 5% per F.S. 129.01	(2,268,465)	(3,686,078)	(82,566)	(720,617)	(1,018,281)	(7,776,007)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	62,684,154	94,901,720	20,209,768	66,303,795	38,965,208	283,064,645
EXPENDITURES/EXPENSES						
General Government	18,994,435	14,982,072	9,851,355	460,681	-	44,288,543
Court Related Expenditures	21,150	909,848	-	-	-	930,998
Public Safety	14,525,329	51,464,455	-	463,000	-	66,452,784
Physical Environment	549,169	10,724	-	-	21,743,800	22,303,692
Transportation	3,292,459	9,645,844	-	44,686,451	-	57,624,754
Economic Environment	267,487	2,181,523	-	-	-	2,449,010
Human Services	5,314,040	613,499	-	-	-	5,927,539
Culture & Recreation	5,189,463	968,000	-	540,000	-	6,697,463
Grants & Aid	392,700	-	-	-	-	392,700
TOTAL EXPENDITURES	48,546,231	80,775,965	9,851,355	46,150,132	21,743,800	207,067,482
OTHER FINANCING USES						
Transfers Out	1,176,000	341,988	2,360,000	9,851,355	-	13,729,343
TOTAL EXPENDITURES AND OTHER FINANCING USES	49,722,231	81,117,953	12,211,355	56,001,487	21,743,800	220,796,825
ENDING BALANCE						
	-					-
Reserves	12,961,923	13,783,768	7,998,413	10,302,308	17,221,408	62,267,820
TOTAL ENDING BALANCES	12,961,923	13,783,768	7,998,413	10,302,308	17,221,408	62,267,820
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	62,684,154	94,901,720	20,209,768	66,303,795	38,965,208	283,064,645

Revenues/Expenditures Combined Summary
ALL FUNDS

Summary of all funds for the Clay County Board of County Commissioners

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	94,240,356	154,124,045	149,880,718	131,626,120	141,491,407	121,591,176
ESTIMATED REVENUES						
Ad Valorem Taxes	65,187,822	65,384,803	59,948,987	61,563,038	59,384,163	59,997,726
Taxes	28,840,239	29,353,419	28,878,890	28,561,901	29,288,466	29,453,523
Permits, Fees & Special Assessments	16,954,837	17,181,579	17,080,281	16,157,848	16,333,073	16,824,495
Intergovernmental Revenues	24,082,968	24,327,603	23,532,799	22,166,900	22,355,518	21,535,339
Charges for Services	9,400,650	9,485,778	8,969,576	9,373,387	9,268,989	9,288,365
Fines and Forfeits	541,483	702,614	561,164	596,700	415,634	346,495
Miscellaneous Revenue	4,508,129	6,146,640	18,018,239	16,542,002	17,172,203	16,373,239
TOTAL ESTIMATED REVENUES	149,516,128	152,582,434	156,989,937	154,961,775	154,218,045	153,819,182
OTHER FINANCING SOURCES						
Transfers In	29,056,483	21,400,404	16,688,977	13,222,194	13,654,436	13,729,343
Reversions	5,883,172	3,700,099	4,743,943	1,932,451	2,128,075	1,700,951
Non-Revenues	78,482,128	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	262,937,911	177,682,937	178,422,858	170,116,420	170,000,556	169,249,476
Less 5% per F.S. 129.01	-	-	-	(7,844,711)	-	(7,776,007)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	357,178,267	331,806,982	328,303,575	293,897,829	311,491,964	283,064,645
EXPENDITURES/EXPENSES						
General Government	31,648,818	30,219,149	40,835,344	45,671,930	45,130,394	44,288,543
Court Related Expenditures	895,037	649,664	627,808	1,417,442	1,305,292	930,998
Public Safety	70,267,285	71,623,689	66,181,031	64,746,870	65,527,714	66,452,784
Physical Environment	19,497,517	18,163,166	17,845,676	20,641,426	20,023,416	22,303,692
Transportation	36,322,081	24,050,571	31,412,319	75,030,636	32,154,001	57,624,754
Economic Environment	1,973,432	4,211,682	2,106,434	2,422,650	2,452,151	2,449,010
Human Services	6,341,032	5,283,679	5,048,874	5,205,483	4,947,656	5,927,539
Culture & Recreation	6,453,655	5,807,329	5,708,309	6,838,435	4,815,937	6,697,463
Grants & Aid	598,883	516,930	357,397	392,700	367,700	392,700
TOTAL EXPENDITURES	173,997,739	160,525,860	170,123,191	222,367,572	176,724,261	207,067,482
OTHER FINANCING USES						
Transfers Out	29,056,483	21,400,404	16,688,977	13,222,194	13,176,527	13,729,343
TOTAL EXPENDITURES AND OTHER FINANCING USES	203,054,223	181,926,264	186,812,168	235,589,766	189,900,788	220,796,825
ENDING BALANCE						
Reserves	154,124,045	149,880,718	141,491,407	58,308,063	121,591,176	62,267,820
TOTAL ENDING BALANCES	154,124,045	149,880,718	141,491,407	58,308,063	121,591,176	62,267,820
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	357,178,267	331,806,982	328,303,575	293,897,829	311,491,964	283,064,645

County Revenue Trends



	Actual FY08/09	Actual FY09/10	Actual FY10/11	Estimated Actual FY11/12	Budget FY12/13
Taxes	94,028,061	94,738,222	88,827,878	88,672,629	89,451,249
Intergovernmental Revenues	24,082,968	24,327,603	23,532,799	22,355,518	21,535,339
Charges for Services	9,400,650	9,485,778	8,969,576	9,268,989	9,288,365
All Other Revenue	22,004,449	24,030,832	35,659,684	33,920,909	33,544,229
Other Financing Sources	113,421,783	25,100,503	21,432,920	15,782,511	15,430,294
Cash CarryForward	94,240,356	154,124,045	149,880,718	141,491,407	121,591,176
	357,178,267	331,806,982	328,303,575	311,491,964	290,840,652

COUNTY REVENUE BY FUND TYPE
Budget History

Revenue Category	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
GENERAL FUND						
Ad Valorem Taxes	18,356,958	15,532,817	11,677,990	12,723,804	12,254,302	12,396,558
Taxes	9,639,468	10,424,395	10,116,937	9,600,685	10,047,793	10,058,845
Licenses & Permits	-	-	-	-	-	-
Intergovernmental Revenue	14,274,970	14,679,286	15,349,695	15,360,380	15,565,166	16,029,588
Charges for Services	3,380,807	3,308,209	3,367,160	3,586,017	3,574,253	3,578,800
Fines & Forfeitures	(70,161)	14,378	9,023	6,200	4,198	4,195
Miscellaneous Revenue	1,565,189	3,889,163	2,074,326	1,607,500	1,882,255	1,760,800
Total Revenue	**47,147,230**	**47,848,249**	**42,595,131**	**42,884,586**	**43,327,967**	**43,828,786**
Other Financing Sources	8,548,590	4,816,790	2,897,035	2,260,506	1,963,382	1,740,506
Total Revenue & Other Financing Sources	**55,695,820**	**52,665,039**	**45,492,166**	**45,145,092**	**45,291,349**	**45,569,292**
Less 5% per F.S. 129.01	-	-	-	(2,232,755)	-	(2,268,465)
Estimated Cash Forward	17,212,839	19,579,613	21,479,958	16,852,150	20,862,650	19,383,327
TOTAL GENERAL FUND	**72,908,659**	**72,244,652**	**66,972,125**	**59,764,487**	**66,153,999**	**62,684,154**
SPECIAL REVENUE FUNDS						
Ad Valorem Taxes	46,830,864	49,851,986	48,270,997	48,839,234	47,129,861	47,601,168
Taxes	4,359,080	4,434,185	4,264,031	4,458,960	4,318,674	4,387,256
Licenses & Permits	1,854,966	1,544,810	1,569,819	1,320,584	1,982,678	1,289,449
Intergovernmental Revenue	5,392,861	7,860,614	5,928,435	4,239,118	4,910,859	4,699,520
Charges for Services	2,132,231	2,605,273	2,308,429	2,203,610	2,250,960	2,209,565
Fines & Forfeitures	425,642	476,811	390,115	390,500	291,435	222,300
Miscellaneous Revenue	538,785	630,416	13,873,159	13,577,972	12,995,575	13,307,439
Total Revenue	**61,534,430**	**67,404,096**	**76,604,985**	**75,029,978**	**73,880,043**	**73,716,697**
Other Financing Sources	6,612,279	4,426,547	5,873,108	2,411,859	3,260,755	3,682,858
Total Revenue & Other Financing Sources	**68,146,709**	**71,830,643**	**82,478,093**	**77,441,837**	**77,140,797**	**77,399,555**
Less 5% per F.S. 129.01	-	-	-	(3,751,817)	-	(3,686,078)
Estimated Cash Forward	19,680,985	17,146,683	17,582,072	17,869,822	21,717,829	21,188,243
TOTAL SPECIAL REVENUE FUNDS	**87,827,693**	**88,977,326**	**100,060,165**	**91,559,841**	**98,858,626**	**94,901,720**
DEBT SERVICE FUNDS						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	974,466	997,054	821,966	857,060	822,000	817,084
Licenses & Permits	-	-	-	-	-	-
Intergovernmental Revenue	768,684	776,021	783,662	866,468	796,038	806,231
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Miscellaneous Revenue	31,592	39,186	29,845	28,000	26,600	28,000
Total Revenue	**1,774,741**	**1,812,261**	**1,635,473**	**1,751,528**	**1,644,638**	**1,651,315**
Other Financing Sources	14,502,690	9,856,344	9,858,910	9,852,955	9,852,955	9,851,355
Total Revenue & Other Financing Sources	**16,277,432**	**11,668,604**	**11,494,383**	**11,604,483**	**11,497,593**	**11,502,670**
Less 5% per F.S. 129.01	-	-	-	(87,576)	-	(82,566)
Estimated Cash Forward	892,870	8,899,348	8,825,498	8,949,535	8,944,026	8,789,664
TOTAL DEBT SERVICE FUNDS	**17,170,302**	**20,567,952**	**20,319,881**	**20,466,442**	**20,441,619**	**20,209,768**

COUNTY REVENUE BY FUND TYPE
Budget History

Revenue Category	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
CAPITAL FUNDS						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	13,867,225	13,497,784	13,675,956	13,645,196	14,100,000	14,190,338
Licenses & Permits	7,524	391,901	396,702	-	-	-
Intergovernmental Revenue	3,621,039	1,011,682	1,471,007	1,700,933	1,083,454	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	186,003	211,425	162,026	200,000	120,000	120,000
Miscellaneous Revenue	1,359,130	500,848	722,236	173,530	1,096,892	102,000
Total Revenue	**19,040,921**	**15,613,639**	**16,427,927**	**15,719,659**	**16,400,346**	**14,412,338**
Other Financing Sources	83,592,326	5,846,427	2,650,000	473,750	557,623	-
Total Revenue & Other Financing Sources	**102,633,247**	**21,460,066**	**19,077,927**	**16,193,409**	**16,957,970**	**14,412,338**
Less 5% per F.S. 129.01	-	-	-	(785,983)	-	(720,617)
Estimated Cash Forward	42,606,975	93,377,127	84,468,787	68,859,109	69,866,890	52,612,074
TOTAL CAPITAL FUNDS	**145,240,221**	**114,837,193**	**103,546,714**	**84,266,535**	**86,824,860**	**66,303,795**
ENTERPRISE FUNDS						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Licenses & Permits	15,092,347	15,244,868	15,113,759	14,837,264	14,350,395	15,535,046
Intergovernmental Revenue	25,415	-	-	-	-	-
Charges for Services	3,887,611	3,572,295	3,293,988	3,583,760	3,443,776	3,500,000
Fines & Forfeitures	-	-	-	-	-	-
Miscellaneous Revenue	1,013,434	1,087,027	1,318,673	1,155,000	1,170,880	1,175,000
Total Revenue	**20,018,806**	**19,904,189**	**19,726,421**	**19,576,024**	**18,965,051**	**20,210,046**
Other Financing Sources	165,898	154,396	153,867	155,575	147,796	155,575
Total Revenue & Other Financing Sources	**20,184,704**	**20,058,585**	**19,880,288**	**19,731,599**	**19,112,848**	**20,365,621**
Less 5% per F.S. 129.01	-	-	-	(986,580)	-	(1,018,281)
Estimated Cash Forward	13,846,687	15,121,273	17,524,403	19,095,505	20,100,013	19,617,868
TOTAL ENTERPRISE FUNDS	**34,031,391**	**35,179,859**	**37,404,691**	**37,840,524**	**39,212,860**	**38,965,208**
TOTAL COUNTY REVENUE	**357,178,267**	**331,806,982**	**328,303,575**	**293,897,829**	**311,491,964**	**283,064,645**

CLAY COUNTY
BOARD OF COUNTY COMMISSIONERS
FISCAL YEAR 2012-13 BUDGET

SIX YEAR COMPARISON OF MILLAGE
FY 2006/07 TO FY 2012/13

FUND`	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	PROPOSED FY 12/13
GENERAL FUND	3.1971	2.1000	1.9100	1.7060	1.4034	1.5684	1.5684
FINE & FORFEITURE FUND	5.5565	2.2000	2.7500	3.0558	3.4043	3.4043	3.4043
UNINCORPORATED SVC MSTU FUND	0.0000	0.2000	0.1700	0.1807	0.1875	0.1875	0.1875
LAW ENFORCEMENT MSTU-4 FUND	0.0000	2.0500	1.8500	2.1315	2.0060	2.1860	2.1860
FIRE CONTROL MSTU-8 FUND	0.0000	0.4500	0.3200	0.3752	0.4480	0.5048	0.5048
TOTAL MILLAGE	**8.7536**	**7.0000**	**7.0000**	**7.4492**	**7.4492**	**7.8510**	**7.8510**

FISCAL YEAR	BUDGETED TAXABLE VALUE	CHANGE IN BUDGETED TAXABLE VALUE	CHANGE IN TAXABLE VALUE
2012 / 2013	7,903,951,877	-208,649,652	-2.57%
2011 / 2012	8,112,601,529	-521,632,195	-6.04%
2010 / 2011	8,634,233,724	-754,775,526	-8.04%
2009 / 2010	9,389,009,250	-571,665,708	-5.74%
2008 / 2009	9,960,674,958	-646,709,223	-6.10%
2007 / 2008	10,607,384,181	1,690,384,181	18.96%
2006 / 2007	8,917,000,000	1,550,423,711	21.05%
2005 / 2006	7,366,576,289	979,614,135	15.34%
2004 / 2005	6,386,962,154	742,044,316	13.15%
2003 / 2004	5,644,917,838		

Tentative Millage Rate Calculations

Fund	Function		Certified Taxable Value	Tentative Millage Rate	Ad Valorem Revenue
001 - General Fund	Other County Services	Countywide	7,903,951,877	0.3684	2,911,816
001 - General Fund	Emergency Medical Services	Countywide	7,903,951,877	1.2000	9,484,742
102 - Fine & Forfeiture Fund	Law Enforcement	Countywide	7,903,951,877	3.4043	26,907,423
131 - Unincorporated Services MSTU	Engineering, Planning/Zoning	Non-Countywide	7,077,919,983	0.1875	1,327,110
140 - Law Enforcement MSTU-4 Fund	50% of Law Patrol Services	Non-Countywide	7,137,833,891	2.1860	15,603,305
142 - Fire Control MSTU-8 Fund	Fire Control Services	Non-Countywide	7,455,090,790	0.5048	3,763,330
TOTAL - Maximum Tentative Millage Rate and Estimated Ad Valorem Revenue				**7.8510**	**59,997,726**

The "Countywide" Millage Rate and related Revenue is paid by all property owners within Clay County. Those Funds/Functions above designated as "Non-Countywide" relate to Municipal Service Taxing Units (MSTUs) that cover only property owners within that particular taxing unit.

Revenue Services by Taxing Authority

COUNTYWIDE SERVICES

001 - General Fund - Emergency Medical Services

This taxing authority supports the Emergency Medical Services (EMS) Countywide which includes ambulance services and EMT personnel.

001 - General Fund - Other County Services

This taxing authority supports all Countywide operations except Emergency Medical Services and Patrol Services. This includes the Board of County Commissioners, the County Manager, Human Resources & Benefits, Risk Management/Safety, Management Information Systems (MIS), Commission Auditor, County Comptroller, Legal Services, Budget Office, Purchasing, Property Appraiser's Office, Tax Collector's Office, Clerk of Court and related offices, Supervisor of Elections Office, Historical Commission, Veterans Services, Economic Development, Aid to Public Assistance and other private organizations servicing the citizens of Clay County, Aid to Clay County Health Department, Parks & Recreation, Animal Care & Control, Library Services, Extension Services/Agriculture, Fleet & Fuel Management, Building & Custodial Services, Emergency Management & Disaster Relief Services.

102 - Fine & Forfeiture Fund - Law Enforcement

This taxing authority supports 50% of the Sheriff's patrol services for the entire county and 100% of Detention, Judicial and Buildings for the Jail and Law Enforcement.

MSTU SERVICES (NON COUNTYWIDE)

Effective in Fiscal Year 07/08, The Municipal Fund Service Units (MSTUs) shown below were created to better align the ad valorem assessments (property taxes) with the geographical districts that rely 100% on the services provided.

131 - Unincorporated Services MSTU - Engineering, Planning, Zoning

This taxing authority provides funding for Planning & Zoning, Engineering and Code Enforcement Services for unincorporated communities in the County.

140 - Law Enforcement MSTU-4 Fund - 50% of Patrol Services

This taxing authority supports 50% of the Sheriff's patrol services for unincorporated portions of the county and the cities of Keystone Heights and Penney Farms. The cities of Green Cove Springs and Orange Park have their own patrol service.

142 - Fire Control MSTU-8 Fund - Fire Control Services

This taxing authority provides fire control services within the unincorporated areas of the County along with Green Cove Springs, Keystone Heights and Penney Farms. The town of Orange Park has its own Fire Department, therefore residents of the town do not pay for this service.

Millage by Municipality

Incorporated vs. Unincorporated Tax Rates

The amount of tax on a property will vary depending on where you live in the county. This is because within a county, some regions are incorporated and some are unincorporated. The unincorporated areas will be subject to the full taxing authority of the county. Incorporated municipalities will only be subject to the taxing authorities that serve their area. However, in addition to the county tax they will also be subject to a tax from their municipality.

Clay County has four incorporated municipalities and county taxes will be assessed as follows within each municipality:

FISCAL YEAR 2012-13 BUDGET
County Tax Assessment

Green Cove Springs, Florida	
BCC-Other County Services	0.3684
BCC-EMS	1.2000
BCC-Law Enforcement	3.4043
MSTU-8 – Fire Control	0.5048
City of Green Cove Springs	2.9821
	8.4596

Keystone Heights, Florida	
BCC-Other County Services	0.3684
BCC-EMS	1.2000
BCC-Law Enforcement	3.4043
MSTU-4 - 50% of Patrol Services	2.1860
MSTU-8 - Fire Control	0.5048
City of Keystone Heights	2.5302
	10.1937

Orange Park, Florida	
BCC-Other County Services	0.3684
BCC-EMS	1.2000
BCC-Law Enforcement	3.4043
Town of Orange Park	6.3000
	11.2727

Penney Farms, Florida	
BCC-Other County Services	0.3684
BCC-EMS	1.2000
BCC-Law Enforcement	3.4043
MSTU-4 - 50% of Patrol Services	2.1860
MSTU-8 - Fire Control	0.5048
Town of Penney Farms	0.0000
	7.6635

All other areas will see the full millage rate as follows:

BCC-Other County Services	0.3684
BCC-EMS	1.2000
BCC-Law Enforcement	3.4043
Unincorporated Services MSTU	0.1875
MSTU-4 - 50% of Patrol Services	2.1860
MSTU-8 - Fire Control	0.5048
	7.8510

Revenue Overview

All county revenues are deposited into specific county funds. While some revenues may be spent on any countywide service, many revenues are restricted to a specific program or service expenditure. These restrictions dictate the fund into which certain revenue is to be placed. In turn, the fund generally determines for which county programs or services the revenues may be legally expended.

County services and programs are funded through revenue that is derived from many different sources. These sources can be divided into the following basic categories: taxes, permits, fees and special assessments, intergovernmental revenue, charges for services, fines and forfeits, miscellaneous revenues and other sources (typically fund transfers and debt proceeds), and cash carry forward or fund balance.

The following chart shows the relative size of each revenue category for Fiscal Year 2012-2013.

	Fiscal Year 2012-2013		Fiscal Year 2011-2012	
Cash Carry Forward	$121,591,176	42.96%	$131,626,120	44.79%
Ad Valorem Taxes	59,997,726	21.20%	$61,563,038	20.95%
Taxes	29,453,523	10.41%	$28,561,901	9.72%
Permits Fee & Special Assessments	16,824,495	5.94%	$16,157,848	5.50%
Intergovernmental Revenues	21,535,339	7.61%	$22,166,900	7.54%
Charges for Services	9,288,365	3.28%	$9,373,387	3.19%
Fines & Forfeits	346,495	0.12%	$596,700	0.20%
Miscellaneous Revenue	16,373,239	5.78%	$16,542,002	5.63%
Transfers in	13,729,343	4.85%	$13,222,194	4.50%
Reversions	1,700,951	0.60%	$1,932,451	0.66%
Less 5% State Mandated Reserves	-7,776,007	-2.75%	($7,844,711)	-2.67%
	283,064,645	100.00%	$293,897,829	100.00%

The county strives to diversify revenue sources as much as possible. Diversifying revenue is part of a sound fiscal policy that includes increasing the ability of programs to cover their own costs and reducing reliance on any one revenue source, particularly property taxes.

The following discussion will highlight the county's revenue sources for the major county revenue categories as well as the underlying budget assumptions for revenue estimates. The revenue categories that follow also show (in parentheses) the relative percentage of total county revenue each revenue category provides.

TAXES (31.61%)

The county has several sources of tax revenue. The primary and most well known source is the ad valorem tax or, as it is also known, the property tax. The other tax revenue sources include service taxes on electricity and communications, the tourist development tax, franchise fees, fuel taxes and the infrastructure surtax. Also included in this category are permits, fees and special assessments.

For Fiscal Year 2012-2013, the county set a millage rate of 7.8510 which, due to lower assessment value, yielded approximately $1.565 million less in Ad Valorem as compared to Fiscal Year 2011-2012. Fiscal Year 2012-2013 property tax revenue is estimated to provide $59,997,726 or 21.2% of the total county budget which is up in percentage of total budget from the Fiscal Year 2011-2012 estimate of 20.95%. Property taxes are revenue sources for the following county funds: General Fund, Fine & Forfeiture Fund, Municipal Service Fund, Sheriff MSTU Fund, and Fire MSTU Fund.

The following chart compares the percentage of total Ad Valorem levied for each of the funds levying Ad Valorem Taxes.

Ad Valorem by Fund						
		FY12/13	% of Total Ad Valorem		FY11/12	% of Total Ad Valorem
General Fund - 001	$	12,396,558	20.66%	$	12,723,804	20.67%
Fine & Forfeiture Fund - 102		26,907,423	44.85%		27,617,729	44.86%
Municipal Service Fund - 131		1,327,110	2.21%		1,361,034	2.21%
Sheriff MSTU Fund - 140		15,603,305	26.01%		16,000,504	25.99%
Fire MSTU Fund - 142		3,763,330	6.27%		3,859,967	6.27%
	$	59,997,726	100.00%	$	61,563,038	100.00%

The following chart shows the total Ad Valorem revenue over a five year period.

AD VALOREM TAXES - 5 YEAR HISTORY 21.20% of Total Budget					
	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
	65,187,822	65,384,803	59,948,987	61,563,038	59,997,726
Annual Change in dollars		196,981	(5,435,816)	1,614,051	-1,565,312
Annual % Change		0.30%	-8.31%	2.69%	-2.54%
				Change in dollars over 5 year history	-5,190,096
				Change in % over 5 year history	-7.96%

Taxes other than ad valorem are estimated to provide $29,453,523 or 10.41% of all funds for Fiscal Year 2012-2013 which is up from the $28,561,901 or 9.72% for Fiscal Year 2011-2012. Details of the Fiscal Year 2012-2013 estimated revenues from the major taxes in this category are as follows:

- Infrastructure surtax is collected by the state with a statutorily defined portion remitted to the county. This revenue is used to fund capital improvement projects in the county. Revenue estimates are provided by the state and this revenue source is expected to provide $14,190,338 or 21.94% of the Capital Improvement Project Fund Budget for Fiscal 2012-2013 which is up from $13,645,196 or 16.54% of the Capital Improvement Project Fund Budget for Fiscal Year 2011-2012. This is due to both a higher revenue amount and a smaller Cash Carry Forward.

- Service taxes include the Electric and Communications Service Tax and are estimated at $10,058,845 or 16.05% of the General Fund Budget for Fiscal Year 2012-2013 which is up in dollars from $9,600,685 or 16.06% of the General Fund Budget for Fiscal Year 2011-2012. Estimates for these Service Taxes are provided by the state.

- Local Option Fuel Tax is a 6-cent tax added onto the price of a gallon of gasoline which is collected by the state with a statutorily defined portion remitted to the county. This revenue provides partial funding for the operations of the Engineering & Public Works Department. Revenue estimates are provided by the state and this revenue source is expected to provide $3,952,256 or 39.04% of the Transportation Fund Budget for Fiscal Year 2012-2013 which is slightly down in dollars and in percentage from $4,031,960 or 43.81% of the Transportation Fund Budget for Fiscal Year 2011-2012.

- Ninth cent fuel tax is a 1-cent local option tax added onto the price of a gallon of gasoline which is collected by the state with a statutorily defined portion remitted to the county. Revenue estimates are provided by the state and this revenue source is expected to provide $817,084 or 29.6% of the Road Construction Debt Service Fund for Fiscal Year 2012-2013. This is down in dollars from the $857,060 or 28.13% of the Road Construction Debt Service Fund for Fiscal Year 2011-2012. These revenues will go directly to the Transportation Trust Fund in Fiscal Year 2013-2014 when the bonds will be paid in full.

- Tourist Development Tax is a 3-percent levy added to hotel rooms, campgrounds, and other temporary lodging and is largely borne by visitors to the county. Its use is legally restricted for specific purposes including the promotion of tourism. This tax is estimated to generate $430,000 or 39.62% of the Tourist Development Fund Budget for Fiscal Year 2012-2013 which is higher in dollars and percentage compared with $422,000 or 31.44% of the Tourist Development Fund Budget for Fiscal Year 2011-2012.

The following chart shows the change in these taxes over the past five years with Fiscal Year 2012-2013 showing an upward trend.

TAXES - 5 YEAR HISTORY
10.41% of Total Budget

	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
	28,840,239	29,353,419	28,878,890	28,561,901	29,453,523
Annual Change in dollars		513,180	(474,528)	(316,990)	891,622
Annual % Change		1.78%	-1.62%	-1.10%	3.12%
Change in dollars over 5 year history					613,284
Change in % over 5 year history					2.13%

PERMITS, FEES & SPECIAL ASSESSMENTS (5.94%)

Permits, Fees & Special Assessments totals $16,824,495 for Fiscal Year 2012-2013 of which $9,006,748 is related to revenue from assessments in the Enterprise Fund for Universal Collection and $6,528,298 budgeted for assessments in Solid Waste. This is up from $8,507,280 in Fiscal Year 2011-2012 for Universal Collections and $6,329,984 for Fiscal Year 2011-2012 in the Solid Waste Fund. Building permit fees are estimated at $1,150,000 for Fiscal Year 2012-2013 which is the same as Fiscal Year 2011-2012. These funds are legally restricted to use for the enforcement of the Florida Building Code, and are reflected in the Building Fund.

Other licenses and permit revenues of $10,200 are reflected in the Municipal Service Fund. These revenues are ordinarily based upon recent historical trends as well as judgment from the Economic & Development Services Department based upon the recent level of building activity in the county. Florida Boating & Improvements revenue for Fiscal Year 2012-2013 are estimated at $60,000. $69,219 in revenue is for the Hidden Waters MSBU, Oak Forest Rd MSBU, Blue Jay MSBU, and Black Creek MSBU.

Below is a chart that shows a five year history of these revenues.

PERMITS, FEES & SPECIAL ASSESSMENTS - 5 YEAR HISTORY 5.94% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
16,954,837	17,181,579	17,080,281	16,157,848	16,824,495
Annual Change in dollars	226,742	(101,298)	(922,433)	666,647
Annual % Change	1.34%	-0.59%	-5.40%	4.13%
			Change in dollars over 5 year history	-130,342
			Change in % over 5 year history	-0.76%

INTERGOVERNMENTAL REVENUE (7.61%)

Intergovernmental revenue will account for approximately 7.61% of the county's budget in Fiscal Year 2012-2013 and totals $21,535,339 for all funds. This is down in dollars from the $22,166,900 or 7.54% estimated for Fiscal Year 2011-2012. Intergovernmental revenue is comprised of grants and shared revenue collected by the State of Florida and shared with counties and/or municipalities.

The county receives grants for a wide variety of services such as libraries, drug enforcement, public safety, park development, affordable housing, community development and other service areas. Some grants require the county to match grant funds with a specified percentage of county funds and most grant programs are reimbursement grants, which require the county to expend funds and then receive reimbursement for all or part of its expenditure. This area of revenue may continue to decline since a majority of grants are focused on funding capital projects and the county must increase the level of scrutiny on the sustainability of capital projects due to the increase in operating expenditures that typically result from such projects.

Shared revenue is a type of intergovernmental revenue that is literally shared by city, county and state governments. One entity collects the revenue and then remits an appropriate portion back to the other jurisdictions involved. Primary examples of shared revenue are the half cent sales tax, gas tax and state revenue sharing because they are collected by the state who then distributes them to the county.

The Half Cent Sales Tax accounts for the largest single source in this revenue category and is budgeted in the General Fund at $8,499,631for Fiscal Year 2012-2013 which is slightly up from the $8,405,864 for Fiscal Year 2011-2012. Also included in the General Fund is $3,860,799 of State Revenue Sharing in Fiscal Year 2012-2013 which is up from $3,777,542 in Fiscal Year 2011-2012 with total Intergovernmental Revenue in the General Fund of $16,029,588 or 24.68% of fund revenue for Fiscal Year 2012-2013. This is slightly up in dollars from the $15,360,380 but down slightly in the percentage of 24.78% from Fiscal Year 2011-2012. The dollar increase is partially a result of low state estimates for Fiscal Year 2011-2012.

For Fiscal Year 2012-2013, Special Revenue Funds account for $4,699,520 of Intergovernmental Revenue with the two largest components being $2,076,626 in the Transportation Trust Fund and $465,000 in the Fine and Forfeiture Fund. For Fiscal Year 2011-2012, Special Revenue Funds account for $4,239,118 of Intergovernmental Revenue with the two largest components being $2,212,326 in the Transportation Trust Fund and $465,000 in the Fine and Forfeiture Fund. Higher gasoline prices yielded lower usage in 2011-2012 on which the revenue is based.

Debt Service Funds account for $806,231 of Intergovernmental Revenue in Fiscal Year 2012-2013, which is comprised of the 7th Cent Fuel Tax. This is down from the $866,468 of Intergovernmental Revenue in Fiscal Year 2011-2012, again a result of low gasoline usage.

The budget for intergovernmental revenues is basically derived from state estimates which generally vary in direct proportion to the local economy. As the economy slowly recovers, revenue estimates in this category will rise. In addition, the budget for intergovernmental revenues includes specific approved grants that will be received in the budget year, as identified by county departments. These grants are not budgeted until they have been received and approved and are not included at the time of the original budget is approved.

Below is a chart that shows a five year history of these revenues.

INTERGOVERNMENTAL REVENUES - 5 YEAR HISTORY 7.61% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
24,082,968	24,327,603	23,532,799	22,166,900	21,535,339
Annual Change in dollars	244,635	(794,804)	(1,365,899)	-631,560
Annual % Change	1.02%	-3.27%	-5.80%	-2.85%
			Change in dollars over 5 year history	-2,547,629
			Change in % over 5 year history	-10.58%

CHARGES FOR SERVICES (3.28%)

It is the intent of government that some programs pay for themselves, in whole or in part, through direct charges for the services provided. Sometimes a fee is collected to cover the cost of a regulatory function such as court costs and sometimes the fee is imposed in exchange for a necessary service such as garbage collection or a desired service such as a specialty license plate.

Charges for services for Fiscal Year 2012-2013 are estimated at $9,288,365 or 3.28% overall for all fund budgets. This is down in dollars from the $9,373,387 or 3.19% for Fiscal Year 2011-2012. The primary portion is for solid waste services which are estimated at $3,500,000 or 12.37% of revenue in the Environmental Services Fund for Fiscal Year 2012-2013. This is down in dollars from the $3,583,760 or 13.37% for Fiscal Year 2011-2012. The remainder is comprised of $3,578,800 in the General Fund of which the major portion is $3,200,000 for Ambulance Fees; and $2,209,565 in various Special Revenue Funds for program services, court fees, and recording fees. For Fiscal Year 2011-2012, these estimates were $3,586,017 in the General Fund of which the major portion is $3,200,000 for Ambulance Fees and $2,203,610 in various Special Revenue Funds.

The budget for charges for services primarily is derived from the estimated number of customers or users multiplied by the established county fee schedule. Historical trends are utilized to judge the reasonability of the budget estimates.

Below is a chart that shows a five year history of these revenues.

CHARGES FOR SERVICES - 5 YEAR HISTORY 3.28% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
9,400,650	9,485,778	8,969,576	9,373,387	9,288,365
Annual Change in dollars	85,128	(516,201)	403,811	-85,022
Annual % Change	0.91%	-5.44%	4.50%	-0.91%
			Change in dollars over 5 year history	-112,285
			Change in % over 5 year history	-1.19%

FINES & FORFEITS (0.12%)

A small portion of county revenue is raised through regulatory fines and penalties which are charged to promote adherence to regulations. For instance, Library Services charges a fine for overdue books and Animal Care & Control charges fines for non-compliance with laws and ordinances related to animal safety. The total estimated fines and forfeits for Fiscal Year 2012-2013 for all fund budgets is $346,495 or 0.12% overall. This is down from the $596,700 or 0.2% overall budgeted for Fiscal Year 2011-2012.

Below is a chart that shows a five year history of these revenues.

FINES & FORFEITS - 5 YEAR HISTORY 0.12% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
541,483	702,614	561,164	596,700	346,495
Annual Change in dollars	161,131	(141,449)	35,536	-250,205
Annual % Change	29.76%	-20.13%	6.33%	-41.93%
			Change in dollars over 5 year history	-194,988
			Change in % over 5 year history	-36.01%

MISCELLANEOUS REVENUE (5.78%)

Miscellaneous revenue is derived primarily from loan proceeds, rents and royalties, reimbursements from other agencies, the sale of scrap and surplus and interest income. For Fiscal Year 2012-2013, miscellaneous revenue is estimated at $16,373,239 or 5.78% for all fund budgets, which is slightly down, as compared to Fiscal Year 2011-2012. For Fiscal Year 2011-2012, miscellaneous revenue was budgeted at $16,542,002 or 5.63% for all fund budgets. The increase in Fiscal Year 2010-2011 as shown on the chart below is due to the inclusion of the Self-Funded Health Insurance Program in the Special Revenue category.

Below is a chart that shows a five year history of these revenues.

MISCELLANEOUS REVENUE - 5 YEAR HISTORY 5.78% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
4,508,129	6,146,640	18,018,239	16,542,002	16,373,239
Annual Change in dollars	1,638,510	11,871,599	(1,476,237)	-168,763
Annual % Change	36.35%	193.14%	-8.19%	-1.02%
			Change in dollars over 5 year history	11,865,110
			Change in % over 5 year history	263.19%

OTHER FINANCING SOURCES (5.45%)

The county has two other sources of revenue which do not fit into the categories already mentioned. These sources include reversions from Constitutional Officers, interfund transfer and debt financing.

For Fiscal Year 2012-2013, the payment of reversions from Constitutional Officers is budgeted at $1,700,951 or 0.60% as compared to $1,932,451 or 0.66% in Fiscal Year 2011-2012. The largest reversion being the excess fees from the Tax Collector in the amount of $1,209,372. The remaining $491,579 comes from the other Constitutional Officers. The large drop in reversion from Fiscal Year 2010-2011, as shown in the chart below, is attributed to the Sheriff budgets.

Interfund transfers arise due to the nature of government finance systems which is characterized by the use of "Fund Accounting." Funds are used to segregate revenue and expenditures designated for specific purposes. Frequently, it is necessary to transfer payments between these funds. Interfund transfers, budgeted at $13,729,343 or 4.85% of the total budget for Fiscal Year 2012-2013 are self-balancing and represent revenues to one fund and expenses to another. They have increased slightly from $13,222,194 or 4.50% in Fiscal Year 2011-2012; however, the decrease over the past five years as shown in the chart below demonstrates the county's continued effort to hold funds as self sufficient. Interfund transfers are generally specifically identified and approved by the Board of County Commissioners (BCC) in the budget process. A detailed "Interfund Transfer" matrix has been provided in the "Non-Operational" section of this budget document. Debt proceeds are specifically determined from the county's Capital Improvement Plan (CIP) and debt financing planning process that also includes the BCC's approval and direction.

Below are charts that show a five year history of these revenues.

TRANSFERS IN - 5 YEAR HISTORY 4.85% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
29,056,483	21,400,404	16,688,977	13,222,194	13,729,343
Annual Change in dollars	(7,656,079)	(4,711,427)	(3,466,783)	507,149
Annual % Change	-26.35%	-22.02%	-20.77%	3.84%
			Change in dollars over 5 year history	-15,327,140
			Change in % over 5 year history	-52.75%

REVERSIONS - 5 YEAR HISTORY 0.60% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
5,883,172	3,700,099	4,743,943	1,932,451	1,700,951
Annual Change in dollars	(2,183,073)	1,043,844	(2,811,492)	-231,500
Annual % Change	-37.11%	28.21%	-59.26%	-11.98%
			Change in dollars over 5 year history	-4,182,221
			Change in % over 5 year history	-71.09%

CASH CARRY FORWARD (42.96%)

Cash Carry Forward or fund balances, carried over from one fiscal year to the next, are a large part of county revenue and are estimated at $121,591,176 or 42.96% of the total budget for all funds for Fiscal Year 2012-2013. This is slightly lower compared to $131,626,121 or 44.79% of the total budget for all funds for Fiscal Year 2011-2012. The majority of the Carry Forward for Fiscal Year 2012-2013 is in the Capital Improvement Fund with $52,612,074 restricted to Capital Improvement Projects; however, Cash Carry Forward funds in the General and Special Revenue Funds continue to be drawn upon for operating expenditures.

Fund balances remaining at the end of a fiscal year may occur for several reasons:

1. County departments may not spend every dollar that was approved in their budgets. This is particularly true for large capital projects that span multiple years.

2. The county may collect more revenue than was anticipated. Actual revenues may differ from the estimated revenues used to determine the budget. If actual revenues are higher, there will be a gap between actual and budgeted revenues, thus creating a fund balance.

3. State law requires, with some exceptions, that expected budgeted revenue be reduced by 5% to provide a cushion for budgeted revenue estimates

and unanticipated revenue shortfalls. This means that actual revenues are likely to differ from the anticipated revenues budgeted by 5% or more which creates a cash forward balance for the next year.

Ending Fund Balance is cash reserves, some of which are restricted. Reserve funds can serve two purposes. First, they ensure that cash is available to handle unforeseen emergencies such as natural disasters. Second, they serve as a savings account for future projects. For instance, the Enterprise funds are required to set aside money today for liabilities it will have to pay in the future for infrastructure maintenance and improvements. Third, and most important, is that they are needed to cover expenses in the first few months of the fiscal year until tax revenues begin to come in.

Cash Forward or beginning fund balance is estimated by the Budget Office based upon a projected level of revenue and expenditures by fund following review of approximately 11 months of actual experience and prior year receipts and expenses for the end of the year. County departments also generally project their current year expenditures as part of the budget process. The Budget Director reviews them as the year comes to an end.

Below is a chart that shows a five year history of Cash Carry Forward. Fiscal Year 2009-2010 reflects a large carry forward from the Bond Issue for capital projects that will span the next few years. The decline in the last three years is the result of these capital expenditures.

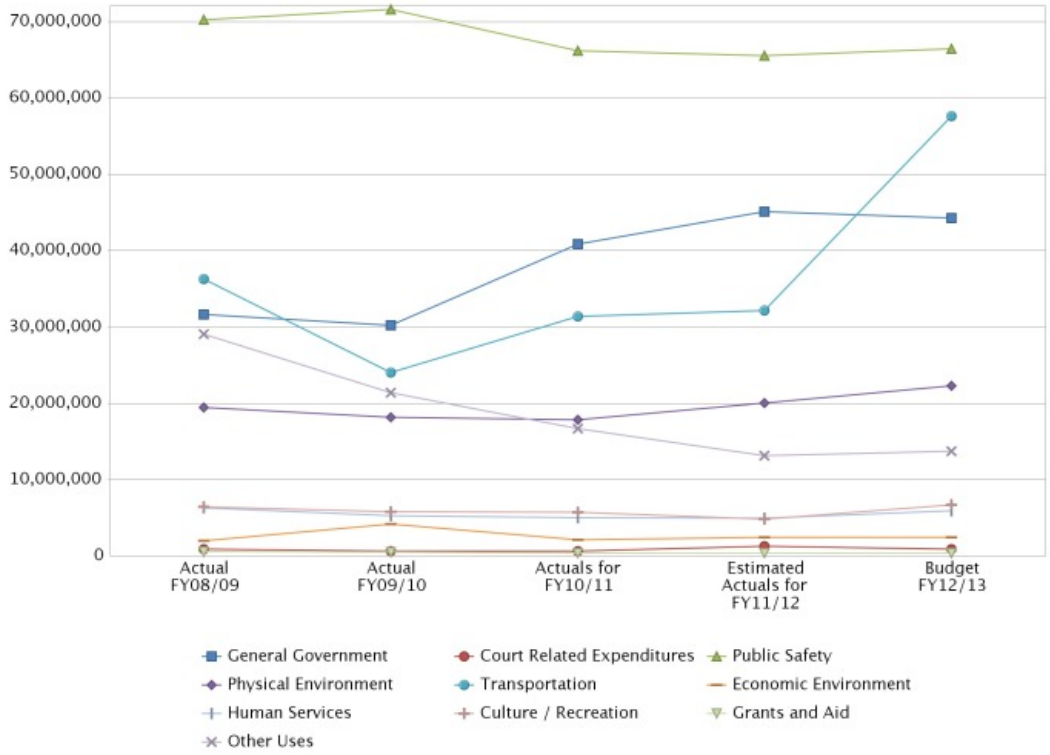
CASH CARRYFORWARD - 5 YEAR HISTORY
42.96% of Total Budget

	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
	94,240,356	154,124,045	149,880,718	131,626,120	121,591,176
Annual Change in dollars		59,883,689	(4,243,327)	(18,254,597)	-10,034,945
Annual % Change		63.54%	-2.75%	-12.18%	-7.62%
				Change in dollars over 5 year history	27,350,820
				Change in % over 5 year history	29.02%

SUMMARY

The county continues to respond to increasing demands upon its resources, but must do so within the confines of the revenue that is available to fund each particular county program or service. This will become even more important in future years as fund balances continue to be depleted and state mandates continue to be imposed on local government. Budgeting each year continues to be especially challenging due in a large part to the decline in property assessed values which drive the Ad Valorem tax revenues, the reduction in building permit fees due to slowdown in new home construction, and reductions in other revenue sources due to the overall economic downturn. These revenue trends highlight the continued importance of diversifying revenue sources, maintaining adequate reserves, and carefully reviewing and prioritizing the capital projects, programs and services the county will provide.

County Expenditure Trends



EXPENDITURES					
Name	Actual FY08/09	Actual FY09/10	Actuals for FY10/11	Estimated Actuals for FY11/12	Budget FY12/13
General Government	31,648,818	30,219,149	40,835,344	45,130,394	44,288,543
Court Related Expenditures	895,037	649,664	627,808	1,305,292	930,998
Public Safety	70,267,285	71,623,689	66,181,031	65,527,714	66,452,784
Physical Environment	19,497,517	18,163,166	17,845,676	20,023,416	22,303,692
Transportation	36,322,081	24,050,571	31,412,319	32,154,001	57,624,754
Economic Environment	1,973,432	4,211,682	2,106,434	2,452,151	2,449,010
Human Services	6,341,032	5,283,679	5,048,874	4,947,656	5,927,539
Culture / Recreation	6,453,655	5,807,329	5,708,309	4,815,937	6,697,463
Grants and Aid	598,883	516,930	357,397	367,700	392,700
Other Uses	29,056,483	21,400,404	16,688,977	13,176,527	13,729,343
TOTAL	203,054,223	181,926,264	186,812,168	189,900,788	220,796,825

EXPENDITURE BY FUND & SERVICE AREA

SERVICE AREA Fund (in bold) Program/Division	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
GENERAL GOVERNMENT						
001 General Fund						
0601 Board of Tax Adjustment	6,558	3,689	53,634	74,000	58,650	62,000
0202 Budget Office	183,154	175,258	173,812	175,887	166,556	180,812
1202 Building & Custodial Services	2,973,809	2,759,640	2,687,039	3,041,908	2,799,126	2,815,126
0701 Clerk of Court	1,009,067	871,449	918,746	922,761	912,192	930,808
0200 Commission Auditor	116,163	115,745	113,820	115,573	109,348	112,355
0301 County Attorney	733,368	655,235	561,255	548,462	573,959	542,352
0100 County Commission	585,550	619,302	543,303	663,330	619,650	554,678
0101 County Manager	644,726	436,821	397,032	424,250	371,035	378,067
0201 County Comptroller	1,500,695	1,410,308	1,415,090	1,449,482	1,373,722	1,334,408
0103 Human Resources and Benefits	360,439	329,318	311,574	282,871	153,030	173,473
0107 Management Information Systems	2,191,032	1,549,200	1,452,390	1,885,328	1,731,848	1,858,549
0401 Property Appraiser	2,803,156	2,602,263	2,502,137	2,534,299	2,520,632	2,609,395
0204 Purchasing	289,317	279,333	286,900	292,121	297,674	356,903
0105 Risk Manager	3,885,988	2,786,457	2,313,463	2,600,231	2,448,644	2,543,338
0104 Safety	124,563	77,486	0	0	0	0
1101 Supervisor of Elections	1,488,086	1,421,516	1,404,462	1,741,605	1,734,455	1,529,646
0501 Tax Collector	3,310,590	3,165,459	3,023,835	3,039,175	3,037,937	3,012,525
110 Health Insurance Trust Fund						
8888 Self Insurance - Health	0	0	11,977,157	12,695,550	12,830,718	13,873,621
131 Municipal Service Fund						
1804 Planning & Zoning	1,063,808	879,623	746,874	948,273	774,094	1,108,451
145 Clifford Lane MSBU						
5006 Clifford Lane Debt Service	0	0	0	29,720	0	0
202 Road Construction Debt Service						
5001 Road Construction Debt Service	397,955	394,330	398,830	392,880	392,880	391,780
203 1990 COPS Debt Service						
5002 COPS Debt Service	0	0	0	0	0	0
204 1990 Special Assessment Debt Service						
5003 Special Assessment Debt Service	117,332	109,264	0	0	0	0
205 2009 Surtax Revenue Debt Service						
5005 Surtax Bond 2009	6,255,667	9,461,275	9,460,075	9,459,075	9,459,075	9,459,575
305 Capital Improvement Project Fund						
2 Senior Center	0	89,928	93,914	2,355,150	2,765,169	460,681
61 Electronic Ballot System	726,225	0	0	0	0	0
6014 Administration Building Renovation	0	26,250	0	0	0	0
6016 Bond Closing Costs - Series 2008	881,571	0	0	0	0	0
TOTAL General Government	**31,648,818**	**30,219,149**	**40,835,344**	**45,671,930**	**45,130,394**	**44,288,543**
COURT RELATED						
001 General Fund						
0801 Circuit Court	185	3,497	70	4,000	3,800	4,000
0901 County Court	1,510	1,075	530	3,700	3,515	3,700
0711 Courthouse - Public Facility	0	0	0	3,000	0	0
0710 Filing Fee Costs	4,449	2,958	2,380	10,000	8,510	10,000
0825 Guardian Ad Litem	0	0	128	500	0	0
1069 Public Defender	436	0	0	500	0	0
1068 State Attorney	1,194	1,691	2,440	2,500	2,000	3,450
102 Fine & Forfeiture Fund						
0831 Other Juvenile Costs - Detention	0	0	0	0	0	0
106 Court Facility Fund						
1000 Court Facilities	61,908	9,125	58,507	60,000	57,000	60,000
108 Law Library Fund						
1001 Law Library	6,499	6,824	7,165	7,525	5,287	4,800
122 Court Mediation Fund						
3001 Family Mediation	24,890	36,449	15,194	40,000	25,000	36,000
125 Teen Court Fund						
1064 Teen Court - Circuit Juvenile	91,908	58,713	75,950	75,950	51,064	47,500
134 State Court / Local Req Fund						
1067 Drug Court	125,483	157,312	195,603	438,017	416,116	438,017
135 $2 Recording Fee Fund						
1066 Clerk of Court	400,000	323,500	252,340	260,000	260,000	285,531
1070 State Attorney - Jax IT	35,784	39,771	0	38,000	38,000	38,000

EXPENDITURE BY FUND & SERVICE AREA

SERVICE AREA Fund (in bold) Program/Division	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
305 Capital Improvement Project Fund						
91 Courthouse Expansion	140,790	8,750	17,500	473,750	435,000	0
TOTAL Court Related	**895,037**	**649,664**	**627,808**	**1,417,442**	**1,305,292**	**930,998**
PUBLIC SAFETY						
001 General Fund						
2103 Administration & Communication	1,237,914	1,416,923	1,404,239	1,582,339	1,390,180	1,671,972
2116 Disaster Recovery	0	3,880	0	0	500,000	0
2102 Emergency Management	602,115	494,296	248,784	247,282	234,883	302,403
2101 Emergency Medical Services	9,833,577	9,712,520	9,556,672	11,270,439	11,139,689	10,794,124
0833 Juvenile Detention	677,248	1,016,606	890,090	933,000	813,000	1,416,830
2001 Medical Examiner	282,440	305,396	301,420	340,000	323,000	340,000
102 Fine & Forfeiture Fund						
1204 Buildings - Jail / Law Enforcement	989,943	1,039,481	893,405	1,307,261	1,241,898	1,226,268
4106 Sheriff's Office - Detention	10,098,307	10,283,244	11,695,430	10,829,161	10,694,028	10,925,838
4107 Sheriff's Office - Judicial	1,279,620	1,184,620	1,318,562	1,114,085	1,093,020	1,175,935
4101 Sheriff's Office - Patrol (50%)	18,114,541	16,819,280	16,476,973	14,594,258	15,644,282	15,542,362
107 Law Enforcement Trust Fund						
4105 Contraband Forfeiture	90,000	140,000	145,000	90,000	90,000	150,000
112 2nd $$ Sheriff Education					0	
4103 Sheriff Ed & Training	50,000	50,000	50,000	50,000	50,000	50,000
114 Investigative Drug Fund					0	
4104 Drug Law Enforcement	36,977	65,037	56,460	65,000	65,000	65,000
128 Phys Fit Incentive Program Fund					0	
1710 Physical Fitness Incentive Program	0	4,800	0	0	0	0
129 Student Drivers Education					0	
1129 Student Drivers Education	16,124	132,025	16,770	55,000	55,000	51,376
131 Municipal Service Fund					0	
1806 Code Enforcement	645,747	311,195	70,736	83,218	82,065	96,670
133 911 - Wireless Fund						
2108 911 - Wireless	564,488	1,205,663	527,782	860,412	844,065	900,254
136 Crime Prevention Program Fund					0	
2224 PS-Crime Prevention Program	200,000	200,000	100,000	100,000	100,000	100,000
138 Building Fund					0	
1803 Building & Permits	1,552,458	1,338,237	1,354,378	1,482,401	1,370,648	1,911,483
140 Sheriff's MSTU Fund					0	
4109 Sheriff's Office - Patrol (50%) - MSTU	18,138,759	17,642,162	16,296,276	14,591,900	15,332,838	15,542,362
142 Fire MSTU Fund					0	
1703 Fire Control	3,528,820	3,271,327	3,267,314	3,815,036	3,729,185	3,629,043
143 Fire Inspection Fund					0	
1709 Fire Inspection Fees	165,114	134,564	93,566	98,434	93,355	97,865
301 $12.50 M / V Surcharge Fund						
2223 Public Safety - C / O	67,234	158,825	250,324	390,400	220,400	305,000
305 Capital Improvement Projects Fund					0	
8 Public Safety Vehicles	331,094	185,172	236,363	379,145	379,145	0
6009 Emergency Operations Center	1,764,764	4,508,436	930,487	468,100	42,031	158,000
308 Capital Equipment Replacement Fund					0	
2225 Public Safety	0	0	0	0	0	0
TOTAL Public Safety	**70,267,285**	**71,623,689**	**66,181,031**	**64,746,870**	**65,527,714**	**66,452,784**
PHYSICAL ENVIRONMENT						
001 General Fund						
3801 Environmental Clean-Up	92,711	64,542	98,989	100,000	35,000	131,000
3401 Extension Svc	493,526	439,425	427,503	443,549	379,546	414,444
3501 Soil & Water Conservation Committee	1,161	1,044	701	3,725	3,125	3,725
144 Black Creek Hills MSBU Fund						
3901 Black Creek Hills MSBU	0	2,699	9,305	11,195	10,753	10,724
311 Lake Asbury APF						
6022 Lake Asbury APF	0	0	4,500	0	0	0
401 Solid Waste Fund						
3802 Environmental Service	10,429,736	9,202,154	8,633,724	11,058,065	10,639,748	12,331,829
402 Universal Collection Fund						
3820 Universal Collection	8,480,382	8,453,301	8,670,954	9,024,893	8,955,244	9,411,971
305 Capital Improvement Project Fund						

EXPENDITURE BY FUND & SERVICE AREA

SERVICE AREA Fund (in bold) Program/Division	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
TOTAL Physical Environment	**19,497,517**	**18,163,166**	**17,845,676**	**20,641,426**	**20,023,416**	**22,303,692**
TRANSPORTATION						
001 General Fund						
3601 Transit Authority	34,147	33,427	31,927	40,000	40,000	40,000
3712 Fleet & Fuel Management	3,977,621	2,812,928	3,249,925	3,482,631	3,239,894	3,252,459
101 Transportation Trust Fund						
3706 Fleet & Fuel Management	0	0	0	0	0	0
3701 Streets & Drainage	6,329,982	7,852,572	7,249,833	7,466,465	7,077,317	7,799,729
3711 Traffic Operations	1,451,354	1,167,639	1,068,235	1,344,172	1,047,046	1,092,866
104 Hidden Waters MSBU Fund						
0125 Hidden Waters Road MSBU	14,418	5,058	7,977	10,349	10,349	10,349
124 Oak Forest Road MSBU Fund						
0124 Oak Forest Road MSBU	19,453	21,998	20,652	27,836	27,836	27,836
131 Municipal Service Fund						
1805 Engineering	800,361	1,178,566	523,531	576,659	596,355	602,592
132 Blue Jay MSBU Fund						
0132 Blue Jay MSBU	30,230	42,228	34,906	44,637	44,637	112,471
145 Clifford Lane MSBU Fund						
0145 Clifford Lane MSBU	0	0	0	969	0	0
305 Capital Improvement Project Fund						
11 Drainage - TBD	0	0	0	0	0	0
12 Black Creek Stabilization	0	0	0	0	0	0
13 CR220:CR224 to Knightbox	6,565,220	2,553,096	0	0	0	0
14 Loch Rane Drainage	278,086	1,250,106	51,988	3,112	1,000	1,037
15 CR220 & Baxley	643,236	46,596	0	0	0	0
17 CR209 & CR315	81,989	486,865	0	0	0	0
21 Wells Road Upgrade - Construction	2,363,506	61,065	0	0	0	0
23 Drainage - Public Works	0	0	0	0	0	0
24 Road Construction - Public Works	0	0	0	0	0	0
27 Road Resurface	614,602	655,763	361,820	1,369,610	2,236,222	1,398,842
28 Sidewalks	0	0	0	0	0	0
29 Carpet & Drapes Area Project	0	0	0	150,000	4,615	145,385
31 Public Works Fleet Replacement	0	0	0	0	0	0
48 CR 220 Widening	0	0	0	0	0	0
74 Wells Road Phase III - Design	0	0	0	0	0	0
79 CR209 & Henley	176,297	107,479	0	0	0	0
82 Wells & 21	97,261	0	0	0	0	0
85 Black Creek 209 Bridge Improvement	2,000,000	0	0	0	0	0
94 Public Works Building	0	0	0	0	0	0
99 CR209 Extension - Construction	3,309,687	278,930	0	0	0	0
6001 CR218:Astor to US 301	0	0	0	0	0	0
6002 JTA	5,061,824	0	0	0	0	0
6004 Peoria Turn Lane @ College Drive	91,036	24,982	0	0	0	0
6005 Road Paving	78,660	305,327	290,010	1,360,425	1,262,958	847,467
6006 Sharron Road Bridge	0	15,635	60,295	521,556	1,488	641,065
6007 CR218 & Blanding Turn Lane	0	0	0	0	0	0
6011 Old Jennings Road Widening	327,256	534,531	1,338,166	12,174,635	3,609,482	8,565,153
6012 Henley Road	756,299	3,302,168	9,578,439	31,064,563	10,744,020	20,320,543
6013 CR 209 Widening	101,830	398,326	443,808	10,188,810	155,582	10,033,228
6015 SR23 (BFCR) Improvements (Repaving)	985,000	0	0	0	0	0
6017 Doctors Lake Drive Bike/Ped Path	132,726	160	1,439,609	1,270,191	431,405	70,669
6018 US-17 at I-295 Interchange Improvements	0	600,000	5,010,434	0	0	0
6023 Storm Water - College Drive	0	0	0	0	0	0
6024 Storm Water - Bear Run	0	23,984	148,660	966,066	190,237	775,831
6025 Storm Water - Indigo Branch	0	46,808	41,646	0	6,997	0
6026 Storm Water - Bottom Ridge	0	62,218	402,856	0	0	0
6027 Storm Water - SJRCC Pond Retrofit	0	9,904	0	95,890	0	95,890
6028 Storm Water - Quince Court Drainage	0	0	0	0	0	0
6029 Highridge CDBG Design Costs	0	172,215	13,257	1,517,174	375,833	1,141,341
6032 Fern Avenue Ditch	0	0	41,322	4,885	0	60,000
6035 Wells Road Resurfacing	0	0	0	1,200,000	750,727	0
6036 CR209 South Cross Drain Replacement	0	0	0	150,000	0	150,000
6038 Parks & Recreation - Match	0	0	0	0	0	450,000
6039 Parks & Recreation - Discretionary	0	0	0	0	0	90,000

EXPENDITURE BY FUND & SERVICE AREA

SERVICE AREA Fund (in bold) Program/Division	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
6040 Drainage Storm Water	0	0	0	0	0	440,000
6043 218 Bridge Repair	0	0	0	0	240,000	0
6044 Parks 2A & 2B	0	0	0	0	60,000	0
310 Sidewalk Fund						
6019 Sidewalk Fund	0	0	3,024	0	0	0
TOTAL Transportation	**36,322,081**	**24,050,571**	**31,412,319**	**75,030,636**	**32,154,001**	**58,164,754**
ECONOMIC ENVIRONMENT						
001 General Fund						
1912 Economic Development	133,661	154,091	112,202	165,455	165,455	127,109
1913 Keystone CRA	56,464	47,038	34,178	34,178	26,558	27,500
1914 FHFC - Advisory Services	0	0	0	31,445	28,990	30,716
1601 Veterans Service Officer	106,929	48,090	47,395	48,712	47,003	82,162
109 Tourist Development Fund						
1910 Tourism	290,771	376,982	358,003	731,774	696,319	377,281
116 SHIP Program Fund						
0110 SHIP Program Activities	1,385,606	793,021	502,842	500,077	499,373	170,274
127 NSP Grant Fund						
2127 NSP Grant	0	2,792,458	1,051,814	911,011	988,454	1,633,968
TOTAL Economic Environment	**1,973,432**	**4,211,682**	**2,106,434**	**2,422,650**	**2,452,151**	**2,449,010**
HUMAN SERVICES						
001 General Fund						
2801 Animal Care & Control	1,294,650	985,613	895,726	1,088,024	882,929	1,217,164
1908 Council on Aging	794,030	819,325	738,488	741,370	741,370	741,370
0108 Health Department	1,166,083	1,117,349	1,022,847	1,001,622	982,556	987,587
2501 Hospital Services	12,144	34,980	32,097	35,000	70,000	70,000
2504 Public Assistance Services	2,233,844	1,458,140	1,689,876	1,687,515	1,668,093	2,297,919
101 Transportation Trust Fund						
3709 Mosquito Control	280,007	306,805	187,229	298,923	251,804	262,580
102 Fine & Forfeiture Fund						
2802 Impounded Livestock Costs	101	0	178	300	285	300
105 CO AL & Other D/A Trust						
2604 Drug Abuse & Education (Clay Behavioral)	420,116	420,116	210,000	210,000	210,000	210,000
115 Legal Aid Fees Fund						
2701 Jacksonville Area Legal Aid	138,540	138,723	140,619	142,729	140,619	140,619
118 Animal Control Fines Fund						
0118 Animal Control	1,517	1,334	0	0	0	0
120 Choose Life License Plate Fund						
3320 Choose Life Program	0	1,295	131,812	0	0	0
TOTAL Human Services	**6,341,032**	**5,283,679**	**5,048,874**	**5,205,483**	**4,947,656**	**5,927,539**
CULTURE / RECREATION						
001 General Fund						
3303 GCS Library	257,431	237,251	234,865	246,328	230,583	214,772
3313 Gates Foundation Grant	0	0	0	0	0	0
1203 Historical Commission	10,524	1,304	5,633	7,500	7,500	7,500
3304 Keystone Heights Library	197,146	182,048	175,296	202,623	164,341	168,922
3301 Libraries Administration	997,677	1,395,465	1,108,563	1,069,055	1,029,328	748,053
3308 Library Grant	0	0	0	0	0	0
3310 Library Headquarters	801,854	772,478	740,432	759,212	721,101	703,448
3306 Middleburg Library	294,364	281,379	279,024	287,234	276,943	243,448
3302 Orange Park Library	705,387	623,724	574,475	654,746	580,270	566,863
3201 Parks & Recreation	2,076,480	2,000,776	2,219,930	2,591,724	1,379,352	2,536,457
103 FL Boating Improvement						
3298 Recreation - FL Boating Improvement Program	103,680	17,023	0	575,014	0	650,000
113 Free Library Fund						
3307 Library Activities	247,461	17,296	54,620	75,000	75,000	315,000
117 FL Art License Plate Fund						
3317 Recreation - Arts Program	2,830	2,858	2,973	3,000	3,000	3,000
305 Capital Improvement Project Fund						
37 KH Property - Twin Lakes	10,643	0	0	0	0	0
47 Fair Complex	0	0	0	0	0	0

EXPENDITURE BY FUND & SERVICE AREA

SERVICE AREA Fund (in bold) Program/Division	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
49 Little Rain Lake Road	0	0	0	0	0	0
52 Park Land - Non-Mandatory	0	0	0	0	0	0
54 Exhibit Buildings & Extension Complex	0	0	0	0	0	0
72 Grants Match	0	0	0	0	0	0
95 Moccasin Slough Property	505,811	106,606	17,914	0	0	0
98 Camp Chowenwaw	24,570	163,668	283,290	153,000	134,520	0
6008 Middleburg Library	0	0	0	0	0	0
6010 Parcels P4 and P52A	217,796	5,454	11,293	0	0	0
6037 Eagle Harbor Soccer Lighting	0	0	0	214,000	214,000	0
TOTAL Culture / Recreation	**6,453,655**	**5,807,329**	**5,708,309**	**6,838,435**	**4,815,937**	**6,157,463**
OTHER USES						
001 General Fund						
2505 Aid to Private Organizations	292,949	302,642	270,397	305,700	280,700	305,700
8100 Interlocal Agreements	305,934	214,288	87,000	87,000	87,000	87,000
TOTAL Other Uses	**598,883**	**516,930**	**357,397**	**392,700**	**367,700**	**392,700**
TRANSFERS	**29,056,483**	**21,400,404**	**16,688,977**	**13,222,194**	**13,176,527**	**13,729,343**
GRAND TOTAL	**203,054,223**	**181,926,264**	**186,812,168**	**235,589,766**	**189,900,788**	**220,796,825**

Expenditures By Fund Type

			Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
	001	**General Fund**						
001	2103	Administration & Communication	1,237,914	1,416,923	1,404,239	1,582,339	1,390,180	1,671,972
001	2505	Aid to Private Organizations	292,949	302,642	270,397	305,700	280,700	305,700
001	2801	Animal Control	1,294,650	985,613	895,726	1,088,024	882,929	1,217,164
001	0601	Board of Tax Adjustment	6,558	3,689	53,634	74,000	58,650	62,000
001	0202	Budget Office	183,154	175,258	173,812	175,887	166,556	180,812
001	1202	Building & Custodial Services	2,973,809	2,759,640	2,687,039	3,041,908	2,799,126	2,815,126
001	0801	Circuit Court	185	3,497	70	4,000	3,800	4,000
001	0701	Clerk of Court	1,009,067	871,449	918,746	922,761	912,192	930,808
001	0200	Commission Auditor	116,163	115,745	113,820	115,573	109,348	112,355
001	1908	Council on Aging	794,030	819,325	738,488	741,370	741,370	741,370
001	0301	County Attorney	733,368	655,235	561,255	548,462	573,959	542,352
001	0100	County Commission	585,550	619,302	543,303	663,330	619,650	554,678
001	0901	County Court	1,510	1,075	530	3,700	3,515	3,700
001	0101	County Manager	644,726	436,821	397,032	424,250	371,035	378,067
001	0711	Courthouse - Public Facility	0	0	0	3,000	0	0
001	2116	Disaster Recovery	0	3,880	0	0	500,000	0
001	1912	Economic Development	133,661	154,091	112,202	165,455	165,455	127,109
001	2102	Emergency Management	602,115	494,296	248,784	247,282	234,883	302,403
001	2101	Emergency Medical Services	9,833,577	9,712,520	9,556,672	11,270,439	11,139,689	10,794,124
001	3801	Environmental Clean-Up	92,711	64,542	98,989	100,000	35,000	131,000
001	3401	Extension Svc, Ag	493,526	439,425	427,503	443,549	379,546	414,444
001	1914	FHFC - Advisory Services	0	0	0	31,445	28,990	30,716
001	0710	Filing Fee Costs	4,449	2,958	2,380	10,000	8,510	10,000
001	0201	County Comptroller	1,500,695	1,410,308	1,415,090	1,449,482	1,373,722	1,334,408
001	3712	Fleet & Fuel Management	3,977,621	2,812,928	3,249,925	3,482,631	3,239,894	3,252,459
001	3303	GCS Library	257,431	237,251	234,865	246,328	230,583	214,772
001	0825	Guardian Ad Litem	0	0	128	500	0	0
001	0103	Human Resources & Benefits	360,439	329,318	311,574	282,871	153,030	173,473
001	0108	Health Department	1,166,083	1,117,349	1,022,847	1,001,622	982,556	987,587
001	1203	Historical Commission	10,524	1,304	5,633	7,500	7,500	7,500
001	2501	Hospital Services	12,144	34,980	32,097	35,000	70,000	70,000
001	0107	Management Information Systems	2,191,032	1,549,200	1,452,390	1,885,328	1,731,848	1,858,549
001	8100	Interlocal Agreements	305,934	214,288	87,000	87,000	87,000	87,000
001	0833	Juvenile Detention	677,248	1,016,606	890,090	933,000	813,000	1,416,830
001	1913	Keystone CRA	56,464	47,038	34,178	34,178	26,558	27,500
001	3304	Keystone Heights Library	197,146	182,048	175,296	202,623	164,341	168,922
001	3301	Libraries Administration	997,677	1,395,465	1,108,563	1,069,055	1,029,328	748,053
001	3310	Library Headquarters	801,854	772,478	740,432	759,212	721,101	703,448
001	2001	Medical Examiner	282,440	305,396	301,420	340,000	323,000	340,000
001	3306	Middleburg Library	294,364	281,379	279,024	287,234	276,943	243,448
001	3302	Orange Park Library	705,387	623,724	574,475	654,746	580,270	566,863
001	3201	Parks & Recreation	2,076,480	2,000,776	2,219,930	2,591,724	1,379,352	2,536,457
001	0401	Property Appraiser	2,803,156	2,602,263	2,502,137	2,534,299	2,520,632	2,609,395
001	2504	Public Assistance Services	2,233,844	1,458,140	1,689,876	1,687,515	1,668,093	2,297,919
001	1069	Public Defender	436	0	0	500	0	0
001	0204	Purchasing	289,317	279,333	286,900	292,121	297,674	356,903
001	0105	Risk Manager	3,885,988	2,786,457	2,313,463	2,600,231	2,448,644	2,543,338
001	0104	Safety	124,563	77,486	0	0	0	0
001	3501	Soil & Water Conservation Committee	1,161	1,044	701	3,725	3,125	3,725
001	1068	State Attorney	1,194	1,691	2,440	2,500	2,000	3,450
001	1101	Supervisor of Elections	1,488,086	1,421,516	1,404,462	1,741,605	1,734,455	1,529,646
001	0501	Tax Collector	3,310,590	3,165,459	3,023,835	3,039,175	3,037,937	3,012,525
001	4200	Transfer to County Alcohol & Drug Abuse	400,000	410,025	201,000	202,000	202,000	202,000
001	4200	Transfer to Legal Aid Fund	40,000	40,000	74,000	74,000	74,000	74,000
001	4200	Transfer to Teen Court	5,000	0	0	0	0	0
001	4200	Transfer to Sheriff MSTU Fund	1,400,000	0	0	0	0	0

Expenditures By Fund Type

			Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
001	4200	Transfer to Fire Inspection Fund	0	120,000	120,000	0	0	0
001	4200	Transfer to Municipal Service	0	100,000	100,000	100,000	100,000	100,000
001	4200	Transfer to Transportation Trust	0	525,000	971,760	0	0	800,000
001	4200	Transfer to Capital Equipment Fund	0	0	0	0	0	0
001	4200	Transfer to Sheriff Fine & Forfeiture Fund	300,000	0	0	0	0	0
001	4200	Transfer to Capital Improvement Projects	0	3,325,000	0	0	0	0
001	3601	Transit Authority	34,147	33,427	31,927	40,000	40,000	40,000
001	1601	Veterans Service Officer	106,929	48,090	47,395	48,712	47,003	82,162
	001	**General Fund Total**	**53,329,045**	**50,764,694**	**46,109,475**	**49,678,887**	**46,770,672**	**49,722,231**
	100	**Special Revenue Funds**						
133	2108	911 - Wireless	564,488	1,205,663	527,782	860,412	844,065	900,254
118	0118	Animal Control	1,517	1,334	0	0	0	0
144	3901	Black Creek Hills MSBU	0	2,699	9,305	11,195	10,753	10,724
132	0132	Blue Jay MSBU	30,230	42,228	34,906	44,637	44,637	112,471
138	1803	Building & Permits	1,552,458	1,338,237	1,354,378	1,482,401	1,370,648	1,911,483
102	1204	Buildings - Jail / Law Enforcement	989,943	1,039,481	893,405	1,307,261	1,241,898	1,226,268
120	3320	Choose Life Program	0	1,295	131,812	0	0	0
135	1066	Clerk of Court	400,000	323,500	252,340	260,000	260,000	285,531
145	0145	Clifford Lane MSBU	0	0	0	969	0	0
131	1806	Code Enforcement	645,747	311,195	70,736	83,218	82,065	96,670
107	4105	Contraband Forfeiture	90,000	140,000	145,000	90,000	90,000	150,000
106	1000	Court Facilities	61,908	9,125	58,507	60,000	57,000	60,000
123	1065	Court Improvement - Judges	0	0	0	0	0	0
145	5006	Debt Service - Clifford Lane MSBU	0	34,937	23,866	29,720	23,311	0
105	2604	Drug Abuse & Education (Clay Behavioral)	420,116	420,116	210,000	210,000	210,000	210,000
134	1067	Drug Court	125,483	1,165,544	377,914	438,017	751,188	438,017
114	4104	Drug Law Enforcement	36,977	65,037	56,460	65,000	65,000	65,000
121	2109	E-911 System	0	0	0	0	0	0
131	1805	Engineering	800,361	1,178,566	523,531	576,659	596,355	602,592
122	3001	Family Mediation	24,890	36,449	15,194	40,000	25,000	36,000
142	1703	Fire Control	3,528,820	3,271,327	3,267,314	3,815,036	3,729,185	3,629,043
143	1709	Fire Inspection Fees	165,114	134,564	93,566	98,434	93,355	97,865
101	3706	Fleet & Fuel Management	0	0	0	0	0	0
104	0125	Hidden Waters Road MSBU	14,418	5,058	7,977	10,349	10,349	10,349
102	2802	Impounded Livestock Costs	101	0	178	300	285	300
115	2701	Jacksonville Area Legal Aid	138,540	138,723	140,619	142,729	140,619	140,619
108	1001	Law Library	6,499	6,824	7,165	7,525	5,287	4,800
113	3307	Library Activities	247,461	17,296	54,620	75,000	75,000	315,000
101	3709	Mosquito Control	280,007	306,805	187,229	298,923	251,804	262,580
127	2127	NSP Grant	0	2,792,458	1,051,814	911,011	988,454	1,633,968
124	0124	Oak Forest Road MSBU	19,453	21,998	20,652	27,836	27,836	27,836
128	1710	Physical Fitness Incentive Program	0	4,800	0	0	0	0
131	1804	Planning & Zoning	1,063,808	879,623	746,874	948,273	774,094	1,108,451
136	2224	PS-Crime Prevention Program	200,000	200,000	100,000	100,000	100,000	100,000
117	3317	Recreation - Arts Program	2,830	2,858	2,973	3,000	3,000	3,000
103	3298	Recreation - FL Boating Improvement	103,680	17,023	0	575,014	0	650,000
110	8888	Self Insurance - Health	0	0	11,977,157	12,695,550	12,830,718	13,873,621
112	4103	Sheriff Ed & Training	50,000	50,000	50,000	50,000	50,000	50,000
102	4106	Sheriff's Office - Detention	10,098,307	10,248,307	11,671,564	10,829,161	10,670,717	10,925,838
102	4107	Sheriff's Office - Judicial	1,279,620	1,184,620	1,318,562	1,114,085	1,093,020	1,175,935
102	4101	Sheriff's Office - Patrol (50%)	18,114,541	15,811,048	16,294,663	14,594,258	15,309,210	15,542,362
140	4109	Sheriff's Office - Patrol (50%) - MSTU	18,138,759	17,642,162	16,296,276	14,591,900	15,332,838	15,542,362
116	0110	SHIP Program Activities	1,385,606	793,021	502,842	500,077	499,373	170,274
135	1070	State Attorney - Jax IT	35,784	39,771	0	38,000	38,000	38,000
101	3701	Streets & Drainage	6,329,982	7,852,572	7,249,833	7,466,465	7,077,317	7,799,729
129	1129	Student Drivers Education	16,124	132,025	16,770	55,000	55,000	51,376

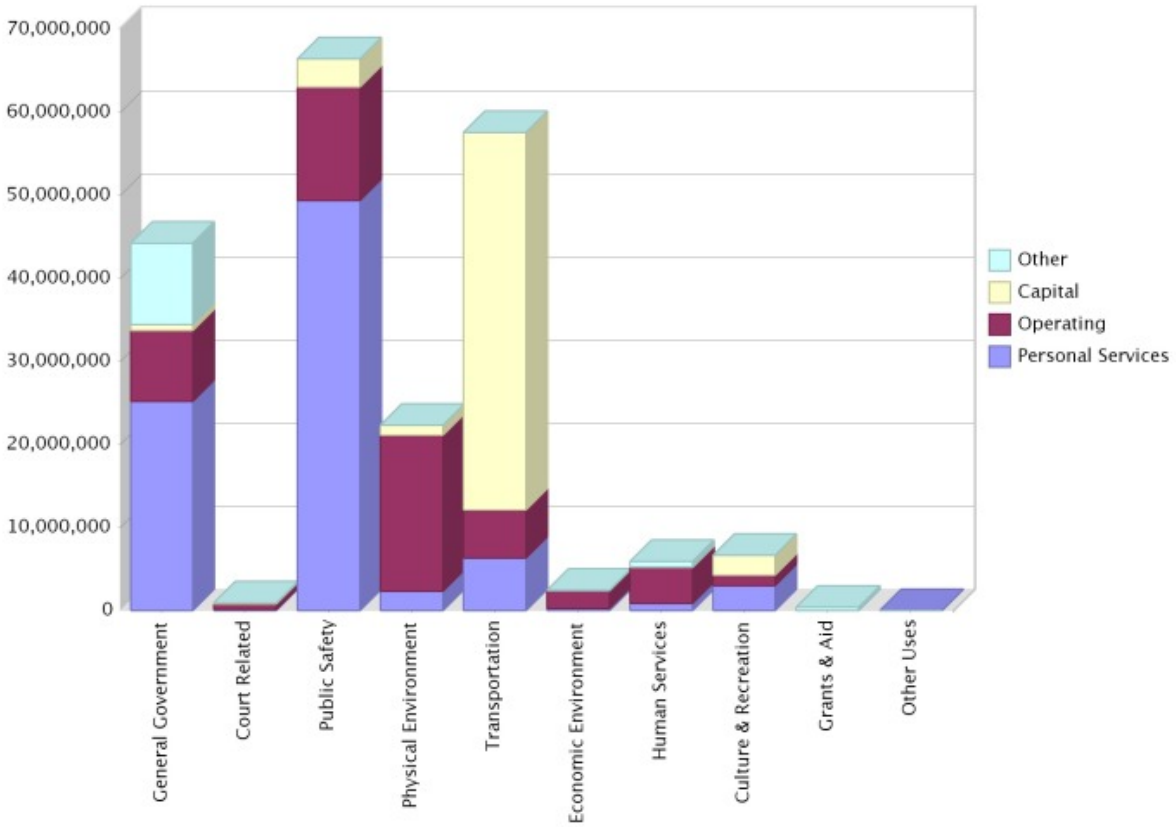
Expenditures By Fund Type

			Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
125	1064	Teen Court - Circuit Juvenile	91,908	58,713	75,950	75,950	51,064	47,500
109	1910	Tourist Development	290,771	376,982	358,003	731,774	696,319	377,281
106	4208	Transfer to Capital Improvement Project	0	0	0	473,750	473,750	0
108	4216	Transfer to State Court - Local Requirement	66,954	63,825	64,647	62,989	62,989	62,988
110	4240	Transfer to General Fund	0	0	0	0	0	0
118	4218	Transfer to General Fund	0	0	70,165	0	0	0
119	4219	Transfer to General Fund	0	0	0	0	0	0
121	4202	Transfer to Wireless Fund 133	0	121,152	0	0	0	0
121	4202	Transfer to Municipal Service	0	417,990	0	0	0	0
123	4241	Transfer to Capital Improvement Project	0	0	0	0	0	0
126	4239	Transfer to General Fund	0	0	0	0	0	0
128	4244	Transfer to General Fund	0	7	0	0	0	0
132	4230	Transfer to Transportation Trust Fund	13,655	0	0	0	0	12,500
133	4220	Transfer to Sheriff Fine & Forfeiture Fund	0	0	415,780	0	0	0
133	4220	Transfer to General Fund	379,326	0	223,956	240,000	195,333	200,000
135	4235	Transfer to General Fund	0	0	0	0	0	0
137	4223	Transfer to State Court - Local Requirement	73,468	70,659	71,815	66,500	66,500	66,500
138	4238	Transfer to Transportation Trust Fund	0	0	0	0	0	0
138	4238	Transfer to Capital Improvement Project	1,100,000	0	0	0	0	0
138	4238	Transfer to General Fund	250,000	250,000	250,000	250,000	250,000	0
101	3711	Traffic Operations	1,451,354	1,167,639	1,068,235	1,344,172	1,047,046	1,092,866
	100	**Special Revenue Funds Total**	**70,681,011**	**71,395,254**	**78,342,336**	**77,752,549**	**77,670,383**	**81,117,953**
	200	**Debt Service Funds**						
202	5001	Road Construction Debt Service	397,955	394,330	398,830	392,880	392,880	391,780
204	5003	Special Assessment Debt Service	117,332	109,264	0	0	0	0
205	5005	Surtax Bond 2009	6,255,667	9,461,275	9,460,075	9,459,075	9,459,075	9,459,575
202	4203	Transfer to Transportation Trust Fund	1,500,000	1,500,000	1,500,000	1,800,000	1,800,000	2,360,000
204	4212	Transfer to Transportation Trust Fund	0	277,585	16,950	0	0	0
	200	**Debt Service Funds Total**	**8,270,954**	**11,742,454**	**11,375,855**	**11,651,955**	**11,651,955**	**12,211,355**
	300	**Capital Improvement**						
305	6014	Administration Building Renovation	0	26,250	0	0	0	0
305	85	Black Creek 209 Bridge Improvement	2,000,000	0	0	0	0	0
305	12	Black Creek Stabilization	0	0	0	0	0	0
305	6016	Bond Closing Costs - Series 2008	881,571	0	0	0	0	0
305	6043	218 Bridge Repair	0	0	0	0	240,000	0
305	98	Camp Chowenwaw	24,570	163,668	283,290	153,000	134,520	0
305	29	Carpet & Drapes Area Project	0	0	0	150,000	4,615	145,385
305	58	Computer Upgrade	0	0	0	0	0	0
305	91	Courthouse Expansion	140,790	8,750	17,500	473,750	435,000	0
305	6013	CR 209 Widening	101,830	398,326	443,808	10,188,810	155,582	10,033,228
305	17	CR209 & CR315	81,989	486,865	0	0	0	0
305	79	CR209 & Henley	176,297	107,479	0	0	0	0
305	99	CR209 Extension - Construction	3,309,687	278,930	0	0	0	0
305	6036	CR209 South Cross Drain Replacement	0	0	0	150,000	0	150,000
305	48	CR220 Widening	0	0	0	0	0	0
305	6037	Eagle Harbor Lighting	0	0	0	214,000	214,000	0
305	6007	CR218 & Blanding Turn Lane	0	0	0	0	0	0
305	6001	CR218:Astor to US 301	0	0	0	0	0	0
305	15	CR220 & Baxley	643,236	46,596	0	0	0	0
305	13	CR220:CR224 to Knightbox	6,565,220	2,553,096	0	0	0	0
305	6017	Doctors Lake Drive Bike/Ped Path	132,726	160	1,439,609	1,270,191	431,405	70,669
305	6040	Drainage - Public Works	0	0	0	0	0	440,000
305	61	Electronic Ballot System	726,225	0	0	0	0	0
305	6009	Emergency Operations Center	1,764,764	4,508,436	930,487	468,100	42,031	158,000
305	6030	Energy Project	0	0	0	0	0	0

Expenditures By Fund Type

			Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
305	6032	Fern Avenue Ditch	0	0	41,322	4,885	0	60,000
305	4	Fire Station Remodel	0	0	0	0	0	0
305	6012	Henley Road	756,299	3,302,168	9,578,439	31,064,563	10,744,020	20,320,543
305	6029	Highridge CDBG Design Costs	0	172,215	13,257	1,517,174	375,833	1,141,341
305	6002	JTA	5,061,824	0	0	0	0	0
305	37	KH Property - Twin Lakes	10,643	0	0	0	0	0
	6022	Lake Asbury APF	0	0	4,500	0	0	0
305	14	Loch Rane Drainage	278,086	1,250,106	51,988	3,112	1,000	1,037
305	6008	Middleburg Library	0	0	0	0	0	0
305	95	Moccasin Slough Property	505,811	106,606	17,914	0	0	0
305	6011	Old Jennings Road Widening	327,256	534,531	1,338,166	12,174,635	3,609,482	8,565,153
305	6010	Parcels P4 and P52A	217,796	5,454	11,293	0	0	0
305	6004	Peoria Turn Lane @ College Drive	91,036	24,982	0	0	0	0
305	6044	Parks 2A & 2B	0	0	0	0	60,000	0
305	6038	Parks & Recreation - Match	0	0	0	0	0	450,000
305	6039	Parks & Recreation - Discretionary	0	0	0	0	0	90,000
305	2225	Public Safety	0	0	0	0	0	0
305	2223	Public Safety - C / O	67,234	158,825	250,324	390,400	220,400	305,000
305	8	Public Safety Vehicles	331,094	185,172	236,363	379,145	379,145	0
305	24	Road Construction - Public Works	0	0	0	0	0	0
305	6005	Road Paving	78,660	305,327	290,010	1,360,425	1,262,958	847,467
305	27	Road Resurface	614,602	655,763	361,820	1,369,610	2,236,222	1,398,842
305	2	Senior Center	0	89,928	93,914	2,355,150	2,765,169	460,681
305	6006	Sharron Road Bridge	0	15,635	60,295	521,556	1,488	641,065
305	6019	Sidewalks	0	0	3,024	0	0	0
305	6015	SR23 (BFCR) Improvements (Repaving)	985,000	0	0	0	0	0
305	6024	Storm Water - Bear Run	0	23,984	148,660	966,066	190,237	775,831
305	6026	Storm Water - Bottom Ridge	0	62,218	402,856	0	0	0
305	6023	Storm Water - College Drive	0	0	0	0	0	0
305	6025	Storm Water - Indigo Branch	0	46,808	41,646	0	6,997	0
305	6027	Storm Water - SJRCC Pond Retrofit	0	9,904	0	95,890	0	95,890
301	4209	Transfer to Sheriff MSTU	50,000	50,000	50,000	50,000	50,000	0
301	4209	Transfer to Sheriff Fine & Forfeiture Fund	50,000	50,000	50,000	50,000	50,000	0
305	4205	Transfer to COPS Debt Service	14,103,880	9,461,275	9,460,075	9,460,075	9,459,075	9,459,575
305	4205	Transfer to Road Construction Debt Service	397,955	394,330	398,830	392,880	392,880	391,780
305	4205	Transfer to General Fund	4,950,000	0	0	0	0	0
306	4242	Transfer to Capital Improvement Fund	3,976,245	2,500,000	2,650,000	0	0	0
308	4243	Transfer to General Fund	0	1,723,557	0	0	0	0
305	6018	US-17 at I-295 Interchange Improvements	0	600,000	5,010,434	0	0	0
305	82	Wells & 21	97,261	0	0	0	0	0
305	6035	Wells Road Resurfacing	0	0	0	1,200,000	750,727	0
305	21	Wells Road Upgrade - Construction	2,363,506	61,065	0	0	0	0
	300	**Capital Improvements Total**	**51,863,094**	**30,368,406**	**33,679,824**	**76,423,417**	**34,212,786**	**56,001,487**
	400	**Enterprise Funds**						
401	3802	Environmental Service	10,429,736	9,202,154	8,633,724	11,058,065	10,639,748	12,331,829
402	3820	Universal Collection	8,480,382	8,453,301	8,670,954	9,024,893	8,955,244	9,411,971
	400	**Enterprise Funds Totals**	**18,910,118**	**17,655,455**	**17,304,678**	**20,082,958**	**19,594,992**	**21,743,800**
		GRAND TOTAL	**203,054,223**	**181,926,264**	**186,812,168**	**235,589,766**	**189,900,788**	**220,796,825**

Expenditure Summary By Service Area and Type for Budget Year 12/13



Service Area	Personal Services	Operating	Capital	Other	TOTAL
510 General Government	25,210,209	8,504,658	722,321	9,851,355	44,288,543
516 Court Related	111,274	712,724	107,000	0	930,998
520 Public Safety	49,421,618	13,666,348	3,364,817	0	66,452,784
530 Physical Environment	2,354,584	18,761,652	1,187,456	0	22,303,692
540 Transportation	6,304,843	5,822,460	45,497,451	0	57,624,754
550 Economic Environment	244,083	2,127,317	500	77,109	2,449,010
560 Human Services	871,943	4,297,996	106,000	651,600	5,927,539
570 Culture & Recreation	3,000,906	1,262,483	2,434,074	0	6,697,463
580 Grants & Aid	0	0	0	392,700	392,700
590 Other Uses	0	0	0	0	0
TOTAL	87,519,460	55,155,638	53,419,619	10,972,764	207,067,482

Expenditures & Other Financing Uses Overview

The expenditure budget for Fiscal Year 2012-2013 reflects the effect that the sluggish economy has had on our county resources. Facing a continued reduction in Ad Valorem revenue, it was necessary to take a close look at all expenditure areas and reduce costs where appropriate while affecting the services of the county as little as possible.

The General Fund realized savings of $122K in the Personal Services Area as a direct result of the County Manager's reorganization. The Libraries Administration budget came in $321K lower due to staff cuts and the use of revenues in the Free Library Fund for capital expense. Savings in the library branches was predominately due to staff cuts. Savings were $32K at the Green Cove Springs Library, $34K at the Keystone Heights Library, $58K at the Fleming Island Library, $44K at the Middleburg Library, and $88K at the Orange Park Library. The budget for the Supervisor of Elections office was reduced $212,000 as a result of staff restructuring and county redistricting. The Supervisor of Elections was able to consolidate 10-20% of the voting precincts in Clay County.

In addition, for the fourth year in a row there is no cost of living adjustment built into the personnel budget for the Board of County Commissioners (BCC) resulting in no increases for BCC employees. Health benefits are slightly higher; however, the true cost of health under the self insurance plan is based on actual claims and therefore is unknown until the end of the fiscal year.

GENERAL GOVERNMENT (15.65%)

This area includes services provided by the legislative and administrative branches of the local government for the benefit of the public and the governmental body as a whole. This service area includes Legislative, Executive & Legal, Finance & Administration, Comprehensive Planning, Fleet & Fuel Management and Other General Government activities.

For Fiscal Year 2012-2013 General Government expenditures are budgeted at $44,288,543 or 15.65% of the overall budget for all funds which is lower in dollars than the Fiscal Year 2011-2012 at $45,671,930 or 15.54% of total budget. The following chart shows the total General Government expenditures over a five year period.

GENERAL GOVERNMENT - 5 YEAR HISTORY
15.65% of Total Budget

	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Budget FY12/13
	31,648,818	30,219,149	40,835,344	45,671,930	44,288,543
Annual Change in dollars		(1,429,668)	10,616,194	4,836,586	-1,383,387
Annual % Change		-4.52%	35.13%	11.84%	-3.03%
Change in dollars over 5 year history					12,639,726
Change in % over 5 year history					39.94%

COURT RELATED (0.33%)

This section accounts for $930,998 or 0.33% of the overall budget for all funds in Fiscal Year 2012-2013, which is lower than the $1,417,442 or 0.48% for Fiscal Year 2011-2012. The drop in expense is due to the completion of the Courthouse renovations in Fiscal Year 2011-2012. The following chart shows the total Court Expenditures over a five year period.

COURT RELATED EXPENDITURES - 5 YEAR HISTORY 0.33% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
895,037	649,664	627,808	1,417,442	930,998
Annual Change in dollars	(245,373)	(21,856)	789,634	-486,444
Annual % Change	-27.41%	-3.36%	125.78%	-34.32%
			Change in dollars over 5 year history	35,961
			Change in % over 5 year history	4.02%

PUBLIC SAFETY (23.48%)

This is a major category of services that provide for the safety and security of persons and property within the community. These services include law enforcement, emergency medical services, emergency and disaster relief services, fire control operations, building and permit services, code enforcement and other public safety programs/services. At $66,452,784 and 23.48% of the overall budget for all funds in Fiscal Year 2012-2013, this represents the largest expenditure service area for the budget year. For Fiscal Year 2011-2012 these expenditures were budgeted at $64,746,870 or 22.03%.

Budgeted expenditures for this service area are broken out as follows: Ambulance & Rescue Services are $10,794,124 for Fiscal Year 2012-2013, which is down from $11,270,439 for Fiscal Year 2011-2012 due to lower capital replacement needs; Juvenile Detention is $1,416,830 for Fiscal Year 2012-2013, which is up from $933,000 for Fiscal Year 2011-2012 due to an increase in unfunded state mandated juvenile detention costs; Emergency & Disaster Relief are $1,974,375 for Fiscal Year 2012-2013, which is up from $1,829,620 for Fiscal Year 2011-2012 due to increased capital expenditures. Fire Control Services is $3,629,043 in Fiscal Year 2012-2013, which is down from $3,815,036 for Fiscal Year 2011-2012 due to lower capital replacement needs. Law Enforcement is $44,677,765 in Fiscal Year 2012-2013, which is up from $42,641,665 for Fiscal Year 2011-2012 mostly in the area of Patrol Services. The remaining expenditures for Other Public Safety Protective Inspections, Student Drivers Education, Code Enforcement, 911-Wireless, Building Inspections, Capital Outlay and Medical Examiner Services of $3,960,647 in Fiscal Year 2012-2013 is down from $4,257,110 in Fiscal Year 2011-2012. The following chart shows the total Public Safety Expenditures over a five year period.

PUBLIC SAFETY - 5 YEAR HISTORY 23.48% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
70,267,285	71,623,689	66,181,031	64,746,870	66,452,784
Annual Change in dollars	1,356,403	(5,442,658)	(1,434,161)	1,705,914
Annual % Change	1.93%	-7.60%	-2.17%	2.63%
			Change in dollars over 5 year history	-3,814,502
			Change in % over 5 year history	-5.43%

PHYSICAL ENVIRONMENT (7.88%)

Services related to the physical environment are provided for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. These services include solid waste management functions such as landfill, recycling and collection, as well as, other county departments that provide services related to the physical environment of the county such as Extension Services/Agriculture and Soil & Water Conservation. Fiscal Year 2012-2013 expenditures for this service area are budgeted at $22,303,692 or 7.88% of all funds which is up from Fiscal 2011-2012 budgeted expenditures of $20,641,426 or 7.02%.

The majority of the budgeted expenditures for this service area, $21,743,800 for Fiscal Year 2012-2013 and $20,082,958 for Fiscal Year 2011-2012, are for operation of the county's solid waste and recycling facilities and services. Capital replacement costs account for most of the increase. The following chart shows the total Physical Environment Expenditures over a five year period.

PHYSICAL ENVIRONMENT - 5 YEAR HISTORY 7.88% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
19,497,517	18,163,166	17,845,676	20,641,426	22,303,692
Annual Change in dollars	(1,334,351)	(317,491)	2,795,751	1,662,266
Annual % Change	-6.84%	-1.75%	15.67%	8.05%
			Change in dollars over 5 year history	2,806,175
			Change in % over 5 year history	14.39%

TRANSPORTATION (20.36%)

The Transportation Service Area provides for the safe and adequate flow of vehicles, travelers, and pedestrians and is comprised of the Engineering & Public Works Department and its associated programs. Together, these divisions meet the roadway and transportation needs of the county by providing and maintaining road and street plant facilities and ancillary facilities such as bridges, viaducts, sidewalks, traffic control devices, street-lights, right-of-ways, shoulders, and other facilities incidental to the proper movement of traffic, travelers and pedestrians along roads and streets. Expenditures for this service area are budgeted at $57,624,754 or 20.36% for Fiscal Year 2012-2013, which is down from $75,030,636 or 25.53% for Fiscal Year 2011-2012.

The largest portion of budgeted expenditures for this service area is for capital projects (primarily road projects) throughout the county with a Fiscal Year 2012-2013 budget of $44,686,451, which is down from $62,036,917 in Fiscal Year 2011-2012 mostly due to completed work on major road projects. The Streets & Drainage, Traffic Operations and Fleet & Fuel Management Divisions of the Engineering & Public Works Department account for the second largest portion of budgeted expenditures for this service area at $12,145,054 for Fiscal Year 2012-2013, which is slightly down from $12,293,268 for Fiscal Year 2011-2012. Engineering accounts for $602,592 for the Fiscal Year 2012-2013 budget compared to $576,659 in Fiscal Year 2011-2012. The remainder is for Municipal Service Benefit Units (MSBUs) and the Transit Authority at $190,657 for Fiscal Year 2012-2013, which is up from $123,792 in Fiscal Year 2011-2012 mainly due to increased hurricane cleanup costs in the Blue Jay MSBU. These additional costs will be partially offset by FEMA funds. The following chart shows the total Transportation Expenditures over a five year period.

TRANSPORTATION - 5 YEAR HISTORY
20.36% of Total Budget

	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
	36,322,081	24,050,571	31,412,319	75,030,636	57,624,754
Annual Change in dollars		(12,271,509)	7,361,748	43,618,316	-17,405,882
Annual % Change		-33.79%	30.61%	138.86%	-23.20%
Change in dollars over 5 year history					21,302,673
Change in % over 5 year history					58.65%

ECONOMIC ENVIRONMENT (0.87%)

Economic Environment Services focus on the development and improvement of the economic condition of the community and its citizens. The major divisions within this service area, the Economic Development Council, the State Housing Initiatives Partnership (SHIP), the Neighborhood Stabilization Program (NSP), Tourism and Veterans Services, provide an array of services. They provide economic development, value added business recruitment, housing assistance to medium and low income residents and claims and benefits assistance to veterans. These divisions work with other levels of government and/or public/private partnerships to provide valuable resources to the community. Budgeted expenditures of $2,449,010 and 0.87% for Fiscal Year 2012-2013 are slightly up from $2,422,650 and 0.82% for Fiscal Year 2011-2012. The following chart shows the total Economic Environment Expenditures over a five year period.

ECONOMIC ENVIRONMENT - 5 YEAR HISTORY 0.87% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
1,973,432	4,211,682	2,106,434	2,422,650	2,449,010
Annual Change in dollars	2,238,250	(2,105,248)	316,217	26,359
Annual % Change	113.42%	-49.99%	15.01%	1.09%
			Change in dollars over 5 year history	475,578
			Change in % over 5 year history	24.10%

HUMAN SERVICES (2.09%)

Human Services provides for the care, treatment, and control of human illness, injury, or handicap; and for the welfare of the community as a whole and its individuals through county divisions, community resources, and services made available through Federal and State government. Services include programs for mental health, physical health, public assistance, developmentally disabled and interrelated programs. The Animal Care & Control Division of Environmental Services and the Mosquito Control Division of Engineering & Public Works are also included in this service area. Primary reliance for service delivery is placed on relationships with independent agencies such as Clay County Behavioral Health Services, Clay County Health Department, and the Council on Aging. Budgeted expenditures of $5,927,539 or 2.09% for Fiscal Year 2012-2013 show an increase over the $5,205,483 or 1.77% for Fiscal Year 2011-2012 mainly due to increased Medicaid expenditures for current year and a payback from prior years. The following chart shows the total Human Services Expenditures over a five year period.

HUMAN SERVICES - 5 YEAR HISTORY 2.09% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
6,341,032	5,283,679	5,048,874	5,205,483	5,927,539
Annual Change in dollars	(1,057,353)	(234,806)	156,609	722,057
Annual % Change	-16.67%	-4.44%	3.10%	13.87%
			Change in dollars over 5 year history	-413,493
			Change in % over 5 year history	-6.52%

CULTURE & RECREATION (2.37%)

Culture and Recreation includes services that provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors and that enhance the quality of life in Clay County. This service area is primarily comprised of the Parks & Recreation and Library Services Divisions, and their associated programs, while also working with independent agencies and Federal or State programs for funding and provisioning of services.

For Fiscal Year 2012-2013, this service area is budgeted at $6,697,463, which is down from Fiscal Year 2011-2012 at $6,838,435 due to cost savings in the Libraries. For Fiscal Year 2012-2013, $2,971,006 is budgeted for Library Services and related activities down from $3,304,698 for Fiscal Year 2011-2012. The budget for Fiscal Year 2012-2013 for Parks & Recreation, including operations and maintenance at the Fairgrounds, is $3,186,457 which represents a slight increase over $3,166,738 for Fiscal Year 2011-2012. The following chart shows the total Culture and Recreation Expenditures over a five year period.

CULTURE & RECREATION - 5 YEAR HISTORY 2.37% of Total Budget					
	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
	6,453,655	5,807,329	5,708,309	6,838,435	6,697,463
Annual Change in dollars		(646,326)	(99,020)	1,130,126	-140,973
Annual % Change		-10.01%	-1.71%	19.80%	-2.06%
				Change in dollars over 5 year history	243,807
				Change in % over 5 year history	3.78%

GRANTS IN AID (0.14%)

Budgeted expenditures for Grants in Aid are $392,700 or 0.14% for Fiscal Year 2012-2013, which is the same for Fiscal Year 2011-2012. This includes a budget for the Interlocal Agreement with Green Cove Springs in the amount of $87,000. The remaining balance of $305,700 is for various independent agencies that provide industry development and public assistance services to the community including Challenge Enterprise, Quigley House, Episcopal Children's Services, Police Athletic League, Clay & Baker Kids Net and The Way Free Clinic. The following chart shows the total Grants in Aid Expenditures over a five year period.

GRANTS & AID - 5 YEAR HISTORY 0.14% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
598,883	516,930	357,397	392,700	392,700
Annual Change in dollars	(81,952)	(159,533)	35,303	0
Annual % Change	-13.68%	-30.86%	9.88%	0.00%
			Change in dollars over 5 year history	-206,183
			Change in % over 5 year history	-34.43%

INTERFUND TRANSFERS (4.85%)

Interfund transfers arise due to the nature of accounting for government which is characterized by the use of "Fund Accounting." Funds are used to segregate revenue and expenditures designated for specific purposes. Frequently, it is necessary to transfer payments between these funds. Interfund transfers, budgeted at $13,729,343 or 4.85% of the total budget are self-balancing and represent revenues to one fund and expenses to another. They have slightly increased from the $13,222,194 in Fiscal Year 2011-2012 due to a one-time transfer from the 2004 Bond for roads with reserves held for that Bond Issue transferred to the Transportation Fund. Interfund transfers are generally specifically identified and approved by the Board of County Commissioners in the budget process. A detailed "Interfund Transfer" matrix has been provided in the "Non-Operational" section of this budget document. The following chart shows the total Transfers over a five year period.

TRANSFERS - 5 YEAR HISTORY 4.85% of Total Budget				
Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
29,056,483	21,400,404	16,688,977	13,222,194	13,729,343
Annual Change in dollars	(7,656,079)	(4,711,427)	(3,466,783)	507,149
Annual % Change	-26.35%	-22.02%	-20.77%	3.84%
			Change in dollars over 5 year history	-15,327,140
			Change in % over 5 year history	-52.75%

RESERVES (22%)

Reserve funds can serve three purposes. First, they ensure that cash is available to handle unforeseen emergencies such as natural disasters. Second, they reserve funds for ongoing major capital projects. Third, and most important, they provide the cash necessary for expenditures in the next fiscal year until the cash from taxes is available. In

addition, the Enterprise funds are required to set aside money today for liabilities it will have to pay in the future for infrastructure, maintenance and improvements.

Total Reserves for Fiscal Year 2012-2013 are estimated at $62,267,820 or 22% of the total budget for all funds, which is up from the Fiscal Year 2011-2012 budget of $58,308,063 or 19.84% of the total budget for all funds. Specific fund balances are analyzed further in this budget document under "Understanding County Fund Balances" in the "Budget Summary" section. The following chart shows the total Reserves over a five year period.

ENDING RESERVES - 5 YEAR HISTORY
22.00% of Total Budget

	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Proposed FY12/13
	154,124,045	149,880,718	141,491,407	58,308,063	62,267,820
Annual Change in dollars		(4,243,327)	(8,389,310)	(83,183,344)	3,959,757
Annual % Change		-2.75%	-5.60%	-58.79%	6.79%
				Change in dollars over 5 year history	(91,856,225)
				Change in % over 5 year history	-59.60%

SUMMARY

The county has seen major budget reductions in county programs and services over the last four years. The revenue budget for counties has been challenging due to the reductions in revenues over the past years. These revenue reductions highlight the ongoing need to limit expenditures in personal service and operating expenditures to the revenues available. This will require continuing changes in funding of service delivery and a careful review of all programs and services for Clay County over the next several years.

Understanding County Fund Balances

Definition of Fund Balance

Fund balance represents the excess (or "deficit") of total fund assets less total fund liabilities. More basically, fund balance represents uncommitted cash or other liquid/cash convertible assets (cash and cash convertible assets less all fund liabilities or claims that are owed and must be paid by the County). These uncommitted or unspent funds generally can be included as available revenue in the next year's fund budget. A negative fund balance is sometimes referred to as a "deficit."

Purpose of Fund Balance

Adequate fund balances are critical to county finances and budgeting. Fund balances are not only a source of county funds or total revenue, but also address county cash needs and can eliminate the need for costly short-term borrowing. Fund balances also provide a source of funds for unforeseen expenditures or shortfalls in county revenue, or for unexpected county opportunities. Finally, adequate fund balances help strengthen credit or bond ratings that may result in lower interest rates to the county and less restrictions on county debt issues.

Florida Legal Requirements

Florida Statutes impact county fund balances in two significant ways:

1. Florida Statute 129.01(2)(B) states that the budget shall be balanced; that is, the total of the estimated receipts, including balances brought forward, shall equal the total of the appropriations and reserves. It shall conform to the uniform classification of accounts prescribed by the appropriate state agency. The receipts division of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied and 100 percent of the amount of the balances of both cash and liquid securities estimated to be brought forward at the beginning of the fiscal year.

2. Florida Statute 129.01(2)(c)(1) recognizes but restricts reserves for contingencies to a maximum of 10% of the total fund budget. A reserve for contingencies is a budgeted amount that has been set aside to be appropriated as necessary to meet unexpected needs. Use of any fund reserve is required to be approved by the Board of County Commissioners. To the extent that unexpected needs do not arise, then the unexpended fund reserve would become part of the fund balance for the next fiscal year.

Effective Government Fund Balances

A prudent fund balance amount for the General Fund is generally recognized to be between 5 to 15% of total fund revenue. In contrast, Special Revenue, Debt Service, and Capital Improvement Funds are all specific purpose funds. When that specific purpose is fulfilled, no fund balance needs to remain. Enterprise Funds require a prudent fund balance according to their "business-like" nature. For example, an important component of the fund balance for Enterprise Funds is the provision for future replacement of the Enterprise Fund's capital assets.

Detailed summaries of all County funds follow.

Summary of Fund Balances

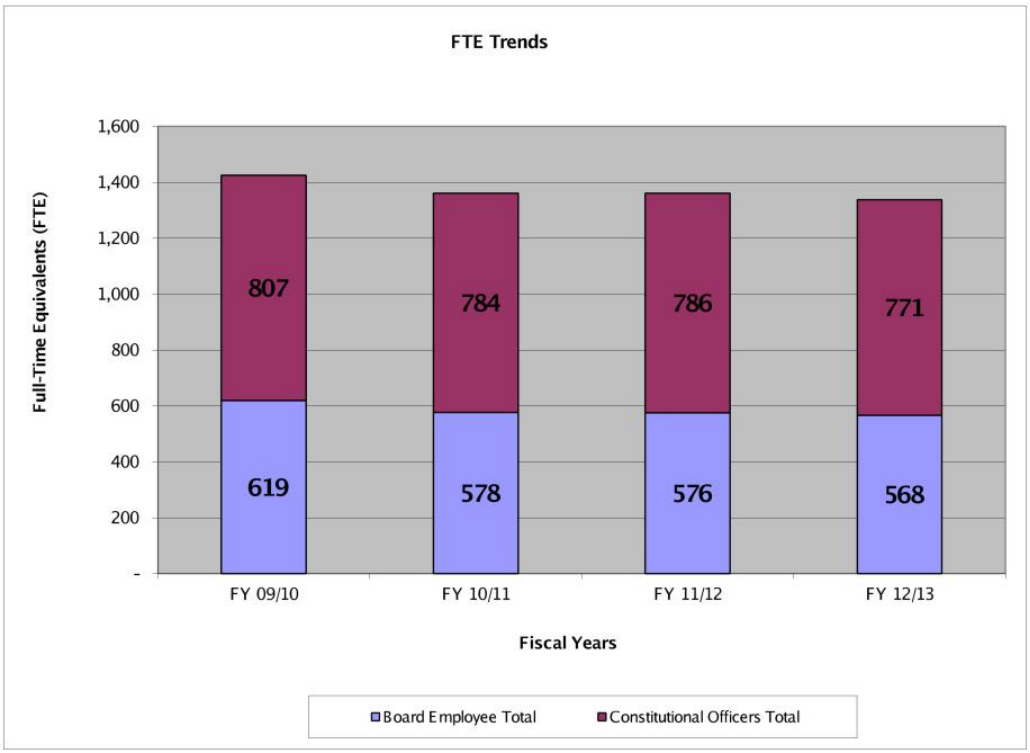
FUND	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Budget FY 11/12	Estimated Actual FY 11/12	Budget FY 12/13
General Fund	19,579,614	21,479,958	20,862,650	10,085,600	19,383,327	12,961,923
Special Revenue Funds						
Transportation Trust	2,585,447	1,833,187	1,718,451	93,249	1,182,560	967,318
Fine & Forfeiture	1,308,136	2,491,245	3,947,867	2,818,074	4,172,970	1,940,193
FL Boating Improvement	580,213	630,440	700,438	25,728	758,721	167,003
Hidden Waters MSBU	17,380	20,646	20,916	4,194	11,184	1,453
County Alcohol & Other Drug Abuse Trust	4,373	2,072	1,178	652	968	758
Court Facility	763,088	1,512,358	2,145,422	2,166,574	2,226,322	2,777,790
Law Enforcement Trust	296,251	358,265	377,471	477,795	347,971	197,971
Law Library	-	-	-	0	2,049	4,585
Tourist Development	808,299	874,598	957,911	610,602	669,963	707,927
Health Insurance Trust	-	188,534	1,725,004	782,000	1,629,900	173,367
2nd $$ Sheriff Education	56,538	58,555	48,686	44,264	30,291	10,320
Free Library	515,625	588,396	624,478	616,704	636,476	408,344
Investigative Drug	208,922	156,915	113,403	50,570	60,593	7,506
Legal Aid Fees	28,081	72	5,281	4,298	8,290	9,904
SHIP	1,333,034	861,405	871,492	198,578	410,149	239,875
FL Art License Plate	2,634	2,536	2,033	2,246	1,883	1,733
Animal Control Fines	69,669	72,272	2,107	-	2,107	2,107
Cost Reimbursement Grant	-	-	-	-	-	-
Choose Life License Plate	120,960	131,617	-	-	-	-
E-911 Wireland	537,559	-	-	-	-	-
Court Mediation	118,954	82,816	67,809	0	42,979	6,979
Court Improvement	-	-	-	-	-	-
Oak Forest Road MSBU	28,440	40,406	52,728	9,647	25,989	361
Teen Court	6,762	20,614	1,180	25,026	(0)	(0)
Dental Insurance Trust	-	-	-	-	-	-
NSP Grant	-	(198,763)	453,008	152	555,303	7,454
Physical Fitness Incentive Program	4,804	-	-	-	-	-
Student Drivers Education	233,579	182,723	230,325	116,033	237,525	248,327
Unincorporated Services MSTU	691,247	333,010	802,582	725,622	1,162,506	984,588
Blue Jay MSBU	(30,506)	(15,190)	6,518	957	15,784	1,364
911-Wireless	1,036,629	1,446,727	1,327,667	689,378	1,179,128	918,674
State Court - Local Requirement	727,009	776,947	791,013	326,327	573,109	333,303
$2 Recording Fee	157,046	105,985	126,484	7,114	114,329	62,351
Crime Prevention Program	243,415	220,565	239,160	232,414	245,085	251,010
Juvenile Program	-	-	-	3,190	95	190
Building	2,840,191	2,641,051	2,445,860	1,497,705	2,694,687	1,895,180
Branan Field APF	-	-	-	-	-	-
Law Enforcement MSTU-4	1,777,122	2,000,278	1,364,526	1,941,056	1,640,937	926,227
Fire Control MSTU-8	130,040	144,541	438,968	264,964	469,856	484,482
Fire Inspection Fund	(54,258)	15,644	107,861	70,004	78,488	44,606
Black Creek Hills MSBU	-	1,602	-	2,172	47	518
Clifford Lane MSBU	-	-	-	(0)	-	-
TOTAL	**17,146,682**	**17,582,072**	**21,717,829**	**13,807,292**	**21,188,243**	**13,783,768**
Debt Service Funds						
Road Construction Debt Service	763,412	897,378	1,003,197	853,618	824,085	9,084
1990 COPS Debt Service	-	-	-	-	-	-
1990 Special Assessment Debt Svc	261,191	17,300	1,306	350	1,306	1,306
2009 Surtax Revenue Debt Service	7,874,745	7,910,819	7,939,523	7,960,519	7,964,273	7,988,023
TOTAL	**8,899,348**	**8,825,498**	**8,944,026**	**8,814,487**	**8,789,664**	**7,998,413**
Capital Improvement Funds						
$12.50 Motor Vehicle Surcharge	615,395	591,221	404,293	10,621	205,793	16,693
Impact Fee - District 1	23	29	29	29	29	29
Impact Fee - District 2	-	-	-	-	-	-
Impact Fee - District 3	53	84	84	84	84	84
Capital Improvement Projects	85,406,174	80,337,494	68,174,839	6,565,193	51,108,614	8,978,040
CIP - NE Sector	4,878,033	2,782,112	405,783	375,888	413,858	421,933
CIP - West Sector	44,223	44,348	174,137	174,294	174,261	174,384
Capital Equipment Replacement	1,722,552	611	611	611	611	611
Branan Field APF	703,142	705,340	707,087	708,850	708,797	710,507
Sidewalk Fund	3,027	3,032	8	3,032	8	8
Lake Asbury APF Fund	4,505	4,516	18	4,516	18	18
TOTAL	**93,377,127**	**84,468,787**	**69,866,890**	**7,843,118**	**52,612,074**	**10,302,308**
Enterprise Funds						
Solid Waste	13,762,819	15,422,727	17,491,898	15,751,915	17,609,162	15,964,000
Universal Collection	1,358,454	2,101,676	2,608,115	2,005,652	2,008,706	1,257,408
TOTAL	**15,121,273**	**17,524,403**	**20,100,013**	**17,757,567**	**19,617,868**	**17,221,408**
TOTAL - ALL FUNDS	**154,124,045**	**149,880,718**	**141,491,407**	**58,308,063**	**121,591,176**	**62,267,820**

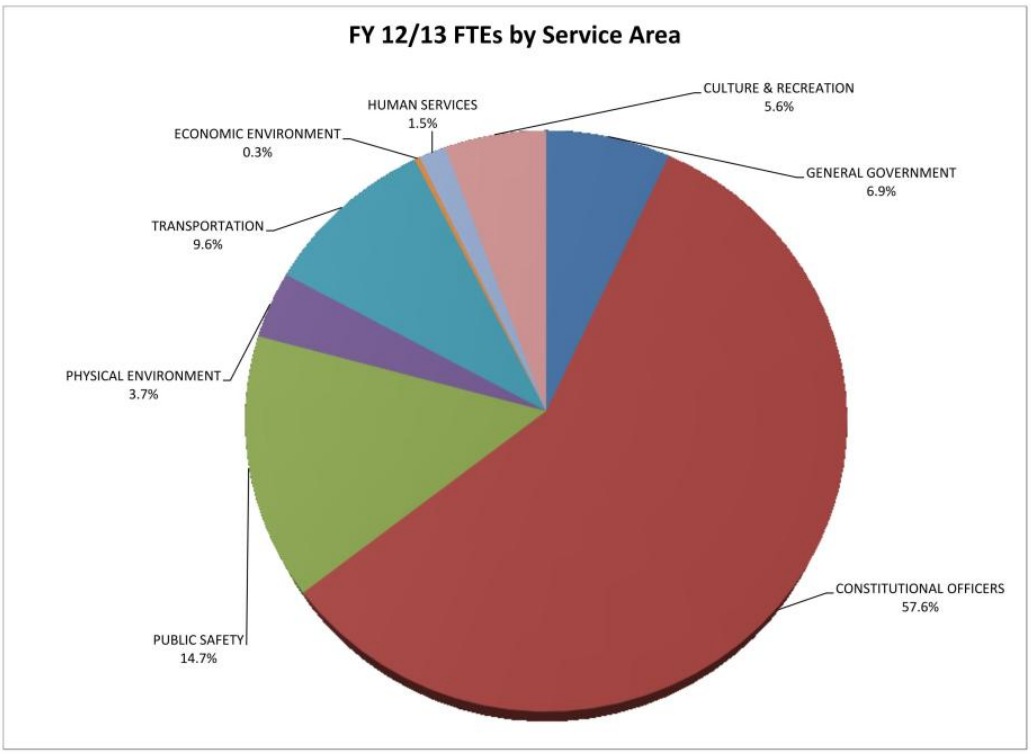
County Personnel Summary in Full Time Equivalents (FTEs)

		FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Proposed
GENERAL GOVERNMENT					
0100	BOARD OF COUNTY COMMISSIONERS	6.0	6.0	6.0	6.0
0101	COUNTY MANAGER	2.0	2.0	2.0	2.0
0200	COMMISSION AUDITOR	1.0	1.0	1.0	1.0
0301	COUNTY ATTORNEY	4.0	3.0	3.0	3.0
0202	BUDGET OFFICE	2.0	2.0	2.0	2.0
1202	BUILDING & CUSTODIAL SERVICES	35.0	35.0	35.0	33.0
0201	COUNTY COMPTROLLER	14.0	14.0	14.0	14.0
0103	HUMAN RESOURCES & BENEFITS	4.5	4.5	3.5	2.5
0107	MIS	12.0	12.0	12.0	12.0
1804	PLANNING & ZONING	12.0	10.0	10.0	10.0
0204	PURCHASING	4.0	4.0	4.0	4.0
0105	RISK MANAGEMENT	3.0	3.0	3.0	3.0
	Total	99.5	96.5	95.5	92.5
PUBLIC SAFETY					
1703	FIRE SERVICES	39.0	38.2	38.2	38.2
1709	FIRE INSPECTIONS	3.0	1.0	1.0	1.0
2101	EMERGENCY MEDICAL SERVICES (EMS)	117.0	114.8	114.8	114.8
2102	EMERGENCY MANAGEMENT	3.0	1.0	1.0	2.0
2103	ADMINISTRATION & COMMUNICATION	19.5	19.5	19.5	19.5
1803	BUILDING-HOUSING	19.0	19.0	19.0	19.0
1806	CODE ENFORCEMENT	7.0	1.5	1.5	2.0
	Total	207.5	195.0	195.0	196.5
PHYSICAL ENVIRONMENT					
3802	ENVIRONMENTAL SERVICES	43.0	40.0	40.0	40.0
3401	EXTENSION SVC	10.0	10.0	10.0	10.0
	Total	53.0	50.0	50.0	50.0
TRANSPORTATION					
3701	STREETS & DRAINAGE	105.0	95.5	94.5	93.5
3712	FLEET & FUEL MANAGEMENT	22.0	21.0	21.0	20.0
3711	TRAFFIC OPERATIONS	10.0	10.0	10.0	10.0
1805	ENGINEERING	8.0	6.0	6.0	5.5
		145.0	132.5	131.5	129.0
ECONOMIC ENVIRONMENT					
1910	TOURISM	1.0	1.0	1.0	1.0
1601	VETERANS SERVICES OFFICE	1.0	1.0	1.0	2.0
0110	SHIP	2.0	2.0	2.0	2.0
	Total	4.0	4.0	4.0	5.0
HUMAN SERVICES					
2504	PUBLIC ASSISTANCE SERVICES	0.0	0.0	1.0	1.0
2801	ANIMAL CARE & CONTROL	21.0	15.0	15.0	15.0
3709	MOSQUITO CONTROL	4.0	4.0	4.0	4.0
	Total	25.0	19.0	20.0	20.0
CULTURE & RECREATION					
3301	LIBRARY - ADMINISTRATION	10.0	10.0	10.0	9.5
3302	LIBRARY - ORANGE PARK	15.5	14.5	14.0	14.0
3303	LIBRARY - GREEN COVE SPRINGS	5.5	5.5	5.5	4.5
3304	LIBRARY - KEYSTONE HEIGHTS	5.0	5.0	5.0	5.0
3306	LIBRARY - MIDDLEBURG	6.5	6.5	6.5	5.0
3310	LIBRARY - FLEMING ISLAND	18.5	17.5	17.5	16.0
3201	PARKS & RECREATION	24.4	21.5	21.5	20.5
	Total	85.4	80.5	80.0	74.5
CONSTITUTIONAL OFFICERS					
0701	CLERK OF COURT	71.2	71.2	71.2	70.1
1064/1066	COURT SERVICES	3.6	3.6	3.6	3.6
0401	PROPERTY APPRAISER	36.0	33.0	33.0	33.0
0501	TAX COLLECTOR	55.0	55.0	58.0	59.0
1101	SUPERVISOR OF ELECTIONS	13.0	13.0	12.0	11.0
4101	SHERIFF - LAW ENFORCEMENT	463.5	441.5	441.5	430.5
4106	SHERIFF - DETENTION	142.0	146.0	146.0	146.0
4107	SHERIFF - JUDICIAL	22.5	20.5	20.5	18.5
	Total	806.8	783.8	785.8	771.7
GRAND TOTAL		**1426.2**	**1361.3**	**1361.8**	**1339.2**

Board Employee Total	619.4	577.5	576.0	567.5
Constitutional Officers Total	806.8	783.8	785.8	771.7
GRAND TOTAL	**1426.2**	**1361.3**	**1361.8**	**1339.2**

County Personnel Summary in Full Time Equivalents (FTEs)





Why Does the Government Use So Many Funds?

Governmental accounting systems are required to be organized and operated on a fund basis. A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash or other financial resources together with all related fund liabilities and residual equity. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Fund accounting is designed to demonstrate legal compliance and aid associated financial management by segregating transactions related to certain government functions.

The financial accounts of the county are organized on the basis of funds and account groups as required in order to report on the county's financial position and results of operations. Under governmental accounting there are essentially six (6) major fund types:

1. General Fund is used to account for all financial resources except those that are restricted to a specific use and therefore required to be accounted for in separate funds. The General Fund is the largest and most diverse of the county's operating funds.

2. Special Revenue Funds are used to account for revenues that are legally restricted or restricted by policy for specified purposes. For example, Local Option Gas Taxes (in the County Transportation Trust Fund) can only be used for transportation expenditures as defined in Section 336.025 of Florida Statutes. The name of the Special Revenue fund usually indicates the restricted purpose (i.e., the Transportation Trust Fund, the Florida Boating Improvement Fund, etc.).

3. Debt Service Funds are used to account for the payment of principal, interest and any other related costs of government debt. Specific revenue sources are generally pledged by a debt or bond covenant to provide the revenue to pay the debt service costs. However, debt service for Enterprise funds are not to be included in Debt Service funds because the debt is to be repaid strictly from the Enterprise fund revenues or user fees.

4. Capital Improvement Funds are used to account for the acquisition and construction of major capital facilities or projects other than those financed by Enterprise funds. These projects generally span more than one year and have funding contributed by more than one county fund. During the construction phase, these funds accumulate and report construction in progress costs. At the completion of the project, the total cost to construct is recorded as a county fixed asset and the fund is closed and ceases to exist.

5. Enterprise Funds are used to account for services that are financed and operated in a manner similar to a private business enterprise where the intent is that all costs related to the service, including asset depreciation, be recovered through customer charges or other user fees. It is intended to be self-supporting without financial assistance from other government funds such as the General Fund. These funds must also generate sufficient funds to maintain and replace its facilities and other assets as well as provide for the expansion of services when needed. They are also commonly called "Proprietary" funds.

6. Internal Service Funds are used to account for services provided by one fund to other departments or agencies in other funds within the same government, usually on a cost reimbursement basis. This fund accumulates total costs related to a given activity so that the costs can be fully allocated through charges to user departments. They have the effect of "double-counting" total budget expenditures, since charges are reflected as expenditures in program budgets in other funds and reflected again in the total operating expenditure budget of the Internal Service fund.

Clay County Fund Structure

General Fund

Fund 001 General Fund

Special Revenue Funds

Fund 101 Transportation Trust Fund
Fund 102 Fine & Forfeiture Fund
Fund 103 Florida Boating Improvement Fund
Fund 104 Hidden Waters MSBU Fund
Fund 105 County Alcohol & Other Drug Abuse Trust Fund
Fund 106 Court Facility Fund
Fund 107 Law Enforcement Trust Fund
Fund 108 Law Library Fund
Fund 109 Tourist Development Fund
Fund 110 Health Insurance Trust Fund
Fund 112 2nd Dollar Sheriff Education Fund
Fund 113 Free Library Fund
Fund 114 Investigative Drug Fund
Fund 115 Legal Aid Fees Fund
Fund 116 SHIP Program Fund
Fund 117 Florida Art License Plate Fund
Fund 120 Choose Life License Plate Fund
Fund 122 Court Mediation Fund
Fund 124 Oak Forest Road MSBU Fund
Fund 125 Teen Court Fund
Fund 127 NSP Grant Fund
Fund 129 Student Drivers Education Fund
Fund 131 Unincorporated Municipal Services MSTU Fund
Fund 132 Blue Jay MSBU Fund
Fund 133 911-Wireless Fund
Fund 134 State Court - Local Requirements Fund
Fund 135 $2 Recording Fee Fund
Fund 136 Crime Prevention Program Fund
Fund 137 Juvenile Program Fund
Fund 138 Building Fund
Fund 140 Law Enforcement MSTU Fund
Fund 142 Fire Control MSTU-8 Fund
Fund 143 Fire Inspection Fund
Fund 144 Black Creek Hills MSBU Fund
Fund 145 Clifford Lane MSBU Fund

Debt Service Funds

Fund 202 Road Construction Debt Service Fund
Fund 204 1990 Special Assessment Debt Svc Fund
Fund 205 Surtax Revenue Bond Series 2009 Fund

Capital Improvement Funds

Fund 301 $12.50 Motor Vehicle Surcharge Fund
Fund 302 Impact Fee Fund - District 1
Fund 304 Impact Fee Fund - District 3
Fund 305 Capital Improvement Project (CIP) Fund
Fund 306 CIP Fund - Northeast Sector
Fund 307 CIP Fund - West Sector
Fund 308 Capital Equipment Replacement Fund
Fund 309 Branan Field APF Fund
Fund 310 Sidewalk Fund
Fund 311 Lake Asbury APF Fund

Enterprise Funds

Fund 401 Solid Waste Fund
Fund 402 Universal Collection Fund

Description	General Fund 001	Transportation Trust Fund 101	Fine & Forfeiture Fund 102
FUND BALANCE CARRYFORWARD	$ 19,383,327	$ 1,182,560	$ 4,172,970
ESTIMATED REVENUES			
Ad Valorem Taxes	$ 12,396,558	$ -	$ 26,907,423
Taxes	10,058,845	3,952,256	-
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	16,029,588	2,076,626	465,000
Charges for Services	3,578,800	-	543,500
Fines and Forfeits	4,195	-	4,000
Miscellaneous Revenue	1,760,800	42,100	120,000
TOTAL ESTIMATED REVENUES	$ 43,828,786	$ 6,070,982	$ 28,039,923
OTHER FINANCING SOURCES			
Transfers In	$ 200,000	$ 3,172,500	$ -
Reversions	1,540,506	-	-
Non-Revenues	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 45,569,292	$ 9,243,482	$ 28,039,923
Less 5% per F.S. 129.01	$ (2,268,465)	$ (303,549)	$ (1,401,996)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 62,684,154	$ 10,122,493	$ 30,810,896
EXPENDITURES/EXPENSES			
General Government	$ 18,994,435	$ -	$ -
Court Related Expenditures	21,150	-	-
Public Safety	14,525,329	-	28,870,403
Physical Environment	549,169	-	-
Transportation	3,292,459	8,892,595	-
Economic Environment	267,487	-	-
Human Services	5,314,040	262,580	300
Culture & Recreation	5,189,463	-	-
Grants & Aid	392,700	-	-
TOTAL EXPENDITURES	$ 48,546,231	$ 9,155,175	$ 28,870,703
OTHER FINANCING USES			
Transfers Out	$ 1,176,000	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 49,722,231	$ 9,155,175	$ 28,870,703
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	262,838	-	-
Reserve for Contingency	12,699,085	967,318	1,940,193
TOTAL ENDING BALANCES	$ 12,961,923	$ 967,318	$ 1,940,193
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 62,684,154	$ 10,122,493	$ 30,810,896

Budget by Fund

Description	FL Boating Improvement Fund 103	Hidden Waters MSBU Fund 104	County Alcohol & Other Drug Abuse Trust Fund 105
FUND BALANCE CARRYFORWARD	$ 758,721	$ 11,184	$ 968
Millage			
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	60,000	600	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	-	7,600
Fines and Forfeits	-	-	-
Miscellaneous Revenue	1,350	50	600
TOTAL ESTIMATED REVENUES	$ 61,350	$ 650	$ 8,200
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ 202,000
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 61,350	$ 650	$ 210,200
Less 5% per F.S. 129.01	$ (3,068)	$ (32)	$ (410)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 817,003	$ 11,802	$ 210,758
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	-	-	-
Public Safety	-	-	-
Physical Environment	-	-	-
Transportation	-	10,349	-
Economic Environment	-	-	-
Human Services	-	-	210,000
Culture & Recreation	650,000	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 650,000	$ 10,349	$ 210,000
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 650,000	$ 10,349	$ 210,000
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	167,003	1,453	758
TOTAL ENDING BALANCES	$ 167,003	$ 1,453	$ 758
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 817,003	$ 11,802	$ 210,758

Description		Court Facility Fund 106	Law Enforcement Trust Fund 107	Law Library Fund 108
FUND BALANCE CARRYFORWARD		$ 2,226,322	$ 347,971	$ 2,049
	Millage			
ESTIMATED REVENUES				
Ad Valorem Taxes		$ -	$ -	$ -
Taxes		$ -	$ -	$ -
Permits, Fees & Special Assessments		-	-	-
Intergovernmental Revenues		-	-	-
Charges for Services		640,000	-	74,000
Fines and Forfeits		-	-	-
Miscellaneous Revenue		3,650	-	25
TOTAL ESTIMATED REVENUES		$ 643,650	$ -	$ 74,025
OTHER FINANCING SOURCES				
Transfers In		$ -	$ -	$ -
Reversions		$ -	$ -	$ -
Non-Revenues		$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES		$ 643,650	$ -	$ 74,025
Less 5% per F.S. 129.01		$ (32,182)	$ -	$ (3,701)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD		$ 2,837,790	$ 347,971	$ 72,373
EXPENDITURES/EXPENSES				
General Government		$ -	$ -	$ -
Court Related Expenditures		$ 60,000	$ -	$ 4,800
Public Safety		$ -	$ 150,000	$ -
Physical Environment		$ -	$ -	$ -
Transportation		$ -	$ -	$ -
Economic Environment		$ -	$ -	$ -
Human Services		$ -	$ -	$ -
Culture & Recreation		$ -	$ -	$ -
Grants & Aid		$ -	$ -	$ -
TOTAL EXPENDITURES		$ 60,000	$ 150,000	$ 4,800
		$ -	$ -	$ -
OTHER FINANCING USES		$ -	$ -	$ -
Transfers Out		$ -	$ -	$ 62,988
TOTAL EXPENDITURES AND OTHER FINANCING USES		$ 60,000	$ 150,000	$ 67,788
ENDING BALANCE				
Reserve for Capital		$ -	$ -	$ -
Reserve for Grants/Road Closure		$ -	$ -	$ -
Reserve for Contingency		$ 2,777,790	$ 197,971	$ 4,585
TOTAL ENDING BALANCES		$ 2,777,790	$ 197,971	$ 4,585
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE		$ 2,837,790	$ 347,971	$ 72,373

Budget by Fund

Description	Tourist Development Fund 109	Health Ins Trust Fund 110	2nd $$ Sheriff Education Fund 112
FUND BALANCE CARRYFORWARD	$ 669,963	$ 1,629,900	$ 30,291
Millage			
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	$ 430,000	$ -	$ -
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	-	31,500
Fines and Forfeits	-	-	-
Miscellaneous Revenue	2,600	13,070,619	110
TOTAL ESTIMATED REVENUES	$ 432,600	$ 13,070,619	$ 31,610
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ -
Reversions	$ 4,500	$ -	$ -
Non-Revenues	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 437,100	$ 13,070,619	$ 31,610
Less 5% per F.S. 129.01	$ (21,855)	$ (653,531)	$ (1,580)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 1,085,208	$ 14,046,988	$ 60,320
EXPENDITURES/EXPENSES			
General Government	$ -	$ 13,873,621	$ -
Court Related Expenditures	$ -	$ -	$ -
Public Safety	$ -	$ -	$ 50,000
Physical Environment	$ -	$ -	$ -
Transportation	$ -	$ -	$ -
Economic Environment	$ 377,281	$ -	$ -
Human Services	$ -	$ -	$ -
Culture & Recreation	$ -	$ -	$ -
Grants & Aid	$ -	$ -	$ -
TOTAL EXPENDITURES	$ 377,281	$ 13,873,621	$ 50,000
	$ -	$ -	$ -
OTHER FINANCING USES	$ -	$ -	$ -
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 377,281	$ 13,873,621	$ 50,000
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	$ -	$ -	$ -
Reserve for Contingency	$ 707,927	$ 173,367	$ 10,320
TOTAL ENDING BALANCES	$ 707,927	$ 173,367	$ 10,320
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 1,085,208	$ 14,046,988	$ 60,320

Description	Free Library Fund 113	Investigative Drug Fund 114	Legal Aid Fees Fund 115
FUND BALANCE CARRYFORWARD	$ 636,476	$ 60,593	$ 8,290
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	-	71,785
Fines and Forfeits	90,000	12,300	-
Miscellaneous Revenue	1,440	240	40
TOTAL ESTIMATED REVENUES	$ 91,440	$ 12,540	$ 71,825
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ 74,000
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 91,440	$ 12,540	$ 145,825
Less 5% per F.S. 129.01	$ (4,572)	$ (627)	$ (3,591)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 723,344	$ 72,506	$ 150,523
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	-	-	-
Public Safety	-	65,000	-
Physical Environment	-	-	-
Transportation	-	-	-
Economic Environment	-	-	-
Human Services	-	-	140,619
Culture & Recreation	315,000	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 315,000	$ 65,000	$ 140,619
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 315,000	$ 65,000	$ 140,619
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	408,344	7,506	9,904
TOTAL ENDING BALANCES	$ 408,344	$ 7,506	$ 9,904
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 723,344	$ 72,506	$ 150,523

Budget by Fund

Description	SHIP Program Fund 116	FL Art License Plate Fund 117	Animal Control Fines Fund 118
			0
FUND BALANCE CARRYFORWARD	$ 410,149	$ 1,883	$ 2,107
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	3,000	-
Fines and Forfeits	-	-	-
Miscellaneous Revenue	-	-	-
TOTAL ESTIMATED REVENUES	$ -	$ 3,000	$ -
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ -
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ -	$ 3,000	$ -
Less 5% per F.S. 129.01	$ -	$ (150)	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 410,149	$ 4,733	$ 2,107
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	-	-	-
Public Safety	-	-	-
Physical Environment	-	-	-
Transportation	-	-	-
Economic Environment	170,274	-	-
Human Services	-	-	-
Culture & Recreation	-	3,000	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 170,274	$ 3,000	$ -
			$ -
OTHER FINANCING USES			$ -
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 170,274	$ 3,000	$ -
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	239,875	1,733	2,107
TOTAL ENDING BALANCES	$ 239,875	$ 1,733	$ 2,107
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 410,149	$ 4,733	$ 2,107

Description	Court Mediation Fund 122	Oak Forest Rd MSBU Fund 124	Teen Court Fund 125
FUND BALANCE CARRYFORWARD	$ 42,979	$ 25,989	$ (0)
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	-	2,145	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	-	50,000
Fines and Forfeits	-	-	-
Miscellaneous Revenue	-	30	-
TOTAL ESTIMATED REVENUES	$ -	$ 2,175	$ 50,000
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ -
Reversions	-	150	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ -	$ 2,325	$ 50,000
Less 5% per F.S. 129.01	$ -	$ (116)	$ (2,500)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 42,979	$ 28,197	$ 47,500
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	36,000	-	47,500
Public Safety	-	-	-
Physical Environment	-	-	-
Transportation	-	27,836	-
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 36,000	$ 27,836	$ 47,500
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 36,000	$ 27,836	$ 47,500
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	6,979	361	(0)
TOTAL ENDING BALANCES	$ 6,979	$ 361	$ (0)
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 42,979	$ 28,197	$ 47,500

Budget by Fund

Description	NSP Grant Fund 127	Student Drivers Edu Fund 129	Unincorporated Svc MSTU Fund 131
FUND BALANCE CARRYFORWARD	$ 555,303	$ 237,525	$ 1,162,506
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ 1,327,110
Taxes	-	-	-
Permits, Fees & Special Assessments	-	-	10,200
Intergovernmental Revenues	1,143,283	-	16,000
Charges for Services	-	65,000	230,000
Fines and Forfeits	-	-	5,000
Miscellaneous Revenue	-	450	22,000
TOTAL ESTIMATED REVENUES	$ 1,143,283	$ 65,450	$ 1,610,310
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ 100,000
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 1,143,283	$ 65,450	$ 1,710,310
Less 5% per F.S. 129.01	$ (57,164)	$ (3,272)	$ (80,516)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 1,641,422	$ 299,703	$ 2,792,301
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ 1,108,451
Court Related Expenditures	-	-	-
Public Safety	-	51,376	96,670
Physical Environment	-	-	-
Transportation	-	-	602,592
Economic Environment	1,633,968	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 1,633,968	$ 51,376	$ 1,807,713
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 1,633,968	$ 51,376	$ 1,807,713
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ 152,033
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	7,454	248,327	832,555
TOTAL ENDING BALANCES	$ 7,454	$ 248,327	$ 984,588
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 1,641,422	$ 299,703	$ 2,792,301

Description	Blue Jay MSBU Fund 132	911-Wireless Fund 133	State Crt Local Req Fund 134
FUND BALANCE CARRYFORWARD	$ 15,784	$ 1,179,128	$ 573,109
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	54,720	-	-
Intergovernmental Revenues	61,250	875,000	-
Charges for Services	-	-	70,000
Fines and Forfeits	-	-	-
Miscellaneous Revenue	180	9,000	2,340
TOTAL ESTIMATED REVENUES	$ 116,150	$ 884,000	$ 72,340
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ 129,488
Reversions	220	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 116,370	$ 884,000	$ 201,828
Less 5% per F.S. 129.01	$ (5,818)	$ (44,200)	$ (3,617)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 126,335	$ 2,018,928	$ 771,320
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	-	-	438,017
Public Safety	-	900,254	-
Physical Environment	-	-	-
Transportation	112,471	-	-
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 112,471	$ 900,254	$ 438,017
OTHER FINANCING USES			
Transfers Out	$ 12,500	$ 200,000	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 124,971	$ 1,100,254	$ 438,017
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	1,364	918,674	333,303
TOTAL ENDING BALANCES	$ 1,364	$ 918,674	$ 333,303
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 126,335	$ 2,018,928	$ 771,320

Budget by Fund

Description	$2 Recording Fee Fund 135	Crime Prevent Program Fund 136	Juvenile Program Fund 137
FUND BALANCE CARRYFORWARD	$ 114,329	$ 245,085	$ 95
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	-	-	-
Charges for Services	285,830	-	70,000
Fines and Forfeits	-	111,000	-
Miscellaneous Revenue	15	500	100
TOTAL ESTIMATED REVENUES	$ 285,845	$ 111,500	$ 70,100
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ -
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 285,845	$ 111,500	$ 70,100
Less 5% per F.S. 129.01	$ (14,292)	$ (5,575)	$ (3,505)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 385,882	$ 351,010	$ 66,690
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	323,531	-	-
Public Safety	-	100,000	-
Physical Environment	-	-	-
Transportation	-	-	-
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 323,531	$ 100,000	$ -
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ 66,500
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 323,531	$ 100,000	$ 66,500
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	62,351	251,010	190
TOTAL ENDING BALANCES	$ 62,351	$ 251,010	$ 190
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 385,882	$ 351,010	$ 66,690

Description	Building Fund 138	Law Enforcement MSTU-4 Fund 140	Fire Control MSTU-8 Fund 142
FUND BALANCE CARRYFORWARD	$ 2,694,687	$ 1,640,937	$ 469,856
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ 15,603,305	$ 3,763,330
Taxes	-	-	5,000
Permits, Fees & Special Assessments	1,150,000	-	-
Intergovernmental Revenues	-	-	62,361
Charges for Services	-	-	-
Fines and Forfeits	-	-	-
Miscellaneous Revenue	20,500	4,750	4,750
TOTAL ESTIMATED REVENUES	$ 1,170,500	$ 15,608,055	$ 3,835,441
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ -
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 1,170,500	$ 15,608,055	$ 3,835,441
Less 5% per F.S. 129.01	$ (58,525)	$ (780,403)	$ (191,772)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 3,806,662	$ 16,468,589	$ 4,113,525
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	-	-	-
Public Safety	1,911,483	15,542,362	3,629,043
Physical Environment	-	-	-
Transportation	-	-	-
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 1,911,483	$ 15,542,362	$ 3,629,043
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 1,911,483	$ 15,542,362	$ 3,629,043
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	1,895,180	926,227	484,482
TOTAL ENDING BALANCES	$ 1,895,180	$ 926,227	$ 484,482
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 3,806,662	$ 16,468,589	$ 4,113,525

Budget by Fund

Description	Fire Inspection Fund 143	Black Creek Hills WTP Fund 144	Road Const Debt Svc Fund 202
FUND BALANCE CARRYFORWARD	$ 78,488	$ 47	$ 824,085
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	817,084
Permits, Fees & Special Assessments	-	11,784	-
Intergovernmental Revenues	-	-	806,231
Charges for Services	67,350	-	-
Fines and Forfeits	-	-	-
Miscellaneous Revenue	-	-	3,000
TOTAL ESTIMATED REVENUES	$ 67,350	$ 11,784	$ 1,626,315
	$ -		
OTHER FINANCING SOURCES	$ -		
Transfers In	$ -	$ -	$ 391,780
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 67,350	$ 11,784	$ 2,018,095
	$ -		
Less 5% per F.S. 129.01	$ (3,368)	$ (589)	$ (81,316)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 142,471	$ 11,242	$ 2,760,864
	$ -		
EXPENDITURES/EXPENSES	$ -		
General Government	$ -	$ -	$ 391,780
Court Related Expenditures	-	-	-
Public Safety	97,865	-	-
Physical Environment	-	10,724	-
Transportation	-	-	-
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ 97,865	$ 10,724	$ 391,780
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ 2,360,000
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 97,865	$ 10,724	$ 2,751,780
	$ -		
ENDING BALANCE	$ -		
Reserve for Capital	$ -	$ -	$ -
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	44,606	518	9,084
TOTAL ENDING BALANCES	$ 44,606	$ 518	$ 9,084
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 142,471	$ 11,242	$ 2,760,864

Description	1990 Sp Assmt Debt Svc Fund 204	Surtax Revenue Bonds 2009 Fund 205	$12.50 M/V Surcharge Fund 301
FUND BALANCE CARRYFORWARD	$ 1,306	$ 7,964,273	$ 205,793
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	-	-
Fines and Forfeits	-	-	120,000
Miscellaneous Revenue	-	25,000	2,000
TOTAL ESTIMATED REVENUES	$ -	$ 25,000	$ 122,000
		$ -	
OTHER FINANCING SOURCES		$ -	
Transfers In	$ -	$ 9,459,575	$ -
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ -	$ 9,484,575	$ 122,000
		$ -	
Less 5% per F.S. 129.01	$ -	$ (1,250)	$ (6,100)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 1,306	$ 17,447,598	$ 321,693
		$ -	
EXPENDITURES/EXPENSES		$ -	
General Government	$ -	$ 9,459,575	$ -
Court Related Expenditures	-	-	-
Public Safety	-	-	305,000
Physical Environment	-	-	-
Transportation	-	-	-
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ -	$ 9,459,575	$ 305,000
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ 9,459,575	$ 305,000
		$ -	
ENDING BALANCE			
Reserve for Capital	$ -		$ 16,693
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	1,306	7,988,023	-
TOTAL ENDING BALANCES	$ 1,306	$ 7,988,023	$ 16,693
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 1,306	$ 17,447,598	$ 321,693

Budget by Fund

Description	Transportation Impact Fee - Dist 1 Fund 302	Impact Fee Fund District 3 Fund 304	Capital Impvmt Project Fund Fund 305
FUND BALANCE CARRYFORWARD	$ 29	$ 84	$ 51,108,614
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	14,190,338
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	-	-
Fines and Forfeits	-	-	-
Miscellaneous Revenue	-	-	89,570
TOTAL ESTIMATED REVENUES	$ -	$ -	$ 14,279,908
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ -
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ -		$ 14,279,908
Less 5% per F.S. 129.01	$ -	$ -	$ (713,995)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 29	$ 84	$ 64,674,527
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ 460,681
Court Related Expenditures	-	-	-
Public Safety	-	-	158,000
Physical Environment	-	-	-
Transportation	-	-	44,686,451
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	540,000
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ 45,845,132
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ 9,851,355
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ 55,696,487
ENDING BALANCE			
Reserve for Capital	$ 29	$ 84	$ 8,978,040
Reserve for Grants/Road Closure	-		-
Reserve for Contingency	-	-	-
TOTAL ENDING BALANCES	$ 29	$ 84	$ 8,978,040
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 29	$ 84	$ 64,674,527

Description	CIP-NE Sector Fund 306	CIP-West Sector Fund 307	Capital E/Q Replacement Fund 308
FUND BALANCE CARRYFORWARD	$ 413,858	$ 174,261	$ 611
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	-	-
Fines and Forfeits	-	-	-
Miscellaneous Revenue	8,500	130	-
TOTAL ESTIMATED REVENUES	$ 8,500	$ 130	$ -
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ -
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 8,500	$ 130	$ -
Less 5% per F.S. 129.01	$ (425)	$ (6)	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 421,933	$ 174,384	$ 611
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	-	-	-
Public Safety	-	-	-
Physical Environment	-	-	-
Transportation	-	-	-
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ -
ENDING BALANCE			
Reserve for Capital	$ 421,933	$ 174,384	$ 611
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	-	-	-
TOTAL ENDING BALANCES	$ 421,933	$ 174,384	$ 611
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 421,933	$ 174,384	$ 611

Budget by Fund

Description	Branan Field APF Fund 309	Sidewalk Fund 310	Lake Asbury APF Fund 311
FUND BALANCE CARRYFORWARD	$ 708,797	$ 8	$ 18
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ -
Taxes	-	-	-
Permits, Fees & Special Assessments	-	-	-
Intergovernmental Revenues	-	-	-
Charges for Services	-	-	-
Fines and Forfeits	1,800	-	-
Miscellaneous Revenue	-	-	-
TOTAL ESTIMATED REVENUES	$ 1,800	$ -	$ -
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ -
Reversions	-	-	-
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 1,800	$ -	$ -
Less 5% per F.S. 129.01	$ (90)	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 710,507	$ 8	$ 18
EXPENDITURES/EXPENSES			
General Government	$ -	$ -	$ -
Court Related Expenditures	-	-	-
Public Safety	-	-	-
Physical Environment	-	-	-
Transportation	-	-	-
Economic Environment	-	-	-
Human Services	-	-	-
Culture & Recreation	-	-	-
Grants & Aid	-	-	-
TOTAL EXPENDITURES	$ -		
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ -
ENDING BALANCE			
Reserve for Capital	$ 710,507	$ 8	$ 18
Reserve for Grants/Road Closure	-	-	-
Reserve for Contingency	-	-	-
TOTAL ENDING BALANCES	$ 710,507	$ 8	$ 18
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 710,507	$ 8	$ 18

Description	Solid Waste Fund 401	Universal Collection Fund 402	GRAND TOTAL ALL FUNDS
FUND BALANCE CARRYFORWARD	$ 17,609,162	$ 2,008,706	$ 121,591,176
ESTIMATED REVENUES			
Ad Valorem Taxes	$ -	$ -	$ 59,997,726
Taxes	-	-	29,453,523
Permits, Fees & Special Assessments	6,528,298	9,006,748	16,824,495
Intergovernmental Revenues	-	-	21,535,339
Charges for Services	3,500,000	-	9,288,365
Fines and Forfeits	-	-	346,495
Miscellaneous Revenue	1,165,000	10,000	16,373,239
TOTAL ESTIMATED REVENUES	$ 11,193,298	$ 9,016,748	$ 153,819,182
OTHER FINANCING SOURCES			
Transfers In	$ -	$ -	$ 13,729,343
Reversions	55,825	99,750	1,700,951
Non-Revenues	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 11,249,123	$ 9,116,498	$ 169,249,476
Less 5% per F.S. 129.01	$ (562,456)	$ (455,825)	$ (7,776,007)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 28,295,829	$ 10,669,379	$ 283,064,645
			$ -
EXPENDITURES/EXPENSES			$ -
General Government	$ -	$ -	$ 44,288,543
Court Related Expenditures	-	-	930,998
Public Safety	-	-	66,452,784
Physical Environment	12,331,829	9,411,971	22,303,692
Transportation	-	-	57,624,754
Economic Environment	-	-	2,449,010
Human Services	-	-	5,927,539
Culture & Recreation	-	-	6,697,463
Grants & Aid	-	-	392,700
TOTAL EXPENDITURES	$ 12,331,829	$ 9,411,971	$ 207,067,482
OTHER FINANCING USES			
Transfers Out	$ -	$ -	$ 13,729,343
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 12,331,829	$ 9,411,971	$ 220,796,825
ENDING BALANCE			
Reserve for Capital	$ -	$ -	$ 10,454,341
Reserve for Grants/Road Closure	-	-	262,838
Reserve for Contingency	15,964,000	1,257,408	51,550,641
TOTAL ENDING BALANCES	$ 15,964,000	$ 1,257,408	$ 62,267,820
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 28,295,829	$ 10,669,379	$ 283,064,645

GENERAL FUND (001)

The General Fund is a primary operating fund of the County and accounts for all financial resources except those required to be accounted for in other funds. Revenue sources include ad valorem taxes, franchise fees, intergovernmental revenue, charges for services, fines and forfeitures, and miscellaneous revenue.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 17,212,839	$ 19,579,614	$ 21,479,958	$ 16,852,150	$ 20,862,650	$ 19,383,327
			-			
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	18,356,958	15,532,817	11,677,990	12,723,804	12,254,302	12,396,558
Taxes	9,639,468	10,424,395	10,116,937	9,600,685	10,047,793	10,058,845
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	14,274,970	14,679,286	15,349,695	15,360,380	15,565,166	16,029,588
Charges for Services	3,380,807	3,308,209	3,367,160	3,586,017	3,574,253	3,578,800
Fines and Forfeits	(70,161)	14,378	9,023	6,200	4,198	4,195
Miscellaneous Revenue	1,565,189	3,889,163	2,074,326	1,607,500	1,882,255	1,760,800
TOTAL ESTIMATED REVENUES	$ 47,147,230	$ 47,848,249	$ 42,595,131	$ 42,884,586	$ 43,327,967	$ 43,828,786
OTHER FINANCING SOURCES						
Transfers In	5,579,326	2,391,553	544,121	490,000	447,455	200,000
Reversions	2,969,264	2,425,237	2,352,915	1,770,506	1,515,927	1,540,506
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 55,695,820	$ 52,665,039	$ 45,492,166	$ 45,145,092	$ 45,291,349	$ 45,569,292
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (2,232,755)	$ -	$ (2,268,465)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 72,908,659	$ 72,244,653	$ 66,972,125	$ 59,764,487	$ 66,153,999	$ 62,684,154
EXPENDITURES/EXPENSES						
General Government	$ 22,206,259	$ 19,258,479	$ 18,158,493	$ 19,791,281	$ 18,908,458	$ 18,994,435
Court Related Expenditures	7,774	9,220	5,548	24,200	17,825	21,150
Public Safety	12,633,294	12,949,621	12,401,204	14,373,060	14,400,753	14,525,329
Physical Environment	587,399	505,012	527,193	547,274	417,671	549,169
Transportation	4,011,768	2,846,355	3,281,852	3,522,631	3,279,894	3,292,459
Economic Environment	297,054	249,220	193,774	279,789	268,006	267,487
Human Services	5,500,751	4,415,406	4,379,035	4,553,531	4,344,948	5,314,040
Culture & Recreation	5,340,863	5,494,426	5,338,219	5,818,421	4,389,417	5,189,463
Grants & Aid	598,883	516,930	357,397	392,700	367,700	392,700
TOTAL EXPENDITURES	$ 51,184,045	$ 46,244,669	$ 44,642,715	$ 49,302,887	$ 46,394,672	$ 48,546,231
OTHER FINANCING USES						
Transfers Out	$ 2,145,000	$ 4,520,025	$ 1,466,760	$ 376,000	$ 376,000	$ 1,176,000
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 53,329,045	$ 50,764,694	$ 46,109,475	$ 49,678,887	$ 46,770,672	$ 49,722,231
ENDING BALANCE						
Reserve for Capital		-	-	-	-	-
Reserve forGrants		-	-	-	-	262,838
Reserve for Contingency	19,579,614	21,479,958	20,862,650	10,085,600	19,383,327	12,699,085
TOTAL ENDING BALANCES	$ 19,579,614	$ 21,479,958	$ 20,862,650	$ 10,085,600	$ 19,383,327	$ 12,961,923
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 72,908,659	$ 72,244,653	$ 66,972,125	$ 59,764,487	$ 66,153,999	$ 62,684,154

TRANSPORTATION TRUST FUND (101)

The Transportation Trust Fund accounts for the operations of the Public Works Department which includes the Streets & Drainage, Fleet & Fuel Management, Arthropod Control and Traffic Divisions of that Department. The primary revenue source for this fund is the County's share of gasoline taxes including the Local Option Fuel Tax and the 5 & 6 Cent Surplus Tax. Since these revenue sources are insufficient to fund the full Public Works operations, transfers from the General Fund are used to support the operations of the Public Works Department.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 3,029,773	$ 2,585,447	$ 1,833,187	$ 1,414,047	$ 1,718,451	$ 1,182,560
Millage			-			
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	3,894,162	3,993,295	3,834,373	4,031,960	3,913,024	3,952,256
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	2,128,142	2,214,634	2,026,168	2,212,326	2,073,733	2,076,626
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	81,058	64,242	41,308	59,675	53,520	42,100
TOTAL ESTIMATED REVENUES	$ 6,103,362	$ 6,272,171	$ 5,901,850	$ 6,303,961	$ 6,040,276	$ 6,070,982
OTHER FINANCING SOURCES						
Transfers In	1,513,655	2,302,585	2,488,710	1,800,000	1,800,000	3,172,500
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 7,617,017	$ 8,574,756	$ 8,390,560	$ 8,103,961	$ 7,840,276	$ 9,243,482
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (315,198)	$ -	$ (303,549)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 10,646,790	$ 11,160,203	$ 10,223,747	$ 9,202,809	$ 9,558,727	$ 10,122,493
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	7,781,337	9,020,211	8,318,067	8,810,637	8,124,363	8,892,595
Economic Environment	-	-	-	-	-	-
Human Services	280,007	306,805	187,229	298,923	251,804	262,580
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 8,061,343	$ 9,327,016	$ 8,505,296	$ 9,109,560	$ 8,376,167	$ 9,155,175
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 8,061,343	$ 9,327,016	$ 8,505,296	$ 9,109,560	$ 8,376,167	$ 9,155,175
ENDING BALANCE		-	-	-	-	-
Reserve for Capital		-	-	-	-	-
Reserve for Contingency	2,585,447	1,833,187	1,718,451	93,249	1,182,560	967,318
TOTAL ENDING BALANCES	$ 2,585,447	$ 1,833,187	$ 1,718,451	$ 93,249	$ 1,182,560	$ 967,318
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 10,646,790	$ 11,160,203	$ 10,223,747	$ 9,202,809	$ 9,558,727	$ 10,122,493

Budget by Fund

FINE & FORFEITURE FUND (102)

Historically, the Fine & Forfeiture Fund was used to account for full costs for the operations of the Sheriff's Office and Other Juvenile Costs-Detention. Effective with FY07/08, the County restructured and introduced several Municipal Service Taxing Districts to better align the assessment of ad valorem taxes with the geographical districts that benefit from the services provided by the County. Effective with FY07/08, this fund now accounts for 50% of Patrol Services of the Sheriff's Office and 100% of Detention, Judicial and Buildings-Jail/Law Enforcement Services of the Sheriff's Office and Other Juvenile Costs-Detention. These services are funded by ad valorem revenues (property taxes), fines, grants and miscellaneous revenues.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 2,165,352	$ 1,308,136	$ 2,491,245	$ 3,305,172	$ 3,947,867	$ 4,172,970
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	26,385,010	27,777,205	28,310,486	27,617,729	26,651,108	26,907,423
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	612,351	1,302,434	745,070	465,000	823,001	465,000
Charges for Services	476,312	607,426	546,337	525,000	518,557	543,500
Fines and Forfeits	54,742	76,508	22,655	17,500	23,785	4,000
Miscellaneous Revenue	125,773	126,474	83,357	120,000	96,500	120,000
TOTAL ESTIMATED REVENUES	$ 27,654,188	$ 29,890,046	$ 29,707,905	$ 28,745,229	$ 28,112,952	$ 28,039,923
OTHER FINANCING SOURCES						
Transfers In	350,000	50,000	465,780	50,000	440,914	-
Reversions	1,621,109	569,688	1,667,486	-	344,750	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 29,625,297	$ 30,509,734	$ 31,841,171	$ 28,795,229	$ 28,898,616	$ 28,039,923
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (1,437,261)	$ -	$ (1,401,996)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 31,790,649	$ 31,817,870	$ 34,332,415	$ 30,663,139	$ 32,846,483	$ 30,810,896
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	30,482,412	29,326,625	30,384,370	27,844,765	28,673,228	28,870,403
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	101	-	178	300	285	300
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 30,482,513	$ 29,326,625	$ 30,384,548	$ 27,845,065	$ 28,673,513	$ 28,870,703
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 30,482,513	$ 29,326,625	$ 30,384,548	$ 27,845,065	$ 28,673,513	$ 28,870,703
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	1,308,136	2,491,245	3,947,867	2,818,074	4,172,970	1,940,193
TOTAL ENDING BALANCES	$ 1,308,136	$ 2,491,245	$ 3,947,867	$ 2,818,074	$ 4,172,970	$ 1,940,193
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 31,790,649	$ 31,817,870	$ 34,332,415	$ 30,663,139	$ 32,846,483	$ 30,810,896

FL BOATING IMPROVEMENT FUND (103)

The Florida Boating Improvement Fund supports boating safety and boating recreation improvements through vessel registration fees.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 603,994	$ 580,213	$ 630,440	$ 542,460	$ 700,438	$ 758,720.75
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	75,933	65,615	68,465	60,000	57,000	60,000
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	3,966	1,635	1,533	1,350	1,282	1,350
TOTAL ESTIMATED REVENUES	$ 79,899	$ 67,250	$ 69,998	$ 61,350	$ 58,282	$ 61,350
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 79,899	$ 67,250	$ 69,998	$ 61,350	$ 58,282	$ 61,350
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (3,068)	$ -	$ (3,068)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 683,893	$ 647,463	$ 700,438	$ 600,742	$ 758,721	$ 817,003
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	103,680	17,023	-	575,014	-	650,000
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 103,680	$ 17,023	$ -	$ 575,014	$ -	$ 650,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 103,680	$ 17,023	$ -	$ 575,014	$ -	$ 650,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	580,213	630,440	700,438	25,728	758,721	167,003
TOTAL ENDING BALANCES	$ 580,213	$ 630,440	$ 700,438	$ 25,728	$ 758,721	$ 167,003
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 683,893	$ 647,463	$ 700,438	$ 600,742	$ 758,721	$ 817,003

HIDDEN WATERS MSBU FUND (104)

The Hidden Waters MSBU Fund is a Municipal Service Benefit Unit that collects special assessments from property owners in the Hidden Waters MSBU and uses those revenues to provide road maintenance services to residents within the Hidden Waters MSBU.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 16,387	$ 17,380	$ 20,646	$ 13,925	$ 20,916	$ 11,184
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	15,095	8,237	8,127	600	570	600
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	125	87	32	50	48	50
TOTAL ESTIMATED REVENUES	$ 15,219	$ 8,324	$ 8,160	$ 650	$ 618	$ 650
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	191	-	87	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 15,410	$ 8,324	$ 8,247	$ 650	$ 618	$ 650
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (32)	$ -	$ (32)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 31,797	$ 25,703	$ 28,893	$ 14,542	$ 21,533	$ 11,802
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	14,418	5,058	7,977	10,349	10,349	10,349
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 14,418	$ 5,058	$ 7,977	$ 10,349	$ 10,349	$ 10,349
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 14,418	$ 5,058	$ 7,977	$ 10,349	$ 10,349	$ 10,349
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	17,380	20,646	20,916	4,194	11,184	1,453
TOTAL ENDING BALANCES	$ 17,380	$ 20,646	$ 20,916	$ 4,194	$ 11,184	$ 1,453
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 31,797	$ 25,703	$ 28,893	$ 14,542	$ 21,533	$ 11,802

COUNTY ALCOHOL & OTHER DRUG ABUSE TRUST FUND (105)

The County Alcohol & Other Drug Abuse Trust Fund accounts for the provision of alcohol and other drug abuse prevention treatment centers and education programs in Clay County through Clay Behavioral. The primary funding source for this fund is transfers from the General Fund which is augmented through drug abuse treatment fees.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 15,806	$ 4,373	$ 2,072	$ 862	$ 1,178	$ 968
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	8,553	7,124	8,046	7,600	7,220	7,600
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	130	666	59	600	570	600
TOTAL ESTIMATED REVENUES	$ 8,683	$ 7,790	$ 8,106	$ 8,200	$ 7,790	$ 8,200
OTHER FINANCING SOURCES						
Transfers In	400,000	410,025	201,000	202,000	202,000	202,000
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 408,683	$ 417,815	$ 209,106	$ 210,200	$ 209,790	$ 210,200
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (410)	$ -	$ (410)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 424,489	$ 422,188	$ 211,178	$ 210,652	$ 210,968	$ 210,758
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	420,116	420,116	210,000	210,000	210,000	210,000
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 420,116	$ 420,116	$ 210,000	$ 210,000	$ 210,000	$ 210,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 420,116	$ 420,116	$ 210,000	$ 210,000	$ 210,000	$ 210,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	4,373	2,072	1,178	652	968	758
TOTAL ENDING BALANCES	$ 4,373	$ 2,072	$ 1,178	$ 652	$ 968	$ 758
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 424,489	$ 422,188	$ 211,178	$ 210,652	$ 210,968	$ 210,758

COURT FACILITY FUND (106)

The Court Facility Fund provides for purchases of machinery and equipment used by the Circuit Court with revenues generated from traffic court fees.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 442,749	$ 763,088	$ 1,512,358	$ 2,090,092	$ 2,145,422	$ 2,226,322
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	379,223	755,399	687,469	640,000	608,000	640,000
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	3,024	2,996	4,102	2,350	3,650	3,650
TOTAL ESTIMATED REVENUES	$ 382,247	$ 758,396	$ 691,571	$ 642,350	$ 611,650	$ 643,650
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 382,247	$ 758,396	$ 691,571	$ 642,350	$ 611,650	$ 643,650
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (32,118)	$ -	$ (32,182)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 824,996	$ 1,521,483	$ 2,203,930	$ 2,700,324	$ 2,757,072	$ 2,837,790
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	61,908	9,125	58,507	60,000	57,000	60,000
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 61,908	$ 9,125	$ 58,507	$ 60,000	$ 57,000	$ 60,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ 473,750	$ 473,750	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 61,908	$ 9,125	$ 58,507	$ 533,750	$ 530,750	$ 60,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	763,088	1,512,358	2,145,422	2,166,574	2,226,322	2,777,790
TOTAL ENDING BALANCES	$ 763,088	$ 1,512,358	$ 2,145,422	$ 2,166,574	$ 2,226,322	$ 2,777,790
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 824,996	$ 1,521,483	$ 2,203,930	$ 2,700,324	$ 2,757,072	$ 2,837,790

LAW ENFORCEMENT TRUST FUND (107)

The Law Enforcement Trust Fund supports law enforcement related projects through revenues generated from confiscated property.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 207,263	$ 296,251	$ 358,265	$ 419,405	$ 377,471	$ 347,971
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	167,709	200,137	157,902	155,000	60,000	-
Miscellaneous Revenue	1,093	1,237	6,109	1,200	500	-
TOTAL ESTIMATED REVENUES	$ 168,802	$ 201,374	$ 164,011	$ 156,200	$ 60,500	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	10,185	640	196	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 178,987	$ 202,014	$ 164,206	$ 156,200	$ 60,500	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (7,810)	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 386,251	$ 498,265	$ 522,471	$ 567,795	$ 437,971	$ 347,971
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	90,000	140,000	145,000	90,000	90,000	150,000
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 90,000	$ 140,000	$ 145,000	$ 90,000	$ 90,000	$ 150,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 90,000	$ 140,000	$ 145,000	$ 90,000	$ 90,000	$ 150,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	296,251	358,265	377,471	477,795	347,971	197,971
TOTAL ENDING BALANCES	$ 296,251	$ 358,265	$ 377,471	$ 477,795	$ 347,971	$ 197,971
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 386,251	$ 498,265	$ 522,471	$ 567,795	$ 437,971	$ 347,971

LAW LIBRARY FUND (108)

The Law Library Fund accounts for activities of the legal library located in the courthouse through filing fees assessed in County Criminal, Circuit Criminal and Traffic Court.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ -	$ -	$ 1	$ -	$ 2,049
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	73,254	70,566	71,785	74,000	70,300	74,000
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	199	83	26	225	25	25
TOTAL ESTIMATED REVENUES	$ 73,453	$ 70,648	$ 71,812	$ 74,225	$ 70,325	$ 74,025
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 73,453	$ 70,648	$ 71,812	$ 74,225	$ 70,325	$ 74,025
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (3,711)	$ -	$ (3,701)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 73,453	$ 70,648	$ 71,812	$ 70,514	$ 70,325	$ 72,373
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	6,499	6,824	7,165	7,525	5,287	4,800
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 6,499	$ 6,824	$ 7,165	$ 7,525	$ 5,287	$ 4,800
OTHER FINANCING USES						
Transfers Out	$ 66,954	$ 63,825	$ 64,647	$ 62,989	$ 62,989	$ 62,988
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 73,453	$ 70,648	$ 71,812	$ 70,514	$ 68,276	$ 67,788
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	-	-	-	0	2,049	4,585
TOTAL ENDING BALANCES	$ -	$ -	$ -	$ 0	$ 2,049	$ 4,585
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 73,453	$ 70,648	$ 71,812	$ 70,514	$ 70,325	$ 72,373

TOURIST DEVELOPMENT FUND (109)

The Tourist Development Fund is used for activities that enhance tourism in Clay County and is funded through the tourist taxes levied by the County.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 629,825	$ 808,299	$ 874,598	$ 933,306	$ 957,911	$ 669,963
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	459,139	435,719	424,690	422,000	400,900	430,000
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	4,100	2,517	11,660	2,600	2,470	2,600
TOTAL ESTIMATED REVENUES	$ 463,239	$ 438,236	$ 436,350	$ 424,600	$ 403,370	$ 432,600
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	6,006	5,046	4,966	6,000	5,000	4,500
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 469,245	$ 443,282	$ 441,316	$ 430,600	$ 408,370	$ 437,100
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (21,530)	$ -	$ (21,855)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 1,099,070	$ 1,251,581	$ 1,315,914	$ 1,342,376	$ 1,366,281	$ 1,085,208
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	290,771	376,982	358,003	731,774	696,319	377,281
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 290,771	$ 376,982	$ 358,003	$ 731,774	$ 696,319	$ 377,281
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 290,771	$ 376,982	$ 358,003	$ 731,774	$ 696,319	$ 377,281
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	808,299	874,598	957,911	610,602	669,963	707,927
TOTAL ENDING BALANCES	$ 808,299	$ 874,598	$ 957,911	$ 610,602	$ 669,963	$ 707,927
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 1,099,070	$ 1,251,581	$ 1,315,914	$ 1,342,376	$ 1,366,281	$ 1,085,208

HEALTH INSURANCE TRUST FUND (110)

The Health Insurance Trust Fund is used to account for the self-insured health insurance program for County employees and is funded by transfers from the General Fund and from Self Insurance Revenues.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ -	$ 188,534	$ 821,534	$ 1,725,004	$ 1,629,900
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	-	188,534	13,513,627	13,322,122	12,735,614	13,070,619
TOTAL ESTIMATED REVENUES	$ -	$ 188,534	$ 13,513,627	$ 13,322,122	$ 12,735,614	$ 13,070,619
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ -	$ 188,534	$ 13,513,627	$ 13,322,122	$ 12,735,614	$ 13,070,619
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (666,106)	$ -	$ (653,531)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ -	$ 188,534	$ 13,702,161	$ 13,477,550	$ 14,460,618	$ 14,046,988
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ 11,977,157	$ 12,695,550	$ 12,830,718	$ 13,873,621
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ 11,977,157	$ 12,695,550	$ 12,830,718	$ 13,873,621
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ 11,977,157	$ 12,695,550	$ 12,830,718	$ 13,873,621
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	-	188,534	1,725,004	782,000	1,629,900	173,367
TOTAL ENDING BALANCES	$ -	$ 188,534	$ 1,725,004	$ 782,000	$ 1,629,900	$ 173,367
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ -	$ 188,534	$ 13,702,161	$ 13,477,550	$ 14,460,618	$ 14,046,988

2ND $$ SHERIFF EDUCATION FUND (112)

The Second Dollar Sheriff Education Fund supports criminal justice education degree programs and training courses for Clay County Sheriff's Office personnel and is funded by court fines.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 64,551	$ 56,538	$ 58,555	$ 51,410	$ 48,686	$ 30,291
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	41,608	51,834	40,026	45,000	31,500	31,500
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	379	183	105	110	104	110
TOTAL ESTIMATED REVENUES	$ 41,987	$ 52,017	$ 40,131	$ 45,110	$ 31,604	$ 31,610
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 41,987	$ 52,017	$ 40,131	$ 45,110	$ 31,604	$ 31,610
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (2,256)	$ -	$ (1,580)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 106,538	$ 108,555	$ 98,686	$ 94,264	$ 80,291	$ 60,320
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	50,000	50,000	50,000	50,000	50,000	50,000
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	56,538	58,555	48,686	44,264	30,291	10,320
TOTAL ENDING BALANCES	$ 56,538	$ 58,555	$ 48,686	$ 44,264	$ 30,291	$ 10,320
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 106,538	$ 108,555	$ 98,686	$ 94,264	$ 80,291	$ 60,320

FREE LIBRARY FUND (113)

The Free Library Fund supports activities of Clay County libraries and is funded through library fines and fees.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 667,402	$ 515,625	$ 588,396	$ 604,836	$ 624,478	$ 636,476
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	90,485	88,289	88,287	90,000	85,500	90,000
Miscellaneous Revenue	5,199	1,777	2,415	1,440	1,498	1,440
TOTAL ESTIMATED REVENUES	$ 95,684	$ 90,066	$ 90,702	$ 91,440	$ 86,998	$ 91,440
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 95,684	$ 90,066	$ 90,702	$ 91,440	$ 86,998	$ 91,440
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (4,572)	$ -	$ (4,572)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 763,087	$ 605,692	$ 679,099	$ 691,704	$ 711,476	$ 723,344
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	247,461	17,296	54,620	75,000	75,000	315,000
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 247,461	$ 17,296	$ 54,620	$ 75,000	$ 75,000	$ 315,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 247,461	$ 17,296	$ 54,620	$ 75,000	$ 75,000	$ 315,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	515,625	588,396	624,478	616,704	636,476	408,344
TOTAL ENDING BALANCES	$ 515,625	$ 588,396	$ 624,478	$ 616,704	$ 636,476	$ 408,344
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 763,087	$ 605,692	$ 679,099	$ 691,704	$ 711,476	$ 723,344

INVESTIGATIVE DRUG FUND (114)

The Investigative Drug Fund accounts for drug law enforcement operations and activities and is funded from confiscated money and fines related to drug law enforcement.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 232,566	$ 208,922	$ 156,915	$ 103,743	$ 113,403	$ 60,593
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	12,464	12,450	12,685	12,000	11,950	12,300
Miscellaneous Revenue	869	580	263	450	240	240
TOTAL ESTIMATED REVENUES	$ 13,333	$ 13,031	$ 12,948	$ 12,450	$ 12,190	$ 12,540
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 13,333	$ 13,031	$ 12,948	$ 12,450	$ 12,190	$ 12,540
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (622)	$ -	$ (627)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 245,899	$ 221,953	$ 169,863	$ 115,570	$ 125,593	$ 72,506
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	36,977	65,037	56,460	65,000	65,000	65,000
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 36,977	$ 65,037	$ 56,460	$ 65,000	$ 65,000	$ 65,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 36,977	$ 65,037	$ 56,460	$ 65,000	$ 65,000	$ 65,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	208,922	156,915	113,403	50,570	60,593	7,506
TOTAL ENDING BALANCES	$ 208,922	$ 156,915	$ 113,403	$ 50,570	$ 60,593	$ 7,506
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 245,899	$ 221,953	$ 169,863	$ 115,570	$ 125,593	$ 72,506

LEGAL AID FEES FUND (115)

The Legal Aid Fees Fund accounts for funding to the Jacksonville Area Legal Aid with revenue from 25% of court fees and transfers from the General Fund. This fund is required by Ch. 29.008(3)(a) The base was set in 2004-05 and increases each year.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 53,051	$ 28,081	$ 72	$ 3,240	$ 5,281	$ 8,290
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	73,254	70,565	71,785	73,250	69,588	71,785
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	316	148	43	210	40	40
TOTAL ESTIMATED REVENUES	$ 73,570	$ 70,714	$ 71,828	$ 73,460	$ 69,628	$ 71,825
OTHER FINANCING SOURCES						
Transfers In	40,000	40,000	74,000	74,000	74,000	74,000
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 113,570	$ 110,714	$ 145,828	$ 147,460	$ 143,628	$ 145,825
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (3,673)	$ -	$ (3,591)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 166,621	$ 138,795	$ 145,900	$ 147,027	$ 148,909	$ 150,523
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	138,540	138,723	140,619	142,729	140,619	140,619
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 138,540	$ 138,723	$ 140,619	$ 142,729	$ 140,619	$ 140,619
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 138,540	$ 138,723	$ 140,619	$ 142,729	$ 140,619	$ 140,619
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	28,081	72	5,281	4,298	8,290	9,904
TOTAL ENDING BALANCES	$ 28,081	$ 72	$ 5,281	$ 4,298	$ 8,290	$ 9,904
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 166,621	$ 138,795	$ 145,900	$ 147,027	$ 148,909	$ 150,523

SHIP PROGRAM FUND (116)

The State Housing Initiative Program (SHIP) Fund provides assistance for low-income housing through state remitted documentary stamp tax paid within Clay County.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 1,032,244	$ 1,333,034	$ 861,405	$ 698,655	$ 871,492	$ 410,149
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	1,588,581	170,978	361,900	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	97,815	150,415	151,029	-	38,029	-
TOTAL ESTIMATED REVENUES	$ 1,686,396	$ 321,393	$ 512,929	$ -	$ 38,029	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 1,686,396	$ 321,393	$ 512,929	$ -	$ 38,029	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 2,718,640	$ 1,654,427	$ 1,374,334	$ 698,655	$ 909,521	$ 410,149
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	1,385,606	793,021	502,842	500,077	499,373	170,274
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 1,385,606	$ 793,021	$ 502,842	$ 500,077	$ 499,373	$ 170,274
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 1,385,606	$ 793,021	$ 502,842	$ 500,077	$ 499,373	$ 170,274
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	1,333,034	861,405	871,492	198,578	410,149	239,875
TOTAL ENDING BALANCES	$ 1,333,034	$ 861,405	$ 871,492	$ 198,578	$ 410,149	$ 239,875
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 2,718,640	$ 1,654,427	$ 1,374,334	$ 698,655	$ 909,521	$ 410,149

FL ART LICENSE PLATE FUND (117)

The Florida Art License Plate Fund supports art programs and activities within Clay County through the sale of specialty license plates in accordance with Florida Statute 320.08058(12)(b)

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 2,539	$ 2,634	$ 2,536	$ 2,391	$ 2,033	$ 1,883
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	2,921	2,756	2,469	3,000	2,850	3,000
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	4	4	1	5	-	-
TOTAL ESTIMATED REVENUES	$ 2,925	$ 2,760	$ 2,470	$ 3,005	$ 2,850	$ 3,000
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 2,925	$ 2,760	$ 2,470	$ 3,005	$ 2,850	$ 3,000
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (150)	$ -	$ (150)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 5,464	$ 5,394	$ 5,006	$ 5,246	$ 4,883	$ 4,733
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	2,830	2,858	2,973	3,000	3,000	3,000
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 2,830	$ 2,858	$ 2,973	$ 3,000	$ 3,000	$ 3,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 2,830	$ 2,858	$ 2,973	$ 3,000	$ 3,000	$ 3,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	2,634	2,536	2,033	2,246	1,883	1,733
TOTAL ENDING BALANCES	$ 2,634	$ 2,536	$ 2,033	$ 2,246	$ 1,883	$ 1,733
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 5,464	$ 5,394	$ 5,006	$ 5,246	$ 4,883	$ 4,733

ANIMAL CONTROL FINES FUND (118)

The Animal Control Fines Fund generates revenue through the collection of fines from enforcement of various animal control ordinances. This revenue is restricted for use to training costs for animal control officers.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 59,005	$ 69,669	$ 72,272	$ -	$ 2,107	$ 2,107
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	11,770	3,795	-	-	-	-
Miscellaneous Revenue	411	142	-	-	-	-
TOTAL ESTIMATED REVENUES	$ 12,181	$ 3,937	$ -	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 12,181	$ 3,937	$ -	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	-	$ -	-
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 71,186	$ 73,606	$ 72,272	$ -	$ 2,107	$ 2,107
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	1,517	1,334	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 1,517	$ 1,334	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ 70,165	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 1,517	$ 1,334	$ 70,165	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	69,669	72,272	2,107	-	2,107	2,107
TOTAL ENDING BALANCES	$ 69,669	$ 72,272	$ 2,107	$ -	$ 2,107	$ 2,107
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 71,186	$ 73,606	$ 72,272	$ -	$ 2,107	$ 2,107

CHOOSE LIFE LICENSE PLATE FUND (120)

The Choose Life License Plate Fund supports activities within Clay County that assist pregnant women who are committed to adoption with revenues from the sale of specialty license plates. The state is taking over this program and the balance of funds will be sent to the state prior to 10/1/2011

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 107,771	$ 120,960	$ 131,617	$ -	$ -	$ -
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	12,543	11,580	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	645	373	195	-	-	-
TOTAL ESTIMATED REVENUES	$ 13,188	$ 11,952	$ 195	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 13,188	$ 11,952	$ 195	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 120,960	$ 132,912	$ 131,812	$ -	$ -	$ -
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	1,295	131,812	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ 1,295	$ 131,812	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ 1,295	$ 131,812	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	120,960	131,617	-	-	-	-
TOTAL ENDING BALANCES	$ 120,960	$ 131,617	$ -	$ -	$ -	$ -
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 120,960	$ 132,912	$ 131,812	$ -	$ -	$ -

911 WIRELAND FUND (121)

From inception through FY07/08, the 911-Wireless Fund provided partial funding for operations of the county's 911 emergency communications system with revenue from user fees on land based phone lines. Effective with FY08/09, Fund 121: 911-Wireland and Fund 133: 911-Wireless Fund were combined into a single fund: Fund 133: 911-Wireless/Wireland Fund

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 535,667	$ 537,559	$ -	$ -	$ -	$ -
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	1,892	1,583	-	-	-	-
TOTAL ESTIMATED REVENUES	$ 1,892	$ 1,583	$ -	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 1,892	$ 1,583	$ -	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 537,559	$ 539,142	$ -	$ -	$ -	$ -
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ 539,142	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ 539,142	$ -	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	537,559	-	-	-	-	-
TOTAL ENDING BALANCES	$ 537,559	$ -	$ -	$ -	$ -	$ -
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 537,559	$ 539,142	$ -	$ -	$ -	$ -

COURT MEDIATION FUND (122)

The Court Mediation Fund supports court ordered family counseling with revenues from fees of the Clerk of Court.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 142,971	$ 118,954	$ 82,816	$ 39,573	$ 67,809	$ 42,979
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	873	311	187	450	170	-
TOTAL ESTIMATED REVENUES	$ 873	$ 311	$ 187	$ 450	$ 170	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 873	$ 311	$ 187	$ 450	$ 170	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (22)	$ -	-
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 143,844	$ 119,265	$ 83,003	$ 40,000	$ 67,979	$ 42,979
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	24,890	36,449	15,194	40,000	25,000	36,000
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 24,890	$ 36,449	$ 15,194	$ 40,000	$ 25,000	$ 36,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 24,890	$ 36,449	$ 15,194	$ 40,000	$ 25,000	$ 36,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	118,954	82,816	67,809	0	42,979	6,979
TOTAL ENDING BALANCES	$ 118,954	$ 82,816	$ 67,809	$ 0	$ 42,979	$ 6,979
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 143,844	$ 119,265	$ 83,003	$ 40,000	$ 67,979	$ 42,979

OAK FOREST ROAD MSBU FUND (124)

The Oak Forest Road MSBU Fund is a Municipal Service Benefit Unit that collects special assessments from property owners in the Oak Forest Road MSBU and uses those revenues to provide road maintenance services to residents within the Oak Forest Road MSBU.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 9,177	$ 28,440	$ 40,406	$ 36,386	$ 52,728	$ 25,989
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	38,105	33,481	32,576	975	926	2,145
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	175	150	72	30	28	30
TOTAL ESTIMATED REVENUES	$ 38,280	$ 33,631	$ 32,648	$ 1,005	$ 955	$ 2,175
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	436	332	326	150	142	150
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 38,717	$ 33,963	$ 32,974	$ 1,155	$ 1,097	$ 2,325
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (58)	$ -	$ (116)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 47,893	$ 62,403	$ 73,380	$ 37,483	$ 53,825	$ 28,197
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	19,453	21,998	20,652	27,836	27,836	27,836
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 19,453	$ 21,998	$ 20,652	$ 27,836	$ 27,836	$ 27,836
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 19,453	$ 21,998	$ 20,652	$ 27,836	$ 27,836	$ 27,836
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	28,440	40,406	52,728	9,647	25,989	361
TOTAL ENDING BALANCES	$ 28,440	$ 40,406	$ 52,728	$ 9,647	$ 25,989	$ 361
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 47,893	$ 62,403	$ 73,380	$ 37,483	$ 53,825	$ 28,197

TEEN COURT FUND (125)

The Teen Court Fund accounts for the operation and maintenance of the Teen Court system within Clay County through the collection of teen court fees and transfers from the General Fund.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 32,778	$ 6,762	$ 20,614	$ 28,795	$ 1,180	$ (0)
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	60,731	72,198	55,656	75,950	49,883	50,000
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	41	27	3	30	-	-
TOTAL ESTIMATED REVENUES	$ 60,772	$ 72,225	$ 55,659	$ 75,980	$ 49,883	$ 50,000
OTHER FINANCING SOURCES						
Transfers In	5,000	-	-	-	-	-
Reversions	120	340	857	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 65,892	$ 72,565	$ 56,516	$ 75,980	$ 49,883	$ 50,000
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (3,799)	$ -	$ (2,500)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 98,670	$ 79,327	$ 77,130	$ 100,976	$ 51,064	$ 47,500
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	91,908	58,713	75,950	75,950	51,064	47,500
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 91,908	$ 58,713	$ 75,950	$ 75,950	$ 51,064	$ 47,500
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 91,908	$ 58,713	$ 75,950	$ 75,950	$ 51,064	$ 47,500
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	6,762	20,614	1,180	25,026	(0)	(0)
TOTAL ENDING BALANCES	$ 6,762	$ 20,614	$ 1,180	$ 25,026	$ (0)	$ (0)
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 98,670	$ 79,327	$ 77,130	$ 100,976	$ 51,064	$ 47,500

NSP GRANT FUND (127)

The Neighborhood Stablization Program Grant (NSP) Fund is used to account for grant revenues and related expenditures of the NSP program.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ -	$ (198,763)	$ 393,413	$ 453,008	$ 555,303
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	2,593,695	1,703,550	545,000	1,090,674	1,143,283
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	-	-	35	-	75	-
TOTAL ESTIMATED REVENUES	$ -	$ 2,593,695	$ 1,703,585	$ 545,000	$ 1,090,749	$ 1,143,283
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ -	$ 2,593,695	$ 1,703,585	$ 545,000	$ 1,090,749	$ 1,143,283
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (27,250)	$ -	$ (57,164)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ -	$ 2,593,695	$ 1,504,822	$ 911,163	$ 1,543,757	$ 1,641,422
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	2,792,458	1,051,814	911,011	988,454	1,633,968
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ 2,792,458	$ 1,051,814	$ 911,011	$ 988,454	$ 1,633,968
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ 2,792,458	$ 1,051,814	$ 911,011	$ 988,454	$ 1,633,968
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	-	(198,763)	453,008	152	555,303	7,454
TOTAL ENDING BALANCES	$ -	$ (198,763)	$ 453,008	$ 152	$ 555,303	$ 7,454
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ -	$ 2,593,695	$ 1,504,822	$ 911,163	$ 1,543,757	$ 1,641,422

PHYSICAL FITNESS INCENTIVE FUND (128)

The Physical Fitness Incentive Fund provides a fitness program for the County's firefighters and awards to individual firefighters when they meet certain health benchmarks with revenues from contributions/donations and interest earnings.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 4,800	$ 4,804	$ -	$ -	$ -	$ -
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	2	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	4	-	-	-	-	-
TOTAL ESTIMATED REVENUES	$ 4	$ 2	$ -	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 4	$ 2	$ -	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 4,804	$ 4,807	$ -	$ -	$ -	$ -
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	4,800	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ 4,800	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ 7	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ 4,807	$ -	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	4,804	-	-	-	-	-
TOTAL ENDING BALANCES	$ 4,804	$ -	$ -	$ -	$ -	$ -
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 4,804	$ 4,807	$ -	$ -	$ -	$ -

STUDENT DRIVERS EDUCATION FUND (129)

The Drivers Education fund provides traffic education programs with revenue from the $3 fee charged to each civil traffic penalty. Funds are to be used for the enhancement, and not replacement of driver education program funds. F.S. 318.1215

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 182,818	$ 233,579	$ 182,723	$ 108,523	$ 230,325	$ 237,525
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	65,744	80,372	64,044	65,000	61,750	65,000
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	1,141	797	328	800	450	450
TOTAL ESTIMATED REVENUES	$ 66,885	$ 81,169	$ 64,372	$ 65,800	$ 62,200	$ 65,450
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 66,885	$ 81,169	$ 64,372	$ 65,800	$ 62,200	$ 65,450
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (3,290)	$ -	$ (3,272)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 249,703	$ 314,748	$ 247,095	$ 171,033	$ 292,525	$ 299,703
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	16,124	132,025	16,770	55,000	55,000	51,376
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 16,124	$ 132,025	$ 16,770	$ 55,000	$ 55,000	$ 51,376
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 16,124	$ 132,025	$ 16,770	$ 55,000	$ 55,000	$ 51,376
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	233,579	182,723	230,325	116,033	237,525	248,327
TOTAL ENDING BALANCES	$ 233,579	$ 182,723	$ 230,325	$ 116,033	$ 237,525	$ 248,327
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 249,703	$ 314,748	$ 247,095	$ 171,033	$ 292,525	$ 299,703

UNINCORPORATED MUNICIPAL SERVICES MSTU FUND (131)

Historically, the Municipal Service Fund has been used to account for the provision of fire control, planning & zoning, and engineering services within Clay County. Effective with FY07/08, the County established several Municipal Service Tax Districts (MSTD) to better align the ad valorem assessments (property taxes) with the geographical districts that benefit from the services provided. Effective in FY07/08, the Municipal Service Fund accounts for the provision of Planning & Zoning, Engineering, and Code Enforcement services within the County through ad valorem assessments (property taxes), collection of franchise fees, license and permit fees, and miscellaneous revenues.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 1,195,716	$ 691,247	$ 333,010	$ 671,750	$ 802,582	$ 1,162,506
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	1,465,177	1,463,812	1,395,231	1,361,034	1,313,398	1,327,110
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	6,751	9,640	11,502	10,200	9,690	10,200
Intergovernmental Revenues	35,304	23,973	15,942	16,000	15,200	16,000
Charges for Services	404,186	390,044	281,259	230,000	348,500	230,000
Fines and Forfeits	4,914	6,162	5,078	5,000	4,750	5,000
Miscellaneous Revenue	89,115	17,515	1,702	22,000	20,900	22,000
TOTAL ESTIMATED REVENUES	$ 2,005,447	$ 1,911,146	$ 1,710,714	$ 1,644,234	$ 1,712,438	$ 1,610,310
OTHER FINANCING SOURCES						
Transfers In	-	100,000	100,000	100,000	100,000	100,000
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 2,005,447	$ 2,011,146	$ 1,810,714	$ 1,744,234	$ 1,812,438	$ 1,710,310
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (82,212)	$ -	$ (80,516)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 3,201,163	$ 2,702,393	$ 2,143,724	$ 2,333,772	$ 2,615,020	$ 2,792,301
EXPENDITURES/EXPENSES						
General Government	$ 1,063,808	$ 879,623	$ 746,874	$ 948,273	$ 774,094	$ 1,108,451
Court Related Expenditures	-	-	-	-	-	-
Public Safety	645,747	311,195	70,736	83,218	82,065	96,670
Physical Environment	-	-	-	-	-	-
Transportation	800,361	1,178,566	523,531	576,659	596,355	602,592
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 2,509,916	$ 2,369,384	$ 1,341,142	$ 1,608,150	$ 1,452,514	$ 1,807,713
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 2,509,916	$ 2,369,384	$ 1,341,142	$ 1,608,150	$ 1,452,514	$ 1,807,713
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	152,033
Reserve for Contingency	691,247	333,010	802,582	725,622	1,162,506	832,555
TOTAL ENDING BALANCES	$ 691,247	$ 333,010	$ 802,582	$ 725,622	$ 1,162,506	$ 984,588
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 3,201,163	$ 2,702,393	$ 2,143,724	$ 2,333,772	$ 2,615,020	$ 2,792,301

BLUE JAY MSBU FUND (132)

The Blue Jay MSBU Fund is a Municipal Service Benefit Unit that collects special assessments from property owners in the Blue Jay MSBU and uses those revenues to provide road maintenance services to residents within the Blue Jay MSBU.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ (5,982)	$ (30,506)	$ (15,190)	$ (6,770)	$ 6,518	$ 15,784
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	19,065	56,866	56,027	54,720	53,692	54,720
Intergovernmental Revenues	-	-	-	-	-	61,250
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	76	90	33	180	3	180
TOTAL ESTIMATED REVENUES	$ 19,140	$ 56,956	$ 56,060	$ 54,900	$ 53,695	$ 116,150
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	221	588	554	220	209	220
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 19,361	$ 57,544	$ 56,614	$ 55,120	$ 53,904	$ 116,370
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (2,756)	$ -	$ (5,818)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 13,379	$ 27,038	$ 41,424	$ 45,594	$ 60,421	$ 126,335
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	30,230	42,228	34,906	44,637	44,637	112,471
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 30,230	$ 42,228	$ 34,906	$ 44,637	$ 44,637	$ 112,471
OTHER FINANCING USES						
Transfers Out	$ 13,655	$ -	$ -	$ -	$ -	$ 12,500
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 43,885	$ 42,228	$ 34,906	$ 44,637	$ 44,637	$ 124,971
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	(30,506)	(15,190)	6,518	957	15,784	1,364
TOTAL ENDING BALANCES	$ (30,506)	$ (15,190)	$ 6,518	$ 957	$ 15,784	$ 1,364
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 13,379	$ 27,038	$ 41,424	$ 45,594	$ 60,421	$ 126,335

911 - WIRELESS FUND (133)

From inception through FY07/08, the 911-Wireland Fund provided partial funding for operations of the county's 911 emergency communications system with revenue from user fees on cellular phones. Effective with FY08/09, Fund 121: 911-Wireland and Fund 133: 911-Wireless Fund were combined into a single fund: Fund 133: 911-Wireless/Wireland Fund

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 978,040	$ 1,036,629	$ 1,446,727	911,990	$ 1,327,667	1,179,128
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	982,925	1,484,745	1,041,323	915,000	882,310	875,000
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	19,477	9,864	7,135	9,000	8,550	9,000
TOTAL ESTIMATED REVENUES	$ 1,002,403	$ 1,494,609	$ 1,048,458	$ 924,000	$ 890,860	$ 884,000
OTHER FINANCING SOURCES						
Transfers In	-	121,152	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 1,002,403	$ 1,615,762	$ 1,048,458	$ 924,000	$ 890,860	$ 884,000
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (46,200)	$ -	$ (44,200)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 1,980,443	$ 2,652,390	$ 2,495,185	$ 1,789,790	$ 2,218,527	$ 2,018,928
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	564,488	1,205,663	527,782	860,412	844,065	900,254
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 564,488	$ 1,205,663	$ 527,782	$ 860,412	$ 844,065	$ 900,254
OTHER FINANCING USES						
Transfers Out	$ 379,326	$ -	$ 639,735	$ 240,000	$ 195,333	$ 200,000
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 943,814	$ 1,205,663	$ 1,167,517	$ 1,100,412	$ 1,039,399	$ 1,100,254
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	1,036,629	1,446,727	1,327,667	689,378	1,179,128	918,674
TOTAL ENDING BALANCES	$ 1,036,629	$ 1,446,727	$ 1,327,667	$ 689,378	$ 1,179,128	$ 918,674
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 1,980,443	$ 2,652,390	$ 2,495,185	$ 1,789,790	$ 2,218,527	$ 2,018,928

STATE COURT - LOCAL REQUIREMENTS FUND (134)

The State Court - Local Requirements Fund provides funding for State Court programs at the local level which, in Clay County, is comprised of the Drug Court program. The revenue is generated from the assessment of court costs on criminal violations.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 635,252	$ 727,009	$ 776,947	$ 566,132	$ 791,013	$ 573,109
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	73,254	70,566	71,785	70,000	66,500	70,000
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	3,565	2,201	1,423	2,340	2,223	2,340
TOTAL ESTIMATED REVENUES	$ 76,819	$ 72,766	$ 73,208	$ 72,340	$ 68,723	$ 72,340
OTHER FINANCING SOURCES						
Transfers In	140,422	134,484	136,462	129,489	129,489	129,488
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 217,241	$ 207,250	$ 209,670	$ 201,829	$ 198,212	$ 201,828
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (3,617)	$ -	$ (3,617)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 852,493	$ 934,259	$ 986,617	$ 764,344	$ 989,225	$ 771,320
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	125,483	157,312	195,603	438,017	416,116	438,017
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 125,483	$ 157,312	$ 195,603	$ 438,017	$ 416,116	$ 438,017
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 125,483	$ 157,312	$ 195,603	$ 438,017	$ 416,116	$ 438,017
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	727,009	776,947	791,013	326,327	573,109	333,303
TOTAL ENDING BALANCES	$ 727,009	$ 776,947	$ 791,013	$ 326,327	$ 573,109	$ 333,303
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 852,493	$ 934,259	$ 986,617	$ 764,344	$ 989,225	$ 771,320

$2 RECORDING FEE FUND (135)

The Two Dollar ($2) Recording Fee Fund provides for technology needs of the local court, State Attorney and Public Defender offices through collection of recording fees. This is authorized by Florida Statute 28.24.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 304,382	$ 157,046	$ 105,985	$ 60,380	$ 126,484	$ 114,329
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	276,564	255,556	262,564	257,460	285,830	285,830
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	973	103	43	155	15	15
TOTAL ESTIMATED REVENUES	$ 277,537	$ 255,659	$ 262,607	$ 257,615	$ 285,845	$ 285,845
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	10,911	56,552	10,231	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 288,447	$ 312,211	$ 272,838	$ 257,615	$ 285,845	$ 285,845
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (12,881)	$ -	$ (14,292)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 592,830	$ 469,256	$ 378,824	$ 305,114	$ 412,329	$ 385,882
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	435,784	363,271	252,340	298,000	298,000	323,531
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 435,784	$ 363,271	$ 252,340	$ 298,000	$ 298,000	$ 323,531
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 435,784	$ 363,271	$ 252,340	$ 298,000	$ 298,000	$ 323,531
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	157,046	105,985	126,484	7,114	114,329	62,351
TOTAL ENDING BALANCES	$ 157,046	$ 105,985	$ 126,484	$ 7,114	$ 114,329	$ 62,351
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 592,830	$ 469,256	$ 378,824	$ 305,114	$ 412,329	$ 385,882

CRIME PREVENTION PROGRAM FUND (136)

The Crime Prevention Program Fund provides criminal justice training programs through revenues generated by collection of court costs.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 334,330	$ 243,415	$ 220,565	$ 226,489	$ 239,160	$ 245,085
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	83,558	89,470	103,508	111,000	105,450	111,000
Miscellaneous Revenue	1,804	701	542	500	475	500
TOTAL ESTIMATED REVENUES	$ 85,362	$ 90,171	$ 104,050	$ 111,500	$ 105,925	$ 111,500
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	23,723	86,979	14,545	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 109,085	$ 177,149	$ 118,595	$ 111,500	$ 105,925	$ 111,500
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (5,575)	$ -	$ (5,575)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 443,415	$ 420,565	$ 339,160	$ 332,414	$ 345,085	$ 351,010
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	200,000	200,000	100,000	100,000	100,000	100,000
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 200,000	$ 200,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 200,000	$ 200,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	243,415	220,565	239,160	232,414	245,085	251,010
TOTAL ENDING BALANCES	$ 243,415	$ 220,565	$ 239,160	$ 232,414	$ 245,085	$ 251,010
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 443,415	$ 420,565	$ 339,160	$ 332,414	$ 345,085	$ 351,010

JUVENILE PROGRAM FUND (137)

The Juvenile Program Fund provides funding for juvenile programs within Clay County through revenue generated from the collection of court costs.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ -	$ -	$ 3,095	$ -	$ 95
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	73,254	70,566	71,785	70,000	66,500	70,000
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	214	93	29	100	95	100
TOTAL ESTIMATED REVENUES	$ 73,468	$ 70,659	$ 71,815	$ 70,100	$ 66,595	$ 70,100
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 73,468	$ 70,659	$ 71,815	$ 70,100	$ 66,595	$ 70,100
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (3,505)	$ -	$ (3,505)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 73,468	$ 70,659	$ 71,815	$ 69,690	$ 66,595	$ 66,690
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ 73,468	$ 70,659	$ 71,815	$ 66,500	$ 66,500	$ 66,500
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 73,468	$ 70,659	$ 71,815	$ 66,500	$ 66,500	$ 66,500
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	-	-	-	3,190	95	190
TOTAL ENDING BALANCES	$ -	$ -	$ -	$ 3,190	$ 95	$ 190
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 73,468	$ 70,659	$ 71,815	$ 69,690	$ 66,595	$ 66,690

BUILDING FUND (138)

The Building Fund was established in FY05/06 to segregate the accounting for provision and oversight of functions necessary for the issuance of permits and the enforcement of the Florida Building Code. These functions are funded from revenues generated from building permit fees.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 4,011,353	$ 2,840,191	$ 2,641,051	$ 2,118,131	$ 2,445,860	$ 2,694,687
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	1,700,018	1,370,971	1,393,122	1,150,000	1,850,000	1,150,000
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	31,279	18,127	16,065	20,500	19,475	20,500
TOTAL ESTIMATED REVENUES	$ 1,731,296	$ 1,389,097	$ 1,409,187	$ 1,170,500	$ 1,869,475	$ 1,170,500
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 1,731,296	$ 1,389,097	$ 1,409,187	$ 1,170,500	$ 1,869,475	$ 1,170,500
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (58,525)	$ -	$ (58,525)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 5,742,649	$ 4,229,289	$ 4,050,238	$ 3,230,106	$ 4,315,335	$ 3,806,662
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	1,552,458	1,338,237	1,354,378	1,482,401	1,370,648	1,911,483
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 1,552,458	$ 1,338,237	$ 1,354,378	$ 1,482,401	$ 1,370,648	$ 1,911,483
OTHER FINANCING USES						
Transfers Out	$ 1,350,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 2,902,458	$ 1,588,237	$ 1,604,378	$ 1,732,401	$ 1,620,648	$ 1,911,483
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	2,840,191	2,641,051	2,445,860	1,497,705	2,694,687	1,895,180
TOTAL ENDING BALANCES	$ 2,840,191	$ 2,641,051	$ 2,445,860	$ 1,497,705	$ 2,694,687	$ 1,895,180
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 5,742,649	$ 4,229,289	$ 4,050,238	$ 3,230,106	$ 4,315,335	$ 3,806,662

LAW ENFORCEMENT MSTU-4 FUND (140)

Effective with FY07/08, the County established several Municipal Service Tax Districts (MSTD) to better align the ad valorem assessments (property taxes) with the geographical districts that benefit from the services provided. Effective in FY07/08, the Sheriff MSTD Fund was established and accounts for 50% of the cost for the provision of Sheriff Patrol services within the County through ad valorem assessments (property taxes). Historically, these costs were accounted for in the Fine & Forfeiture Fund.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 1,317,446	$ 1,777,122	$ 2,000,278	$ 1,277,964	$ 1,364,526	$ 1,640,937
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	16,069,810	17,404,680	15,056,665	16,000,504	15,440,486	15,603,305
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	38,324	32,502	15,950	4,750	4,512	4,750
TOTAL ESTIMATED REVENUES	$ 16,108,134	$ 17,437,181	$ 15,072,615	$ 16,005,254	$ 15,444,999	$ 15,608,055
OTHER FINANCING SOURCES						
Transfers In	1,450,000	50,000	50,000	50,000	50,000	-
Reversions	1,040,301	378,137	537,909	-	114,250	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 18,598,435	$ 17,865,319	$ 15,660,524	$ 16,055,254	$ 15,609,249	$ 15,608,055
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (800,263)	$ -	$ (780,403)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 19,915,881	$ 19,642,440	$ 17,660,803	$ 16,532,955	$ 16,973,775	$ 16,468,589
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	18,138,759	17,642,162	16,296,276	14,591,900	15,332,838	15,542,362
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 18,138,759	$ 17,642,162	$ 16,296,276	$ 14,591,900	$ 15,332,838	$ 15,542,362
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 18,138,759	$ 17,642,162	$ 16,296,276	$ 14,591,900	$ 15,332,838	$ 15,542,362
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	1,777,122	2,000,278	1,364,526	1,941,056	1,640,937	926,227
TOTAL ENDING BALANCES	$ 1,777,122	$ 2,000,278	$ 1,364,526	$ 1,941,056	$ 1,640,937	$ 926,227
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 19,915,881	$ 19,642,440	$ 17,660,803	$ 16,532,955	$ 16,973,775	$ 16,468,589

FIRE MSTU-8 FUND (142)

Effective with FY07/08, the County established several Municipal Service Tax Districts (MSTD) to better align the ad valorem assessments (property taxes) with the geographical districts that benefit from the services provided. Effective in FY07/08, the Fire MSTD Fund was established and accounts for the provision of Fire Control services within the County through ad valorem assessments (property taxes). Historically, these services were accounted for in the Municipal Service Fund.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 671,956	$ 130,040	$ 144,541	$ 322,266	$ 438,968	$ 469,856
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	2,910,867	3,206,289	3,508,615	3,859,967	3,724,868	3,763,330
Taxes	5,779	5,172	4,968	5,000	4,750	5,000
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	45,557	70,153	34,480	85,793	25,942	62,361
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	24,701	4,214	13,678	4,750	4,512	4,750
TOTAL ESTIMATED REVENUES	$ 2,986,904	$ 3,285,828	$ 3,561,742	$ 3,955,510	$ 3,760,072	$ 3,835,441
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 2,986,904	$ 3,285,828	$ 3,561,742	$ 3,955,510	$ 3,760,072	$ 3,835,441
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (197,775)	$ -	$ (191,772)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 3,658,860	$ 3,415,867	$ 3,706,282	$ 4,080,000	$ 4,199,040	$ 4,113,525
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	3,528,820	3,271,327	3,267,314	3,815,036	3,729,185	3,629,043
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 3,528,820	$ 3,271,327	$ 3,267,314	$ 3,815,036	$ 3,729,185	$ 3,629,043
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 3,528,820	$ 3,271,327	$ 3,267,314	$ 3,815,036	$ 3,729,185	$ 3,629,043
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	130,040	144,541	438,968	264,964	469,856	484,482
TOTAL ENDING BALANCES	$ 130,040	$ 144,541	$ 438,968	$ 264,964	$ 469,856	$ 484,482
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 3,658,860	$ 3,415,867	$ 3,706,282	$ 4,080,000	$ 4,199,040	$ 4,113,525

FIRE INSPECTION FUND (143)

Effective with FY08/09, the County established a Fire Inspection Fund for the collection of fees for fire inspections. Revenue from fees to be used to fund the expenditures of the department

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ (54,258)	$ 15,644	$ 104,455	$ 107,861	$ 78,488
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	110,831	84,422	65,716	67,350	63,982	67,350
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	25	43	67	-	-	-
TOTAL ESTIMATED REVENUES	$ 110,856	$ 84,465	$ 65,783	$ 67,350	$ 63,982	$ 67,350
OTHER FINANCING SOURCES						
Transfers In	-	120,000	120,000	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 110,856	$ 204,465	$ 185,783	$ 67,350	$ 63,982	$ 67,350
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (3,368)	$ -	$ (3,368)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 110,856	$ 150,207	$ 201,427	$ 168,438	$ 171,844	$ 142,471
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	165,114	134,564	93,566	98,434	93,355	97,865
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 165,114	$ 134,564	$ 93,566	$ 98,434	$ 93,355	$ 97,865
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 165,114	$ 134,564	$ 93,566	$ 98,434	$ 93,355	$ 97,865
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	(54,258)	15,644	107,861	70,004	78,488	44,606
TOTAL ENDING BALANCES	$ (54,258)	$ 15,644	$ 107,861	$ 70,004	$ 78,488	$ 44,606
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 110,856	$ 150,207	$ 201,427	$ 168,438	$ 171,844	$ 142,471

BLACK CREEK HILLS MSBU (144)

The Black Creek Hills MSBU Fund is a Municipal Service Benefit Unit that collects special assessments from property owners in the Black Creek Hills MSBU and uses those revenues to pay debt service for water lines for the residents within the Black Creek Hills MSBU.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ -	$ 1,602	$ 2,172	$ -	$ 47
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	11,784	10,800	11,784
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	4,300	7,700	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	-	1	3	-	-	-
TOTAL ESTIMATED REVENUES	$ -	$ 4,301	$ 7,703	$ 11,784	$ 10,800	$ 11,784
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ -	$ 4,301	$ 7,703	$ 11,784	$ 10,800	$ 11,784
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (589)	$ -	$ (589)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ -	$ 4,301	$ 9,305	$ 13,367	$ 10,800	$ 11,242
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	2,699	9,305	11,195	10,753	10,724
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ 2,699	$ 9,305	$ 11,195	$ 10,753	$ 10,724
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ 2,699	$ 9,305	$ 11,195	$ 10,753	$ 10,724
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	-	1,602	-	2,172	47	518
TOTAL ENDING BALANCES	$ -	$ 1,602	$ -	$ 2,172	$ 47	$ 518
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ -	$ 4,301	$ 9,305	$ 13,367	$ 10,800	$ 11,242

CLIFFORD LANE MSBU (145)

The Clifford Lane MSBU Fund is a Municipal Service Benefit Unit that collects special assessments from property owners in the Clifford Lane MSBU and uses those revenues to pay debt service for road repairs for the residents within the Clifford Lane MSBU.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ -	$ -	$ -	$ -	$ -
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	32,305	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES	$ -	$ -	$ -	$ 32,305	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ -	$ -	$ -	$ 32,305	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (1,615)	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ -	$ -	$ -	$ 30,689	$ -	$ -
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ 29,720	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	969	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ 30,689	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ -	$ 30,689	$ -	$ -
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	-	-	-	(0)	-	-
TOTAL ENDING BALANCES	$ -	$ -	$ -	$ (0)	$ -	$ -
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ -	$ -	$ -	$ 30,689	$ -	$ -

ROAD CONSTRUCTION FUND (202)

The Road Construction Fund provides funding for debt service requirements to retire the Gas Tax Refunding Bonds issued in 2004 to defease the debt of the Revenue Bonds issued in 1989. Revenue is provided through the 7th Cent Fuel Tax, the Voted 9th Cent Fuel Tax, and transfers from the Capital Improvement Project Fund.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 655,435	$ 763,412	$ 897,378	$ 1,013,416	$ 1,003,197	$ 824,085
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	835,881	855,389	821,033	857,060	822,000	817,084
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	768,684	776,021	783,662	866,468	796,038	806,231
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	3,413	2,557	1,125	3,000	2,850	3,000
TOTAL ESTIMATED REVENUES	$ 1,607,977	$ 1,633,966	$ 1,605,819	$ 1,726,528	$ 1,620,888	$ 1,626,315
OTHER FINANCING SOURCES						
Transfers In	397,955	394,330	398,830	392,880	392,880	391,780
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 2,005,932	$ 2,028,296	$ 2,004,649	$ 2,119,408	$ 2,013,768	$ 2,018,095
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (86,326)	$ -	$ (81,316)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 2,661,367	$ 2,791,708	$ 2,902,027	$ 3,046,498	$ 3,016,965	$ 2,760,864
EXPENDITURES/EXPENSES						
General Government	$ 397,955	$ 394,330	$ 398,830	$ 392,880	$ 392,880	$ 391,780
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 397,955	$ 394,330	$ 398,830	$ 392,880	$ 392,880	$ 391,780
OTHER FINANCING USES						
Transfers Out	$ 1,500,000	$ 1,500,000	$ 1,500,000	$ 1,800,000	$ 1,800,000	$ 2,360,000
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 1,897,955	$ 1,894,330	$ 1,898,830	$ 2,192,880	$ 2,192,880	$ 2,751,780
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	763,412	897,378	1,003,197	853,618	824,085	9,084
TOTAL ENDING BALANCES	$ 763,412	$ 897,378	$ 1,003,197	$ 853,618	$ 824,085	$ 9,084
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 2,661,367	$ 2,791,708	$ 2,902,027	$ 3,046,498	$ 3,016,965	$ 2,760,864

1990 SPECIAL ASSESSMENT DEBT SERVICE FUND (204)

The 1990 Special Assessment Debt Service Fund provides funding for debt service requirements to retire the Special Assessment bonds issued in 1990. The revenue for debt payments are from special assessments in the Carter Spencer MSBU and Jacksonville North MSBU.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 237,435	$ 261,191	$ 17,300	$ 350	$ 1,306	$ 1,306
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	138,586	141,666	933	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	1,647	555	17	-	-	-
TOTAL ESTIMATED REVENUES	$ 140,232	$ 142,220	$ 951	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	855	739	5	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 141,088	$ 142,959	$ 956	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 378,523	$ 404,150	$ 18,256	$ 350	$ 1,306	$ 1,306
EXPENDITURES/EXPENSES						
General Government	$ 117,332	$ 109,264	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 117,332	$ 109,264	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ 277,585	$ 16,950	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 117,332	$ 386,849	$ 16,950	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	261,191	17,300	1,306	350	1,306	1,306
TOTAL ENDING BALANCES	$ 261,191	$ 17,300	$ 1,306	$ 350	$ 1,306	$ 1,306
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 378,523	$ 404,150	$ 18,256	$ 350	$ 1,306	$ 1,306

2009 SURTAX REVENUE BOND SERIES FUND (205)

The 2009 Surtax Revenue Debt Service Fund provides funding for debt service requirements to fund annual debt service payment requirements

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ 7,874,745	$ 7,910,819	7,935,769	$ 7,939,523	$ 7,964,273
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	26,532	36,074	28,703	25,000	23,750	25,000
TOTAL ESTIMATED REVENUES	$ 26,532	$ 36,074	$ 28,703	$ 25,000	$ 23,750	$ 25,000
OTHER FINANCING SOURCES						
Transfers In	14,103,880	9,461,275	9,460,075	9,460,075	9,460,075	9,459,575
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 14,130,412	$ 9,497,349	$ 9,488,778	$ 9,485,075	$ 9,483,825	$ 9,484,575
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (1,250)	$ -	$ (1,250)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 14,130,412	$ 17,372,094	$ 17,399,598	$ 17,419,594	$ 17,423,348	$ 17,447,598
EXPENDITURES/EXPENSES						
General Government	$ 6,255,667	$ 9,461,275	$ 9,460,075	$ 9,459,075	$ 9,459,075	$ 9,459,575
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 6,255,667	$ 9,461,275	$ 9,460,075	$ 9,459,075	$ 9,459,075	$ 9,459,575
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 6,255,667	$ 9,461,275	$ 9,460,075	$ 9,459,075	$ 9,459,075	$ 9,459,575
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	7,874,745	7,910,819	7,939,523	7,960,519	7,964,273	7,988,023
TOTAL ENDING BALANCES	$ 7,874,745	$ 7,910,819	$ 7,939,523	$ 7,960,519	$ 7,964,273	$ 7,988,023
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 14,130,412	$ 17,372,094	$ 17,399,598	$ 17,419,594	$ 17,423,348	$ 17,447,598

$12.50 MOTOR VEHICLE SURCHARGE FUND (301)

The $12.50 Motor Vehicle Surcharge Fund provides partial funding for Public Safety functions through revenue generated by moving violation surcharges.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 559,178	$ 615,395	$ 591,221	$ 309,121	$ 404,293	$ 205,793
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	186,003	211,425	162,026	200,000	120,000	120,000
Miscellaneous Revenue	3,496	1,799	1,369	2,000	1,900	2,000
TOTAL ESTIMATED REVENUES	$ 189,498	$ 213,224	$ 163,395	$ 202,000	$ 121,900	$ 122,000
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	33,953	21,427	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 223,451	$ 234,651	$ 163,395	$ 202,000	$ 121,900	$ 122,000
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (10,100)	$ -	$ (6,100)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 782,629	$ 850,046	$ 754,617	$ 501,021	$ 526,193	$ 321,693
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	67,234	158,825	250,324	390,400	220,400	305,000
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 67,234	$ 158,825	$ 250,324	$ 390,400	$ 220,400	$ 305,000
OTHER FINANCING USES						
Transfers Out	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 167,234	$ 258,825	$ 350,324	$ 490,400	$ 320,400	$ 305,000
ENDING BALANCE						
Reserve for Capital	615,395	591,221	404,293	10,621	205,793	16,693
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 615,395	$ 591,221	$ 404,293	$ 10,621	$ 205,793	$ 16,693
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 782,629	$ 850,046	$ 754,617	$ 501,021	$ 526,193	$ 321,693

IMPACT FEE FUND DISTRICT 1 (302)

The Transportation Impact Fee Fund provides funding, through transfers to the Capital Improvements Projects Fund, for capital transportation projects required as a result of growth and development and its corresponding impact on traffic loads and transportation needs.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ 23	$ 29	$ 29	$ 29	$ 29
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	23	6	-	-	-	-
TOTAL ESTIMATED REVENUES	$ 23	$ 6	$ -	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 23	$ 6	$ -	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 23	$ 29	$ 29	$ 29	$ 29	$ 29
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ -	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	23	29	29	29	29	29
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 23	$ 29	$ 29	$ 29	$ 29	$ 29
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 23	$ 29	$ 29	$ 29	$ 29	$ 29

IMPACT FEE FUND DISTRICT 3 (304)

The Impact Fee District 3 Fund provides funding, through transfers to the Capital Improvements Projects Fund, for capital transportation projects required as a result of growth and development and its corresponding impact on traffic loads and transportation needs.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ 53	$ 84	$ 84	$ 84	$ 84
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	53	31	-	-	-	-
TOTAL ESTIMATED REVENUES	$ 53	$ 31	$ -	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 53	$ 31	$ -	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 53	$ 84	$ 84	$ 84	$ 84	$ 84
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ -	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	53	84	84	84	84	84
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 53	$ 84	$ 84	$ 84	$ 84	$ 84
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 53	$ 84	$ 84	$ 84	$ 84	$ 84

CAPITAL IMPROVEMENT PROJECT FUND (305)

The Capital Improvement Project Fund is the primary capital projects fund for the County and accounts for major capital projects in the areas of transportation, parks & recreation, libraries, human services, public safety, public works, and other projects. Proceeds for these projects are from the local option sales tax, grants, debt financing, miscellaneous revenue, and transfers from other funds.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 31,674,449	$ 85,406,174	$ 80,337,494	$ 67,292,593	$ 68,174,839	$ 51,108,614
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	13,838,544	13,497,784	13,675,956	13,645,196	14,100,000	14,190,338
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	3,621,039	1,011,682	1,471,007	1,700,933	1,083,454	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	433,383	482,879	712,358	161,100	1,085,084	89,570
TOTAL ESTIMATED REVENUES	$ 17,892,967	$ 14,992,344	$ 15,859,322	$ 15,507,229	$ 16,268,538	$ 14,279,908
OTHER FINANCING SOURCES						
Transfers In	5,076,245	5,825,000	2,650,000	473,750	557,623	-
Reversions	-	-	-	-	-	-
Non-Revenues	78,482,128	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 101,451,340	$ 20,817,344	$ 18,509,322	$ 15,980,979	$ 16,826,161	$ 14,279,908
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (775,361)	$ -	$ (713,995)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 133,125,789	$ 106,223,518	$ 98,846,815	$ 82,498,211	$ 85,001,000	$ 64,674,527
EXPENDITURES/EXPENSES						
General Government	$ 1,607,796	$ 116,178	$ 93,914	$ 2,355,150	$ 2,765,169	$ 460,681
Court Related Expenditures	140,790	8,750	17,500	473,750	435,000	-
Public Safety	2,095,858	4,693,608	1,166,849	847,245	421,176	158,000
Physical Environment	-	-	-	-	-	-
Transportation	23,664,515	10,936,157	19,222,310	62,036,917	20,070,566	44,686,451
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	758,821	275,727	312,498	367,000	348,520	540,000
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 28,267,780	$ 16,030,420	$ 20,813,071	$ 66,080,062	$ 24,040,431	$ 45,845,132
OTHER FINANCING USES						
Transfers Out	$ 19,451,835	$ 9,855,605	$ 9,858,905	$ 9,852,955	$ 9,851,955	$ 9,851,355
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 47,719,615	$ 25,886,025	$ 30,671,976	$ 75,933,017	$ 33,892,386	$ 55,696,487
ENDING BALANCE						
Reserve for Capital	85,406,174	80,337,494	68,174,839	6,565,193	51,108,614	8,978,040
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 85,406,174	$ 80,337,494	$ 68,174,839	$ 6,565,193	$ 51,108,614	$ 8,978,040
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 133,125,789	$ 106,223,518	$ 98,846,815	$ 82,498,211	$ 85,001,000	$ 64,674,527

CAPITAL IMPROVEMENT PROJECT - NE SECTOR - FUND (306)

The Capital Improvement Project - NE Sector - Fund provides for capital projects in the Northeast Section of Clay County with revenues generated from fair share payments.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 7,946,662	$ 4,878,033	$ 2,782,112	$ 367,813	$ 405,783	$ 413,858
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	391,901	267,004	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	907,617	12,178	6,667	8,500	8,075	8,500
TOTAL ESTIMATED REVENUES	$ 907,617	$ 404,079	$ 273,671	$ 8,500	$ 8,075	$ 8,500
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 907,617	$ 404,079	$ 273,671	$ 8,500	$ 8,075	$ 8,500
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (425)	$ -	$ (425)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 8,854,278	$ 5,282,112	$ 3,055,783	$ 375,888	$ 413,858	$ 421,933
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ 3,976,245	$ 2,500,000	$ 2,650,000	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 3,976,245	$ 2,500,000	$ 2,650,000	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	4,878,033	2,782,112	405,783	375,888	413,858	421,933
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 4,878,033	$ 2,782,112	$ 405,783	$ 375,888	$ 413,858	$ 421,933
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 8,854,278	$ 5,282,112	$ 3,055,783	$ 375,888	$ 413,858	$ 421,933

CAPITAL IMPROVEMENT PROJECT - WEST SECTOR - FUND (307)

The Capital Improvement Project - West Sector - Fund provides for capital projects in the West Section of Clay County with revenues generated from fair share payments.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 43,955	$ 44,223	$ 44,348	174,170	$ 174,137	$ 174,261
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	129,698	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	268	125	91	130	124	130
TOTAL ESTIMATED REVENUES	$ 268	$ 125	$ 129,789	$ 130	$ 124	$ 130
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 268	$ 125	$ 129,789	$ 130	$ 124	$ 130
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (6)	$ -	$ (6)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 44,223	$ 44,348	$ 174,137	$ 174,294	$ 174,261	$ 174,384
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ -	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	44,223	44,348	174,137	174,294	174,261	174,384
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 44,223	$ 44,348	$ 174,137	$ 174,294	$ 174,261	$ 174,384
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 44,223	$ 44,348	$ 174,137	$ 174,294	$ 174,261	$ 174,384

CAPITAL EQUIPMENT REPLACEMENT FUND (308)

The Capital Equipment Replacement Fund was established in FY06/07. The long-term plans for the use of this fund is as a stabilizing and funding mechanism for capital equipment replacements for participating divisions through contributions from those divisions. Participating divisions will contribute an amount equal to the annual depreciation for capital equipment to pre-fund the expected replacement cost of that equipment. This approach provides a periodic, predictable funding mechanism for replacement of capital equipment for participating divisions, limits budget volatility related to capital equipment replacements, and ensures funding availability when it is needed.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 1,711,970	$ 1,722,552	$ 611	611	$ 611	$ 611
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	10,582	1,616	-	-	-	-
TOTAL ESTIMATED REVENUES	$ 10,582	$ 1,616	$ -	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 10,582	$ 1,616	$ -	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 1,722,552	$ 1,724,168	$ 611	$ 611	$ 611	$ 611
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ 1,723,557	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ 1,723,557	$ -	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	1,722,552	611	611	611	611	611
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 1,722,552	$ 611	$ 611	$ 611	$ 611	$ 611
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 1,722,552	$ 1,724,168	$ 611	$ 611	$ 611	$ 611

BRANAN FIELD APF FUND (309)

The Branan Field Adequate Public Facilities (APF) Fund collects development fees from property owners in the Branan Field area and uses those revenues to provide road improvements within the Branan Field area.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 670,762	$ 703,142	$ 705,340	707,140	$ 707,087	$ 708,797
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	28,680	-	-	-	-	-
Permits, Fees & Special Assessments	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	3,700	2,198	1,747	1,800	1,710	1,800
TOTAL ESTIMATED REVENUES	$ 32,381	$ 2,198	$ 1,747	$ 1,800	$ 1,710	$ 1,800
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 32,381	$ 2,198	$ 1,747	$ 1,800	$ 1,710	$ 1,800
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (90)	$ -	$ (90)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 703,142	$ 705,340	$ 707,087	$ 708,850	$ 708,797	$ 710,507
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ -	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	703,142	705,340	707,087	708,850	708,797	710,507
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 703,142	$ 705,340	$ 707,087	$ 708,850	$ 708,797	$ 710,507
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 703,142	$ 705,340	$ 707,087	$ 708,850	$ 708,797	$ 710,507

SIDEWALK FUND (310)

The Sidewalk Fund was created to accept developer donations as an alternative to sidewalk construction. Funds will be required to be spent by the County not on the immediate property, but rather within a geographic area in the contributing property's vicinity.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ 3,027	$ 3,032	3,032	$ 8	$ 8
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	3,024	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	3	5	1	-	-	-
TOTAL ESTIMATED REVENUES	$ 3,027	$ 5	$ 1	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 3,027	$ 5	$ 1	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 3,027	$ 3,032	$ 3,032	$ 3,032	$ 8	$ 8
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	-	-	-	-
Transportation	-	-	3,024	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ 3,024	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ 3,024	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	3,027	3,032	8	3,032	8	8
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 3,027	$ 3,032	$ 8	$ 3,032	$ 8	$ 8
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 3,027	$ 3,032	$ 3,032	$ 3,032	$ 8	$ 8

LAKE ASBURY APF FUND (311)

The Lake Asbury Adequate Public Facilities Fund provides funding for public facilities in the Lake Asbury area. Revenues are from Developer Fees.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ -	$ 4,505	$ 4,516	$ 4,516	$ 18	$ 18
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	4,500	-	-	-	-	-
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	5	11	2	-	-	-
TOTAL ESTIMATED REVENUES	$ 4,505	$ 11	$ 2	$ -	$ -	$ -
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	-	-	-	-	-	-
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 4,505	$ 11	$ 2	$ -	$ -	$ -
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 4,505	$ 4,516	$ 4,518	$ 4,516	$ 18	$ 18
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	-	-	4,500	-	-	-
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ 4,500	$ -	$ -	$ -
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ -	$ 4,500	$ -	$ -	$ -
ENDING BALANCE						
Reserve for Capital	4,505	4,516	18	4,516	18	18
Reserve for Contingency	-	-	-	-	-	-
TOTAL ENDING BALANCES	$ 4,505	$ 4,516	$ 18	$ 4,516	$ 18	$ 18
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 4,505	$ 4,516	$ 4,518	$ 4,516	$ 18	$ 18

SOLID WASTE FUND (401)

The Solid Waste Fund is an Enterprise Fund and accounts for the County's solid waste services through user fees.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 12,925,768	$ 13,762,819	$ 15,422,727	16,251,139	$ 17,491,898	$ 17,609,162
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	6,402,841	6,163,577	6,042,310	6,329,984	6,098,535	6,528,298
Intergovernmental Revenues	25,415	-	-	-	-	-
Charges for Services	3,887,611	3,572,295	3,293,988	3,583,760	3,443,776	3,500,000
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	889,852	1,070,376	1,311,012	1,145,000	1,161,667	1,165,000
TOTAL ESTIMATED REVENUES	$ 11,205,718	$ 10,806,248	$ 10,647,309	$ 11,058,744	$ 10,703,978	$ 11,193,298
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	61,069	55,814	55,585	55,825	53,034	55,825
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 11,266,787	$ 10,862,062	$ 10,702,894	$ 11,114,569	$ 10,757,012	$ 11,249,123
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (555,728)	$ -	$ (562,456)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 24,192,556	$ 24,624,881	$ 26,125,622	$ 26,809,980	$ 28,248,910	$ 28,295,829
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	10,429,736	9,202,154	8,633,724	11,058,065	10,639,748	12,331,829
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 10,429,736	$ 9,202,154	$ 8,633,724	$ 11,058,065	$ 10,639,748	$ 12,331,829
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 10,429,736	$ 9,202,154	$ 8,633,724	$ 11,058,065	$ 10,639,748	$ 12,331,829
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Post Closure Costs	-	-	-	-	-	
Reserve for Contingency	13,762,819	15,422,727	17,491,898	15,751,915	17,609,162	15,964,000
TOTAL ENDING BALANCES	$ 13,762,819	$ 15,422,727	$ 17,491,898	$ 15,751,915	$ 17,609,162	$ 15,964,000
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 24,192,556	$ 24,624,881	$ 26,125,622	$ 26,809,980	$ 28,248,910	$ 28,295,829

UNIVERSAL COLLECTION FUND (402)

The Universal Collection Fund was established in FY06/07 in conjunction with the County's establishment of Universal Collection services and is funded through assessment fees.

Description	Actual FY08/09	Actual FY09/10	Actual FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Budget FY12/13
FUND BALANCE CARRYFORWARD	$ 920,919	$ 1,358,454	$ 2,101,676	2,844,366	$ 2,608,115	$ 2,008,706
Millage						
ESTIMATED REVENUES						
Ad Valorem Taxes	-	-	-	-	-	-
Taxes	-	-	-	-	-	-
Permits, Fees & Special Assessments	8,689,506	9,081,290	9,071,450	8,507,280	8,251,860	9,006,748
Intergovernmental Revenues	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous Revenue	123,582	16,650	7,662	10,000	9,213	10,000
TOTAL ESTIMATED REVENUES	$ 8,813,087	$ 9,097,941	$ 9,079,111	$ 8,517,280	$ 8,261,073	$ 9,016,748
OTHER FINANCING SOURCES						
Transfers In	-	-	-	-	-	-
Reversions	104,829	98,582	98,282	99,750	94,762	99,750
Non-Revenues	-	-	-	-	-	-
TOTAL ESTIMATED REVENUES AND OTHER FINANCING SOURCES	$ 8,917,917	$ 9,196,523	$ 9,177,393	$ 8,617,030	$ 8,355,836	$ 9,116,498
Less 5% per F.S. 129.01	$ -	$ -	$ -	$ (430,852)	$ -	$ (455,825)
TOTAL ESTIMATED REVENUES AND BALANCES FORWARD	$ 9,838,836	$ 10,554,977	$ 11,279,069	$ 11,030,544	$ 10,963,950	$ 10,669,379
EXPENDITURES/EXPENSES						
General Government	$ -	$ -	$ -	$ -	$ -	$ -
Court Related Expenditures	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Physical Environment	8,480,382	8,453,301	8,670,954	9,024,893	8,955,244	9,411,971
Transportation	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-
Human Services	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Grants & Aid	-	-	-	-	-	-
TOTAL EXPENDITURES	$ 8,480,382	$ 8,453,301	$ 8,670,954	$ 9,024,893	$ 8,955,244	$ 9,411,971
OTHER FINANCING USES						
Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ 8,480,382	$ 8,453,301	$ 8,670,954	$ 9,024,893	$ 8,955,244	$ 9,411,971
ENDING BALANCE						
Reserve for Capital	-	-	-	-	-	-
Reserve for Contingency	1,358,454	2,101,676	2,608,115	2,005,652	2,008,706	1,257,408
TOTAL ENDING BALANCES	$ 1,358,454	$ 2,101,676	$ 2,608,115	$ 2,005,652	$ 2,008,706	$ 1,257,408
TOTAL APPROPRIATED EXPENDITURES & ENDING BALANCE	$ 9,838,836	$ 10,554,977	$ 11,279,069	$ 11,030,544	$ 10,963,950	$ 10,669,379

SERVICE AREA: **GENERAL GOVERNMENT**

DESCRIPTION OF SERVICES: Services provided by the legislative and administrative branches of the local government for the benefit of the public and the governmental body as a whole. This service area includes legislative, executive, financial and administrative, legal counsel, comprehensive planning and other general government services.

MISSION: To provide leadership and policy direction in the delivery of essential, efficient and cost-effective services and programs which ensure the safety, welfare and best possible quality of life for all citizens and visitors of Clay County and to provide the best possible professional, innovative and responsive support services to the county's operating departments.

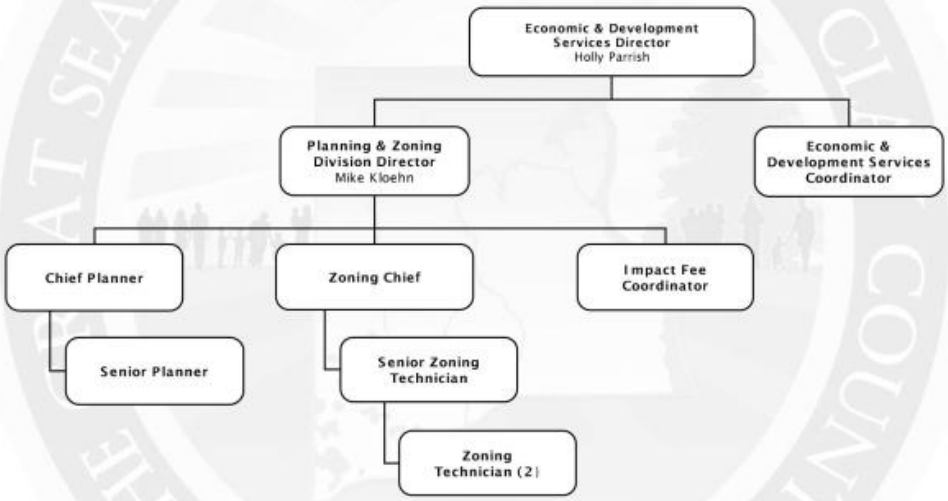
ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the General Government section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Comprehensive Planning	1804	Planning & Zoning
Finance & Administration	0601	Board of Tax Adjustment
Finance & Administration	0202	Budget Office
Finance & Administration	0200	Commission Auditor
Finance & Administration	0201	Finance Office
Finance & Administration	0103	Human Resources & Benefits
Finance & Administration	0107	Management Information Systems (MIS)
Finance & Administration	0401	Property Appraiser
Finance & Administration	0204	Purchasing
Finance & Administration	8888	Self Insurance - Health
Finance & Administration	1101	Supervisor of Elections
Finance & Administration	0501	Tax Collector's Office
Legislative, Executive, Legal	0100	Board of County Commissioners
Legislative, Executive, Legal	0301	County Attorney
Legislative, Executive, Legal	0101	County Manager
Other General Government	1202	Building & Custodial Services
Other General Government	0701	Clerk of Court
Other General Government	0105	Risk Management/Safety

COUNTY EXPENDITURES BY SERVICE AREA
GENERAL GOVERNMENT

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
LEGISLATIVE, EXECUTIVE, LEGAL						
0100 County Commission	585,550	619,302	543,303	663,330	619,650	554,678
0301 County Attorney	733,368	655,235	561,255	548,462	573,959	542,352
0101 County Manager	644,726	436,821	397,032	424,250	371,035	378,067
Total: Legislative, Executive, Legal	*1,963,644*	*1,711,357*	*1,501,590*	*1,636,042*	*1,564,644*	*1,475,097*
FINANCE & ADMINISTRATION						
0601 Board of Tax Adjustment	6,558	3,689	53,634	74,000	58,650	62,000
0202 Budget Office	183,154	175,258	173,812	175,887	166,556	180,812
0200 Commission Auditor	116,163	115,745	113,820	115,573	109,348	112,355
0201 County Comptroller	1,500,695	1,410,308	1,415,090	1,449,482	1,373,722	1,334,408
0103 Human Resources & Benefits	360,439	329,318	311,574	282,871	153,030	173,473
0107 Management Information Systems	2,191,032	1,549,200	1,452,390	1,885,328	1,731,848	1,858,549
0401 Property Appraiser	2,803,156	2,602,263	2,502,137	2,534,299	2,520,632	2,609,395
0204 Purchasing	289,317	279,333	286,900	292,121	297,674	356,903
8888 Self Insurance - Health	0	0	11,977,157	12,695,550	12,830,718	13,873,621
8889 Self Insurance - Dental	0	0	0	0	0	0
1101 Supervisor of Elections	1,488,086	1,421,516	1,404,462	1,741,605	1,734,455	1,529,646
0501 Tax Collector	3,310,590	3,165,459	3,023,835	3,039,175	3,037,937	3,012,525
Total: Finance & Administration	*12,249,189*	*11,052,089*	*22,714,812*	*24,285,890*	*24,014,569*	*25,103,687*
OTHER GENERAL GOVERNMENT						
1202 Building & Custodial Services	2,973,809	2,759,640	2,687,039	3,041,908	2,799,126	2,815,126
0701 Clerk of Court	1,009,067	871,449	918,746	922,761	912,192	930,808
0105 Risk Manager	3,885,988	2,786,457	2,313,463	2,600,231	2,448,644	2,543,338
0104 Safety	124,563	77,486	0	0	0	0
Total: Other General Government	*7,993,426*	*6,495,033*	*5,919,248*	*6,564,899*	*6,159,962*	*6,289,272*
COMPREHENSIVE PLANNING						
1804 Planning & Zoning	1,063,808	879,623	746,874	948,273	774,094	1,108,451
Total: Comprehensive Planning	*1,063,808*	*879,623*	*746,874*	*948,273*	*774,094*	*1,108,451*
TOTAL - GENERAL GOVERNMENT	**23,270,067**	**20,138,102**	**30,882,524**	**33,435,104**	**32,513,270**	**33,976,507**
General Government - BCC	14,659,169	12,077,415	23,033,345	25,197,265	24,308,054	25,894,133
General Government - Constitutional Officers	8,610,898	8,060,687	7,849,179	8,237,840	8,205,216	8,082,374
General Government - Gov & Independent Agencies	0	0	0	0	0	0
General Government - Non-Operational - Debt Service	6,770,954	9,964,869	9,858,905	9,881,675	9,851,955	9,851,355
General Government - Capital Funds	1,607,796	116,178	93,914	2,355,150	2,765,169	460,681
GRAND TOTAL - General Government	**31,648,818**	**30,219,149**	**40,835,344**	**45,671,930**	**45,130,394**	**44,288,543**

Economic & Development Services Department
Planning & Zoning Division



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **ECONOMIC & DEVELOPMENT SERVICES**

PROGRAM/DIVISION: **PLANNING & ZONING**

PROGRAM DESCRIPTION:

The Planning and Zoning Division monitors, manages and implements policy directives of the Comprehensive Plan and the Land Development Regulations, including the Zoning Code, administers the Currency Management, Impact Fee (School and Road) and Fair Share Systems, and initiates and reviews amendments to the Comprehensive Plan and Land Development Regulations. The Division performs transportation planning activities and represents the county on the Technical Coordinating Committee and Bicycle/Pedestrian Committee of the North Florida Transportation Planning Organization. The Division reviews development proposals as a member of the county's Development Review Committee and develops staff reports for comprehensive plan amendments and rezoning applications. The Division also monitors the Developments of Regional Impact and large scale Master Plans (Branan Field and Lake Asbury) within the county and provides support to the Planning Commission and the Board of Adjustment. Finally, the Division participates in FEMA's Community Rating System (voluntary), which allows homeowners to receive a discount on insurance.

REVENUE:

Charges for Services and Ad Valorem Revenue from the Clay County Unincorporated Municipal Services MSTU Fund provide the revenue to fund Planning and Zoning.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	820,967	728,591	767,773	657,539	785,176
Operating Expenses	54,292	17,839	178,500	115,555	321,275
Capital Outlay	4,364	444	2,000	1,000	2,000
Other	0	0	0	0	0
TOTAL	**879,623**	**746,874**	**948,273**	**774,094**	**1,108,451**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	12	10	10	10	10

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Adoption and implementation of ordinances governing electronic game promotions.
- Online automation of permitting and review process for applications and Development Review submittals.
- Scanned and placed all historical zoning and planning development applications and plans; approved county ordinances, minutes for the Board of County Commission, Planning Commission and Special Magistrate; and historical zoning maps in the Isynergy program making them available for viewing on the County website.
- Annual adoption of the Capital Improvement Element of the Comprehensive Plan.
- Co-sponsored, with the Public Safety Department, the adoption of the county's Post Disaster Recovery Plan.
- Update of the concurrency management system database.

PROGRAM GOAL:

To provide for planned and orderly growth while improving the quality of life for county residents.

KEY OBJECTIVES:

- Annual adoption of Capital Improvement Element of Comprehensive Plan by December 1, 2013.
- Convert all Division application forms to on-line submittal applications, together with the ability to pay fees electronically, thereby enhancing customer service by eliminating the need for applicants to appear in person at the administration building.
- Establish a dialogue with the representatives of Camp Blanding to facilitate communications regarding activities and programs of both entities in order to promote the successful achievement of the Camp's mission as well as meet the needs of the county and its constituents.
- Revise/replace the Transportation Impact Fee Ordinance and Concurrency Management System in order to promote economic development by: a.) promoting an efficient and effective transportation system for the optimal movement of goods and service, and, b.) providing incentives to job producing industries.
- Complete the implementation of the FEMA Digital Flood Insurance Rate Maps by May 1, 2013.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of FTEs (Full time equivalents)	10	10	10
OUTPUT	Rezoning Reviews	15	12	15
	Comp Plan Amendment Reviews	2	10	12
	Development Review Committee (DRC) Reviews	21	20	25
EFFICIENCY	Staff Time per Rezoning	8 hrs	8 hrs	8 hrs
	Staff Time per Comp Plan Amendment	8 hrs	8 hrs	8 hrs
	Staff Time per DRC Review	1 hr	1 hr	1 hr
EFFECTIVE				

FUND:	*131*	*MUNICIPAL SERVICES MSTU FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*515*	*COMPREHENSIVE PLANNING*
DEPARTMENT:	*220*	*ECONOMIC & DEVELOPMENT SERVICES*
PROGRAM / DIVISION:	*1804*	*PLANNING & ZONING*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	662,529	634,736	555,695	588,807	523,548	605,593
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	2,224	736	524	1,218	400	1,600
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	49,845	46,926	40,815	45,443	38,364	46,382
522000	RETIREMENT CONTRIBUTIONS	67,998	64,610	52,280	50,154	24,634	35,200
523000	HEALTH INSURANCE	95,787	71,574	77,431	79,908	69,105	94,246
523100	LIFE INSURANCE	801	513	441	563	355	476
523200	DENTAL INSURANCE	2,619	1,873	1,406	1,680	1,132	1,680
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***881,803***	***820,967***	***728,591***	***767,773***	***657,539***	***785,176***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	151,630	29,588	250	150,000	75,000	287,500
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	710	210	31	350	350	350
541100	TELEPHONE/COMMUNICATIONS	1,812	1,737	1,672	2,800	2,000	2,000
541200	POSTAGE AND FREIGHT	1,362	1,592	1,115	1,100	1,100	1,100
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	4,770	4,957	3,008	6,000	4,000	1,025
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	1,138	701	646	1,100	2,500	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	1,304	3,829	1,112	1,300	1,300	1,300
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	5,070	5,627	3,568	7,000	20,000	20,000
549300	TRAINING & CERTIFICATION	3,361	385	1,200	2,350	2,305	2,350
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	4,890	2,809	2,614	3,000	3,000	2,650
552000	OPERATING SUPPLIES	1,809	437	1,460	1,000	500	500
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	500	500	500
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	3,201	2,419	1,164	2,000	3,000	2,000
	TOTAL OPERATING EXPENSES	***181,057***	***54,292***	***17,839***	***178,500***	***115,555***	***321,275***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	2,168	0	2,000	1,000	2,000
564200	M & E - NON-CAPITALIZED	948	2,196	444	0	0	0
	TOTAL CAPITAL EXPENSES	***948***	***4,364***	***444***	***2,000***	***1,000***	***2,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,063,808***	***879,623***	***746,874***	***948,273***	***774,094***	***1,108,451***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*0601*	*BOARD OF TAX ADJUSTMENT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

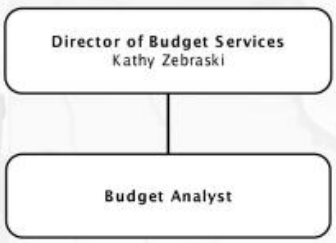
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	48,854	67,000	52,000	55,000
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	6,558	3,689	4,780	7,000	6,650	7,000
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***6,558***	***3,689***	***53,634***	***74,000***	***58,650***	***62,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***6,558***	***3,689***	***53,634***	***74,000***	***58,650***	***62,000***

Budget Office



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **COUNTY MANAGER'S OFFICE**

PROGRAM/DIVISION: **BUDGET OFFICE**

PROGRAM DESCRIPTION:

The Budget Office is responsible for the facilitation, coordination, preparation and monitoring of the budget of the Board of County Commissioners (BCC) and for coordinating the submission and review of the constitutional officers' budgets as they relate to the BCC budget. This division provides research and analysis of management practices throughout the county to develop more efficient, innovative and effective methods of utilizing resources and personnel under the direction of the County Manager.

REVENUE:

The General Fund provides the revenue to fund the Budget Office.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	171,845	169,146	169,737	162,781	167,947
Operating Expenses	3,413	4,666	6,150	3,775	9,865
Capital Outlay	0	0	0	0	3,000
Other	0	0	0	0	0
TOTAL	**175,258**	**173,812**	**175,887**	**166,556**	**180,812**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	2	2	2	2	2

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Achieved full compliance with Florida's Truth in Millage Act (TRIM).
- Revised the budget projection model to reflect reorganization of Departments and Divisions.
- Built Cognos reports to capture payroll rate, deductions changes, terminations and new hires for more accurate projections of salary and benefits.
- Completed development of Equipment Asset Management List to develop a 5-year replacement schedule.
- Published the FY 11/12 Budget on the county website and implemented new requirements for posting all budget amendments.

PROGRAM GOAL:

To assist the County Manager and county programs through the provision of timely accurate and relevant information and analyses for planning, budgeting, resource allocation and management of county services.

KEY OBJECTIVES:

- Facilitate the development of a comprehensive budget document that reflects realistic operational needs and is in line with Board Policy.
- Ensure complete compliance with the State of Florida Annual TRIM process and review all procedures to ensure compliance with State Statutes and County Code.
- Maintain the line item budget on the financial system, preparing reports and analysis for departments, County Manager and County Commission.
- Provide leadership for planning and coordination of activities to accomplish specific county-wide objectives.
- Continue to improve methods of analyzing past and future revenue and expenditures trends and make recommendations as appropriate.
- Develop a better understanding of the legislative process and how it impacts the county budget.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of FTEs (Full Time Equivalents)	2	2	2
	Total Operating and Maintenance Expenditures	173,812	166,556	180,812
	Total County Budget	328,303,575	308,684,966	283,062,311
OUTPUT	Published Budget Document	Yes	Yes	Yes
	Budget Transfers/Amendments Processed	268	250	225
EFFICIENCY	Per Capita Cost of Program	0.93	0.87	0.95
	Percentage Program Cost of Total County Budget	0.053	0.054	0.076
EFFECTIVE	GFOA Budget Award	No	No	Yes
	Percent Compliance with Florida's Truth in Millage Act (TRIM)	100	100	100

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*020*	*COUNTY MANAGER*
PROGRAM / DIVISION:	*0202*	*BUDGET OFFICE*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	131,755	131,907	132,373	132,690	131,866	132,377
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	63	328	0	327
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	9,649	9,420	9,559	10,176	9,537	10,152
522000	RETIREMENT CONTRIBUTIONS	15,833	16,345	14,857	14,182	7,717	10,461
523000	HEALTH INSURANCE	17,779	13,752	11,913	11,915	13,294	14,202
523100	LIFE INSURANCE	131	91	91	110	87	92
523200	DENTAL INSURANCE	429	330	291	336	279	336
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***175,578***	***171,845***	***169,146***	***169,737***	***162,781***	***167,947***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	129	0	0	475	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	37	22	34	50	50	50
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	862	0	0	0	0	0
546110	SOFTWARE MAINTENANCE	0	0	0	0	0	7,390
547000	PRINTING AND BINDING	1,290	1,032	1,032	1,100	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	1,794	1,016	1,546	1,500	1,000	1,000
549300	TRAINING & CERTIFICATION	1,499	150	1,200	1,500	1,200	0
551000	OFFICE SUPPLIES	1,836	1,115	769	1,500	1,500	1,400
552000	OPERATING SUPPLIES	0	53	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	22	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	50	25	85	25	25	25
	TOTAL OPERATING EXPENSES	***7,519***	***3,413***	***4,666***	***6,150***	***3,775***	***9,865***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	3,000
564200	M & E - NON-CAPITALIZED	57	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***57***	***0***	***0***	***0***	***0***	***3,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***183,154***	***175,258***	***173,812***	***175,887***	***166,556***	***180,812***

Commission Auditor

Commission Auditor
Mike Price

SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **COMMISSION AUDITOR**

PROGRAM/DIVISION: **AUDIT**

PROGRAM DESCRIPTION:

The Clay County Home Rule Charter sets forth the responsibilities of the Commission Auditor as follows. The Commission Auditor shall be responsible for the maintenance of the internal controls employed to monitor and document financial, performance, efficiency and compliance matters related to all components and programs of County government directly under the Board of County Commissioners, and for interfacing with all external auditors engaged by the Board of County Commissioners.

REVENUE:

The General Fund provides the revenue to fund the Commission Auditor.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	115,025	113,820	113,970	107,826	110,752
Operating Expenses	720	0	1,603	1,523	1,603
Capital Outlay	0	0	0	0	0
Other	0	0	0	0	0
TOTAL	**115,745**	**113,820**	**115,573**	**109,348**	**112,355**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	1	1	1	1	1

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Monitored internal financial and performance controls for BCC operating departments. Continuously monitored and assessed the effectiveness of standing board policies.
- Coordinated with and supported the efforts of the Board's outside auditors in completing the Annual County Financial Statement Audit.
- Provided non-audit financial, managerial and performance consulting services to the County Manager and operating directors.
- Continually provided financial, budgetary and economic analysis to the board and County Manager.
- Served as support staff to Budget/Finance Committee; Policy, Rules & Human Services Committee; Audit Committee and other committees as directed.

PROGRAM GOAL:

Conduct financial and compliance, economy and efficiency, and performance and post audits of all components and programs of county government directly under the Board of County Commissioners.

KEY OBJECTIVES:

- Monitor operating departments for conformity with Board of County Commissioners' policies.
- Monitor operating departments for compliance with applicable statutory and regulatory requirements.
- Periodically assess operating department's performance to ensure that program goals are accomplished efficiently, economically and timely.
- Serve as principal staff to the Board's Audit Committee, Budget, Finance & Human Services Committee and other committees as directed.
- Interface with all external auditors employed by the Board of County Commissioners.
- Provide financial analysis, advice and counsel to the Board of County Commissioners.
- Provide technical support to the County Manager and County Attorney as needed.

PERFORMANCE MEASURES:

This program's goals and objectives are codified in the Clay County Home Rule Charter. The Commission Auditor functions primarily to support the board's oversight role. By design, the Commission Auditor has no management authority and cannot compel any operational action, except that he may require any member of the operating staff to comply with his requests for information, reports, data, etc. Because no process-oriented action may be directly caused to occur, there are no program outputs which may be objectively measured.

The primary inputs for this program are staff time (approximately 2,000 +/- staff hours) available per fiscal year; however, many more hours are spent assessing impacts of evolving board policies on internal control) and training (80 hours every two years, but no fewer than 20 hours in any single year required by state law) for a single staff professional. Operating costs are nominal, with virtually all expense concentrated in compensation and state-required training.

Performance measurement for this program is subjective. Program results cannot be objectively related to program inputs in any significantly meaningful way. For example, if a program goal for a given year were "to conduct six performance audits," and only three were conducted, is that performance measure objectively good or bad? What if continuous monitoring and assessment of internal controls eliminated the need to perform the remaining three audits? That is objectively a "good" thing, however in this case the office would not have achieved its performance goal, so it might also be viewed erroneously as "bad." To continue the example: What if the same continuous monitoring and assessment of internal controls revealed control failures or other problems necessitating ten audits instead of the originally planned six audits? If the office conducts four more audits than planned because of control failures, is that "good" program performance or "bad?" To evaluate the performance of this program on such a basis yields questionable and unusable evaluative data. As a result, performance evaluation of this program is subjective and is achieved through the continuous direct supervision of the office by the Board of County Commissioners. Program performance is controlled through the collective charter authority of the board to terminate the employment of the Commission Auditor, with or without cause at any time, with a simple majority public vote of that body.

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*080*	*COMMISSION AUDITOR*
PROGRAM / DIVISION:	*0200*	*COMMISSION AUDITOR*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	95,496	94,996	94,996	95,212	94,631	94,991
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	7,260	7,219	7,219	7,284	7,183	7,129
522000	RETIREMENT CONTRIBUTIONS	12,226	12,599	11,414	11,252	5,828	8,417
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	66	46	46	55	44	46
523200	DENTAL INSURANCE	215	165	145	168	139	168
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***115,263***	***115,025***	***113,820***	***113,970***	***107,826***	***110,752***

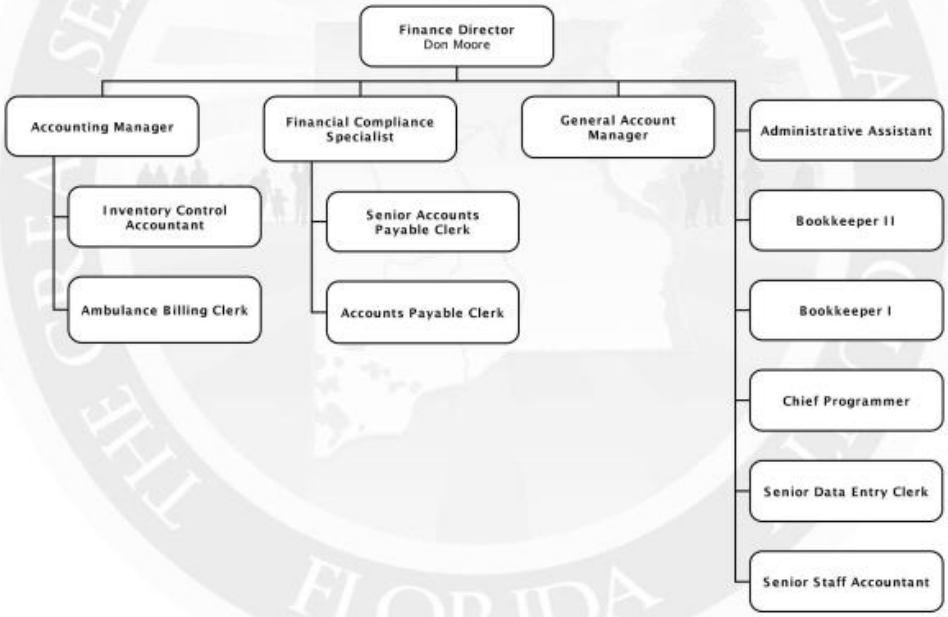
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	353	335	353
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	900	720	0	1,000	950	1,000
551000	OFFICE SUPPLIES	0	0	0	250	238	250
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***900***	***720***	***0***	***1,603***	***1,523***	***1,603***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***116,163***	***115,745***	***113,820***	***115,573***	***109,348***	***112,355***

Finance Department
Finance Office



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **FINANCE OFFICE**

PROGRAM/DIVISION: **FINANCIAL MANAGEMENT & REPORTING**

PROGRAM DESCRIPTION:

The Finance Office is a service division of the Board of County Commissioners, its departments and the public. It is responsible for financial reports, accounting records, vendor and payroll disbursements, banking, debt service administration and fixed asset accounting related to the Board of County Commissioners.

REVENUE:

The General Fund provides the revenue to fund the Finance Office.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	964,346	980,220	976,044	933,284	854,020
Operating Expenses	444,596	433,171	470,938	437,938	477,888
Capital Outlay	1,367	1,699	2,500	2,500	2,500
Other	0	0	0	0	0
TOTAL	**1,410,308**	**1,415,090**	**1,449,482**	**1,373,722**	**1,334,408**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Proposed FY 11/12	Proposed FY 12/13
Full-time Equivalents	16	14	14	14	14

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Received unqualified opinion on the audit of the Clay County Board of County Commissioners for the fiscal year ended 9/30/11. The books and records were found to be in compliance with appropriate rules and laws.
- Implemented new procedures for the Capital Improvement Plan.
- Assisted General Budget and Capital Task Force Committees made up of county citizens.
- Automated open enrollment to enable downloads from benefits coordinator directly into the payroll system.
- Received training for numerous Finance staff for disaster preparedness and Emergency Operations Center (EOC) operations in compliance with national standards.

PROGRAM GOAL:

To provide professional accounting and financial services to the Board of County Commissioners including, but not limited to, fulfilling all financial obligations, safeguarding all assets, maintaining proper internal controls and complying with Board policies.

KEY OBJECTIVES:

- Provide accurate and timely payment of all Board financial obligations.
- Professionally maintain the accounting records of the Board.
- Provide accurate payment and distribution of all Board payroll checks/electronic transfers.
- Provide a proper inventory and accounting of the Board's real and tangible personal property.
- Properly administer the Board's investment policy.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of FTEs (Full Time Equivalents)	14	14	14
	Total Operating Budget	1,410,308	1,373,722	1,334,408
OUTPUT	Number of Employees Paid for Year	605	580	580
	Board Operating Budget Administered	328,303,575	308,684,966	283,062,311
	Number of Purchase Orders Issued	3,899	3,900	3,850
EFFICIENCY	Number of Employees Paid per Direct FTE	43	41	41
	Board Operating Budget Administered per Direct FTE	23,450,255	22,048,926	16,985,647
	Purchase Orders Issued per Direct FTE	279	279	275
EFFECTIVE	Percent Employees Timely Paid	100	100	100
	Percent Vendors Timely Paid	100	100	100

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*090*	*FINANCE*
PROGRAM / DIVISION:	*0201*	*COUNTY COMPTROLLER*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	784,954	719,481	741,334	735,168	735,240	640,911
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	1,177	596	3	1,500	102	1,500
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	57,017	50,616	52,438	56,639	52,703	50,277
522000	RETIREMENT CONTRIBUTIONS	79,953	79,826	68,799	66,817	34,922	42,616
523000	HEALTH INSURANCE	135,335	110,903	115,111	112,798	107,989	115,888
523100	LIFE INSURANCE	952	637	625	770	597	644
523200	DENTAL INSURANCE	3,120	2,286	1,909	2,352	1,731	2,184
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***1,062,508***	***964,346***	***980,220***	***976,044***	***933,284***	***854,020***

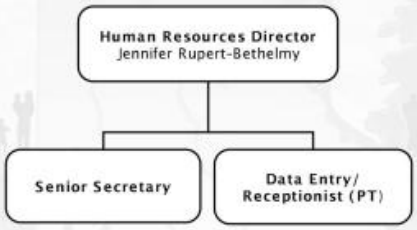
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	800	11,300	13,000	12,500	13,000
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	4,500	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	183,113	192,938	193,938	193,938	193,938	195,000
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	162,768	166,562	158,070	180,000	150,000	190,000
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	504	479	397	1,000	500	750
541100	TELEPHONE/COMMUNICATIONS	819	967	782	1,000	750	800
541200	POSTAGE AND FREIGHT	4,747	4,244	4,490	5,000	5,000	5,000
543000	UTILITY SERVICES	5,874	6,745	7,103	7,000	7,000	7,200
544000	RENTALS AND LEASES	35,185	34,485	24,570	27,000	26,000	24,038
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	17,543	15,568	15,460	18,000	18,000	16,200
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	497	9	500	250	500
549200	LEGAL ADVERTISING	0	0	0	0	0	1,500
549300	TRAINING & CERTIFICATION	1,679	2,365	1,029	2,500	2,500	2,500
551000	OFFICE SUPPLIES	6,499	6,844	5,687	7,000	7,000	6,650
552000	OPERATING SUPPLIES	6,007	5,484	4,391	7,000	7,000	7,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	45	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	512	93	1,000	500	750
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	5,829	6,107	5,852	7,000	7,000	7,000
	TOTAL OPERATING EXPENSES	***435,111***	***444,596***	***433,171***	***470,938***	***437,938***	***477,888***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	3,076	1,367	1,699	2,500	2,500	2,500
	TOTAL CAPITAL EXPENSES	***3,076***	***1,367***	***1,699***	***2,500***	***2,500***	***2,500***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,500,695***	***1,410,308***	***1,415,090***	***1,449,482***	***1,373,722***	***1,334,408***

Human Resources & Benefits Division



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **COUNTY MANAGER'S OFFICE**

PROGRAM/DIVISION: **HUMAN RESOURCES & BENEFITS**

PROGRAM DESCRIPTION:

The Human Resources & Benefits Division is responsible for developing, maintaining and engaging in current practices/trends to attract and retain highly qualified and diverse candidates/employees throughout Clay County, for developing and/or revising Human Resource policies and procedures, maintaining good employee morale and employee relations, and managing activities concerning union represented employees. In addition, the division takes an active leadership role in the training and development of staff by maintaining an effective performance management system to include department objectives, staff development, career planning and succession planning.

REVENUE:

The General Fund provides the revenue to fund the Human Resources & Benefits Division.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	303,152	286,699	253,246	124,955	144,998
Operating Expenses	25,753	24,876	29,225	28,075	28,075
Capital Outlay	413	0	400	0	400
Other	0	0	0	0	0
TOTAL	**329,318**	**311,574**	**282,871**	**153,030**	**173,473**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	5.5	4.5	4.5	3.5	2.5

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Continued to promote a culture that encourages a commitment to quality and customer service.
- Monitored county policies and procedures, providing recommendations and counseling to department heads, directors and employees to improve employee compliance and effectiveness.
- Facilitated 100% online Open Enrollment to utilize technology to streamline the enrollment process.

PROGRAM GOAL:

The mission of the Human Resources & Benefits Division is to ensure quality recruitment, training, and development of employees, to promote the county's benefit programs to enhance quality retention, to strive to allow for job security, challenges, upward mobility and job satisfaction and to integrate all departments into one family with a common goal of "SERVICE TO THE PUBLIC."

KEY OBJECTIVES:

- Monitor, analyze and continue to standardize human resources management practices, county policies and procedures.
- Expand the county's effort to reach a diverse group of competent workers when recruiting for county vacancies.
- Facilitate a county program to enhance employee development through continuous training.
- Administer collective bargaining agreements between the county and union groups (IAFF& RWDSU) while ensuring compliance with relevant county policies and state and federal employment rules and regulations.
- Expand use of technology and online systems to make information more accessible to the employees and public.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-time Equivalents (FTEs)	4.5	3.5	2.5
OUTPUT	Number of Positions Processed for Recruitment and Promotions	NA [1]	48	40
EFFICIENCY	Number of Employees Serviced per HR Employee	206	315	315
EFFECTIVE	Turnover Rate	0.09	0.07	0.05
	Churnover (Internal Movement)	0.03	0.05	0.04

[1] Data was not collected for evaluation for the pertaining fiscal year.

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*020*	*COUNTY MANAGER*
PROGRAM / DIVISION:	*0103*	*HUMAN RESOURCES & BENEFITS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	248,600	227,099	215,329	192,203	93,238	103,769
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	18,358	16,295	15,290	14,704	6,510	7,938
522000	RETIREMENT CONTRIBUTIONS	26,853	26,247	17,309	19,635	4,481	5,772
523000	HEALTH INSURANCE	37,250	32,669	38,168	25,812	20,409	26,876
523100	LIFE INSURANCE	298	182	142	220	72	138
523200	DENTAL INSURANCE	983	661	461	672	245	504
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***332,343***	***303,152***	***286,699***	***253,246***	***124,955***	***144,998***

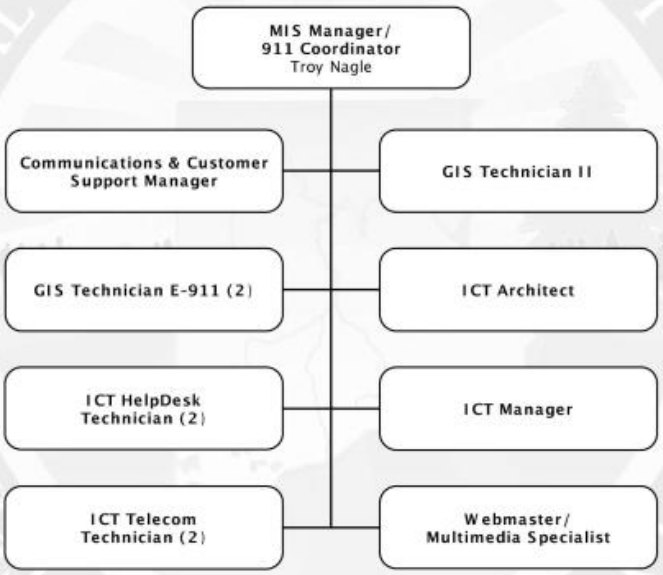
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	2,000	2,000	2,000
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	14,864	13,500	15,446	15,000	15,000	15,000
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	2,106	2,100	1,440	2,000	2,000	2,000
540000	TRAVEL AND PER DIEM	0	820	1,093	900	900	900
541100	TELEPHONE/COMMUNICATIONS	273	290	144	250	0	0
541200	POSTAGE AND FREIGHT	654	551	546	550	550	550
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	1,816	0	0	0	0
546200	R & M - VEHICLES	3,115	0	0	0	0	0
547000	PRINTING AND BINDING	99	0	0	125	125	125
548000	PROMOTIONAL ACTIVITIES	2,192	2,622	2,101	2,500	2,500	2,500
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	1,064	0	1,372	1,000	1,000	1,000
549300	TRAINING & CERTIFICATION	710	1,674	560	2,400	1,500	1,500
551000	OFFICE SUPPLIES	1,680	1,271	993	1,500	1,500	1,500
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	51	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	585	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	1,172	1,110	597	1,000	1,000	1,000
	TOTAL OPERATING EXPENSES	***27,981***	***25,753***	***24,876***	***29,225***	***28,075***	***28,075***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	115	413	0	400	0	400
	TOTAL CAPITAL EXPENSES	***115***	***413***	***0***	***400***	***0***	***400***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***360,439***	***329,318***	***311,574***	***282,871***	***153,030***	***173,473***

Management Information Systems (MIS) Division



SERVICE AREA: GENERAL GOVERNMENT

DEPARTMENT: COUNTY MANAGER'S OFFICE

PROGRAM/DIVISION: MANAGEMENT INFORMATION SYSTEMS (MIS)

PROGRAM DESCRIPTION:

The Management and Information Systems (MIS) Division is a centralized and consolidated program primarily concerned with the use of electronic computers and computer software to convert, store, protect, process, transmit and retrieve information in both voice and data formats, and, the use of traditional telecommunication lines and equipment to process and transmit voice data. In addition, MIS is responsible for creation and maintenance of the spatial data for the county. This information is then used to produce maps and analyze information to help the various departments make more effective decisions. This includes maintaining the countywide addressing database for E911.

REVENUE:

The General Fund provides the revenue to fund Management Information Systems, with the exception of two full-time equivalents that are funded by the 911-Wireless Fund for addressing.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	670,062	674,923	659,028	610,248	652,182
Operating Expenses	840,480	697,282	1,058,300	976,600	1,061,366
Capital Outlay	38,657	80,185	168,000	145,000	145,000
Other	0	0	0	0	0
TOTAL	**1,549,200**	**1,452,390**	**1,885,328**	**1,731,848**	**1,858,549**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 11/12
Full-time Equivalents	12	12	12	12	12

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Completed Public Safety Migration, merging the two networks into one for more efficient management of the entire system.
- Completed Phase 1 of the Citrix Implementation, allowing the county to cut ongoing maintenance cost.
- Completed IMS Implementation to allow the routing and maintenance of both Submittal Management and Building Permits.
- Redesigned the county website to create a more user friendly experience.

PROGRAM GOAL:

Provide a reliable, modern, and integrated information and communications infrastructure that will support quality services and the communication and technology needs of both internal and external users, as well as, support the county's goals and objectives through innovative technology implementations and prudent technology investments

while providing professional and courteous support services to the employees and citizens of Clay County. In addition to support the county's goals and objectives by providing a single source for geographically related information that both the county departments and the citizens can utilize.

KEY OBJECTIVES:

- Complete Phase 2 of the 3-phase Citrix migration.
- Complete Phase 2 of the Document Management System.
- Complete Phase 1 of the Public Safety retrofit for GPS and communications in vehicles.
- Validate all addresses in the county and GeoVerify against other agencies.
- Enhance the county website to include new functionality to better serve the citizens of Clay County.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of IT FTEs (Full Time Equivalents)	8	8	8
	Number of GIS FTEs	1.5	1.5	1.5
	Number of GIS Addressing FTEs	1.5	1.5	1.5
	Number of Administrative FTEs	1	1	1
OUTPUT	Number of IT HelpDesk Tickets Resolved	2,570	3,500	3,200
	Number of Telecom HelpDesk Tickets Resolved	1,452	1,600	1,700
	Number of GIS Requests Completed	201	310	270
	Number of Addresses Assigned	1,152	1,300	1,500
EFFICIENCY	Number of IT & Telecom Tickets per IT FTE	502	638	613
	Average Duration of IT & Telecom HelpDesk Tickets (Days)	3.0	2.5	2.5
	GIS Requests per GIS FTE	134	207	180
EFFECTIVE	Percent Server Availability	99.9	99.9	99.9
	Number of County Website Visitors	160,000	180,000	220,000

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*020*	*COUNTY MANAGER*
PROGRAM / DIVISION:	*0107*	*MANAGEMENT INFORMATION SYSTEMS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	442,081	505,870	503,707	482,390	456,501	472,088
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	427	2,039	2,543	9,225	2,661	7,994
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	32,323	36,171	36,154	37,609	32,388	34,493
522000	RETIREMENT CONTRIBUTIONS	43,122	50,728	43,840	40,939	22,830	25,937
523000	HEALTH INSURANCE	60,296	73,147	86,900	86,645	94,145	109,451
523100	LIFE INSURANCE	567	456	428	540	405	477
523200	DENTAL INSURANCE	1,806	1,651	1,351	1,680	1,317	1,743
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***580,621***	***670,062***	***674,923***	***659,028***	***610,248***	***652,182***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	470,368	142,850	52,708	90,000	70,000	60,000
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	2,835	1,366	30	3,000	500	3,000
541100	TELEPHONE/COMMUNICATIONS	256,052	266,039	282,710	400,250	380,000	350,000
541200	POSTAGE AND FREIGHT	86	26	4	350	100	350
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	2,932	5,629	7,000	3,000	52,286
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	260,156	159,701	161,945	180,000	180,000	241,831
546110	SOFTWARE MAINTENANCE	0	129,147	140,881	192,000	175,000	185,000
547000	PRINTING AND BINDING	279	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	18,448	22,936	7,997	17,500	7,500	19,500
551000	OFFICE SUPPLIES	4,340	2,995	2,562	7,000	5,000	11,200
552000	OPERATING SUPPLIES	12,702	17,109	17,363	20,500	20,500	20,500
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	368	0	0	200	0	200
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	159,809	85,810	18,782	130,000	130,000	110,000
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	6,105	9,570	6,673	10,500	5,000	7,500
	TOTAL OPERATING EXPENSES	***1,191,549***	***840,480***	***697,282***	***1,058,300***	***976,600***	***1,061,366***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	401,890	24,798	63,814	150,000	130,000	130,000
564200	M & E - NON-CAPITALIZED	16,971	13,859	16,371	18,000	15,000	15,000
	TOTAL CAPITAL EXPENSES	***418,861***	***38,657***	***80,185***	***168,000***	***145,000***	***145,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***2,191,032***	***1,549,200***	***1,452,390***	***1,885,328***	***1,731,848***	***1,858,549***

SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **PROPERTY APPRAISER'S OFFICE**

PROGRAM/DIVISION: **PROPERTY APPRAISER**

PROGRAM DESCRIPTION:

The Property Appraiser's Office is the county agency charged with determining the value of all property in the county and maintaining certain records connected with the determination of value for ad valorem tax purposes. The Property Appraiser's Office administers all exemptions from ad valorem tax such as homestead, disability, widows, charitable, and religious. The Property Appraiser's Office annually submits an assessment roll on or before July 1, to the State of Florida Department of Revenue for review and approval. Once approved, the Property Appraiser's Office then certifies the assessment roll to the Tax Collector for the production of the annual property tax bills.

REVENUE:

The General Fund provides the revenue to fund the Property Appraiser's Office.

PROGRAM GOAL:

It is the commitment of the Property Appraiser's Office to execute the duties and responsibilities of the office in a fair and equitable manner, to provide accurate information in a courteous and professional manner, and to assist all those who request or display a need for assistance, without exception.

WEBSITE:

More information concerning the Property Appraiser's Office can be found at http://www.ccpao.com/

NOTE: The BCC's level of budgetary control for the Property Appraiser (0401) Program/Division is at the major categories of Personal Services, Operating Expenses, Capital Expenses and Other Expenses. The object level detail presented is for informational purposes only.

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*110*	*PROPERTY APPRAISER*
PROGRAM / DIVISION:	*0401*	*PROPERTY APPRAISER*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
516000	PERSONAL SERVICES	2,014,820	1,903,408	1,823,346	1,789,613	1,789,613	1,822,672
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	306,988	264,249	276,051	275,546	263,184	276,957
523100	LIFE INSURANCE	2,145	1,550	1,486	1,815	1,451	1,426
523200	DENTAL INSURANCE	7,671	4,854	5,655	5,544	4,604	5,208
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***2,331,623***	***2,174,061***	***2,106,537***	***2,072,518***	***2,058,851***	***2,106,263***

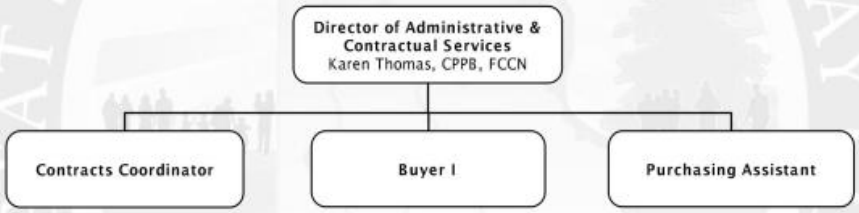
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	471,532	428,202	395,600	448,581	448,581	503,132
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***471,532***	***428,202***	***395,600***	***448,581***	***448,581***	***503,132***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITAL OUTLAY - CO	0	0	0	13,200	12,540	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***13,200***	***12,540***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***2,803,156***	***2,602,263***	***2,502,137***	***2,534,299***	***2,519,972***	***2,609,395***

Administrative & Contractual Services Department
Purchasing Division



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **ADMINISTRATIVE & CONTRACTUAL SERVICES**

PROGRAM/DIVISION: **PURCHASING**

PROGRAM DESCRIPTION:

The Purchasing Division serves as a central purchasing office to ensure compliance with state purchasing laws and county policies (Purchasing, Travel, and Uniform Policies). The program assists with determining the legality and public purpose of all purchases by evaluating and processing requisitions and managing all aspects of the competitive bidding process. The Purchasing Division is responsible for enforcing compliance with purchasing policies as well as providing periodic training. Further functions include maintaining a list of authorized county purchasing agents and providing contract administration assistance for consulting and other procurement related contracts. In addition, the Purchasing Division is responsible for processing, indexing, and maintaining permanent files of all contracts, resolutions, and ordinances; recording and preparing the minutes for the BCC meetings, workshops, and special meetings. Research of the minutes and all indexes for pertinent information is provided to various county departments, as well as the public.

REVENUE:

The General Fund provides the revenue to fund Purchasing.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	270,909	274,997	276,971	283,174	294,408
Operating Expenses	8,320	11,903	13,650	14,000	60,995
Capital Outlay	104	0	1,500	500	1,500
Other	0	0	0	0	0
TOTAL	**279,333**	**286,900**	**292,121**	**297,674**	**356,903**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 11/12
Full-time Equivalents	4	4	4	4	4

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Continued scanning documents wherever feasible to reduce paper use and storage needs.
- Continued scanning/document management, which aids in making documents more accessible to user departments and the public. This includes contract documents, ordinances and resolutions.
- Modified Purchasing Division website to provide additional information regarding upcoming bids, current advertised bids and other related information.
- Investigated procurement opportunities that provide cost saving to the county such as price comparison, rebate and incentive programs.
- Provided information to staff for implementation of recommendations from the CIP and Budget Task Force Committees.

PROGRAM GOAL:

Provide centralized purchasing and related contract services to county departments in a cost effective and efficient manner that maximizes the purchasing value of public funds in procurement, supports the fair and equitable treatment of all persons involved in public purchasing by the county, and facilitates safeguards for maintaining a procurement system of quality and integrity. Provide contract administration services that provide assistance with contract negotiations and oversight of contractual obligations related to services provided to the county. Provide a means of numbering, indexing, and retaining of all official county documents as required.

KEY OBJECTIVES:

- Continue to ensure that the laws, rules, and regulations concerning the purchase of goods and services are obeyed, and that all transactions are carried out under the highest ethical standards.
- Develop procedures for pre-qualifying vendors for the purpose of composing a qualified bidders/vendors list.
- Research new products and services that can make the operation of county government more efficient and provide better services to citizens.
- With assistance from the MIS Department, implement a document management program that will provide electronic processing and scanning capabilities which will result in reduction of paper, reduce the required amount of storage space and provide easy access to information.
- Continue in efforts to consolidate purchases of like or common items.
- Promote professional development of purchasing staff through continuing education opportunities.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-time Equivalents (FTEs)	4	4	4
	Total Operating Expenditures	286,900	297,674	356,903
	Number of Purchase Requests Received	3,932	4,000	4,000
OUTPUT	Number of Purchase Orders Processed	3,899	3,900	4,000
	Number of Formal Bids, RFPs & RFQs Processed	30	40	40
	Number of Contracts, Ordinances & Resolutions Issued	498	500	500
EFFICIENCY	Total Program Output per FTE	1,107	1,110	1,135
EFFECTIVE	Percent Purchase Orders Issued within Four Work Days	99	99	99
	Percent Sealed Bids Processed within Six Work Weeks	100	100	100
	Percent Purchase Official Documents Processed in Two Work Weeks	100	100	100

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*50*	*ADMINISTRATIVE & CONTRACTUAL SERVICES*
PROGRAM / DIVISION:	*0204*	*PURCHASING*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	199,665	198,503	198,078	199,141	212,649	217,665
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	211	155	99	749	308	747
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	14,710	13,816	13,878	15,292	15,010	16,708
522000	RETIREMENT CONTRIBUTIONS	19,589	20,071	18,228	16,945	10,524	12,775
523000	HEALTH INSURANCE	42,613	37,522	43,950	43,952	43,950	45,656
523100	LIFE INSURANCE	263	182	182	220	175	184
523200	DENTAL INSURANCE	858	661	582	672	558	672
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***277,910***	***270,909***	***274,997***	***276,971***	***283,174***	***294,408***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	2,500	0	0	48,000
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	28	8	508	800	400	700
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	874	275	622	900	1,900	2,000
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	1,800	1,650	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	140	1,759	1,602	750	1,250	1,045
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	615	0	650	600	600
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	5,272	3,144	3,795	4,000	4,000	4,000
549300	TRAINING & CERTIFICATION	0	200	275	1,500	1,000	1,500
551000	OFFICE SUPPLIES	2,871	1,517	1,423	2,000	2,000	1,900
552000	OPERATING SUPPLIES	0	143	485	500	500	500
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	56	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	740	659	694	750	700	750
	TOTAL OPERATING EXPENSES	***9,981***	***8,320***	***11,903***	***13,650***	***14,000***	***60,995***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	1,000	0	0
564200	M & E - NON-CAPITALIZED	1,425	104	0	500	500	1,500
	TOTAL CAPITAL EXPENSES	***1,425***	***104***	***0***	***1,500***	***500***	***1,500***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***289,317***	***279,333***	***286,900***	***292,121***	***297,674***	***356,903***

FUND:	*110*	*HEALTH INSURANCE TRUST FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*519*	*OTHER GENERAL GOVERNMENT*
DEPARTMENT:	*090*	*FINANCE*
PROGRAM / DIVISION:	*8888*	*SELF INSURANCE - HEALTH*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523001	ADMINISTRATION FEES	0	0	1,071,827	610,000	1,068,446	1,250,000
523002	CLAIMS PAYMENTS	0	0	10,905,330	11,510,550	11,762,272	12,623,621
523003	REINSURANCE	0	0	0	575,000	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***11,977,157***	***12,695,550***	***12,830,718***	***13,873,621***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***0***	***11,977,157***	***12,695,550***	***12,830,718***	***13,873,621***

SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **SUPERVISOR OF ELECTIONS**

PROGRAM/DIVISION: **ELECTIONS**

PROGRAM DESCRIPTION:

It is the responsibility of the Supervisor of Elections Office to administer all county-wide elections in Clay County, conduct voter registration, issue voter information cards, update voter registration lists and provide for absentee registration and absentee voting.

The Supervisor of Elections is also responsible for qualifying candidates for county office and receiving candidate campaign finance reports and financial disclosure reports. Other duties and responsibilities include maintaining election equipment, hiring and training poll workers, renting and equipping polling places and providing information and statistics on voter registration, voting and elections.

REVENUE:

The General Fund provides the revenue to fund the Supervisor of Elections Office.

PROGRAM GOAL:

The Clay County Supervisor of Elections Office is committed to conducting fair, accurate, and transparent elections in the most efficient and professional manner for all concerned. The Clay County Elections Office strives to remain at the forefront of elections technology and innovations which have guaranteed Clay County unquestionably good elections and access to the polls for many years.

WEBSITE:

More information concerning the Supervisor of Elections Office can be found at http://www.clayelections.com/

NOTE: The BCC's level of budgetary control for the Supervisor of Elections (1101) Program/Division is at the major categories of Personal Services, Operating Expenses, Capital Expenses and Other Expenses. The object level detail presented is for informational purposes only.

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*200*	*SUPERVISOR OF ELECTIONS*
PROGRAM / DIVISION:	*1101*	*SUPERVISOR OF ELECTIONS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	105,796	105,796	106,375
512000	REGULAR SALARIES	0	0	0	463,243	463,243	464,742
513000	OTHER SALARIES & WAGES	0	0	0	212,980	212,980	104,650
514000	OVERTIME	0	0	0	13,584	13,584	18,685
516000	PERSONAL SVC - C/O	846,320	825,003	882,667	0	0	0
521000	FICA TAXES	0	0	0	43,434	43,434	46,370
522000	RETIREMENT CONTRIBUTIONS	0	0	0	60,080	60,080	44,971
523000	HEALTH INSURANCE	94,060	92,102	119,629	133,038	133,038	86,590
523100	LIFE INSURANCE	635	509	535	585	585	605
523200	DENTAL INSURANCE	2,271	1,623	1,732	1,898	1,898	1,460
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	7,150	0	7,150
	TOTAL PERSONAL SERVICES	***943,286***	***919,237***	***1,004,563***	***1,041,789***	***1,034,639***	***881,598***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	5,000	5,000	5,000
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	2,540	2,540	3,186
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	3,660	3,660	4,525
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	7,000	7,000	10,000
541100	TELEPHONE/COMMUNICATIONS	0	0	0	27,764	27,764	16,766
541200	POSTAGE AND FREIGHT	0	0	0	111,396	111,396	105,178
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	17,114	17,114	14,664
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	158,678	158,678	150,089
546200	R & M - VEHICLES	0	0	0	0	0	2,000
547000	PRINTING AND BINDING	0	0	0	161,693	161,693	103,738
548000	PROMOTIONAL ACTIVITIES	0	0	0	7,630	7,630	9,460
548001	VOTER EDUCATION GRANT-15%	0	0	0	0	0	0
548002	POLL WORKER R/T-BC	0	0	0	128,418	128,418	107,468
549100	OTHER CURRENT CHARGES	0	0	0	7,484	7,484	7,592
549200	LEGAL ADVERTISING	0	0	0	1,640	1,640	940
549300	TRAINING & CERTIFICATION	0	0	0	10,800	10,800	10,800
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES C/O	499,800	457,279	367,399	0	0	0
551000	OFFICE SUPPLIES	0	0	0	8,754	8,754	12,887
552000	OPERATING SUPPLIES	0	0	0	6,000	6,000	7,620
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	3,000	3,000	3,220
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	2,865	2,865	3,175
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***499,800***	***457,279***	***367,399***	***671,436***	***671,436***	***578,308***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITALIZED OUTLAY C/O	45,000	45,000	32,500	0	0	0
564100	CAPITALIZED OUTLAY C/O	0	0	0	7,000	7,000	7,000
564200	M & E - NON-CAPITALIZED	0	0	0	21,380	21,380	62,740
	TOTAL CAPITAL EXPENSES	***45,000***	***45,000***	***32,500***	***28,380***	***28,380***	***69,740***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,488,086***	***1,421,516***	***1,404,462***	***1,741,605***	***1,734,455***	***1,529,646***

SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **TAX COLLECTOR'S OFFICE**

PROGRAM/DIVISION: **TAX COLLECTION**

PROGRAM DESCRIPTION:

The Tax Collector's Office is the county agency responsible for the production of the annual property tax bills, the renewal of vehicle registrations, the issuance of hunting and fishing licenses, and the collection of taxes in the county.

REVENUE:

The Clay County Tax Collector is a fee officer with their budget revenues produced through the collection of fees and taxes. The Clay County Board of County Commissioners' General Fund provides for those expenditures designated as "County Responsibility" under the state statutes. All unspent commissions, produced through the collection of fees and taxes, must be returned to the Clay County Commission at the end of the fiscal year.

PROGRAM GOAL:

It is the goal of the Tax Collector's Office to provide the citizens and taxpayers of Clay County with efficient, cost-effective tax services.

WEBSITE:

More information concerning the Tax Collector's Office can be found at http://www.claycountytax.com/

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*513*	*FINANCE & ADMINISTRATION*
DEPARTMENT:	*120*	*TAX COLLECTOR*
PROGRAM / DIVISION:	*0501*	*TAX COLLECTOR*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	444,419	371,542	414,292	435,869	435,869	409,445
523100	LIFE INSURANCE	3,145	2,440	2,451	2,970	2,607	2,576
523200	DENTAL INSURANCE	11,247	7,287	6,611	8,736	7,861	8,904
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***458,810***	***381,269***	***423,354***	***447,575***	***446,337***	***420,925***

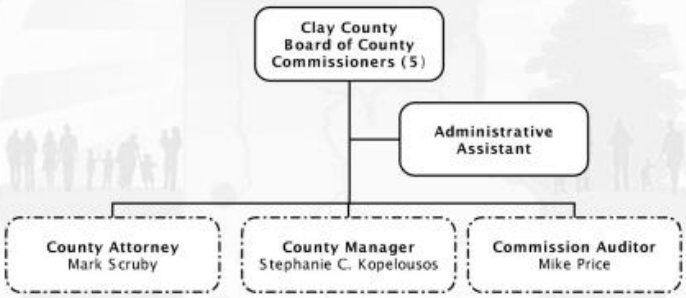
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	1,600	1,600	1,600
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	2,851,780	2,784,190	2,600,480	2,590,000	2,590,000	2,590,000
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***2,851,780***	***2,784,190***	***2,600,480***	***2,591,600***	***2,591,600***	***2,591,600***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***3,310,590***	***3,165,459***	***3,023,835***	***3,039,175***	***3,037,937***	***3,012,525***

County Commission



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **BOARD OF COUNTY COMMISSIONERS**

PROGRAM/DIVISION: **POLICY DEVELOPMENT**

PROGRAM DESCRIPTION:

The Board of County Commissioners is a five-member governing board elected by single member districts for terms of four years to represent the citizens of Clay County. The commission establishes policies and appoints a County Manager to implement the policies and manage the operations of the county. The commission annually adopts the millage rate and approves the budget which determines the expenditures and revenue necessary to operate all county departments. The powers and duties of the County Commission are established by Florida Statutes, Chapter 125.

REVENUE:

The General Fund provides the revenue to fund the Board of County Commissioners' Office.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	378,859	321,806	328,880	301,523	313,878
Operating Expenses	239,903	221,497	238,200	226,690	238,800
Capital Outlay	540	0	96,250	91,438	2,000
Other	0	0	0	0	0
TOTAL	**619,302**	**543,303**	**663,330**	**619,650**	**554,678**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 07/08	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Proposed FY 12/13
Full-time Equivalents	6	6	6	6	6

MAJOR ACCOMPLISHMENTS LAST YEAR:

The major accomplishments of the commission are directly related to making fiscally responsible decisions that affect the growth and development of Clay County and the needs and concerns of its residents. The accomplishments are in accordance with the objectives set forth by the commission. This included funding tax deed applications for county held tax certificates for the Clerk of Court and Property Appraiser in FY 11/12.

PROGRAM GOAL:

The Commission is committed to a vision of a better tomorrow and the best possible today to make Clay County a place we can all be proud of. It is the commission's goal to conservatively provide for the future growth and development of Clay County while addressing the needs and concerns of current residents through the development of fiscally responsible resolutions and ordinances.

KEY OBJECTIVES:

- Culture Change – staff, commission, citizens.
- Staff Development – training, accountability, ethics, motivation.
- Internal department review of, and plan for, operational procedures.
- Develop viable working relationship with other government entities.
- Develop facilities master plan including inventory (parks, senior centers, EOC).
- Preserve rural and agricultural areas of the county without impacting land owners financially.
- Develop a comprehensive fiscal plan that identifies future (alternate) revenues and costs.
- Develop a comprehensive budget that provides a road map for the County Manager.
- Develop a comprehensive communication plan that facilitates the flow of information (two way) internally and externally.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-time Equivalents (FTEs) Staff	1	1	1
	Number of Elected Officials	5	5	5
	Total Operating Expenditures	543,303	619,650	554,678
OUTPUT	Number of Regular/Special Meetings	28	27	27
	Number of Workshops	3	4	3
	Number of Standing Committee Meetings	80	95	80
	Number of Value Adjustment Board Meetings, including Special Magistrate	17	17	17
EFFICIENCY	Per Capita Cost of Program	2.90	3.25	3.24
EFFECTIVE	Number of Ordinances Adopted	85	30	30
	Number of Resolutions Adopted	215	120	120

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*511*	*LEGISLATIVE*
DEPARTMENT:	*010*	*BOARD OF COUNTY COMMISSIONERS*
PROGRAM / DIVISION:	*0100*	*POLICY DEVELOPMENT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	251,232	240,490	191,823	194,046	184,661	184,702
512000	REGULAR SALARIES	46,779	47,567	46,880	47,659	47,207	47,554
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	1,094	74	1,331	212	1,328
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	22,288	21,747	18,061	17,697	17,421	19,017
522000	RETIREMENT CONTRIBUTIONS	41,565	41,233	32,973	35,813	20,069	27,937
523000	HEALTH INSURANCE	20,991	25,668	30,993	30,996	30,993	32,056
523100	LIFE INSURANCE	359	274	274	330	262	276
523200	DENTAL INSURANCE	948	787	727	1,008	697	1,008
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***384,162***	***378,859***	***321,806***	***328,880***	***301,523***	***313,878***

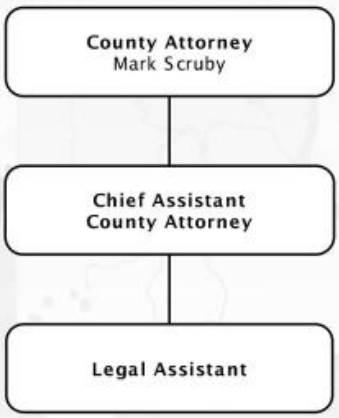
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	46,332	18,395	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	50,000	50,000	50,000	47,500	50,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	12,730	15,073	15,517	15,000	14,250	15,000
541100	TELEPHONE/COMMUNICATIONS	2,145	2,170	2,295	2,000	2,300	3,000
541200	POSTAGE AND FREIGHT	541	1,058	529	1,000	950	1,000
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	55,082	0	161	1,000	950	1,000
549200	LEGAL ADVERTISING	9,825	8,299	7,799	12,000	11,400	12,000
549300	TRAINING & CERTIFICATION	4,162	3,265	3,290	4,200	3,990	4,200
551000	OFFICE SUPPLIES	2,086	1,292	1,620	2,500	2,375	2,500
552000	OPERATING SUPPLIES	0	403	281	500	475	500
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	62,500	139,947	140,006	150,000	142,500	149,600
	TOTAL OPERATING EXPENSES	***195,403***	***239,903***	***221,497***	***238,200***	***226,690***	***238,800***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	94,250	89,538	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	5,985	540	0	2,000	1,900	2,000
	TOTAL CAPITAL EXPENSES	***5,985***	***540***	***0***	***96,250***	***91,438***	***2,000***

OTHER EXPENSES/USES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***585,550***	***619,302***	***543,303***	***663,330***	***619,650***	***554,678***

County Attorney's Office



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **COUNTY ATTORNEY**

PROGRAM/DIVISION: **LEGAL SERVICES**

PROGRAM DESCRIPTION:

The County Attorney's Office provides high quality full-time legal services and advice to the Clay County Board of County Commissioners through the County Attorney, Chief Assistant County Attorney and Legal Assistant. The office advises and assists the County Manager, Commission Auditor and department personnel regarding legal matters pertinent to county business. If no conflict exists and resources permit, the office also advises and represents the constitutional officers.

REVENUE:

The General Fund provides the revenue to fund the County Attorney's Office.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	505,972	447,446	463,112	429,467	444,854
Operating Expenses	149,263	113,808	84,850	144,352	96,998
Capital Outlay	0	0	500	140	500
Other	0	0	0	0	0
TOTAL	**655,235**	**561,255**	**548,462**	**573,959**	**542,352**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	4	4	3	3	3

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Advised and attended meetings of the board and its committees, Planning Commission, Board of Adjustments and Value Adjustment Board, as needed.
- Received an excellent audit report from the County's Commission Auditor regarding the office's administration of all current economic development grants.
- Drafted and participated in drafting ordinances and resolutions for action by the Board.
- Handled complex litigation on behalf of the county.
- Advised and represented constitutional officers, as requested.
- Worked with Human Resources & Benefits Division and outside employment and labor law attorney on various union grievances and employee issues.

PROGRAM GOAL:

To provide high quality full-time legal services and advice to the Clay County Board of County Commissioners and to advise and assist the County Manager, Commission Auditor and department personnel regarding legal matters pertinent to county business. If no conflict exists and resources permit, the office will also provide advice and representation to the constitutional officers.

KEY OBJECTIVES:

- To provide high quality legal services in an effective and efficient manner.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-time Equivalents (FTEs)	3	3	3
	Total Operating Expenditures	561,255	573,959	587,352
OUTPUT				
EFFICIENCY	Per Capita Cost of Program	3.00	3.01	3.00
EFFECTIVE				

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*514*	*LEGAL COUNSEL*
DEPARTMENT:	*100*	*COUNTY ATTORNEY*
PROGRAM / DIVISION:	*0301*	*COUNTY ATTORNEY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	402,085	398,576	354,875	360,316	358,078	364,266
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	1,434	0	1,430
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	25,481	24,130	20,845	27,674	23,288	27,792
522000	RETIREMENT CONTRIBUTIONS	49,574	50,114	42,233	41,032	21,868	31,111
523000	HEALTH INSURANCE	42,613	32,411	28,920	31,987	25,683	19,613
523100	LIFE INSURANCE	263	158	137	165	131	138
523200	DENTAL INSURANCE	858	582	436	504	418	504
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***520,873***	***505,972***	***447,446***	***463,112***	***429,467***	***444,854***

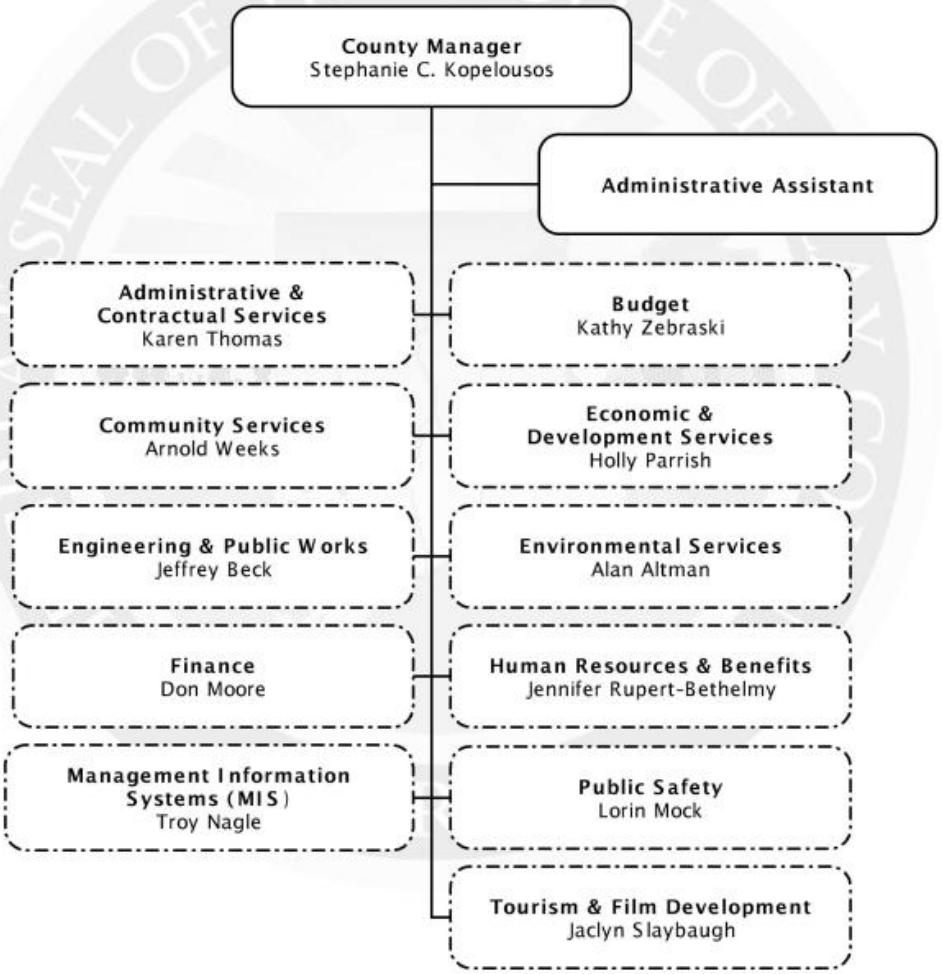
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	2,118	11,108	80	7,500	7,500	7,500
531200	LEGAL	194,760	123,634	101,938	60,000	120,000	75,000
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	430	0	515	850	3,000	1,000
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	2	0	0	1,000	250	1,000
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	681	707	539	950	650	950
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	2,457	2,457	2,457	2,500	2,457	43
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	295	295	295	500	295	205
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	10	0	200	200	200
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	290	820	95	1,000	1,000	1,000
551000	OFFICE SUPPLIES	1,233	962	410	1,100	1,000	850
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	250	0	250
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	9,997	9,269	7,479	9,000	8,000	9,000
	TOTAL OPERATING EXPENSES	***212,262***	***149,263***	***113,808***	***84,850***	***144,352***	***96,998***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	232	0	0	500	140	500
	TOTAL CAPITAL EXPENSES	***232***	***0***	***0***	***500***	***140***	***500***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***733,368***	***655,235***	***561,255***	***548,462***	***573,959***	***542,352***

County Manager's Administrative Staff



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **COUNTY MANAGER'S OFFICE**

PROGRAM/DIVISION: **ADMINISTRATION**

PROGRAM DESCRIPTION:

The County Manager is the executive officer of county government and as such provides leadership, direction and management to all departments that are responsible to the Board of County Commissioners (except the Commission Auditor and County Attorney's Office). As established in Florida Statute 125 and in accordance with County Ordinance, the County Manager implements and administers the policies and programs established by the Board of County Commissioners. In addition to state law and local ordinances, the County Manager is bound by the code of ethics of the International City & County Management Association (ICMA).

REVENUE:

The General Fund provides the revenue to fund the County Manager's Office.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	298,113	348,818	332,550	292,020	300,747
Operating Expenses	138,708	48,214	91,700	79,015	77,320
Capital Outlay	0	0	0	0	0
Other	0	0	0	0	0
TOTAL	**436,821**	**397,032**	**424,250**	**371,035**	**378,067**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	3	3	2	2	2

MAJOR ACCOMPLISHMENTS LAST YEAR:

The major accomplishments of the County Manager's Office are directly related to managing and directing activities of the county government and ensuring the established policies and programs of the Commission are administered and implemented. The manner in which the office operates makes it difficult to quantify specific accomplishments since they are a direct reflection of the major accomplishments of the departments it manages.

PROGRAM GOAL:

The County Manager's Office mission is to manage and direct all activities of the county government as outlined by the County Charter, Code of Ordinances, and as directed by the Board of County Commissioners. The County Manager's Office strives to provide the residents of Clay County with services that are efficient, effective and meet their needs through customer service-based delivery.

KEY OBJECTIVES:

- Ensure smooth transition of culture changes – for staff, the commission, the citizens.
- Oversee staff development.
- Oversee internal department review of, and plan for, operational procedures.
- Develop viable working relationships with other government entities.
- Develop facilities master plan.
- Be mindful of economic development needs.
- Be mindful of preservation needs of rural and agricultural areas of the county without impacting land owners financially.
- Oversee public services.
- Oversee the development of a comprehensive fiscal plan that identifies future (alternate) revenues and costs.
- Oversee the development of a comprehensive budget that provides a road map for the commission.
- Oversee the development of a comprehensive communication plan that facilitates the flow of information (two way) internally and externally.
- Oversee technological development that make services effective and efficient.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-time Equivalents (FTEs)	2	2	2
	Total Operating Expenditures	397,032	371,035	378,067
OUTPUT				
EFFICIENCY	Per Capita Cost of Program	2.12	1.94	1.98
EFFECTIVE				

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*512*	*EXECUTIVE*
DEPARTMENT:	*020*	*COUNTY MANAGER*
PROGRAM / DIVISION:	*0101*	*ADMINISTRATION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	277,576	240,748	290,705	266,887	249,671	250,683
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	1,684	66	1,680
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	16,057	13,225	17,108	14,811	14,054	13,363
522000	RETIREMENT CONTRIBUTIONS	31,153	28,315	28,915	29,686	13,894	20,793
523000	HEALTH INSURANCE	30,255	15,402	11,519	19,037	13,555	13,276
523100	LIFE INSURANCE	203	91	323	110	501	616
523200	DENTAL INSURANCE	684	330	248	336	279	336
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***355,927***	***298,113***	***348,818***	***332,550***	***292,020***	***300,747***

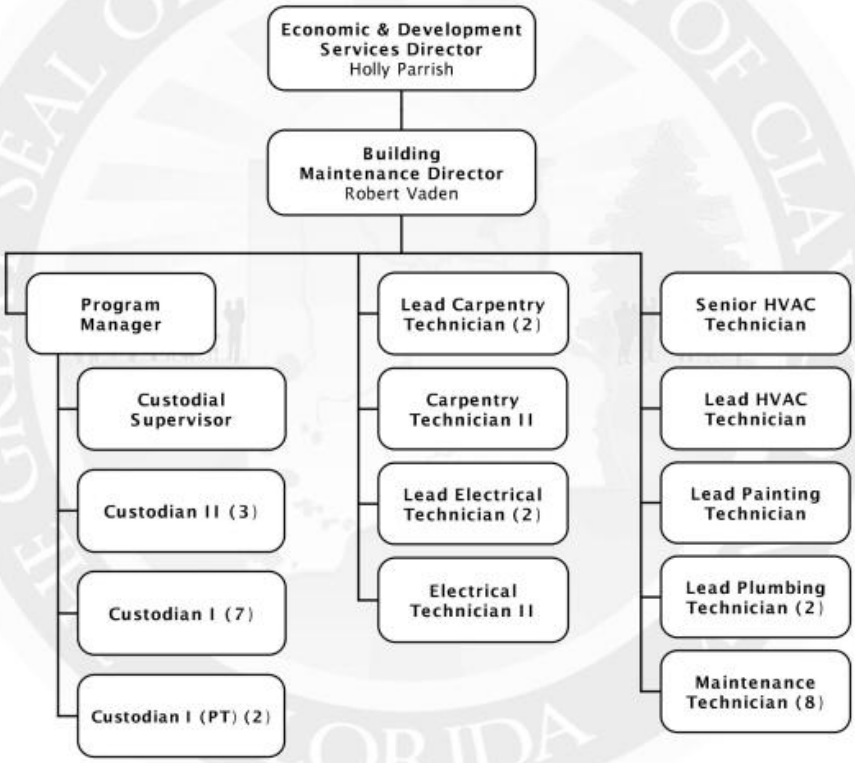
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	35,335	6,811	22,082	35,000	33,250	35,000
531200	LEGAL	6,200	0	0	4,000	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	3,500	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	78,998	25,148	1,546	15,000	14,250	15,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	943	428	2,302	2,000	1,900	2,000
541100	TELEPHONE/COMMUNICATIONS	933	734	692	1,500	1,000	1,000
541200	POSTAGE AND FREIGHT	55,735	58,289	-480	1,000	950	1,000
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	8,722	9,338	7,203	9,000	8,550	5,870
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	8,333	4,844	6,191	5,000	4,750	3,500
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	5,722	5,094	0	1,000	950	1,000
548000	PROMOTIONAL ACTIVITIES	0	246	0	500	475	500
549100	OTHER CURRENT CHARGES	0	14,956	0	1,000	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	2,360	995	753	1,000	950	500
551000	OFFICE SUPPLIES	2,132	1,411	1,682	6,000	2,000	1,750
552000	OPERATING SUPPLIES	2,301	3,298	3,461	2,000	6,000	6,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	81,085	7,116	2,783	4,200	3,990	4,200
554500	BAD DEBT EXPENSE	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***288,799***	***138,708***	***48,214***	***91,700***	***79,015***	***77,320***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***644,726***	***436,821***	***397,032***	***424,250***	***371,035***	***378,067***

Economic & Development Services Department
Building & Custodial Services Division



SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **ECONOMIC & DEVELOPMENT SERVICES**

PROGRAM/DIVISION: **BUILDING & CUSTODIAL SERVICES**

PROGRAM DESCRIPTION:

The Building & Custodial Services Division provides carpentry, electrical, HVAC, plumbing, painting, preventive maintenance, grounds maintenance and office support for the county facilities. In addition, the Division provides cleaning services for the Administration Building, Courthouse, Libraries and other county-owned facilities.

REVENUE:

The General Fund provides the revenue to fund Building & Custodial Services.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	1,497,299	1,486,647	1,581,879	1,339,397	1,407,943
Operating Expenses	1,259,384	1,198,115	1,457,029	1,456,729	1,404,183
Capital Outlay	2,958	2,277	3,000	3,000	3,000
Other	0	0	0	0	0
TOTAL	**2,759,640**	**2,687,039**	**3,041,908**	**2,799,126**	**2,815,126**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	40	35	35	35	33

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Relocated grounding under the 911 room at the Emergency Operations Center resulting in a savings to the county for a contractor change order.
- Replaced the siding on the Clay Hill Community Building (formally called the Clay Hill Clinic).
- Installed new concrete pad, ramp, and handrails to meet ADA guidelines at the Green Cove Springs Dental Clinic.
- Remodeled the 1st Floor at the Courthouse (oldest side) to accommodate the temporary offices of the Guardian Ad Litem and Public Defender.
- Designed and installed new handicap ramp and concrete pad for the Museum at Camp Chowenwaw.
- Installed new water lines and electric service to the buildings at Master's Pit.

PROGRAM GOAL:

To provide Clay County with an efficient and cost effective maintenance program that reduces operating expenses and increases the service life of county facilities and to provide support services during emergencies and/or natural disasters.

KEY OBJECTIVES:

- Continue to provide services in a timely manner to all BCC departments and elected officials.
- Maintain a consistent level of completed work orders.
- Provide a consistent level of maintenance hours that are performed by the division.
- Continue to provide cost effective maintenance and service to all county facilities.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-time Field Personnel	20	20	19
	Number of Full-time Office / Custodial Personnel	3 / 11	3 / 11	2 / 11
	Number of Part-time Custodial Personnel	2	2	2
	Total Operating Expenditures	2,687,039	2,799,126	2,815,126
OUTPUT	Number of Work Orders Issued	2,168	2,200	2,250
	Square Footage of Buildings Maintained	1,061,375	1,061,375	1,061,375
	Total Labor Hours for Field Personnel	13,070	15,000	16,000
EFFICIENCY	Number of Work Orders Completed	2,166	2,200	2,250
	Average Number of Work Orders per Field Personnel	108.3	110.0	118.4
	Operating Cost per Square Feet	2.53	2.66	2.65
EFFECTIVE	Percent Work Orders Completed	98	100	100

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*519*	*OTHER GENERAL GOVERNMENT*
DEPARTMENT:	*220*	*ECONOMIC & DEVELOPMENT SERVICES*
PROGRAM / DIVISION:	*1202*	*BUILDING & CUSTODIAL SERVICES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	1,132,298	1,053,707	1,045,793	1,125,898	978,958	1,014,702
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	10,295	10,255	8,556	12,424	9,681	12,400
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	82,891	75,250	74,792	88,083	70,324	78,252
522000	RETIREMENT CONTRIBUTIONS	112,030	109,015	97,372	96,714	47,889	58,727
523000	HEALTH INSURANCE	340,032	242,020	254,008	251,347	227,223	237,182
523100	LIFE INSURANCE	2,409	1,558	1,528	1,870	1,316	1,472
523200	DENTAL INSURANCE	7,708	5,493	4,597	5,544	4,006	5,208
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***1,687,662***	***1,497,299***	***1,486,647***	***1,581,879***	***1,339,397***	***1,407,943***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	64,370	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	18,066	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	160	0	137	300	0	300
541100	TELEPHONE/COMMUNICATIONS	11,267	11,526	10,778	10,620	10,620	10,720
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	874,955	840,819	740,806	983,743	983,743	974,943
544000	RENTALS AND LEASES	151,408	167,394	185,016	176,400	176,400	176,840
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	165,011	120,336	138,507	204,600	204,600	159,580
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	400	400	0	400	400	2,400
551000	OFFICE SUPPLIES	863	848	755	500	500	450
552000	OPERATING SUPPLIES	70,866	92,803	49,742	70,866	70,866	70,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	7,389	7,191	8,003	9,600	9,600	8,950
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***1,282,319***	***1,259,384***	***1,198,115***	***1,457,029***	***1,456,729***	***1,404,183***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	3,827	2,958	2,277	3,000	3,000	3,000
	TOTAL CAPITAL EXPENSES	***3,827***	***2,958***	***2,277***	***3,000***	***3,000***	***3,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***2,973,809***	***2,759,640***	***2,687,039***	***3,041,908***	***2,799,126***	***2,815,126***

SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **CLERK OF COURT**

PROGRAM/DIVISION: **CLERK OF COURT**

PROGRAM DESCRIPTION:

The Clerk of Court, and all deputized employees of its office, are public servants who conduct the clerical business of Clay County's court system. Their responsibilities include the collection and dissemination of all fines, fees and court costs as well as management of the court case files and records. They are also responsible for the recording and management of all of Clay County's official and archival records as well as making them accessible to the public in a timely/efficient manner. By utilizing modern technology these records have become immediately accessible to the public they serve.

REVENUE:

The Clay County Clerk of Court is a fee officer with almost all of his budget revenues produced through the collection of court fines, fees and costs. The Clay County Board of County Commissioners' General Fund provides for those expenditures within the court system designated as "County Responsibility" under the state statutes. All unspent revenues, produced through the collection of fines, fees and court costs, must be returned to the Florida Department of Revenue and the Clay County Commission at the end of each fiscal year.

PROGRAM GOAL:

The mission and goal of the Clerk of Court is to co-mingle today's technology with yesterday's standards by utilizing the tools of technology to serve its clients in a positive and effective manner while maintaining past standards of professionalism and ethics.

WEBSITE:

More information concerning the Clerk of the Court can be found at http://clerk.co.clay.fl.us/

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*519*	*OTHER GENERAL GOVERNMENT*
DEPARTMENT:	*130*	*CLERK OF COURTS*
PROGRAM / DIVISION:	*0701*	*CLERK OF COURT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVCS - C/O	40,504	40,504	40,505	40,505	40,505	39,930
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	657,418	526,810	574,162	577,108	567,159	585,061
523100	LIFE INSURANCE	4,750	3,488	3,527	3,550	3,370	3,312
523200	DENTAL INSURANCE	16,146	10,397	10,303	10,349	9,909	11,256
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***718,818***	***581,200***	***628,497***	***631,511***	***620,942***	***639,559***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	1,000	1,000	1,000
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES C/O	258,749	258,749	258,749	258,749	258,749	258,749
549901	FORT HEILEMAN GRANT	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***258,749***	***258,749***	***258,749***	***259,749***	***259,749***	***259,749***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITAL OUTLAY -C/O	31,500	31,500	31,500	31,500	31,500	31,500
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***31,500***	***31,500***	***31,500***	***31,500***	***31,500***	***31,500***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,009,067***	***871,449***	***918,746***	***922,761***	***912,192***	***930,808***

Finance Department
Risk Management/Safety Division

SERVICE AREA: **GENERAL GOVERNMENT**

DEPARTMENT: **FINANCE OFFICE**

PROGRAM/DIVISION: **RISK MANAGEMENT/SAFETY**

PROGRAM DESCRIPTION:

Risk Management/Safety Division is responsible for cost-effectively securing the financial stability of the county by working to minimize the impact of events that would compromise the county's assets. It involves identification, analysis, and planning so informed proactive decisions can be made. Otherwise uninsurable or unknowable incidents or events may occur, including natural or person-made catastrophes, and legislation or court actions requiring a training or educational approach. The division supervises health, dental, and supplemental benefits.

REVENUE:

The General Fund provides the revenue to fund Risk Management/Safety.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	2,192,172	1,670,609	1,933,981	1,784,689	1,811,338
Operating Expenses	671,621	642,362	666,250	663,955	731,500
Capital Outlay	150	492	0	0	500
Other	0	0	0	0	0
TOTAL	**2,863,943**	**2,313,463**	**2,600,231**	**2,448,644**	**2,543,338**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	4	3	3	3	3

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Reviewed and updated list of county-owned property to assure proper insurance coverage.
- Introduced or replaced accident reporting kits in all county vehicles.
- Updated and distributed, to all county affected personnel, revised forms and instructions for filing workers compensation claims.
- Continued to build employee satisfaction with the county's health plan, including updating the wellness program to aid in controlling costs.
- Continued working with third party administrator to effectively manage workers compensation claims in order to control costs.
- Reduced Property and Casualty premiums through application of higher deductibles.

PROGRAM GOAL:

To minimize the financial exposure to loss of the citizens of Clay County for government activities, assist management toward well informed decision making, provide high quality benefits to assist in acquiring and retaining competent, professional employees.

KEY OBJECTIVES:

- Competitively and innovatively select and administer cost effective methods of dealing with risk exposure.
- Minimize or reduce losses, both frequency and severity, via communication/coordination with other departments.
- Encourage training opportunities to achieve higher levels of competency and professionalism.
- Reduce number of at fault vehicle accidents and lost time injuries.
- Enhance job safety through inspections, Joint Occupational Safety & Health Committee (JOSH), workers compensation training and consulting with affected personnel.
- Use outside safety/risk management professionals, at no cost, to assists in various risk assessment.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-time Personnel	3	3	3
	Total Workers' Compensation (WC) Payments	686,776	724,419	950,000
	Total Property/Casualty (P/C) Insurance Payments [1]	553,338 [1]	600,000 [1]	640,000 [1]
OUTPUT	Average Number Employees/Retirees Serviced	1,250/305	1,224/359	1,225/365
	Number WC Claims	168	154	160
	Number P/C Claims	128	120	125
EFFICIENCY	Employee/Retiree Serviced per Employee	518	528	530
	Average Payment/Expense per WC Claim	4,087	4,704	5,938
	Average Payment/Expense per P/C Claim	4,323	5,000	5,120
EFFECTIVE	P/C Claims Payments as Percentage of Claims	45	45	40
	Percent WC Claims per Employee	13	10	13
	Percent Change in P/C Claims Payments	10	16	7

[1] Figures include County paid deductibles

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*519*	*OTHER GENERAL GOVERNMENT*
DEPARTMENT:	*090*	*FINANCE*
PROGRAM / DIVISION:	*0105*	*RISK MANAGER*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	124,007	123,507	108,609	112,737	108,486	109,528
514000	OVERTIME	1,062	1,871	331	1,552	657	1,548
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	9,230	9,146	7,992	8,743	8,344	8,360
522000	RETIREMENT CONTRIBUTIONS	12,270	12,664	9,694	9,517	2,589	2,984
523000	HEALTH INSURANCE	24,064	27,104	21,663	25,762	24,175	13,276
523100	LIFE INSURANCE	196	137	70	165	133	138
523200	DENTAL INSURANCE	387	477	306	504	305	504
523300	RETIREE'S INSURANCE	1,651,115	966,470	778,981	700,000	675,000	660,000
524000	WORKERS COMPENSATION	658,303	927,257	686,776	1,000,000	950,000	960,000
525000	UNEMPLOYMENT COMPENSATION	44,183	60,634	56,186	75,000	15,000	55,000
	TOTAL PERSONAL SERVICES	***2,524,817***	***2,129,267***	***1,670,609***	***1,933,981***	***1,784,689***	***1,811,338***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	10,000	10,632	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	915	0	855	500
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	7,897	648	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	10,741	12,500	12,500	12,500
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	91	19	35	250	100	250
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	817	1,039	911	1,000	500	750
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	4,317	2,852	2,425	0	0	0
545000	INSURANCE	1,311,192	609,518	553,339	600,000	600,000	650,000
546100	REPAIRS AND MAINTENANCE	694	1,113	460	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549103	OCC - INSURANCE DEDUCTIBLE	32,764	30,464	57,342	50,000	50,000	65,000
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	553	109	175	500	0	500
549600	ASSESSMENT BILLING	0	0	0	0	0	0
551000	OFFICE SUPPLIES	902	1,011	558	1,500	0	1,500
552000	OPERATING SUPPLIES	118	78	349	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	231	0	3,960	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	190	190	519	500	0	500
	TOTAL OPERATING EXPENSES	***1,359,764***	***657,040***	***642,362***	***666,250***	***663,955***	***731,500***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	150	0	0	0	0
564200	M & E - NON-CAPITALIZED	1,407	0	492	0	0	500
	TOTAL CAPITAL EXPENSES	***1,407***	***150***	***492***	***0***	***0***	***500***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***3,885,988***	***2,786,457***	***2,313,463***	***2,600,231***	***2,448,644***	***2,543,338***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*519*	*OTHER GENERAL GOVERNMENT*
DEPARTMENT:	*040*	*ENFORCEMENT SERVICES*
PROGRAM / DIVISION:	*0104*	*SAFETY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	74,391	56,192	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	5,684	3,888	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	7,328	1,324	0	0	0	0
523000	HEALTH INSURANCE	5,363	1,473	0	0	0	0
523100	LIFE INSURANCE	66	2	0	0	0	0
523200	DENTAL INSURANCE	215	26	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***93,046***	***62,905***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	21,644	6,051	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	346	48	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	4,158	3,465	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	2,247	4,140	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	41	0	0	0	0	0
552000	OPERATING SUPPLIES	1,472	499	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	1,226	378	0	0	0	0
	TOTAL OPERATING EXPENSES	***31,134***	***14,581***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	383	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***383***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***124,563***	***77,486***	***0***	***0***	***0***	***0***

SERVICE AREA: **COURT RELATED**

DESCRIPTION OF SERVICES: Services related to court administration and operations, excluding those administrative services provided by the Clerk of Court, including Circuit Court, Drug Court, Public Defender, State Attorney, Law Library and similar services.

MISSION: The duties and responsibilities of the Clerk of the Circuit Court are driven by Florida Statute and local ordinances. Its goal is to carry out these responsibilities and duties as efficiently and economically as possible in the best interest of the people of Clay County.

ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Court Related section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Circuit Court	3001	Family Mediation
Circuit Court	0825	Guardian Ad Litem
Circuit Court	1064	Teen Court - Circuit - Juvenile
Clerk of Court	1066	Clerk of Court - Technology
Clerk of Court	1067	Drug Court
Court Related - General Administration	0801	Circuit Court
Court Related - General Administration	0901	County Court
Court Related - General Administration	0711	Courthouse - Public Facilities
Court Related - General Administration	0710	Filing Fee Costs
Court Related - General Administration	1069	Public Defender
Court Related - General Administration	1068	State Attorney
Court Related - General Administration	1070	State Attorney - JAX IT
Court Related – General Operations	1000	Court Facilities
Court Related – General Operations	1001	Law Library

Court Related Expenditures

COUNTY EXPENDITURES BY SERVICE AREA
COURT RELATED

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
CIRCUIT COURT						
3001 Family Mediation	24,890	36,449	15,194	40,000	25,000	36,000
0825 Guardian Ad Litem	0	0	128	500	0	0
1073 Juvenile Program	0	0	0	0	0	0
0831 Other Juvenile Costs - Detention	0	0	0	0	0	0
1064 Teen Court - Circuit Juvenile	91,908	58,713	75,950	75,950	51,064	47,500
Total: Circuit Court	*116,798*	*95,162*	*91,272*	*116,450*	*76,064*	*83,500*
CLERK OF COURT						
1066 Clerk of Court	400,000	323,500	252,340	260,000	260,000	285,531
1067 Drug Court	125,483	157,312	195,603	438,017	416,116	438,017
Total: Clerk of Court	*525,483*	*480,812*	*447,943*	*698,017*	*676,116*	*723,548*
COURT RELATED - GENERAL ADMINISTRATION						
0711 Courthouse - Public Facility	0	0	0	3,000	0	0
0801 Circuit Court	185	3,497	70	4,000	3,800	4,000
0901 County Court	1,510	1,075	530	3,700	3,515	3,700
0710 Filing Fee Costs	4,449	2,958	2,380	10,000	8,510	10,000
1069 Public Defender	436	0	0	500	0	0
1068 State Attorney	1,194	1,691	2,440	2,500	2,000	3,450
1070 State Attorney - Jax IT	35,784	39,771	0	38,000	38,000	38,000
Total: Court Related-General Administration	*43,558*	*48,991*	*5,420*	*61,700*	*55,825*	*59,150*
COURT RELATED - GENERAL OPERATIONS						
1000 Court Facilities	61,908	9,125	58,507	60,000	57,000	60,000
1065 Court Improvement - Judges	0	0	0	0	0	0
1001 Law Library	6,499	6,824	7,165	7,525	5,287	4,800
Total: Court Related-General Operations	*68,407*	*15,949*	*65,672*	*67,525*	*62,287*	*64,800*
TOTAL - COURT RELATED	**754,247**	**640,914**	**610,308**	**943,692**	**870,292**	**930,998**
Court Related - BCC	72,856	18,906	68,052	80,525	70,797	74,800
Court Related - Constitutional Officers	400,000	323,500	252,340	260,000	260,000	285,531
Court Related - Gov & Independent Agencies	281,391	298,508	289,915	603,167	539,495	570,667
Court Related - Non-Operational - Debt Service	0	0	0	0	0	0
Court Related - Capital Funds	140,790	8,750	17,500	473,750	435,000	0
GRAND TOTAL - Court Related	**895,037**	**649,664**	**627,808**	**1,417,442**	**1,305,292**	**930,998**

FUND:	*122*	*COURT MEDIATION FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*650*	*CIRCUIT COURT*
DEPARTMENT:	*150*	*CIRCUIT COURT*
PROGRAM / DIVISION:	*3001*	*FAMILY MEDIATION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	14,457	34,878	14,633	40,000	25,000	30,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	510	510	561	0	0	1,000
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***14,967***	***35,388***	***15,194***	***40,000***	***25,000***	***31,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	3,782	0	0	0	0	3,000
564200	M & E - NON-CAPITALIZED	6,141	1,061	0	0	0	2,000
	TOTAL CAPITAL EXPENSES	***9,923***	***1,061***	***0***	***0***	***0***	***5,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***24,890***	***36,449***	***15,194***	***40,000***	***25,000***	***36,000***

Court Related Expenditures

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*670*	*CIRCUIT COURT - JUVENILE*
DEPARTMENT:	*150*	*CIRCUIT COURT*
PROGRAM / DIVISION:	*0825*	*GUARDIAN AD LITEM*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	500	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***500***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***0***	***0***	***500***	***0***	***0***

FUND:	*125*	*TEEN COURT FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*670*	*CIRCUIT COURT - JUVENILE*
DEPARTMENT:	*150*	*CIRCUIT COURT*
PROGRAM / DIVISION:	*1064*	*TEEN COURT - CIRCUIT- JUVENILE*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	68,430	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVCS - C/O	0	50,713	70,950	70,950	46,064	45,403
521000	FICA TAXES	5,235	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	6,843	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***80,508***	***50,713***	***70,950***	***70,950***	***46,064***	***45,403***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	11,400	8,000	5,000	5,000	5,000	2,097
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***11,400***	***8,000***	***5,000***	***5,000***	***5,000***	***2,097***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***91,908***	***58,713***	***75,950***	***75,950***	***51,064***	***47,500***

Court Related Expenditures

FUND:	*135*	*$2 RECORDING FEE FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*604*	*CLERK OF COURT*
DEPARTMENT:	*130*	*CLERK OF COURT*
PROGRAM / DIVISION:	*1066*	*CLERK OF COURT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	77,240	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVCS - C/O	0	90,873	67,340	67,340	67,340	65,871
521000	FICA TAXES	5,909	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	7,724	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***90,873***	***90,873***	***67,340***	***67,340***	***67,340***	***65,871***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	244,127	167,627	120,000	127,660	127,660	127,660
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***244,127***	***167,627***	***120,000***	***127,660***	***127,660***	***127,660***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITAL OUTLAY - C/O	65,000	65,000	65,000	65,000	65,000	92,000
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***65,000***	***65,000***	***65,000***	***65,000***	***65,000***	***92,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***400,000***	***323,500***	***252,340***	***260,000***	***260,000***	***285,531***

FUND:	*134*	*STATE COURT / LOCAL REQUIREMENTS FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*604*	*CLERK OF COURT*
DEPARTMENT:	*130*	*CLERK OF COURT*
PROGRAM / DIVISION:	*1067*	*DRUG COURT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	122,346	145,844	193,564	411,253	390,690	411,253
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	1,811	7,643	1,390	22,524	21,398	22,524
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	700	3,150	650	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	626	676	0	4,240	4,028	4,240
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***125,483***	***157,312***	***195,603***	***438,017***	***416,116***	***438,017***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***125,483***	***157,312***	***195,603***	***438,017***	***416,116***	***438,017***

Court Related Expenditures

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*600*	*GENERAL ADMINISTRATION*
DEPARTMENT:	*150*	*CIRCUIT COURT*
PROGRAM / DIVISION:	*0801*	*CIRCUIT COURT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	268	70	500	475	500
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***268***	***70***	***500***	***475***	***500***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	2,000	1,900	2,000
564200	M & E - NON-CAPITALIZED	185	3,229	0	1,500	1,425	1,500
	TOTAL CAPITAL EXPENSES	***185***	***3,229***	***0***	***3,500***	***3,325***	***3,500***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***185***	***3,497***	***70***	***4,000***	***3,800***	***4,000***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*600*	*GENERAL ADMINISTRATION*
DEPARTMENT:	*155*	*CIVIL COURT*
PROGRAM / DIVISION:	*0901*	*COUNTY COURT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	300	285	300
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	200	190	200
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	530	530	530	1,500	1,425	1,500
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***530***	***530***	***530***	***2,000***	***1,900***	***2,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	1,000	950	1,000
564200	M & E - NON-CAPITALIZED	980	545	0	700	665	700
	TOTAL CAPITAL EXPENSES	***980***	***545***	***0***	***1,700***	***1,615***	***1,700***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,510***	***1,075***	***530***	***3,700***	***3,515***	***3,700***

Court Related Expenditures

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*600*	*GENERAL ADMINISTRATION*
DEPARTMENT:	*140*	*JUDICIAL SUPPORT*
PROGRAM / DIVISION:	*0711*	*COURTHOUSE - PUBLIC FACILITY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	1,500	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	1,500	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***3,000***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***0***	***0***	***3,000***	***0***	***0***

Court Related Expenditures

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*600*	*GENERAL ADMINISTRATION*
DEPARTMENT:	*140*	*JUDICIAL SUPPORT*
PROGRAM / DIVISION:	*0710*	*FILING FEE COSTS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	4,449	2,958	2,380	10,000	8,510	10,000
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***4,449***	***2,958***	***2,380***	***10,000***	***8,510***	***10,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***4,449***	***2,958***	***2,380***	***10,000***	***8,510***	***10,000***

Court Related Expenditures

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*600*	*GENERAL ADMINISTRATION*
DEPARTMENT:	*180*	*PUBLIC DEFENDER*
PROGRAM / DIVISION:	*1069*	*PUBLIC DEFENDER*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	436	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***436***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	500	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***500***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***436***	***0***	***0***	***500***	***0***	***0***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*600*	*GENERAL ADMINISTRATION*
DEPARTMENT:	*170*	*STATE ATTORNEY*
PROGRAM / DIVISION:	*1068*	*STATE ATTORNEY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	650	1,400	2,150	1,500	1,500	3,000
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	544	291	290	500	500	450
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***1,194***	***1,691***	***2,440***	***2,000***	***2,000***	***3,450***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	500	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***500***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,194***	***1,691***	***2,440***	***2,500***	***2,000***	***3,450***

Court Related Expenditures

FUND:	*135*	*$2 RECORDING FEE FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*600*	*GENERAL ADMINISTRATION*
DEPARTMENT:	*170*	*STATE ATTORNEY*
PROGRAM / DIVISION:	*1070*	*STATE ATTORNEY - JAX IT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	35,784	39,771	0	38,000	38,000	38,000
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***35,784***	***39,771***	***0***	***38,000***	***38,000***	***38,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***35,784***	***39,771***	***0***	***38,000***	***38,000***	***38,000***

Court Related Expenditures

FUND:	*106*	*COURT FACILITY FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*710*	*GENERAL OPERATIONS*
DEPARTMENT:	*160*	*COURTHOUSE FACILITIES*
PROGRAM / DIVISION:	*1000*	*COURT FACILITIES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	61,908	9,125	58,507	60,000	57,000	60,000
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***61,908***	***9,125***	***58,507***	***60,000***	***57,000***	***60,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***61,908***	***9,125***	***58,507***	***60,000***	***57,000***	***60,000***

Court Related Expenditures

FUND:	*108*	*LAW LIBRARY FUND*
FUNCTION / SERVICE AREA:	*516*	*COURT RELATED EXPENDITURES*
ACTIVITY:	*710*	*GENERAL OPERATIONS*
DEPARTMENT:	*160*	*COURTHOUSE FACILITIES*
PROGRAM / DIVISION:	*1001*	*LAW LIBRARY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	6,499	6,824	7,165	7,525	5,287	4,800
	TOTAL CAPITAL EXPENSES	***6,499***	***6,824***	***7,165***	***7,525***	***5,287***	***4,800***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***6,499***	***6,824***	***7,165***	***7,525***	***5,287***	***4,800***

SERVICE AREA: **PUBLIC SAFETY**

DESCRIPTION OF SERVICES: A major category of services that provide for the safety and security of persons and property within the community. These services include Law Enforcement, Fire and Rescue Operations, Emergency Management, Building, and Code Enforcement.

MISSION: All people who visit, work or live in Clay County deserve their safety preserved at all times. It is a foremost objective of the county to make citizen and visitor safety a priority, especially in light of our county's continued population growth.

ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Public Safety section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Ambulance & Rescue Services	2101	Emergency Medical Services (EMS)
Detention & Correction	0833	Juvenile Detention
Detention & Correction	1204	Sheriff - Buildings (Jail/Law Enforcement)
Emergency & Disaster Relief	2103	Public Safety - Administration & Communications
Emergency & Disaster Relief	2116	Disaster Recovery
Emergency & Disaster Relief	2102	Emergency Management
Fire Control	1703	Fire Control MSTU
Fire Control	1709	Fire Inspections
Fire Control	1710	Physical Fitness Incentive Program
Law Enforcement	4105	Sheriff - Contraband Forfeiture
Law Enforcement	4106	Sheriff - Detention
Law Enforcement	4104	Sheriff - Drug Law Enforcement
Law Enforcement	4103	Sheriff - Education & Training
Law Enforcement	4107	Sheriff - Judicial
Law Enforcement	4101	Sheriff - Patrol Services (50%)
Law Enforcement	4109	Sheriff - Patrol Services MSTU (50%)
Medical Examiner	2001	Medical Examiner
Other Public Safety	2108	911-Wireless
Other Public Safety	2225	Public Safety
Other Public Safety	2223	Public Safety - Communications/Other
Other Public Safety	2224	Public Safety - Crime Prevention Program
Other Public Safety	1129	Student Drivers Education
Protective Inspections	1803	Building & Permits
Protective Inspections	1806	Code Enforcement

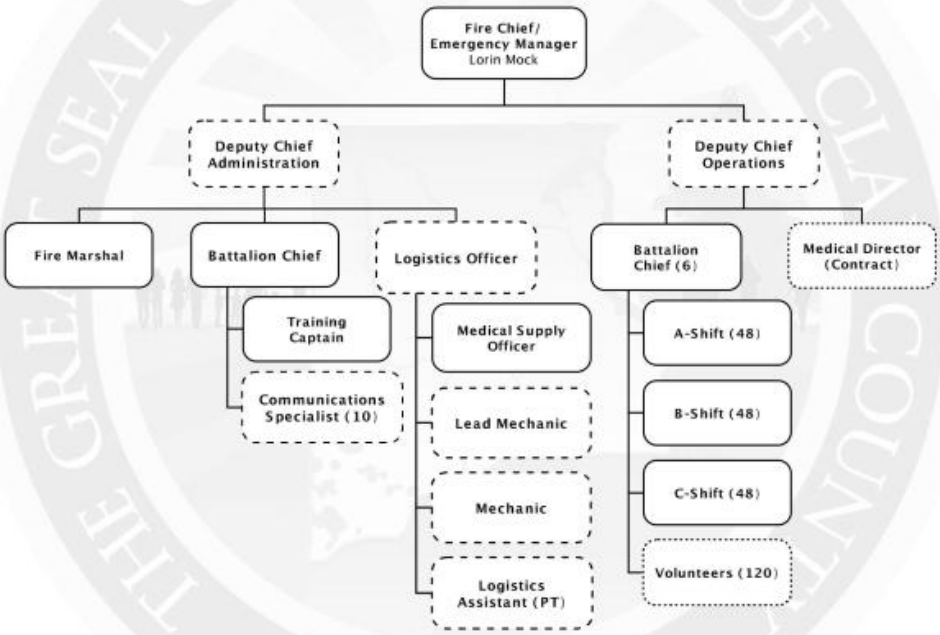
COUNTY EXPENDITURES BY SERVICE AREA
PUBLIC SAFETY

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
AMBULANCE & RESCUE SERVICES						
2101 Emergency Medical Services	9,833,577	9,712,520	9,556,672	11,270,439	11,139,689	10,794,124
2225 Public Safety - Equipment	0	0	0	0	0	0
Total: Ambulance & Rescue Services	*9,833,577*	*9,712,520*	*9,556,672*	*11,270,439*	*11,139,689*	*10,794,124*
DETENTION & CORRECTION						
0833 Juvenile Detention	677,248	1,016,606	890,090	933,000	813,000	1,416,830
1204 Sheriff's Office-Buildings-Jail/Law Enf.	989,943	1,039,481	893,405	1,307,261	1,241,898	1,226,268
Total: Detention & Correction	*1,667,191*	*2,056,087*	*1,783,495*	*2,240,261*	*2,054,898*	*2,643,098*
EMERGENCY & DISASTER RELIEF						
2103 Administration & Communication	1,237,914	1,416,923	1,404,239	1,582,339	1,390,180	1,671,972
2105 CERT Grant	0	0	0	0	0	0
2102 Emergency Management	602,115	494,296	248,784	247,282	234,883	302,403
2111 EMPA Base Grant	0	0	0	0	0	0
2114 EMPA - Federal Portion	0	0	0	0	0	0
2116 Disaster Recovery	0	3,880	0	0	500,000	0
2118 Hazmat Tow Vehicle/Mtnce Grant	0	0	0	0	0	0
1810 Shelter Retrofit Project	0	0	0	0	0	0
Total: Emergency & Disaster Relief	*1,840,029*	*1,915,100*	*1,653,023*	*1,829,620*	*2,125,064*	*1,974,375*
FIRE CONTROL						
1702 Fire Control	0	0	0	0	0	0
1703 Fire Control MSTU	3,528,820	3,271,327	3,267,314	3,815,036	3,729,185	3,629,043
1706 Fire / Rescue Equipment Grant	0	0	0	0	0	0
1709 Fire Inspection Fees	165,114	134,564	93,566	98,434	93,355	97,865
1710 Physical Fitness Incentive Program	0	4,800	0	0	0	0
Total: Fire Control	*3,693,934*	*3,410,691*	*3,360,880*	*3,913,469*	*3,822,540*	*3,726,907*
LAW ENFORCEMENT						
4105 Contraband Forfeiture	90,000	140,000	145,000	90,000	90,000	150,000
4104 Drug Law Enforcement	36,977	65,037	56,460	65,000	65,000	65,000
4103 Sheriff Ed & Training	50,000	50,000	50,000	50,000	50,000	50,000
4106 Sheriff's Office - Detention	10,098,307	10,283,244	11,695,430	10,829,161	10,694,028	10,925,838
4107 Sheriff's Office - Judicial	1,279,620	1,184,620	1,318,562	1,114,085	1,093,020	1,175,935
4101 Sheriff's Office - Patrol (50%)	18,114,541	16,819,280	16,476,973	14,594,258	15,644,282	15,542,362
4109 Sheriff's Office - Patrol (50%) - MSTU	18,138,759	17,642,162	16,296,276	14,591,900	15,332,838	15,542,362
Total: Law Enforcement	*47,808,205*	*46,184,343*	*46,038,701*	*41,334,404*	*42,969,169*	*43,451,497*
MEDICAL EXAMINER						
2001 Medical Examiner	282,440	305,396	301,420	340,000	323,000	340,000
Total: Medical Examiner	*282,440*	*305,396*	*301,420*	*340,000*	*323,000*	*340,000*

COUNTY EXPENDITURES BY SERVICE AREA
PUBLIC SAFETY

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
OTHER PUBLIC SAFETY						
2119 05/06 Homeland Security Grant	0	0	0	0	0	0
2108 911 - Wireless	564,488	1,205,663	527,782	860,412	844,065	900,254
2109 E-911 System	0	0	0	0	0	0
2223 Public Safety - C / O	67,234	158,825	250,324	390,400	220,400	305,000
2224 PS-Crime Prevention Program	200,000	200,000	100,000	100,000	100,000	100,000
1129 Student Drivers Education	16,124	132,025	16,770	55,000	55,000	51,376
Total: Other Public Safety	*847,846*	*1,696,513*	*894,876*	*1,405,812*	*1,219,465*	*1,356,630*
PROTECTIVE INSPECTIONS						
1803 Building & Permits	1,552,458	1,338,237	1,354,378	1,482,401	1,370,648	1,911,483
1806 Code Enforcement	645,747	311,195	70,736	83,218	82,065	96,670
Total: Protective Inspections	*2,198,205*	*1,649,432*	*1,425,115*	*1,565,619*	*1,452,713*	*2,008,152*
TOTAL - PUBLIC SAFETY	**68,171,427**	**66,930,081**	**65,014,182**	**63,899,624**	**65,106,538**	**66,294,784**
Public Safety - BCC	19,090,840	19,400,861	17,780,655	20,917,960	20,572,471	21,277,019
Public Safety - Constitutional Officers	48,798,148	47,223,824	46,932,106	42,641,664	44,211,067	44,677,765
Public Safety - Gov & Independent Agencies	282,440	305,396	301,420	340,000	323,000	340,000
Public Safety - Non-Operational - Debt Service	0	0	0	0	0	0
Public Safety - Capital Funds	2,095,858	4,693,608	1,166,849	847,245	421,176	158,000
GRAND TOTAL - Public Safety	**70,267,285**	**71,623,689**	**66,181,031**	**64,746,870**	**65,527,714**	**66,452,784**

Public Safety Department
Emergency Medical Services (EMS) & Fire Control Divisions (Combined)



SERVICE AREA: **PUBLIC SAFETY**

DEPARTMENT: **PUBLIC SAFETY**

PROGRAM/DIVISION: **EMERGENCY MEDICAL SERVICES (EMS)**

PROGRAM DESCRIPTION:

The Clay County Emergency Medical Services (EMS) Division delivers emergency medical care through all members of the department and incorporates but is not limited to nine career-staffed engines that are dual-staffed by a rescue unit, nine career-staffed rescue units (one staffed by the Town of Orange Park and one dual-staffed by an engine), two battalions, two tenders and a host of auxiliary volunteer units. All engines and rescue units are capable of Advanced Life Support (ALS).

REVENUE:

Ad Valorem General Fund revenue through county-wide assessment provides the revenue to fund Emergency Medical Services.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	8,601,848	8,454,062	8,433,937	8,359,236	8,543,916
Operating Expenses	1,028,224	1,043,898	1,443,752	1,387,703	1,430,524
Capital Outlay	82,447	58,712	1,392,750	1,392,750	819,684
Other	0	0	0	0	0
TOTAL	**9,712,519**	**9,556,672**	**11,270,439**	**11,139,689**	**10,794,124**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	126.4	117	114.75	114.75	114.75

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Assisted with the implementation and cooperative operation of a new EMS billing company with a goal to establish a seamless, efficient and high return in patient billing.
- Managed the State Emergency Medical Services (EMS) Grant and applied for an Assistance to Firefighters Grant (AFG) that is aimed at the enhancement of the emergency medical services of Clay County Fire Rescue.
- Completed Mutual Aid agreements for all surrounding counties, excluding Putnam County and including Naval Air Station, Jacksonville.
- Participated in the establishment of a regional STEMI Program while enhancing our local program.
- Maintained emergency medical certification management for all employees during the certification cycle.
- Continued the development of a communications plan that will enhance resource usage and safety during operational events.

PROGRAM GOAL:

To protect the lives and property of our citizens and visitors from the adverse effects of fire, medical, environmental, and other emergencies, both natural and manmade, while providing a safe and healthy work place. While completing this goal, the agency will maintain an efficient, cost conscious and customer service driven ethic.

KEY OBJECTIVES:

- Enhance the relationship with Geographical Information System (GIS) to allow for the strengthening of mapping, CAD and communications abilities that will allow for at least one paramedic to arrive to a sick or injured person in 8 minutes or less at least 90% of the time.
- Develop enhanced reporting capabilities that will allow for increased quality assurance and tracking aimed at improving EMS data collection and participation through advocacy, outreach, and improved accessibility to EMS incident-level data.
- Continue to maintain the Emergency Medical Committee that will allow for the efficient establishment of policy, procurement and training of EMS related issues.
- Execute the acquired Assistance to Firefighters Grant (AFG) that will allow for the strengthening of response capability by the utilization of mobile data terminals through the system and provide a reliable backup for existing systems.
- Recertify all paramedic's and EMT's credentials through the certification cycle.
- Improve customer satisfaction through injury prevention, public education and knowledge of the EMS system by annually providing community education contact to at least 5% of the population served by the Department.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Percent General Medical Intervention Proficiency of at Least 95% [1]	99.7 [1]	99.7 [1]	99.8 [1]
	Number Personnel to Deliver Fire, Rescue and Special Services [2]	153[2]	153 [2]	153 [2]
	Number Personnel to Manage All Aspects of Fire, Prevention and Administration [2]	10 [2]	10 [2]	10 [2]
OUTPUT	Answered and Dispatched Fire/Rescue Requests for Service	17,783	18,904	20,095
EFFICIENCY	Percent Arrival of First Due Unit Within 7 Minutes 70% of the Time	60	60	70
EFFECTIVE	Advanced Life Support (ALS) Unit/Paramedic Arrival within 8 Minutes (90%-Fractile) [3]	NA [3]	66	90
	Percent Community Education Contact to at Least 5% of the Population Served by the Department [3]	NA [3]	NA [3]	100
	Arrival ALS Unit With at Least One Paramedic In Under 8 Minutes at Least 90% of the Time [3]	NA [3]	66	90

[1] Data conglomerated from an estimated 27,000 medical interventions.
[2] FTE's are based on total Fire Control and Emergency Medical Services (EMS) personnel. Duties assigned to personnel often result in split functions, causing an overlap of Full-Time Equivalent statistics.
[3] Data was not collected for evaluation for the pertaining fiscal year.

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*526*	*AMBULANCE & RESCUE SERVICES*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*2101*	*EMERGENCY MEDICAL SERVICES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	5,391,115	5,365,063	5,221,018	5,343,197	5,290,764	5,423,882
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	446,820	489,235	618,099	569,830	805,633	750,000
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	434,085	433,040	426,377	446,527	445,909	453,268
522000	RETIREMENT CONTRIBUTIONS	1,202,867	1,231,587	1,163,492	1,044,457	838,066	897,792
523000	HEALTH INSURANCE	1,185,127	1,059,353	1,004,032	1,004,590	959,446	995,300
523100	LIFE INSURANCE	7,758	5,259	5,156	6,311	4,881	5,278
523200	DENTAL INSURANCE	25,199	18,312	15,889	19,026	14,537	18,396
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***8,692,972***	***8,601,848***	***8,454,062***	***8,433,937***	***8,359,236***	***8,543,916***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	25,272	29,590	28,698	32,000	40,850	40,850
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	59,620	35,231	29,998	86,339	86,339	86,399
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	37,435	7,012	9,172	45,000	45,000	45,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	204	1,086	2,024	3,000	1,500	3,000
541100	TELEPHONE/COMMUNICATIONS	97,940	94,984	76,487	104,550	61,200	66,120
541200	POSTAGE AND FREIGHT	369	26	0	800	800	800
543000	UTILITY SERVICES	86,424	92,678	98,474	105,000	80,000	105,000
544000	RENTALS AND LEASES	300	300	300	0	300	300
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	16,389	87,124	134,021	201,000	192,150	175,725
546200	R & M - VEHICLES	77,124	191,510	196,160	325,563	325,563	325,563
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	4,992	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	26,631	9,621	13,603	25,000	38,801	54,879
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	230,947	312,567	302,416	342,500	342,200	350,700
552032	FUELS & LUBRICANTS	55,292	83,847	95,275	95,000	95,000	95,000
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	52,963	53,743	54,861	70,000	70,000	73,875
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	132,982	22,316	66	5,000	5,000	4,313
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	822	1,595	2,343	3,000	3,000	3,000
	TOTAL OPERATING EXPENSES	***900,714***	***1,028,224***	***1,043,898***	***1,443,752***	***1,387,703***	***1,430,524***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	5,486	12,293	0	375,000	375,000	75,000
563000	IMPRV OTHR THAN BLDGS	18,061	0	0	0	0	0
564100	M & E - CAPITALIZED	135,944	49,097	13,139	993,750	993,750	706,384
564200	M & E - NON-CAPITALIZED	80,400	21,056	45,573	24,000	24,000	38,300
	TOTAL CAPITAL EXPENSES	***239,891***	***82,447***	***58,712***	***1,392,750***	***1,392,750***	***819,684***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***9,833,577***	***9,712,519***	***9,556,672***	***11,270,439***	***11,139,689***	***10,794,124***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*523*	*DETENTION & CORRECTION*
DEPARTMENT:	*150*	*CIRCUIT COURT*
PROGRAM / DIVISION:	*0833*	*JUVENILE DETENTION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	677,248	1,016,606	890,090	933,000	813,000	1,416,830
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***677,248***	***1,016,606***	***890,090***	***933,000***	***813,000***	***1,416,830***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***677,248***	***1,016,606***	***890,090***	***933,000***	***813,000***	***1,416,830***

FUND:	*102*	*FINE & FORFEITURE FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*523*	*DETENTION & CORRECTION*
DEPARTMENT:	*240*	*SHERIFF'S OFFICE*
PROGRAM / DIVISION:	*1204*	*BUILDINGS - JAIL / LAW ENFORCEMENT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

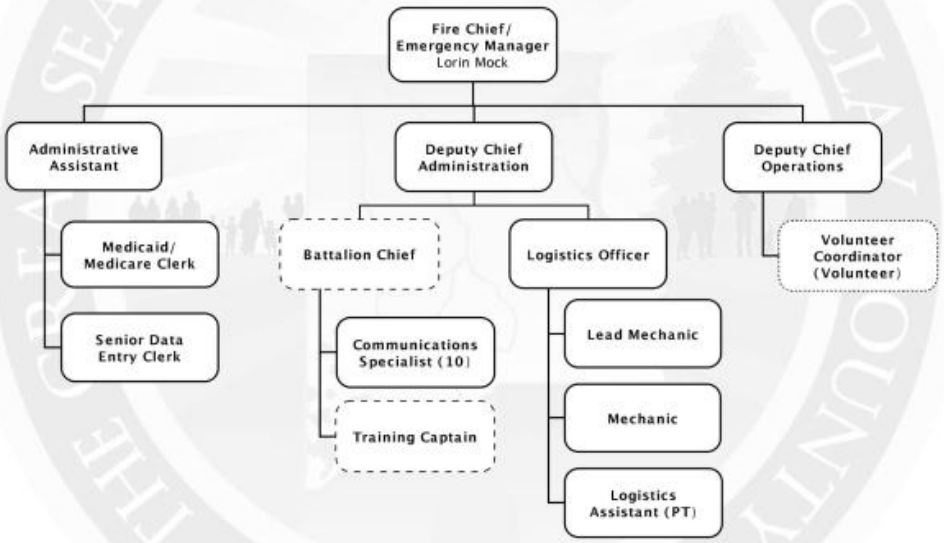
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	719,484	674,274	645,100	742,810	705,670	742,810
544000	RENTALS AND LEASES	0	0	4,900	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	245,831	331,708	209,064	526,451	500,128	342,558
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	508	416	592	1,000	950	1,000
552000	OPERATING SUPPLIES	22,744	15,941	20,825	32,000	30,400	32,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***988,567***	***1,022,339***	***880,481***	***1,302,261***	***1,237,148***	***1,118,368***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	77,000
563000	IMPRV OTHR THAN BLDGS	0	8,175	10,340	0	0	25,900
564100	M & E - CAPITALIZED	0	6,675	2,585	0	0	0
564200	M & E - NON-CAPITALIZED	1,376	2,292	0	5,000	4,750	5,000
	TOTAL CAPITAL EXPENSES	***1,376***	***17,143***	***12,925***	***5,000***	***4,750***	***107,900***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***989,943***	***1,039,481***	***893,405***	***1,307,261***	***1,241,898***	***1,226,268***

Public Safety Department
Administration & Communications Division



SERVICE AREA: **PUBLIC SAFETY**

DEPARTMENT: **PUBLIC SAFETY**

PROGRAM/DIVISION: **ADMINISTRATION & COMMUNICATIONS**

PROGRAM DESCRIPTION:

The Clay County Public Safety Administration & Communications Division provides 911 capabilities county-wide to all citizens and provides 800 MHz radio communications to all police, fire and rescue responders of Clay County, including all municipalities. The division manages the operation of Fire Loss Management, Fire Rescue Operations, Logistics, Training, EMS Billing, and Volunteer Services for efficient services provided to the residents and visitors of Clay County.

REVENUE:

The General Fund provides the revenue to fund Administration and Communications.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	959,448	1,116,511	1,149,232	1,085,355	1,143,296
Operating Expenses	236,075	233,460	299,624	262,700	280,393
Capital Outlay	221,400	54,267	133,482	42,125	248,283
Other	0	0	0	0	0
TOTAL	**1,416,923**	**1,404,239**	**1,582,339**	**1,390,180**	**1,671,972**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 11/12
Full-time Equivalents	14	19.5	19.5	19.5	19.5

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Awarded the 2011 Assistance to Firefighters Grant (AFG) from FEMA for $153,807 to outfit eighteen (18) additional emergency response vehicles with mobile data terminals to improve communication and vehicle tracking for response.
- Worked to maintain effective and essential Insurance Services Office (ISO) ratings to assist residents in obtaining insurance and attracting businesses to Clay County.
- Provided training to all personnel to maintain certification and improve customer care for fire suppression and emergency medical services, as well as, improved tracking of personnel training for ISO evaluation.
- Completed the new Public Safety Telecommunicator State certification for seven (7) dispatchers for the Communications Center.
- Replaced Ladder 20, Engine 22 and Rescue 20 due to excessive wear, mileage, age and maintenance cost.

PROGRAM GOAL:

Ensure the safety of Clay County citizens by providing enhanced 911 services that meet or exceed the requirements of Florida Statues, Florida State Enhanced 911 Plan and FCC rules. Provide cost effective emergency service operations to the citizens and visitors of Clay County through prevention, protection and professionalism every day.

KEY OBJECTIVES:

- Complete training for all communication technicians to become State certified Public Safety Telecommunicators.
- Train all career personnel to be certified at the firefighter level for wildland firefighting by the requirements established by the State Emergency Response Plan (S-130/S-190).
- Provide and document 240 hours of annual fire suppression training for all career firefighters.
- Provide required Department of Health EMS recertification training for all personnel annually.
- Limit non-accident related apparatus out of service time to less than 5% per year.
- Inspect all high life hazard occupancies to ensure public safety.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Trained Dispatchers	10	10	10
	Number of Field Personnel Trained to Work as Dispatchers	6	6	6
	Percent of Reserve/Volunteer Engines with Computer Aided Dispatch Hardware	22	22	100
OUTPUT	Percent of Emergency Call Taking Quality Assurance Review	20	10	20
	Limit Non-accident Related Apparatus Out Of Service Time Exceeding 10 Business Days to Less Than 5% per Year for Front Line Emergency Vehicles [1]	NA [1]	12	6
EFFICIENCY	Percent Emergency 911 Lines Answered Within 15 Seconds at Least 90% of the Time. (Per NFPA 1221 7.4.1)	100	99	99
	Percent Emergency 911 Calls Processed Within 60 Seconds at Least 90% of the Time. (Per NFPA 1221 7.4.2)	95	100	100
	Percent Pre-arrival Instructions Provided for Medical Emergency Calls at Least 90% of the Time	100	100	100
EFFECTIVE	Percent Required Department of Health EMS Training to All Personnel	100	100	100
	Percent Fire Suppression Training Provided/Documented for Career Firefighters in the Amount of 240 Hours [1]	NA [1]	50	100

[1] Data was not collected for evaluation for the pertaining fiscal year.

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*525*	*EMERGENCY & DISASTER RELIEF SERVICES*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*2103*	*ADMINISTRATION & COMMUNICATION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	668,481	665,815	786,895	816,493	782,336	811,732
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	24,477	39,474	29,213	29,815	29,729	29,005
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	51,277	51,618	58,764	64,743	58,285	63,628
522000	RETIREMENT CONTRIBUTIONS	75,662	79,008	102,259	95,866	63,601	72,833
523000	HEALTH INSURANCE	143,561	120,338	136,286	138,079	148,447	162,368
523100	LIFE INSURANCE	1,094	781	877	1,045	813	874
523200	DENTAL INSURANCE	3,299	2,415	2,218	3,192	2,145	2,856
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***967,851***	***959,448***	***1,116,511***	***1,149,232***	***1,085,355***	***1,143,296***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	768	2,136	312	500	400	400
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	1,500	1,500	1,500	2,000	2,000	2,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	2,247	676	312	1,000	1,000	1,000
541100	TELEPHONE/COMMUNICATIONS	39,203	49,571	48,860	50,000	50,000	50,000
541200	POSTAGE AND FREIGHT	1,632	1,434	1,343	1,600	1,600	1,600
543000	UTILITY SERVICES	37,719	30,439	91,197	94,000	94,000	94,000
544000	RENTALS AND LEASES	37,774	14,328	6,392	6,500	6,500	1,099
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	25,328	30,081	20,265	20,000	25,000	23,620
546200	R & M - VEHICLES	24,993	21,491	22,175	30,000	25,000	25,000
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	12	0	0	350	350	350
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	53	129	239	300	300	300
549300	TRAINING & CERTIFICATION	5,941	1,715	867	3,000	2,000	13,200
551000	OFFICE SUPPLIES	22,005	22,416	22,499	25,000	20,000	16,900
552000	OPERATING SUPPLIES	27,878	18,348	6,123	25,000	15,000	12,000
552032	FUELS & LUBRICANTS	713	865	877	1,500	1,000	1,000
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	9,454	11,332	7,562	7,400	7,400	7,400
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	28,009	2,137	30,324	10,000	28,324
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	9,537	1,605	800	1,150	1,150	2,200
	TOTAL OPERATING EXPENSES	***246,757***	***236,075***	***233,460***	***299,624***	***262,700***	***280,393***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	3,684	0	0	17,500	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	2,768	0	0	0
564100	M & E - CAPITALIZED	14,491	185,598	42,292	99,982	34,125	225,782
564200	M & E - NON-CAPITALIZED	5,131	35,802	9,208	16,000	8,000	22,501
	TOTAL CAPITAL EXPENSES	***23,306***	***221,400***	***54,267***	***133,482***	***42,125***	***248,283***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,237,914***	***1,416,923***	***1,404,239***	***1,582,339***	***1,390,180***	***1,671,972***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*525*	*EMERGENCY/DISASTER RELIEF*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*2116*	*DISASTER RECOVERY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

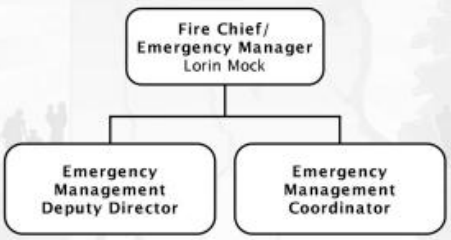
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	3,880	0	0	500,000	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***3,880***	***0***	***0***	***500,000***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
582100	GRANTS IN AID-COUNCIL ON AGING	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***3,880***	***0***	***0***	***500,000***	***0***

Public Safety Department
Emergency Management Division



SERVICE AREA: **PUBLIC SAFETY**

DEPARTMENT: **PUBLIC SAFETY**

PROGRAM/DIVISION: **EMERGENCY MANAGEMENT**

PROGRAM DESCRIPTION:

The Clay County Emergency Management Division ensures that mitigation efforts are enhanced, preparedness is encouraged, responsiveness is assured and recovery is achieved through the Comprehensive Emergency Management Plan. Emergency Management operations are handled on a county-wide basis, to include all municipalities.

REVENUE:

The General Fund and grant revenues provide the revenue to fund Emergency Management.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	320,158	67,623	59,707	69,008	127,538
Operating Expenses	73,688	92,590	162,575	141,075	155,665
Capital Outlay	90,939	88,571	25,000	24,800	19,200
Other	0	0	0	0	0
TOTAL	**484,785**	**248,784**	**247,282**	**234,883**	**302,403**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	3	3	1	1	2

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Completed the provision of federally compliant, Incident Command System (ICS) training to the majority BCC employees, who would, during activation, be assigned a disaster role.
- Completed the conversion of Clay County Emergency Management's response structure from one that was solely Emergency Support Function (ESF) based to one that is a hybrid ESF/ICS structure.
- Successfully completed a Functional Exercise at Camp Blanding which tested the response capabilities of Clay County Emergency Management, Sheriff's Office (CCSO), Fire/Rescue and Camp Blanding Security.
- Completed the County's Post Disaster Redevelopment Plan which was approved by the BCC on April 24th, 2012.
- Successfully completed the 2011 Scope of Work as well as the 2012 Mid Year Scope of Work for both Emergency Management Preparedness and Assistance (EMPA) and Emergency Management Performance Grant (EMPG) grants.
- Successfully converted all Emergency Management activities from the former location of 1 Doctors Drive to the new facility at 2519 State Road 16 West.

PROGRAM GOAL:

Clay County's Emergency Management Services will provide county-wide emergency management program leadership, continuity and direction to enable Clay County to respond to, recover from, and mitigate the impact of natural, man-made or technological disasters upon the people or property of Clay County.

KEY OBJECTIVES:

- Completion of a tabletop and functional exercise, testing the response capabilities of the Emergency Operations Center (EOC).
- Installation of all slim-line computers in the Emergency Operations Center and adjacent Citizen Information Line Room and Incident Command Room.
- Begin updating the County's Comprehensive Emergency Management Plan (CEMP).
- Successful completion of the End of Year, Programmatic Scope of Work for our program as delineated by EMPA and EMPG funding guidance.
- Update of the County's Point of Distribution Plan.
- Update of the County's Temporary Housing Plan.

	PERFORMANCE MEASURES	Actual FY 09/10	Estimated FY 10/11	Adopted FY 11/12
INPUT	Percentage of BCC Employees Available to Work the EOC During a Disaster	90	90	90
	Number of Existing Interagency Coordination Procedures	0	3	3
OUTPUT	Number ICS Courses Offered to BCC Employees	10	4	4
	Number of Developed Interagency Coordination Procedures	0	3	15
EFFICIENCY	Percentage of Relevant BCC Employees Trained Under the Incident Command System	40	75	85
	Number of Interagency Coordination Procedures in Use by County Departments	40	75	85
EFFECTIVE	Percentage of BCC Employees Capable of Working the EOC in a Response Role	40	75	85
	Percentage of County Departments Who are Aware of Their Response Roles During a Disaster	0	100	100

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*525*	*EMERGENCY & DISASTER RELIEF SERVICES*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*2102*	*EMERGENCY MANAGEMENT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	185,294	254,824	38,821	40,245	46,216	84,509
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	10,173	294	821	4,618
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	13,806	17,207	2,597	3,101	3,160	6,818
522000	RETIREMENT CONTRIBUTIONS	21,222	21,146	3,485	3,487	3,572	4,958
523000	HEALTH INSURANCE	30,196	26,427	12,356	12,356	15,057	26,197
523100	LIFE INSURANCE	197	118	46	55	33	101
523200	DENTAL INSURANCE	644	435	145	168	149	336
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***251,359***	***320,158***	***67,623***	***59,707***	***69,008***	***127,538***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	2,830	20,501	36,068	19,500	19,500	63,500
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	9,000	0	8,000	47,000	66,500	22,500
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	2,109	2,265	2,033	3,000	3,000	6,000
541100	TELEPHONE/COMMUNICATIONS	21,418	17,226	9,098	11,000	11,000	11,000
541200	POSTAGE AND FREIGHT	575	200	184	1,000	1,000	1,000
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	756	7,200	7,200	733
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	21,198	21,516	26,672	14,000	14,000	13,459
546200	R & M - VEHICLES	1,324	827	1,401	3,000	3,000	3,000
547000	PRINTING AND BINDING	0	9,815	73	3,000	3,000	3,000
548000	PROMOTIONAL ACTIVITIES	0	0	0	1,000	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	21,250	50	450	43,000	3,000	3,000
551000	OFFICE SUPPLIES	360	0	314	3,000	3,000	2,950
552000	OPERATING SUPPLIES	17,720	865	6,801	6,000	6,000	24,648
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	590	600	600	600
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	240	424	150	275	275	275
	TOTAL OPERATING EXPENSES	***98,023***	***73,688***	***92,590***	***162,575***	***141,075***	***155,665***

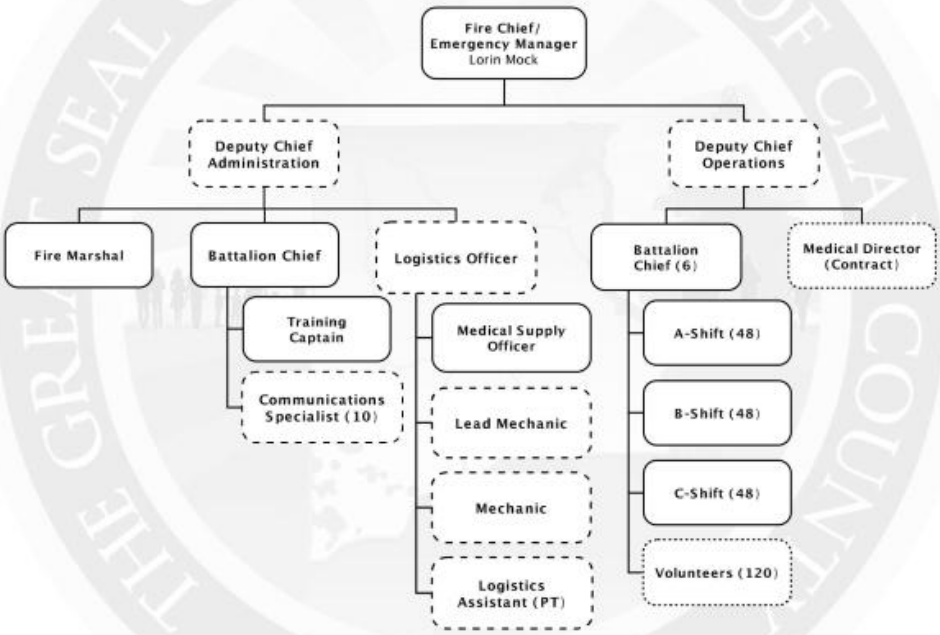
CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	235,189	0	0	0	0	0
562000	BUILDINGS	4,848	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	1,138	44,374	50,495	20,000	19,800	5,200
564200	M & E - NON-CAPITALIZED	4,640	46,565	38,076	5,000	5,000	14,000
	TOTAL CAPITAL EXPENSES	***245,815***	***90,939***	***88,571***	***25,000***	***24,800***	***19,200***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***595,197***	***484,785***	***248,784***	***247,282***	***234,883***	***302,403***

COMMENT: This division includes $148,222.95 of grant funded expenditures in FY 2012/2013.

Public Safety Department
Emergency Medical Services (EMS) & Fire Control Divisions (Combined)



SERVICE AREA: **PUBLIC SAFETY**

DEPARTMENT: **PUBLIC SAFETY**

PROGRAM/DIVISION: **FIRE CONTROL**

PROGRAM DESCRIPTION:

The Clay County Fire Control Division, consisting of career employees and volunteer members, provides high quality and efficient emergency medical care, fire suppression and hazard mitigation services to the citizens and visitors of Clay County from twelve fire stations.

REVENUE:

Ad Valorem Revenue for assessment of Fire Control MSTU-8 Fund and Fire Inspection Fund provides the revenue to fund Fire Inspections.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	3,002,761	2,932,496	2,933,058	2,835,392	2,964,332
Operating Expenses	375,035	398,772	497,095	453,862	500,186
Capital Outlay	28,094	29,613	483,316	533,286	262,390
Other	0	0	0	0	0
TOTAL	**3,405,891**	**3,360,880**	**3,913,469**	**3,822,540**	**3,726,907**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 11/12
Full-time Equivalents	46.1	42	39.25	39.25	39.25

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Completed the development of mutual aid agreements between adjacent jurisdictions, excluding Putnam County and including Naval Air Station, Jacksonville.
- Maintained staffing and promotions to accommodate our field force to include two (2) supervisory positions.
- Coordinated committees to perform major divisional purchases, safety, medical and policy functions.
- Completed live fire training for employees by the utilization of acquired structures, thus performing a public service in removing unwanted structures.
- Utilized an automated web based training system to enhance continuing education and establish base recertification and Insurance Service Office (ISO) requirements.
- Conducted 211 annual fire inspections, 109 re-inspections, 129 certificate of occupancies inspections, 4 certificate of occupancies re-inspections, 14 complaint inspections, 52 fire sprinkler system inspections, 42 fire alarm system inspections, 21 fire suppression system inspections, 35 water supply inspections 4 fuel tank inspections and 380 plan reviews.
- Collected over $65,959 in plan review and inspection fees for the 2011 calendar year due to the implementation of Ordinances 2008-39 and 2009-36.
- Investigated 62 fires, of which 60 cases have been closed with 3 arrests.

PROGRAM GOAL:

To provide fire suppression and hazard mitigation services to the citizens and visitors of Clay County. This service is provided with the establishment of twelve fire stations staffed with a combination of career and volunteer firefighters. This firefighting capability extends to include eight pre-hospital emergency medical vehicles that are also staffed with cross-trained Firefighter/EMTs and Firefighter/Paramedics.

KEY OBJECTIVES:

- Reach a successful bargaining agreement with the collective bargaining unit that encompasses all ranks to include the Battalions.
- Complete hiring and promotional processes designed to maintain the workforce at minimum staffing levels.
- Coordinate committees that perform major division direction including, but not limited to, health and safety, quality assurance and equipment purchases, resulting in efficient services and cost effective planning that promote divisional effectiveness.
- Establish and maintain a continuing education program that satisfies best practice development.
- Develop programs and functions that increase the performance measures regarding the Division's Return to Spontaneous Circulation (ROSC) rate.
- Provide an annual community education contact to at least 5% of the population served by the Department.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number Personnel to Deliver Fire, Rescue, and Special Services [1]	154[1]	154[1]	154[1]
	Number of Field Certified Fire Safety Inspectors	6	5	7
	Number Personnel to Deliver All Aspects of Fire Prevention and Administration [1]	10[1]	10[1]	10 [1]
OUTPUT	Answered and Dispatched Fire/Rescue Requests for Service	17,783	18,904	20,095
	Percentage Fire Inspections Performed of All High Life Hazard Occupancies	50	50	100
	Percentage Certificate of Occupancy Inspections Provided Within 2 Business Days from Request	90	100	100
	Percents Plans Reviewed Within 5 Business Days	80	90	90
EFFICIENCY	Percent Urban Response with 15 Personnel within 9 Minutes 90% of the Time [2]	NA [2]	NA [2]	90
	Percent Suburban Response with 10 Personnel within 10 Minutes 90% of the Time [2]	NA [2]	NA [2]	90
	Percent Rural Response with 6 Personnel within 14 Minutes 90% of the Time [2]	NA [2]	NA [2]	90
EFFECTIVE	Limit Firefighter Injuries to Less than 0.5 Occurrences per 100 Responses	0.190	0.002	0.400
	Percent Community Education Contact to at Least 5% of the Population Served by the Department [2]	NA [2]	NA [2]	100

[1] FTE's are based on total Fire Control and Emergency Medical Services (EMS) personnel. Duties assigned to personnel often result in split functions, causing an overlap of Full-Time Equivalent statistics.
[2] Data was not collected for evaluation for the pertaining fiscal year.

FUND:	*142*	*FIRE MSTU FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*522*	*FIRE CONTROL*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*1703*	*FIRE CONTROL MSTU*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	1,797,055	1,788,370	1,740,355	1,781,066	1,729,691	1,807,961
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	160,521	174,586	229,120	219,706	278,636	274,844
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	144,824	144,512	142,516	148,842	145,354	151,090
522000	RETIREMENT CONTRIBUTIONS	401,353	411,057	388,944	348,152	268,415	299,264
523000	HEALTH INSURANCE	390,309	350,391	335,768	334,864	319,843	331,767
523100	LIFE INSURANCE	2,509	1,789	1,795	2,104	1,603	1,760
523200	DENTAL INSURANCE	8,319	6,171	5,194	6,342	4,844	6,132
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***2,904,890***	***2,876,876***	***2,843,692***	***2,841,075***	***2,748,387***	***2,872,817***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	4,150	0	336	0	3,250	3,250
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	39,776	39,776	37,616	40,000	40,000	40,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	99	0	0	0	0
540000	TRAVEL AND PER DIEM	140	1,335	2,194	3,567	1,167	3,000
541100	TELEPHONE/COMMUNICATIONS	40,198	42,624	35,640	34,850	36,940	44,080
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	34,326	41,694	32,581	34,154	34,154	34,154
544000	RENTALS AND LEASES	256	222	89	0	300	300
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	133,838	38,752	62,274	72,569	51,310	81,668
546200	R & M - VEHICLES	136,215	75,032	65,660	70,000	70,000	70,000
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	1,408	0	1,500	1,500	1,500
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	9,368	8,391	11,649	25,600	24,460	28,370
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
552000	OPERATING SUPPLIES	144,926	70,255	95,705	150,905	126,931	129,702
552032	FUELS & LUBRICANTS	35,039	27,489	31,300	30,500	30,500	30,500
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	22,990	17,958	18,287	25,000	25,000	24,625
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	1,138	22	750	750	1,437
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	1,424	184	656	1,250	1,250	1,250
	TOTAL OPERATING EXPENSES	***602,647***	***366,357***	***394,009***	***490,645***	***447,512***	***493,836***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	4,979	4,098	0	125,000	125,000	25,000
563000	IMPRV OTHR THAN BLDGS	6,020	0	0	0	0	0
564100	M & E - CAPITALIZED	1,916	10,999	4,380	331,250	371,745	224,600
564200	M & E - NON-CAPITALIZED	8,369	12,997	25,233	27,066	36,541	12,790
	TOTAL CAPITAL EXPENSES	***21,283***	***28,094***	***29,613***	***483,316***	***533,286***	***262,390***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***3,528,820***	***3,271,327***	***3,267,314***	***3,815,036***	***3,729,185***	***3,629,043***

FUND:	*143*	*FIRE INSPECTION FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*524*	*PROTECTIVE INSPECTIONS*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*1709*	*FIRE INSPECTIONS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	105,911	83,848	60,007	59,526	59,756	59,986
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	288	0	3,000	1,377	3,000
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	7,554	6,026	4,349	4,783	4,429	4,818
522000	RETIREMENT CONTRIBUTIONS	11,746	15,209	12,431	11,545	9,006	10,059
523000	HEALTH INSURANCE	27,556	20,158	11,841	12,906	12,260	13,438
523100	LIFE INSURANCE	189	76	40	55	44	46
523200	DENTAL INSURANCE	653	280	134	168	133	168
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***153,608***	***125,885***	***88,803***	***91,984***	***87,005***	***91,515***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	821	195	38	700	400	400
541600	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	342	64	2,000	385	385
546200	R & M - VEHICLES	0	0	1,423	0	1,615	1,615
547000	PRINTING AND BINDING	0	0	0	400	200	200
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	760	1,047	360	300	300	300
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	1,615	6,057	1,895	1,850	1,850	1,850
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	788	1,039	982	1,200	1,600	1,600
	TOTAL OPERATING EXPENSES	***3,983***	***8,679***	***4,762***	***6,450***	***6,350***	***6,350***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	7,522	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***7,522***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***165,114***	***134,564***	***93,566***	***98,434***	***93,355***	***97,865***

FUND:	*128*	*PHYSICAL FITNESS INCENTIVE PROGRAM FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*522*	*FIRE CONTROL*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*1710*	*PHYSICAL FITNESS INCENTIVE PROGRAM*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	2,300	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	2,500	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***4,800***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***4,800***	***0***	***0***	***0***	***0***

SERVICE AREA: **PUBLIC SAFETY**

DEPARTMENT: **SHERIFF'S OFFICE**

PROGRAM/DIVISION: **LAW ENFORCEMENT**

PROGRAM DESCRIPTION:

The professional men and women of the Clay County Sheriff's Office are empowered to defend the Constitution of the United States and the State of Florida. They will fairly and diligently enforce all laws bringing to justice those who violate them. They will improve the quality of life by reducing crime and the fear of crime through a dedicated partnership with the community. They are dedicated to professionalism through integrity, fairness, caring and teamwork

REVENUE:

The Clay County Sheriff's Office is funded primarily through property tax revenues with other funds derived from grants, charges for services and miscellaneous revenue such as interest earnings.

PROGRAM GOAL:

It is the goal of the Clay County Sheriff's Office to serve the community with the highest moral and ethical standards. They are guided by honesty and moral courage in their relations with all persons. They take pride in all that they do. They treat each other and the community with respect in a consistent manner. They listen compassionately and act with respect, sincerity, and courtesy when interacting with each other and members of the community. They are firm in their convictions in upholding the laws, while treating others as they would want to be treated. They work in partnership with the community to gain mutual respect and appreciation for one another. Together they will provide responsive and efficient quality service through cooperation, problem solving, and personal accountability.

WEBSITE:

More information concerning the Clay County Sheriff's Office can be found at http://www.claysheriff.com/

NOTE: The BCC's level of budgetary control for Sheriff's Office - Detention (4106), Sheriff's Office - Judicial (4107), Patrol Services @ 50% (4101) and Sheriff MSTU - 50% Patrol Services (4109) Programs/Divisions is at the major categories of Personal Services, Operating Expenses, Capital Expenses and Other Expenses. The object level detail presented is for informational purposes only.

FUND:	*107*	*LAW ENFORCEMENT TRUST FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*521*	*LAW ENFORCEMENT*
DEPARTMENT:	*240*	*SHERIFF'S OFFICE*
PROGRAM / DIVISION:	*4105*	*CONTRABAND FORFEITURE*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
516000	PERSONAL SVCS - C/O	45,000	95,000	34,000	45,000	45,000	50,000
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***45,000***	***95,000***	***34,000***	***45,000***	***45,000***	***50,000***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	35,000	28,114	70,450	35,000	35,000	70,000
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***35,000***	***28,114***	***70,450***	***35,000***	***35,000***	***70,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	M & E - CAPITALIZED	10,000	16,886	40,550	10,000	10,000	30,000
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***10,000***	***16,886***	***40,550***	***10,000***	***10,000***	***30,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***90,000***	***140,000***	***145,000***	***90,000***	***90,000***	***150,000***

FUND:	*102*	*FINE & FORFEITURE FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*521*	*LAW ENFORCEMENT*
DEPARTMENT:	*240*	*SHERIFF'S OFFICE*
PROGRAM / DIVISION:	*4106*	*SHERIFF'S OFFICE - DETENTION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVC - C/O	7,908,547	8,214,864	8,501,867	7,684,429	7,488,425	7,490,329
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	1,110,500	1,121,600	1,121,600	1,122,235
523100	LIFE INSURANCE	0	0	6,800	7,425	7,425	7,370
523200	DENTAL INSURANCE	0	0	18,954	19,824	19,824	19,564
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***7,908,547***	***8,214,864***	***9,638,121***	***8,833,278***	***8,637,274***	***8,639,498***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	2,152,200	1,995,883	1,995,883	1,995,883	1,995,883	2,232,340
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***2,152,200***	***1,995,883***	***1,995,883***	***1,995,883***	***1,995,883***	***2,232,340***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITAL OUTLAY - C/O	37,560	37,560	37,560	0	37,560	54,000
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***37,560***	***37,560***	***37,560***	***0***	***37,560***	***54,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***10,098,307***	***10,248,307***	***11,671,564***	***10,829,161***	***10,670,717***	***10,925,838***

FUND:	*114*	*INVESTIGATIVE DRUG FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*521*	*LAW ENFORCEMENT*
DEPARTMENT:	*240*	*SHERIFF'S OFFICE*
PROGRAM / DIVISION:	*4104*	*DRUG LAW ENFORCEMENT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	36,977	65,037	56,460	65,000	65,000	65,000
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***36,977***	***65,037***	***56,460***	***65,000***	***65,000***	***65,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***36,977***	***65,037***	***56,460***	***65,000***	***65,000***	***65,000***

FUND:	*112*	*2ND $ SHERIFF EDUCATION FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*521*	*LAW ENFORCEMENT*
DEPARTMENT:	*240*	*SHERIFF'S OFFICE*
PROGRAM / DIVISION:	*4103*	*SHERIFF EDUCATION & TRAINING*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	50,000	50,000	50,000	50,000	50,000	50,000
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***50,000***	***50,000***	***50,000***	***50,000***	***50,000***	***50,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***50,000***	***50,000***	***50,000***	***50,000***	***50,000***	***50,000***

FUND:	*102*	*FINE & FORFEITURE FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*521*	*LAW ENFORCEMENT*
DEPARTMENT:	*240*	*SHERIFF'S OFFICE*
PROGRAM / DIVISION:	*4107*	*SHERIFF'S OFFICE - JUDICIAL*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVCS - C/O	1,264,870	1,171,683	1,189,772	984,574	963,509	1,027,610
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	111,775	112,951	112,951	113,071
523100	LIFE INSURANCE	0	0	1,000	935	935	990
523200	DENTAL INSURANCE	0	0	3,078	2,688	2,688	2,628
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***1,264,870***	***1,171,683***	***1,305,625***	***1,101,148***	***1,080,083***	***1,144,299***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	14,750	12,937	12,937	12,937	12,937	31,636
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***14,750***	***12,937***	***12,937***	***12,937***	***12,937***	***31,636***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,279,620***	***1,184,620***	***1,318,562***	***1,114,085***	***1,093,020***	***1,175,935***

FUND:	*102*	*FINE & FORFEITURE*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*521*	*LAW ENFORCEMENT*
DEPARTMENT:	*240*	*SHERIFF'S OFFICE*
PROGRAM / DIVISION:	*4101*	*PATROL SERVICES @ 50%*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVCS - C/O	12,264,643	11,391,513	11,911,210	11,407,835	11,020,380	11,123,932
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	2,433,733	1,954,139	1,499,670	1,292,546	1,481,228	1,485,955
523100	LIFE INSURANCE	16,650	12,635	8,418	10,972	10,972	10,890
523200	DENTAL INSURANCE	54,561	35,838	23,451	28,644	28,644	28,908
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***14,769,586***	***13,394,126***	***13,442,749***	***12,739,998***	***12,541,224***	***12,649,685***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
	INVESTIGATIONS	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	2,575,742	2,549,747	2,364,499	1,851,892	2,352,483	2,268,622
549999	TAX COLLECTOR	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
552800	800 MGHZ RADIO SYSTEM	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***2,575,742***	***2,549,747***	***2,364,499***	***1,851,892***	***2,352,483***	***2,268,622***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITAL OUTLAY - C/O	769,213	875,407	669,725	2,368	750,576	624,055
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***769,213***	***875,407***	***669,725***	***2,368***	***750,576***	***624,055***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***18,114,541***	***16,819,280***	***16,476,973***	***14,594,258***	***15,644,282***	***15,542,362***

FUND:	*140*	*SHERIFF MSTU FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*521*	*LAW ENFORCEMENT*
DEPARTMENT:	*240*	*SHERIFF'S OFFICE*
PROGRAM / DIVISION:	*4109*	*SHERIFF MSTU - 50% PATROL SERVICES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVCS - C/O	12,324,372	12,324,372	11,853,829	11,219,153	10,902,688	11,123,932
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	2,431,477	1,957,642	1,501,279	1,481,238	1,481,238	1,485,955
523100	LIFE INSURANCE	16,670	12,639	8,422	10,972	10,972	10,890
523200	DENTAL INSURANCE	54,570	35,838	23,451	28,644	28,644	28,908
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***14,827,088***	***14,330,491***	***13,386,980***	***12,740,008***	***12,423,542***	***12,649,685***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
	INVESTIGATIONS	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	2,536,836	2,536,836	2,276,892	1,851,892	2,276,892	2,268,622
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
552800	800 MGHZ RADIO SYSTEM	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***2,536,836***	***2,536,836***	***2,276,892***	***1,851,892***	***2,276,892***	***2,268,622***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITAL OUTLAY C/O	774,835	774,835	632,404	0	632,404	624,055
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***774,835***	***774,835***	***632,404***	***0***	***632,404***	***624,055***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***18,138,759***	***17,642,162***	***16,296,276***	***14,591,900***	***15,332,838***	***15,542,362***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*527*	*MEDICAL EXAMINERS*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*2001*	*MEDICAL EXAMINER*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	282,440	305,396	301,420	340,000	323,000	340,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***282,440***	***305,396***	***301,420***	***340,000***	***323,000***	***340,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***282,440***	***305,396***	***301,420***	***340,000***	***323,000***	***340,000***

FUND:	*133*	*911 - WIRELESS FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*529*	*OTHER PUBLIC SAFETY*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*2108*	*911 - WIRELESS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	61,725	70,395	70,395	70,552	70,125	80,276
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	1,236	52	0	2,602	728	1,515
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	4,672	5,053	5,106	5,596	5,075	3,948
522000	RETIREMENT CONTRIBUTIONS	6,031	6,936	6,263	6,092	3,565	2,871
523000	HEALTH INSURANCE	9,667	10,961	12,906	12,906	12,906	14,782
523100	LIFE INSURANCE	119	91	95	100	87	86
523200	DENTAL INSURANCE	170	330	291	314	279	277
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***83,620***	***93,818***	***95,055***	***98,162***	***92,765***	***103,754***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	1,338	990	1,628	5,000	2,500	3,500
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	16,191	16,191	10,794	23,000	20,000	20,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	504	2,122	572	6,000	3,000	4,500
541100	TELEPHONE/COMMUNICATIONS	143,162	153,818	156,353	200,000	200,000	225,000
541200	POSTAGE AND FREIGHT	13	68	150	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	153,960	161,393	195,951	200,000	225,000	235,000
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	6,313	1,913	4,547	9,000	4,000	6,000
551000	OFFICE SUPPLIES	664	131	58	9,600	500	1,000
552000	OPERATING SUPPLIES	1,259	1,101	0	9,800	1,500	1,500
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	26,257	8,560	14,098	18,000	18,000	18,000
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	898	332	1,753	1,850	1,800	2,000
	TOTAL OPERATING EXPENSES	***350,561***	***346,620***	***385,905***	***482,250***	***476,300***	***516,500***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	116,887	752,570	45,226	250,000	245,000	250,000
564200	M & E - NON-CAPITALIZED	13,420	12,656	1,597	30,000	30,000	30,000
	TOTAL CAPITAL EXPENSES	***130,307***	***765,226***	***46,823***	***280,000***	***275,000***	***280,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***564,488***	***1,205,663***	***527,782***	***860,412***	***844,065***	***900,254***

FUND:	*301*	*$12.50 MOTOR VEHICLE SURCHARGE FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*529*	*OTHER PUBLIC SAFETY*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*2223*	*PUBLIC SAFETY - COMM / OTHER*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	1,312	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	6,600	0	0	10,000	0	7,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
549900	EXPENSES O/T SALARIES - C/O	0	0	0	0	15,000	100,000
541100	TELEPHONE/COMMUNICATIONS	4,676	4,482	5,320	10,000	7,000	10,000
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	35,391	34,610	34,850	50,400	40,000	43,000
544000	RENTALS AND LEASES	15,267	15,802	16,355	40,000	20,000	20,000
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	3,987	3,930	8,894	35,000	35,000	35,000
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***67,234***	***58,825***	***65,419***	***145,400***	***117,000***	***215,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	100,000	184,706	235,000	100,000	85,000
564200	M & E - NON-CAPITALIZED	0	0	199	10,000	3,400	5,000
	TOTAL CAPITAL EXPENSES	***0***	***100,000***	***184,905***	***245,000***	***103,400***	***90,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***67,234***	***158,825***	***250,324***	***390,400***	***220,400***	***305,000***

FUND:	*136*	*$12.50 MOTOR VEHICLE SURCHARGE FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*529*	*OTHER PUBLIC SAFETY*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*2224*	*CRIME PREVENTION PROGRAM*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVC - C/O	75,000	75,000	75,000	75,000	75,000	75,000
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***75,000***	***75,000***	***75,000***	***75,000***	***75,000***	***75,000***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549900	EXPENSES OTHER THAN SALARIES	125,000	115,000	25,000	25,000	25,000	25,000
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***125,000***	***115,000***	***25,000***	***25,000***	***25,000***	***25,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITAL OUTLAY C/O	0	0	0	0	0	0
564100	M & E - NON-CAPITALIZED	0	10,000	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***10,000***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***200,000***	***200,000***	***100,000***	***100,000***	***100,000***	***100,000***

FUND:	*129*	*STUDENT DRIVERS EDUCATION*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*529*	*OTHER PUBLIC SAFETY*
DEPARTMENT:	*210*	*PUBLIC SAFETY*
PROGRAM / DIVISION:	*1129*	*STUDENT DRIVERS EDUCATION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

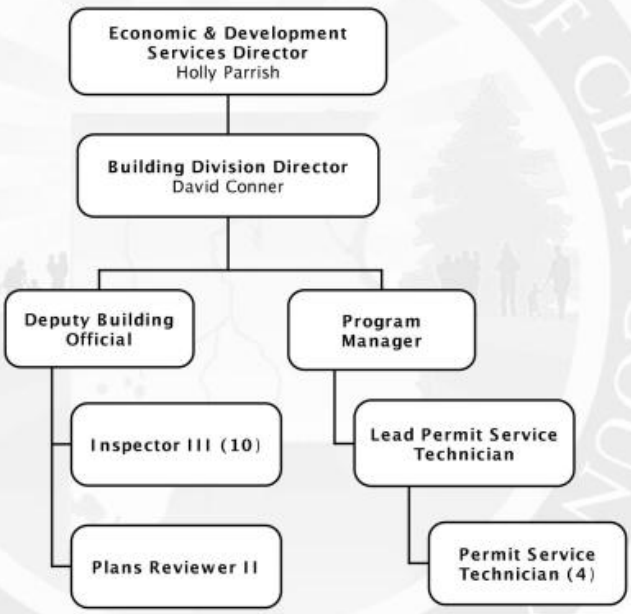
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	16,124	132,025	16,770	55,000	55,000	51,376
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***16,124***	***132,025***	***16,770***	***55,000***	***55,000***	***51,376***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***16,124***	***132,025***	***16,770***	***55,000***	***55,000***	***51,376***

Economic & Development Services Department
Building Division



SERVICE AREA: **PUBLIC SAFETY**

DEPARTMENT: **ECONOMIC & DEVELOPMENT SERVICES**

PROGRAM/DIVISION: **BUILDING**

PROGRAM DESCRIPTION:

The Building Division safeguards health, safety and welfare through permitting, licensing and inspections. The division reviews construction drawings to ensure compliance with all applicable Florida Building Codes, answers consumer complaints, and inspects existing buildings to ensure minimum standards are met. Inspectors obtain and keep applicable licenses with the State of Florida and stay current with continual changes and updates of the Florida Building Codes through continued training in their different disciplines. The division also receives, investigates and resolves complaints on licensed and unlicensed contractors in an expedient and cost effective manner.

REVENUE:

The Building Fund, generated by permit fees, provides the revenue to fund the Building Division.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	1,245,891	1,256,066	1,269,301	1,177,198	1,244,996
Operating Expenses	86,627	92,931	196,100	176,450	619,487
Capital Outlay	5,719	5,382	17,000	17,000	47,000
Other	0	0	0	0	0
TOTAL	**1,338,237**	**1,354,378**	**1,482,401**	**1,370,648**	**1,911,483**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	21	19	19	19	19

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Implemented the one-stop shop; a one-stop permitting submittal system that provides the county's citizens and contractors with unified access to the county's internal and external review agencies.
- Cross-trained field inspectors to aid in-house plans reviewers. This has reduced administrative time spent by plan reviewers (responding to phone calls/emails/walk-ins) and has allowed a concentrated effort on the timely review and approval of building plans.
- Provided staff training to all staff members and updated scanning capabilities so that documents and plans can be scanned upon submittal, eventually leading to a paperless permitting system.
- Solicited for and reviewed applicants to serve on the Construction Trades Qualifying Board. This board ensures that the members of the construction industry meet the competency, financial responsibility, credit and insurance threshold qualifications established under both county ordinance and state law.
- Updated technology to implement more efficient ways to handle document storage.
- Acquired more certifications for building inspection staff through cross training.

PROGRAM GOAL:

The Clay County Building Division's mission is to serve customers with professionalism and efficiency through licensing, permitting and inspections to ensure the health, safety and welfare of the community. Licensing protects citizens and contractors. Permitting protects citizens against unlicensed contractors and prevents misplacement of structures on properties. Inspections are performed in stages to ensure compliance with the Florida Building Code. All deficiencies are noted and re-inspected to ensure work is done to meet the code before a certificate of occupancy is issued. The Building Department is proud of providing fast and efficient service to customers throughout the community.

KEY OBJECTIVES:

- Continue the implementation of the one-stop shop and further define needed improvements to reduce plan review and inspection time.
- Provide staff with appropriate training and support of online permitting system. Properly manage permit intake and processing to reduce review and approval period.
- Commence regular meetings of the Construction Trades Qualifying Board and monitor issues/complaints received by the board.
- Continue cross training and education of field inspectors to increase public service levels.
- Monitor and update the division's web page to ensure that information is organized, easily accessible and relevant to the user.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of FTEs (Full time Equivalents)	19	19	19
OUTPUT	Number of Complaints Resolved	53	75	75
	Number of Inspections	35,002	38,036	40,000
EFFICIENCY	Number of Permits Issued	8,967	10,500	11,000
EFFECTIVE	Percentage of Inspections Completed When Requested	100	100	100

FUND:	*138*	*BUILDING FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*524*	*PROTECTIVE INSPECTIONS*
DEPARTMENT:	*220*	*ECONOMIC & DEVELOPMENT SERVICES*
PROGRAM / DIVISION:	*1803*	*BUILDING & PERMITS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	1,036,440	904,723	910,438	914,494	894,886	916,868
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	13,264	16,855	12,147	20,434	4,632	20,525
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	77,069	65,255	65,797	71,522	64,825	71,435
522000	RETIREMENT CONTRIBUTIONS	111,364	95,274	86,427	80,787	46,036	54,850
523000	HEALTH INSURANCE	190,126	160,131	177,797	177,828	163,585	177,420
523100	LIFE INSURANCE	1,346	855	866	1,045	808	874
523200	DENTAL INSURANCE	4,462	2,797	2,594	3,192	2,426	3,024
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***1,434,070***	***1,245,891***	***1,256,066***	***1,269,301***	***1,177,198***	***1,244,996***

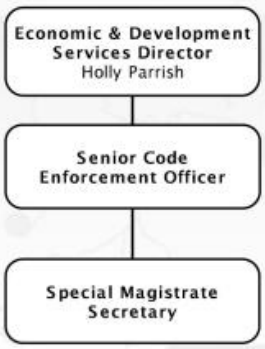
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	14,010	7,500	0	7,750	7,750	3,000
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	1,025	0	0	2,500	2,500	2,500
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	19,652	19,194	20,794	24,000	24,000	24,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	486,481
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	722	0	1,291	5,000	1,000	5,000
541100	TELEPHONE/COMMUNICATIONS	12,360	13,426	13,877	17,500	14,000	17,500
541200	POSTAGE AND FREIGHT	1,387	1,236	1,162	3,000	2,500	3,000
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	9,813	10,213	11,470	12,000	13,000	3,326
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	16,476	16,497	16,625	20,000	17,000	15,530
546200	R & M - VEHICLES	6,182	4,152	6,164	8,000	7,000	8,000
547000	PRINTING AND BINDING	3,150	958	4,332	4,500	4,500	4,500
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	3,500	2,000	3,500
549300	TRAINING & CERTIFICATION	4,967	2,081	6,909	20,850	12,000	20,000
551000	OFFICE SUPPLIES	4,596	5,774	4,828	7,500	7,500	6,650
552000	OPERATING SUPPLIES	1,373	797	1,212	3,500	3,000	3,500
552032	FUELS & LUBRICANTS	0	972	0	40,000	40,000	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	1,944	661	608	3,000	3,000	3,000
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	14,037	0	1,461	10,000	10,000	5,000
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	4,249	3,165	2,199	3,500	5,700	5,000
	TOTAL OPERATING EXPENSES	***115,943***	***86,627***	***92,931***	***196,100***	***176,450***	***619,487***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	5,000	5,000	30,000
564200	M & E - NON-CAPITALIZED	2,445	5,719	5,382	12,000	12,000	17,000
	TOTAL CAPITAL EXPENSES	***2,445***	***5,719***	***5,382***	***17,000***	***17,000***	***47,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,552,458***	***1,338,237***	***1,354,378***	***1,482,401***	***1,370,648***	***1,911,483***

Economic & Development Services Department
Code Enforcement Division



SERVICE AREA: **PUBLIC SAFETY**

DEPARTMENT: **ECONOMIC & DEVELOPMENT SERVICES**

PROGRAM/DIVISION: **CODE ENFORCEMENT**

PROGRAM DESCRIPTION:

The Code Enforcement program is responsible for ensuring compliance with those ordinances and portions of the Clay County Code dealing with non-criminal matters such as: land development, junk vehicles, signs, zoning, solid waste, standard housing code, construction within the rights-of-way, illicit connections and discharges to the municipal service storm sewer system and other codes and ordinances in an effective, expeditious and equitable manner. Code Enforcement performs field investigations for complaints received and issues notices of violation for ordinance violations. Fines may be imposed when compliance has not been met.

REVENUE:

Charges for Services and Ad Valorem revenue from the Clay County Unincorporated Municipal Services MSTU Fund provides the revenue to fund Code Enforcement.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	291,951	62,812	70,708	70,155	85,620
Operating Expenses	18,004	7,924	12,260	11,660	10,800
Capital Outlay	1,239	0	250	250	250
Other	0	0	0	0	0
TOTAL	**311,195**	**70,736**	**83,218**	**82,065**	**96,670**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	9	7	1.5	1.5	2

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Cross-trained Senior Zoning Technician to aide in Code Enforcement duties related to zoning and land use violations.
- Adopted Abandoned/Vacant Properties Ordinance. This ordinance requires that all abandoned properties register a person or company to assert responsibility for maintenance of said properties.
- Revised the County's Code Enforcement policy to reduce the time period for which cases must be worked prior to consideration by the Special Magistrate (from six months to 60 days).

PROGRAM GOAL:

To enhance and sustain the quality of life for Clay County citizens through effective, expeditious and equitable enforcement of the county's codes and ordinances.

KEY OBJECTIVES:

- To reduce the number of Code Enforcement complaints received by facilitating, through education, the importance of voluntary compliance with the Code.
- To improve the quality of life for Clay County citizens by tracking vacant/abandoned properties and enforcing maintenance responsibilities for same.
- To ensure swift enforcement of open violations through reduced submittal requirements for cases to be considered by the Special Magistrate.
- To promote economic development opportunities by improving the aesthetics of the community.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of FTEs (Full time equivalents)	1.5	1.5	2
	Total Operating Expenses	7,924	11,660	10,800
OUTPUT	Number of New Complaints Investigated	450	360	360
	Number of Open Cases (Including New Complaints)	100	125	100
	Number of Special Magistrate Cases	50	50	50
EFFICIENCY	Program Cost per Complaint	17.6	32.4	25.8
	Number of Complaints/Open Cases per FTE	367	323	230
EFFECTIVE	Percentage of New Complaints per Population	0.240	0.189	0.188
	Estimated County Population	187,278	190,865	191,143

FUND:	*131*	*MUNICIPAL SERVICE FUND*
FUNCTION / SERVICE AREA:	*520*	*PUBLIC SAFETY*
ACTIVITY:	*524*	*PROTECTIVE INSPECTIONS*
DEPARTMENT:	*220*	*ECONOMIC & DEVELOPMENT SERVICES*
PROGRAM / DIVISION:	*1806*	*CODE ENFORCEMENT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	434,560	218,023	45,446	50,697	48,480	58,221
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	4,255	0	0	290	0	290
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	32,474	15,859	3,092	3,900	3,303	4,476
522000	RETIREMENT CONTRIBUTIONS	37,913	18,724	4,082	3,242	2,424	3,255
523000	HEALTH INSURANCE	78,826	38,421	10,001	12,356	15,685	18,934
523100	LIFE INSURANCE	595	180	46	55	63	108
523200	DENTAL INSURANCE	1,985	744	145	168	200	336
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***590,607***	***291,951***	***62,812***	***70,708***	***70,155***	***85,620***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	3,545	2,055	1,125	1,800	1,800	1,800
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	2,559	0	334	500	400	400
541100	TELEPHONE/COMMUNICATIONS	5,888	3,022	1,612	2,500	2,500	2,500
541200	POSTAGE AND FREIGHT	7,240	4,597	942	3,000	2,500	2,500
543000	UTILITY SERVICES	3,910	3,072	0	0	0	0
544000	RENTALS AND LEASES	24	25	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	1,123	1,986	3,360	3,360	3,360	1,000
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	603	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	168	0	0	150	150	150
549300	TRAINING & CERTIFICATION	2,357	45	350	500	500	2,000
551000	OFFICE SUPPLIES	1,074	1,173	0	0	0	0
552000	OPERATING SUPPLIES	3,342	943	95	200	200	200
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	409	211	0	100	100	100
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	20,360	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	2,288	875	106	150	150	150
	TOTAL OPERATING EXPENSES	***54,890***	***18,004***	***7,924***	***12,260***	***11,660***	***10,800***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	250	1,239	0	250	250	250
	TOTAL CAPITAL EXPENSES	***250***	***1,239***	***0***	***250***	***250***	***250***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***645,747***	***311,195***	***70,736***	***83,218***	***82,065***	***96,670***

SERVICE AREA: PHYSICAL ENVIRONMENT

DESCRIPTION OF SERVICES: Services provided for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. These services include solid waste management functions such as landfill, recycling and collection as well as other county departments that provide services related to the physical environment of the county.

MISSION: To maintain and manage a clean environment that meets the needs of the current population while preparing for the needs of the future population, and to preserve and enhance the quality of life for our communities.

ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Physical Environment section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Conservation & Resource Management	3901	Black Creek Hills MSBU
Conservation & Resource Management	3401	Extension Services/Agriculture
Conservation & Resource Management	3501	Soil & Water Conservation Committee
Solid Waste Control Services	3801	Environmental Clean-up
Solid Waste Control Services	3802	Environmental Services
Solid Waste Control Services	3820	Universal Collection

COUNTY EXPENDITURES BY SERVICE AREA
PHYSICAL ENVIRONMENT

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
CONSERVATION & RESOURCE MANAGEMENT						
1811 Coastal Impact Program	0	0	0	0	0	0
3401 Extension Svc, Ag	493,526	439,425	427,503	443,549	379,546	414,444
3501 Soil & Water Conservation Committee	1,161	1,044	701	3,725	3,125	3,725
3901 Black Creek Hills MSBU	0	2,699	9,305	11,195	10,753	10,724
6022 Lake Asbury APF	0	0	4,500	0	0	0
Total: Conservation & Resource Management	*494,688*	*443,169*	*442,008*	*458,469*	*393,424*	*428,893*
FLOOD CONTROL & STORMWATER MANAGEMENT						
2121 Repetitive Flood Claims Program Grant	0	0	0	0	0	0
Total: Flood Control & Stormwater Mgmt	*0*	*0*	*0*	*0*	*0*	*0*
SOLID WASTE CONTROL SERVICES						
3801 Environmental Clean-Up	92,711	64,542	98,989	100,000	35,000	131,000
3802 Environmental Service	10,429,736	9,202,154	8,633,724	11,058,065	10,639,748	12,331,829
3820 Universal Collection	8,480,382	8,453,301	8,670,954	9,024,893	8,955,244	9,411,971
Total: Solid Waste Control Services	*19,002,829*	*17,719,998*	*17,403,667*	*20,182,958*	*19,629,992*	*21,874,800*
TOTAL - PHYSICAL ENVIRONMENT	**19,497,517**	**18,163,166**	**17,845,676**	**20,641,426**	**20,023,416**	**22,303,692**

Physical Environment - BCC	19,002,829	17,722,697	17,417,472	20,194,152	19,640,745	21,885,523
Physical Environment - Constitutional Officers	0	0	0	0	0	0
Physical Environment - Gov & Independent Agencies	494,688	440,470	428,204	447,274	382,671	418,169
Physical Environment - Non-Operational - Debt Service	0	0	0	0	0	0
Physical Environment - Capital Funds	0	0	0	0	0	0
GRAND TOTAL - Physical Environment	**19,497,517**	**18,163,166**	**17,845,676**	**20,641,426**	**20,023,416**	**22,303,692**

FUND:	*144*	*BLACK CREEK HILLS WTP/MSBU*
FUNCTION / SERVICE AREA:	*530*	*PHYSICAL ENVIRONMENT*
ACTIVITY:	*533*	*WATER UTILITY SERVICES*
DEPARTMENT:	*033*	*PHYSICAL ENVIRONMENT*
PROGRAM / DIVISION:	*3901*	*BLACK CREEK HILLS WTP/MSBU*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
516000	PERSONAL SVCS - C/O	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

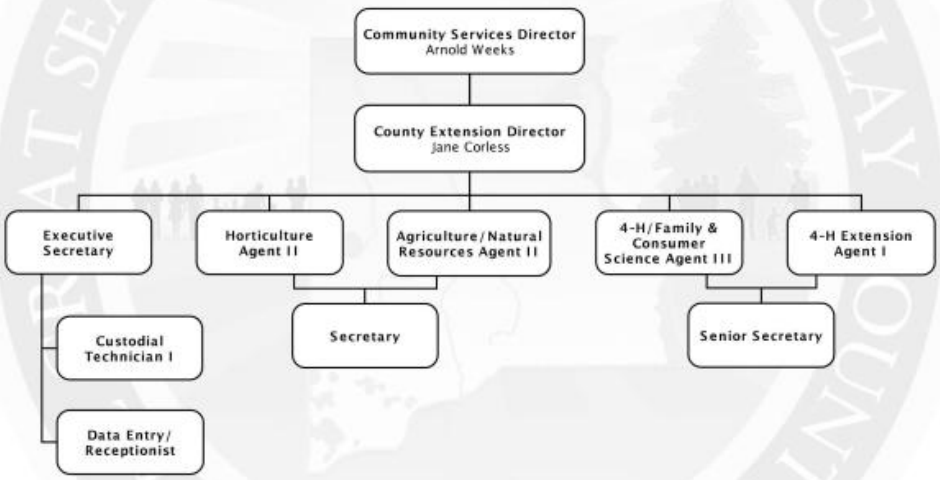
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGR, ARCH & APPRAISAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	401	529	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	2,298	1,569	10,959	10,411	10,370
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	7,207	0	118	118
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549900	EXP OTHER THAN SALARIES	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	236	224	236
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
552800	800 MGHZ RADIO SYSTEM	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***2,699***	***9,305***	***11,195***	***10,753***	***10,724***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564000	CAPITAL OUTLAY - C/O	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***2,699***	***9,305***	***11,195***	***10,753***	***10,724***

Community Services Department
Extension Services/Agriculture



SERVICE AREA: **PHYSICAL ENVIRONMENT**

DEPARTMENT: **COMMUNITY SERVICES**

PROGRAM/DIVISION: **EXTENSION SERVICES/AGRICULTURE**

PROGRAM DESCRIPTION:

Clay County Extension Service develops and delivers research-based educational programs, workshops, newsletters and publications in the areas of agriculture/small farms, family and consumer sciences, horticulture, natural resources, and 4-H/youth development. The nationwide informal educational network utilizes links in expertise and other resources on federal, state and local levels. Local advisory committees provide guidance and recommendations for programming based on local community needs.

Programs in Agriculture/Small Farms/Natural Resources focus on agricultural profitability and the sustainable use of environmental resources for the larger commercial operations as well as those smaller farms with more limited available resources. Family and Consumer Science programming involves food, nutrition and health, food safety (including training of Master Food and Nutrition Educator Volunteers), family finance, and housing. 4-H clubs develop youth leadership, character and good citizenship. Projects and programs focus on a wide array of youth interests. Home and commercial Horticulture programs include training of Master Gardeners and development of Best Management Practices (BMPs) for the benefit of the environment for all county residents.

REVENUE:

The General Fund provides the revenue to fund the Extension Service.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	384,364	384,389	389,988	326,371	367,590
Operating Expenses	54,688	39,855	51,050	50,664	44,398
Capital Outlay	373	3,259	2,511	2,511	2,456
Other	0	0	0	0	0
TOTAL	**439,425**	**427,503**	**443,549**	**379,546**	**414,444**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	11	10	10	10	10

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Educated the public with research based information via regular article contribution to over five (5) area publications, expansion of the Extension website to include fact sheets on topics of local interest and the web-based Clay County Contact newsletter.
- Conducted Extension programs including 4-H Tropicana Public Speaking Competition for 4th-6th graders, Embryology School Enrichment activities for 2nd graders, AgVentures learning experiences for 3rd graders, Homeowner Florida-Friendly Yard Maintenance and Best Management Practices for managing Clay County landscapes, and research-based information extended by Master Gardeners and other volunteers and faculty in schools and other agencies/organizations throughout the county.

- Conducted Budgeting, Credit and Money Management classes for youth and adults with resulting changes in behavior with goals reported by participants during follow-up surveys months after completing programs.
- Taught and participated in two National Institute of Health/University of Florida College of Medicine/Extension research studies on Nutrition, Food Safety, Health and Child and Adult Obesity.
- Donated approximately 24,000 volunteer hours by Master Gardeners, Master Food & Nutrition Volunteers, 4-H Leaders and Home & Community Educators resulting in a salary savings to the county.
- Conducted county/multi-county programs/workshops for agricultural producers and small farmers, including livestock management, invasive plants, goat production, forage and Community Supported Agriculture (CSA).

PROGRAM GOAL:

The mission of University of Florida's Clay County Extension Service is to provide research-based information and educational programs to the people of Clay County to improve the quality of life of county residents. This information and these programs are in the areas of family life, youth development, natural resources, horticulture and agriculture.

KEY OBJECTIVES:

- Provide training to professionals, homeowners, agricultural producers and community leaders to comply with regulations and recommended pesticide, water, fertilizer, plant and other BMPs as they relate to the environment.
- Provide professional development opportunities and educational resources for farm owners and decision-makers to prepare the local agricultural industry for present and future opportunities and challenges.
- Recruit and train volunteers to extend and support Extension education programs and services.
- Increase economic stability and financial literacy of adults, youth and families through research-based educational programs in financial management and planning, budgeting, use of credit and related topics.
- Increase the engagement of teen/adult volunteers in leading local, district and state 4-H experiences, to develop competencies in various life skills for youth including reasoning, socialization, citizenship and decision-making.
- Work with county, regional, state and federal agencies/organizations to improve health and nutrition of county residents through educational programs, including grant programs in weight management and child obesity.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-Time Equivalents (FTEs)	10	10	10
	Total Operating Expenditures	427,503	379,546	414,444
	Volunteer Hours/FTE Equivalent	2,382	2,400	2,250
OUTPUT	Total Number of Client Contacts	111,154	105,000	105,000
	Volunteer Contacts	41,649	40,000	40,000
	Volunteer Training Hours	978	1,000	1,000
	Number of Extension Program Participants	44,180	42,000	43,000
EFFICIENCY	Program Cost per Client Contact	3.85	3.57	4.20
	Per Capita Cost of Program	2.28	1.99	2.17
	Client Contacts per FTE (including Volunteers)	5,170	4,884	4,884
EFFECTIVE	Percentage of Clients Adopting Change/Satisfaction	93.0	93.0	93.0
	Volunteer Effectiveness (Contacts/Training Hours)	43	40	40
	Volunteer Savings to County [1]	496,647 [1]	458,700 [1]	469,125 [1]

[1]According to the Independent Sector Research National Values for referenced fiscal year

Physical Environment

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*530*	*PHYSICAL ENVIRONMENT*
ACTIVITY:	*537*	*CONSERVATION & RESOURCE MANAGEMENT*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3401*	*EXTENSION SERVICES & AGRICULTURE*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	300,861	283,357	286,764	288,576	254,277	272,463
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	132	0	853	0	850
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	19,186	17,644	17,835	22,141	16,585	20,702
522000	RETIREMENT CONTRIBUTIONS	25,440	25,565	23,237	21,567	12,737	15,467
523000	HEALTH INSURANCE	87,058	55,573	54,648	54,652	41,266	55,969
523100	LIFE INSURANCE	683	456	450	540	361	459
523200	DENTAL INSURANCE	2,237	1,639	1,454	1,658	1,144	1,680
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***435,465***	***384,364***	***384,389***	***389,988***	***326,371***	***367,590***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	2,619	1,796	1,625	2,000	1,600	1,600
541100	TELEPHONE/COMMUNICATIONS	3,379	3,615	3,876	3,500	3,910	4,000
541200	POSTAGE AND FREIGHT	788	669	246	700	500	450
543000	UTILITY SERVICES	15,000	15,369	14,966	18,000	17,000	17,000
544000	RENTALS AND LEASES	5,204	4,150	2,962	3,000	3,000	38
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	13,370	16,871	5,079	10,000	10,000	8,008
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	212	0	71	200	200	200
548000	PROMOTIONAL ACTIVITIES	943	1,165	1,147	1,200	1,200	1,200
549100	OTHER CURRENT CHARGES	470	125	145	500	500	500
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	1,597	1,505	1,600	2,800	2,800
551000	OFFICE SUPPLIES	3,893	3,369	2,942	3,700	3,500	2,350
552000	OPERATING SUPPLIES	3,632	4,289	4,408	4,000	4,000	4,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	145	0	75	75	75
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	600	404	202
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	1,969	1,529	884	1,975	1,975	1,975
	TOTAL OPERATING EXPENSES	***51,479***	***54,688***	***39,855***	***51,050***	***50,664***	***44,398***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	4,357	0	1,204	1,450	1,450	1,450
564200	M & E - NON-CAPITALIZED	2,226	373	2,055	1,061	1,061	1,006
	TOTAL CAPITAL EXPENSES	***6,583***	***373***	***3,259***	***2,511***	***2,511***	***2,456***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***493,526***	***439,425***	***427,503***	***443,549***	***379,546***	***414,444***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*530*	*PHYSICAL ENVIRONMENT*
ACTIVITY:	*537*	*CONSERVATION & RESOURCE MANAGEMENT*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*3501*	*SOIL & WATER CONSERVATION COMMITTEE*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	60	0	0	850	250	850
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	88	125	125	125
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	66	145	0	250	250	250
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	600	600	600
549200	LEGAL ADVERTISING	136	98	131	200	200	200
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	419	443	450	450	450
552000	OPERATING SUPPLIES	0	238	0	300	300	300
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	900	144	38	950	950	950
	TOTAL OPERATING EXPENSES	***1,161***	***1,044***	***701***	***3,725***	***3,125***	***3,725***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,161***	***1,044***	***701***	***3,725***	***3,125***	***3,725***

SERVICE AREA: **PHYSICAL ENVIRONMENT**

DEPARTMENT: **ENGINEERING & PUBLIC WORKS**

PROGRAM/DIVISION: **ENVIRONMENTAL CLEAN-UP**

PROGRAM DESCRIPTION:

This is a temporary program for the continued contamination assessment and restoration of the Knowles Pit, Sleepy Hollow, Masters Pit, Nolan Pit and one of the High Ridge Estates parcels. The contamination assessments are required by Florida Department of Environmental Protection (FDEP) Consent Orders issued for each site 2006. The completion of the contamination assessments and final restoration are the last phase of this program which involved the excavation, sorting and disposal of improperly buried solid wastes at each site.

The contamination assessments include sampling and analysis of groundwater and surface water, evaluation of groundwater flow parameters, and associated reporting to FDEP at the Knowles Pit, Sleepy Hollow, and Masters Pit sites. Contamination assessment reports have been submitted to FDEP and the County is awaiting approval of the reports before continuing with the assessments. Requests for Site Rehabilitation Completion Orders (SRCO) for Nolan Pit and High Ridge Estate have been submitted to FDEP documenting completion of the contamination assessments for those two sites. FDEP has replied that the assessment at Nolan Pit is complete and the wells are to be abandoned. The specific tasks for each of the sites are detailed in the Additional Information section below. Part of the contamination assessments will be the implementation of institutional controls - restrictive covenants - at the Knowles Pit, Sleepy Hollow, Masters Pit and Nolan Pit sites. These documents are in preparation. The final restoration of the sites will include the abandonment and removal of the groundwater monitoring wells upon completion of the contamination assessments and written approval from FDEP.

REVENUE:

The General Fund provides the revenue to fund Environmental Clean-up.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	0	0	0	0	0
Operating Expenses	64,542	98,989	100,000	35,000	131,000
Capital Outlay	0	0	0	0	0
Other	0	0	0	0	0
TOTAL	**64,542**	**98,989**	**100,000**	**35,000**	**131,000**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	0	0	0	0	0

ADDITIONAL INFORMATION:

The specific tasks to be conducted at each of the sites in association with this program are further detailed.

Knowles Pit:

- Submitted Contamination Assessment report in December 2011; waiting on FDEP response.
- One more sampling event is expected, which will include:
    - Surface water sampling
    - Groundwater sampling
    - Submittal of a Contamination Assessment Report Addendum
- Implement the restrictive covenant.
- Abandon the on-site monitoring wells.
- Prepare a well abandonment report for submittal to FDEP.

Sleepy Hollow:

- Submitted Contamination Assessment report in December 2011; waiting on FDEP response.
- One more sampling event is expected, which will include:
    - Surface water sampling
    - Groundwater sampling
    - Submittal of a Contamination Assessment Report Addendum
- Implement the restrictive covenant.
- Abandon the on-site monitoring wells.
- Prepare a well abandonment report for submittal to FDEP.

Masters Pit:

- Submitted Contamination Assessment report in December 2011; waiting on FDEP response.
- No further sampling is expected.
- Implement the restrictive covenant.
- Abandon the on-site monitoring wells.
- Prepare a well abandonment report for submittal to FDEP.

Nolan Pit:

- Abandon the on-site monitoring wells.
- Prepare a well abandonment report for submittal to FDEP.
- Implement the restrictive covenant.

High Ridge Estates:

- Upon approval from FDEP, Abandon the on-site monitoring wells.
- Prepare a well abandonment report for submittal to FDEP.

Physical Environment

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*530*	*PHYSICAL ENVIRONMENT*
ACTIVITY:	*534*	*SOLID WASTE CONTROL SERVICES*
DEPARTMENT:	*260*	*ENGINEERING & PUBLIC WORKS*
PROGRAM / DIVISION:	*3801*	*ENVIRONMENTAL CLEAN-UP*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

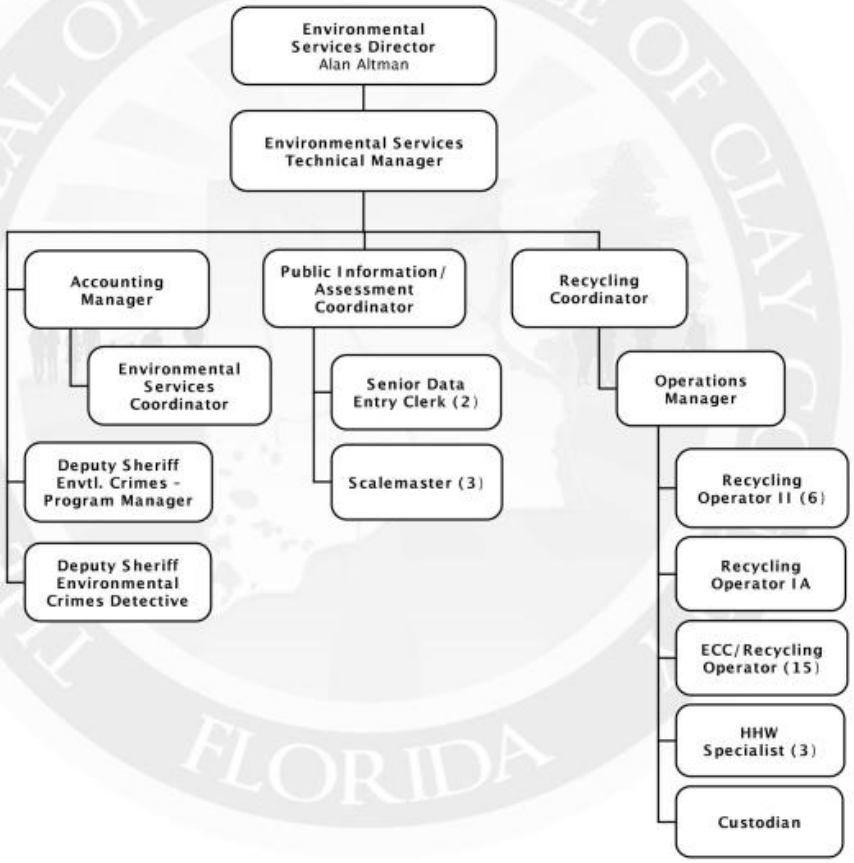
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	92,711	64,542	98,989	100,000	35,000	131,000
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549101	OCC - EQUIPMENT USE ALLOCATION	0	0	0	0	0	0
549102	OCC - LABOR/OVERHEAD ALLOCATION	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549700	FINES	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***92,711***	***64,542***	***98,989***	***100,000***	***35,000***	***131,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***92,711***	***64,542***	***98,989***	***100,000***	***35,000***	***131,000***

Environmental Services Department
Environmental Services Division



SERVICE AREA: **PHYSICAL ENVIRONMENT**

DEPARTMENT: **ENVIRONMENTAL SERVICES**

PROGRAM/DIVISION: **ENVIRONMENTAL SERVICES**

PROGRAM DESCRIPTION:

The Department of Environmental Services provides solid waste disposal and recycling services to accommodate residential and commercial needs of Clay County. Residential solid waste and recyclables collection services are provided in the unincorporated areas of the county by a contracted franchised hauler and various drop-off centers; Environmental Convenience Centers (ECCs). Commercial services are provided by up to 15 non-exclusive franchised haulers. Disposal and recyclables processing operations are preformed at the Rosemary Hill Solid Waste Management Facility.

REVENUE:

Environmental Services functions as an Enterprise Fund and is funded solely by user fees. The Enterprise Funds associated with the division are the Solid Waste Fund and Universal Collection Fund.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	2,133,221	1,990,009	2,091,512	1,912,889	1,986,994
Operating Expenses	15,516,785	15,301,322	17,691,446	17,557,103	18,571,806
Capital Outlay	9,330	6,850	300,000	125,000	1,185,000
Other	0	0	0	0	0
TOTAL	**17,659,336**	**17,298,181**	**20,082,958**	**19,594,992**	**21,743,800**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 11/12
Full-time Equivalents	44	43	40	40	40

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Provided post-closure monitoring and maintenance of ten closed disposal facilities in accordance with Florida Department of Environmental Protection permits.
- Managed transfer station operations and yard trash processing contract.
- Managed countywide residential waste and recyclables collection franchise services for 60,000+ residential dwellings.
- Maintained fifteen (15) commercial collection franchises.
- Established and maintained on-going site monitoring program at Public Works pits in accordance with Florida Department of Environmental Protection (FDEP) consent agreements.
- Assisted the Emergency Management Division and the Engineering & Public Works Department in maintaining contracts for debris clean-up after major storms.
- Managed Keep Clay Beautiful Program which included two (2) major clean up events with several hundred residential, volunteer participants.

PROGRAM GOAL:

Provide economical solid waste and recyclables services and facilities in support of public health, sanitation, environmental protection, and operational efficiency; all within available funding.

KEY OBJECTIVES:

- Provide transfer station/disposal operations and facilities to ensure proper disposal of all solid waste received, without an increase in Class I, C&DD and Yard Trash tipping fees or residential assessments.
- Provide post-closure monitoring and maintenance of the county's ten (10) closed landfills, performed to a high standard to ensure 100% compliance with permit conditions.
- Provide household hazardous waste and special waste drop-off center(s) with at least two (2) outreach collection events; all in 100% compliance with FDEP rules and regulations.
- Provide residential and commercial collection of solid waste and recyclables through an exclusive residential franchised hauler and multiple non-exclusive commercial franchised haulers.
- Improve residential recycling program and recyclables processing methods to achieve greater productivity and qualities of recovered materials.
- Provide Keep Clay Beautiful Program to promote a litter free environment and to promote public awareness through Adopt-A-Mile Program and clean-up events.

PERFORMANCE MEASURES		Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Total Disposal Expenditures	5,998,793	6,797,100	7,239,000
	Total Recycling Center Expenditures	1,386,459	1,390,090	1,350,000
	Total Recycling Tons	8,405	8,500	8,600
	Total ECC Materials (Tons)	5,185	5,000	4,800
	Total Customers at ECC Sites	93,896	93,000	92,500
	Total Residential Customer Services	9,444,432	9,507,470	9,594,000
OUTPUT	Total Disposal (Tons)	160,814	169,217	172,601
	Total Recycling Program Revenue	1,265,081	1,125,000	1,125,000
	Total of Recycling Reject Tons	1,530	1,500	1,475
	Total Number of ECC Employees	6	5	5
	Total Number of ECC Sites	4	4	4
	Total Residential Service Complaints	789	790	795
EFFICIENCY	Expenditures Per Ton Disposal	37.30	40.17	41.94
	Revenues Per Ton Recycling	150.51	133.14	132.35
	Total Tons Recycling Processed	6,875	6,970	7,095
	Materials (Tons) Per ECC Attendant	864	1,000	960
	Customers Per ECC Site	23,474	23,250	23,125
	Complaints Per 100 Services	0.835	0.830	0.829
EFFECTIVE	Percentage Cost Increase (Decrease) Per Ton	0.83	7.69	4.41
	Percentage Recycling Cost Recovery	91.75	92.00	93.00
	Percentage Tons Processed Materials Recycled	81.7	82.0	82.5
	Percentage Tons Increase (Decrease) Per Attendant	(8.37)	1.38	1.79
	Percentage Increase (Decrease) Customers Per ECC	16.69	(0.95)	(0.54)
	Percentage Residential Complaints	0.008	0.008	0.008

Physical Environment

FUND:	*401*	*SOLID WASTE FUND*
FUNCTION / SERVICE AREA:	*530*	*PHYSICAL ENVIRONMENT*
ACTIVITY:	*534*	*SOLID WASTE CONTROL SERVICES*
DEPARTMENT:	*230*	*ENVIRONMENTAL SERVICES*
PROGRAM / DIVISION:	*3802*	*ENVIRONMENTAL SERVICES*

PERSONAL SERVICES SCHEDULE		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	1,363,614	1,345,737	1,220,847	1,290,890	1,192,045	1,252,998
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	137,127	139,062	164,651	158,000	158,000	158,842
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	110,449	107,534	99,582	102,822	97,852	105,919
522000	RETIREMENT CONTRIBUTIONS	161,526	161,244	141,491	125,112	79,464	79,177
523000	HEALTH INSURANCE	367,561	261,425	266,157	288,413	279,526	276,529
523100	LIFE INSURANCE	2,654	1,793	1,648	2,068	1,760	1,720
523200	DENTAL INSURANCE	8,145	5,954	4,899	6,317	5,045	5,658
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***2,151,077***	***2,022,749***	***1,899,274***	***1,973,621***	***1,813,692***	***1,880,843***

OPERATING EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
531000	PROFESSIONAL SERVICES	0	25,799	0	0	0	0
531200	LEGAL	0	0	0	50,000	50,000	100,000
531300	ENGINEERING, ARCHITECT, & APPRAISAL	620,854	-75,588	-126,858	425,000	375,000	425,000
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	2,275	0	0	0	0	0
534500	ADMINISTRATIVE EXP	151,168	305,744	341,753	841,594	841,594	841,594
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	6,806,706	6,337,403	5,986,624	6,800,000	6,797,100	7,239,000
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	872	32	0	1,000	1,000	1,000
541100	TELEPHONE/COMMUNICATIONS	17,807	19,052	18,523	18,500	18,450	19,000
541200	POSTAGE AND FREIGHT	2,867	2,864	2,073	2,500	3,000	3,500
543000	UTILITY SERVICES	49,358	43,587	47,302	52,000	48,000	52,000
544000	RENTALS AND LEASES	28,001	10,229	20,210	21,000	20,212	19,592
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	100,270	105,406	55,410	120,000	133,500	118,200
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	5,883	6,134	4,323	4,000	3,600	3,800
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	319	1,490	392	350	400	400
549300	TRAINING & CERTIFICATION	980	690	250	3,000	2,000	3,000
549600	ASSESSMENT BILLING	1,209	397	129	1,500	0	0
549999	TAX COLLECTOR COMMISSION	94,957	95,670	95,500	120,000	105,000	109,000
551000	OFFICE SUPPLIES	6,459	5,570	4,114	6,000	5,000	6,000
552000	OPERATING SUPPLIES	43,506	36,823	30,498	60,000	45,000	60,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	8,841	8,819	5,105	9,500	8,000	9,400
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	9,175	1,100	0	1,000	1,000	1,000
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	1,247	1,247	2,174	2,500	2,200	2,500
559000	DEPRECIATION	241,681	241,491	233,580	245,000	241,000	252,000
	TOTAL OPERATING EXPENSES	***8,194,434***	***7,173,956***	***6,721,102***	***8,784,444***	***8,701,056***	***9,265,986***

CAPITAL EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	5,367	0	3,224	50,000	0	50,000
563000	IMPRV OTHR THAN BLDGS	0	0	0	45,000	45,000	55,000
564100	M & E - CAPITALIZED	0	0	0	180,000	55,000	1,055,000
564200	M & E - NON-CAPITALIZED	60,659	9,330	3,626	25,000	25,000	25,000
	TOTAL CAPITAL EXPENSES	***66,026***	***9,330***	***6,850***	***300,000***	***125,000***	***1,185,000***

OTHER EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
570000	DEBT	0	0	0	0	0	0
580000	GRANTS	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***10,411,537***	***9,206,034***	***8,627,227***	***11,058,065***	***10,639,748***	***12,331,829***

FUND:	*402*	*UNIVERSAL COLLECTION FUND*
FUNCTION / SERVICE AREA:	*530*	*PHYSICAL ENVIRONMENT*
ACTIVITY:	*534*	*SOLID WASTE CONTROL SERVICES*
DEPARTMENT:	*230*	*ENVIRONMENTAL SERVICES*
PROGRAM / DIVISION:	*3820*	*UNIVERSAL COLLECTION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	91,189	80,943	65,210	82,397	70,715	76,302
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	1,361	1,339	1,032	2,000	2,000	1,500
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	6,866	5,978	4,739	6,563	5,586	6,402
522000	RETIREMENT CONTRIBUTIONS	9,867	8,526	6,609	7,986	4,536	4,786
523000	HEALTH INSURANCE	11,234	13,374	12,913	18,409	15,956	16,715
523100	LIFE INSURANCE	78	66	55	132	104	104
523200	DENTAL INSURANCE	249	245	176	403	300	342
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***120,844***	***110,473***	***90,734***	***117,891***	***99,197***	***106,151***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	34,975	36,406	36,406	36,406
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	8,175,268	8,173,805	8,376,390	8,693,396	8,642,441	9,090,914
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	1,500	1,500	1,500
541200	POSTAGE AND FREIGHT	10,629	0	0	2,000	2,000	2,000
543000	UTILITY SERVICES	0	0	0	3,000	3,000	3,000
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	10,672	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	2,000	2,000	2,000
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549102	OCC - LABOR / OVERHEAD	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	200	200	200
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	162,968	169,023	168,855	168,500	168,500	169,800
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***8,359,538***	***8,342,829***	***8,580,220***	***8,907,002***	***8,856,047***	***9,305,820***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT	0	0	0	0	0	0
580000	GRANTS	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***8,480,382***	***8,453,301***	***8,670,954***	***9,024,893***	***8,955,244***	***9,411,971***

SERVICE AREA: **TRANSPORTATION**

DESCRIPTION OF SERVICES: The Transportation Service Area provides for the safe and adequate flow of vehicles, travelers, and pedestrians and is comprised of the divisions of the Engineering & Public Works Department. Together, these divisions meet the roadway and transportation needs of the county by providing and maintaining road and street plant facilities and ancillary facilities such as bridges, viaducts, sidewalks, traffic control devices, street-lights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic, travelers and pedestrians along roads and streets.

MISSION: To improve all roadway and transportation services in the county while remaining sensitive to land use configuration and traffic control demands.

ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Transportation section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Road & Street Facilities	0132	Blue Jay MSBU
Road & Street Facilities	0145	Clifford Lane MSBU
Road & Street Facilities	1805	Engineering
Road & Street Facilities	3712	Fleet & Fuel Management
Road & Street Facilities	0125	Hidden Waters MSBU
Road & Street Facilities	0124	Oak Forest Road MSBU
Road & Street Facilities	3701	Streets & Drainage
Road & Street Facilities	3711	Traffic Operations
Transit Systems	3601	Transit Authority

COUNTY EXPENDITURES BY SERVICE AREA
TRANSPORTATION

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
ROAD & STREET FACILITIES						
0132 Blue Jay MSBU	30,230	42,228	34,906	44,637	44,637	112,471
1805 Engineering	800,361	1,178,566	523,531	576,659	596,355	602,592
3706 Fleet & Fuel Management	0	0	0	0	0	0
0125 Hidden Waters Road MSBU	14,418	5,058	7,977	10,349	10,349	10,349
0124 Oak Forest Road MSBU	19,453	21,998	20,652	27,836	27,836	27,836
0145 Clifford Lane MSBU	0	0	0	969	0	0
3701 Streets & Drainage	6,329,982	7,852,572	7,249,833	7,466,465	7,077,317	7,799,729
3711 Traffic Operations	1,451,354	1,167,639	1,068,235	1,344,172	1,047,046	1,092,866
Total: Road & Street Facilities	*8,645,798*	*10,268,060*	*8,905,133*	*9,471,088*	*8,803,541*	*9,645,844*
TRANSIT SYSTEMS						
3601 Transit Authority	34,147	33,427	31,927	40,000	40,000	40,000
Total: Transit Systems	*34,147*	*33,427*	*31,927*	*40,000*	*40,000*	*40,000*
TRANSPORTATION						
3712 Fleet & Fuel Management	3,977,621	2,812,928	3,249,925	3,482,631	3,239,894	3,252,459
Total: Fleet & Fuel Management	*3,977,621*	*2,812,928*	*3,249,925*	*3,482,631*	*3,239,894*	*3,252,459*
TOTAL - TRANSPORTATION	**12,657,566**	**13,114,414**	**12,186,985**	**12,993,719**	**12,083,435**	**12,938,303**
Transportation - BCC	12,559,318	13,011,705	12,091,523	12,870,896	11,960,612	12,747,646
Transportation - Constitutional Officers	0	0	0	0	0	0
Transportation - Gov & Independent Agencies	98,248	102,710	95,462	122,823	122,823	190,657
Transportation - Non-Operational - Debt Svc	0	0	0	0	0	0
Transportation - Capital Funds	23,664,515	10,936,157	19,225,334	62,036,917	20,070,566	44,686,451
GRAND TOTAL - Transportation	**36,322,081**	**24,050,571**	**31,412,319**	**75,030,636**	**32,154,001**	**57,624,754**

FUND:	*132*	*BLUE JAY MSBU FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*541*	*ROAD & STREET FACILITIES*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*0132*	*BLUE JAY MSBU*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	29,800	41,238	31,436	42,543	42,543	110,377
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	85	0	2,518	1,000	1,000	1,000
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	345	989	952	1,094	1,094	1,094
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***30,230***	***42,228***	***34,906***	***44,637***	***44,637***	***112,471***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***30,230***	***42,228***	***34,906***	***44,637***	***44,637***	***112,471***

Transportation

FUND:	*145*	*CLIFFORD LANE MSBU FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*541*	*ROAD & STREET FACILITIES*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*0145*	*CLIFFORD LANE MSBU*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

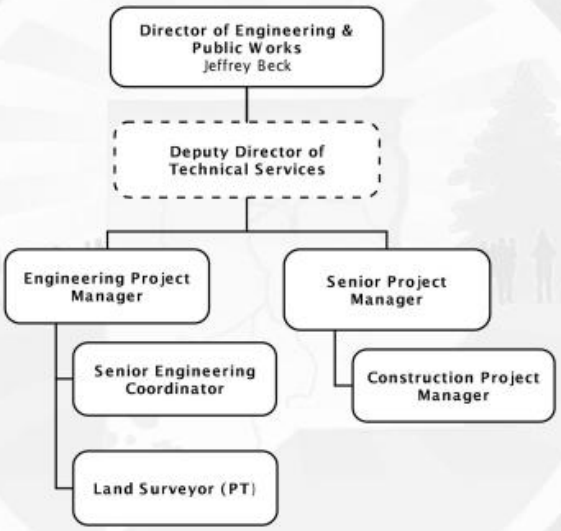
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	323	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	646	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***969***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES/USES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***0***	***0***	***969***	***0***	***0***

Engineering & Public Works Department
Engineering Division



SERVICE AREA: **TRANSPORTATION**

DEPARTMENT: **ENGINEERING & PUBLIC WORKS**

PROGRAM/DIVISION: **ENGINEERING**

PROGRAM DESCRIPTION:

The Engineering Division serves as the primary point of contact for development submittals and reviews and approves technical aspects of new subdivisions and new commercial site developments from plat to final plans approval. The division inspects the construction of new sites, ultimately recommending acceptance of the streets and drainage to the Board of County Commissioners. The division also manages the design and construction of all capital improvement projects funded by the county using a combination of consultants and in-house personnel. In addition to these primary responsibilities, the division also provides the following services: processing and recommendations concerning Road Closures of county owned rights-of-way (ROW) that are requested by the public; permitting and supervision of all utility work done within the county ROW; permitting and supervision of all construction that is requested by the public within the ROW; implementation of the Federal Department of Environmental Protection MS4 permit program compliance; implementation of the Total Maximum Daily Load program compliance; and coordination of grant applications and fulfillment operations with various agencies, as needed.

REVENUE:

Charges for Services and Ad Valorem revenue from the Unincorporated Municipal Services MSTU Fund provide the revenue to fund Engineering.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	726,726	455,344	456,559	510,405	466,160
Operating Expenses	444,403	68,186	118,100	85,950	115,432
Capital Outlay	7,436	0	2,000	0	21,000
Other	0	0	0	0	0
TOTAL	**1,178,566**	**523,531**	**576,659**	**596,355**	**602,592**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	9	8	6	6	5.5

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Completed design on the C.R. 209 Widening Project, Henley Road Widening, and Old Jennings Road Widening Projects.
- Completed construction on the Newcastle Pond Stormwater Projects, Cattail Street, Old Hard Road, and Dowling Road.
- Started Construction on Henley Road, Old Jennings Road, C.R. 209, Highridge Estates, Sharron Road Bridge, Carpets & Drapes Debris Catch and Bear Run Stormwater Project.
- Finalized construction on the Doctor's Lake Shared Use Path; the County's first Local Agency Program (LAP) project with Florida Department of Transportation (FDOT).

- Continued to streamline Florida Department of Environmental Protection (FDEP) requirements for the National Pollutant Discharge Elimination (NPDES) Permit.
- Reviewed and approved seven (7) commercial developments and eight (8) subdivisions.

PROGRAM GOAL:

The mission of the Clay County Engineering Division is to design, build, and maintain the safest, most efficient roadway network possible for the citizens of Clay County. We will continue to ensure the safety of motorists while supporting the continued growth demands of the County. The Clay County Engineering Division also pledges to be fiscally responsible and accountable to the public for projects completed and funds expended.

KEY OBJECTIVES:

- Help provide a streamline review process and project start-up for development services by reducing the review time for all development submittals.
- Continue construction on the Henley Road, Old Jennings Road and C.R. 209 Widening projects.
- Complete construction on Bear Run Stormwater Project, Highridge Estates and Sharron Road Bridge.
- Hire a part-time Land Surveyor.
- Update NPDES permit for an additional five (5) years.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Registered Engineers	1	0	1
	Total Number of FTEs	6	6	5.5
OUTPUT	Hours spent reviewing Engineering Documents	3,020	3,020	3,020
	Number of Illicit Connection Complaints Resolved per Year	6	3	3
	Hours Spent on Inspections [1]	NA [1]	3,120	3,120
EFFICIENCY	Number of Engineering Document Reviews	650	650	650
	Percentage of Illicit Connection Complaints Investigated	100	100	100
	Number of Projects Inspected [1]	NA [1]	15	18
EFFECTIVE	Percentage of Document Reviews Completed within the Established Review Timeframe	100	100	100
	Percentage of Investigated Illicit Connections Resolved in Fiscal Year	100	100	100
	Percentage of Project Inspected within the Established Timeframe [1]	NA [1]	100	100

[1] Data was not collected for evaluation for the pertaining fiscal year.

FUND:	*131*	*MUNICIPAL SERVICE FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*541*	*ROAD & STREET FACILITIES*
DEPARTMENT:	*260*	*ENGINEERING & PUBLIC WORKS*
PROGRAM / DIVISION:	*1805*	*ENGINEERING*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	501,972	571,441	347,049	347,864	408,300	383,338
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	7	0	27	1,118	316	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	37,465	41,454	25,180	26,697	29,914	29,142
522000	RETIREMENT CONTRIBUTIONS	52,804	53,381	31,470	29,061	20,286	118
523000	HEALTH INSURANCE	74,715	58,859	50,472	50,474	50,472	52,232
523100	LIFE INSURANCE	531	342	274	336	281	322
523200	DENTAL INSURANCE	1,734	1,248	873	1,008	836	1,008
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***669,227***	***726,726***	***455,344***	***456,559***	***510,405***	***466,160***

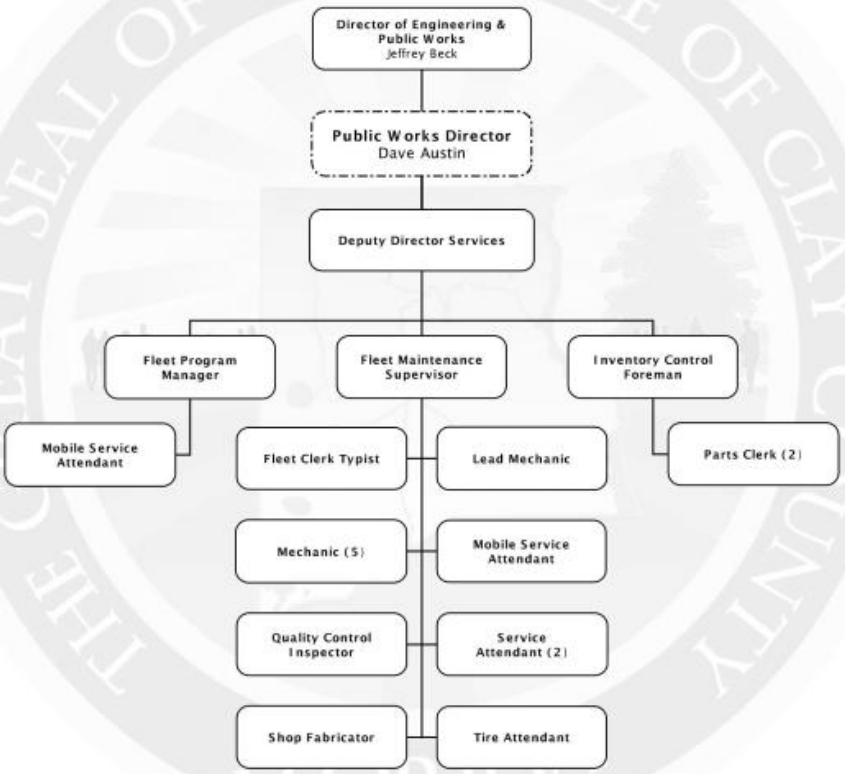
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	112,283	424,329	58,892	100,000	75,000	100,000
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	508	16	0	600	0	600
541100	TELEPHONE/COMMUNICATIONS	2,195	1,724	1,944	3,000	2,000	3,000
541200	POSTAGE AND FREIGHT	588	660	1,152	2,500	500	2,500
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	3,973	3,652	1,917	4,000	3,000	2,382
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	1,321	317	2,431	1,000	1,000	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	1,700	500	1,700
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	68	0	0	0
549300	TRAINING & CERTIFICATION	640	1,130	593	2,000	2,000	2,000
551000	OFFICE SUPPLIES	1,262	1,768	708	1,000	750	950
552000	OPERATING SUPPLIES	389	338	102	500	500	500
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	245	0	0	300	200	300
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	3,529	9,163	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	1,900	1,307	380	1,500	500	1,500
	TOTAL OPERATING EXPENSES	***128,833***	***444,403***	***68,186***	***118,100***	***85,950***	***115,432***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	1,240	7,023	0	1,000	0	20,000
564200	M & E - NON-CAPITALIZED	1,061	413	0	1,000	0	1,000
	TOTAL CAPITAL EXPENSES	***2,301***	***7,436***	***0***	***2,000***	***0***	***21,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***800,361***	***1,178,566***	***523,531***	***576,659***	***596,355***	***602,592***

Engineering & Public Works Department
Fleet & Fuel Management Division



SERVICE AREA: **TRANSPORTATION**

DEPARTMENT: **ENGINEERING & PUBLIC WORKS**

PROGRAM/DIVISION: **FLEET & FUEL MANAGEMENT**

PROGRAM DESCRIPTION:

The Fleet & Fuel Management Division provides efficient and effective county fleet services by providing customer agencies with safe, reliable, economical, environmentally sound transportation and related services that are responsive to the needs of the individual customer groups, as well as conserving vehicle value and equipment investments. The division also operates and maintains the county-wide vehicle refueling system. Fleet & Fuel Management's primary objective is to control the over-all cost of operating and maintaining the county's fleet of vehicles and equipment through development and implementation of a comprehensive vehicle use and replacement program using objective criteria such as age, usage levels and maintenance costs.

REVENUE:

The General Fund provides the revenue to fund Fleet & Fuel Management.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	1,179,111	1,151,973	1,123,497	941,924	1,042,148
Operating Expenses	1,602,004	2,033,402	2,237,130	2,277,977	2,191,311
Capital Outlay	31,812	64,550	122,004	19,993	19,000
Other	0	0	0	0	0
TOTAL	**2,812,928**	**3,249,925**	**3,482,631**	**3,239,894**	**3,252,459**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	24	22	21	21	20

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Contracted with Safety-Kleen to purchase used oils, resulting in an anticipated return of $2,600.
- Completed 2nd and 3rd quarter monitoring with Water & Air Research at Green Cove Springs Fuel Site as per Florida Department of Environmental Protection (FDEP) compliance.

PROGRAM GOAL:

The mission of the Fleet & Fuel Management Division is to provide efficient and effective county fleet and fuel services by providing customer agencies with safe, reliable, economical, environmentally sound transportation and related services that are responsive to the needs of the individual customer groups, as well as conserving vehicle value and equipment investments.

KEY OBJECTIVES:

- Hire Fleet Supervisor to complete manning levels of Fleet & Fuel Management.
- Complete fuel site quarterly monitoring as directed by FDEP, closely monitoring wells and setting up an annual test and reporting system.
- Provide all customers with quality service in a timely manner.
- Evaluate and choose the best vendors to get the best products for the best price.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-Time Equivalent (FTE) Personnel	21	21	20
	Total Equipment Maintained (Including Power Tools and Trailers)	663	676	676
OUTPUT	Number of Completed Work Orders	5,151	4,493	5,000
	Repairs & Maintenance Costs on Equipment	652,594	663,795	750,000
	Fuels Dispensed (Gallons)	844,566	782,976	782,976
	Fuels Cost Expended (All Departments)	2,692,794	2,850,033	2,850,033
EFFICIENCY	Service, Parts and Fuels Cost Avoidance	954,094	825,870	908,457
EFFECTIVE	Completed Work Orders per Employee	245	214	250
	Parts Expended per Equipment	994	981	1,109
	Fuel Dispensed vs. Cost Expended (Av. Diesel & Unleaded)	3.19	3.64	3.64

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*541*	*ROAD & STREET FACILITIES*
DEPARTMENT:	*260*	*ENGINEERING & PUBLIC WORKS*
PROGRAM / DIVISION:	*3712*	*FLEET & FUEL MANAGEMENT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	881,661	870,457	865,000	829,463	712,467	782,105
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	6,692	2,138	2,296	4,500	3,660	4,500
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	66,251	64,230	63,576	65,946	51,989	61,342
522000	RETIREMENT CONTRIBUTIONS	86,729	85,007	76,316	72,512	35,598	45,521
523000	HEALTH INSURANCE	183,902	153,156	141,166	146,425	134,993	144,758
523100	LIFE INSURANCE	1,465	986	919	1,145	847	919
523200	DENTAL INSURANCE	4,791	3,136	2,701	3,506	2,369	3,002
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***1,231,491***	***1,179,111***	***1,151,973***	***1,123,497***	***941,924***	***1,042,148***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	2,679	3,561	1,536	6,830	3,500	4,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	300	327	500
541100	TELEPHONE/COMMUNICATIONS	0	0	0	2,000	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	5,668	7,332	7,320	8,500	6,000	8,500
544000	RENTALS AND LEASES	0	0	1,491	2,700	2,700	151
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	53,018	39,296	42,164	78,000	50,000	49,760
546200	R & M - VEHICLES	617,862	113,664	136,696	125,000	135,000	140,000
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	4,000	1,500	2,000
551000	OFFICE SUPPLIES	1,487	1,030	244	1,500	0	0
552000	OPERATING SUPPLIES	45,331	35,944	50,779	73,000	50,000	60,000
552032	FUELS & LUBRICANTS	1,872,447	1,414,276	1,786,920	1,890,000	1,992,650	1,890,000
552100	INVENTORIES	6,910	-26,838	-2,348	25,900	25,900	25,900
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	11,372	13,589	8,214	18,400	10,000	10,000
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	150	150	387	1,000	400	500
	TOTAL OPERATING EXPENSES	***2,616,924***	***1,602,004***	***2,033,402***	***2,237,130***	***2,277,977***	***2,191,311***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	26,966	20,110	52,912	107,004	6,993	4,000
564100	M & E - CAPITALIZED	99,790	9,522	3,420	5,000	4,000	5,000
564200	M & E - NON-CAPITALIZED	2,450	2,180	8,218	10,000	9,000	10,000
	TOTAL CAPITAL EXPENSES	***129,206***	***31,812***	***64,550***	***122,004***	***19,993***	***19,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***3,977,621***	***2,812,928***	***3,249,925***	***3,482,631***	***3,239,894***	***3,252,459***

FUND:	*104*	*HIDDEN WATERS MSBU FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*541*	*ROAD & STREET FACILITIES*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*0125*	*HIDDEN WATERS MSBU*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	14,121	4,909	6,227	9,265	9,265	9,265
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	1,600	1,072	1,072	1,072
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	297	149	150	12	12	12
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***14,418***	***5,058***	***7,977***	***10,349***	***10,349***	***10,349***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***14,418***	***5,058***	***7,977***	***10,349***	***10,349***	***10,349***

FUND:	*124*	*OAK FOREST ROAD MSBU FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*541*	*ROAD & STREET FACILITIES*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*0124*	*OAK FOREST ROAD MSBU*

PERSONAL SERVICES SCHEDULE		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

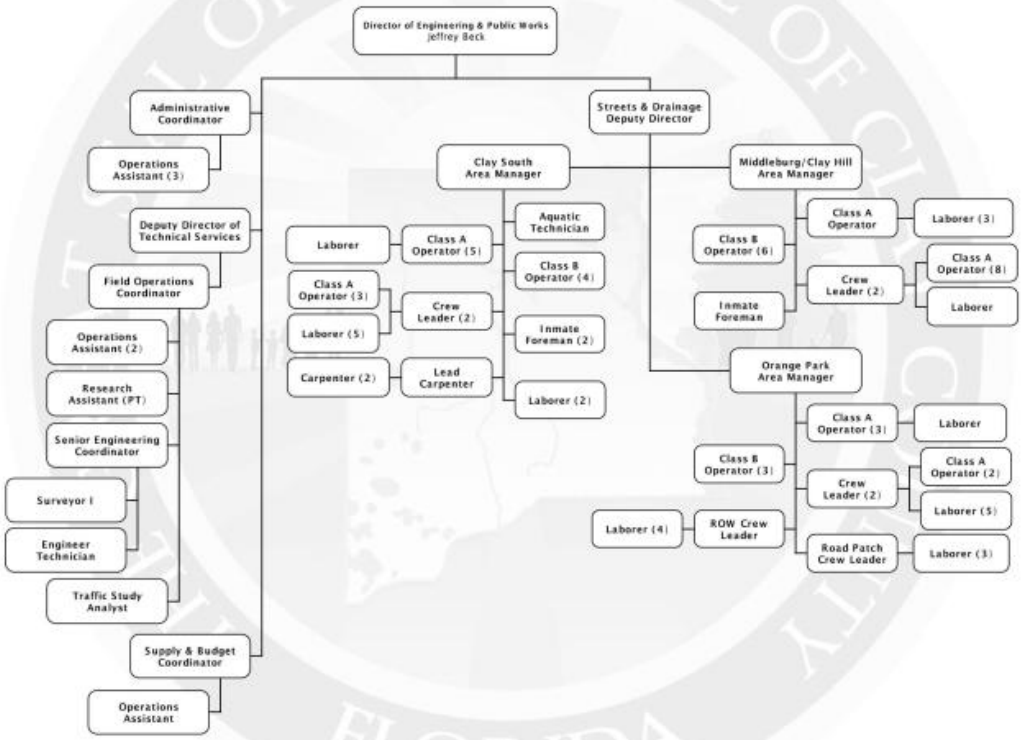
OPERATING EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	18,776	21,418	18,502	26,697	26,697	26,697
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	1,600	1,120	1,120	1,120
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	678	580	550	20	20	20
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***19,453***	***21,998***	***20,652***	***27,836***	***27,836***	***27,836***

CAPITAL EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***19,453***	***21,998***	***20,652***	***27,836***	***27,836***	***27,836***

Engineering & Public Works Department
Streets & Drainage Division



SERVICE AREA: **TRANSPORTATION**

DEPARTMENT: **ENGINEERING & PUBLIC WORKS**

PROGRAM/DIVISION: **STREETS & DRAINAGE**

PROGRAM DESCRIPTION:

The Streets and Drainage Division maintains and repairs the county roadways, roadside drainage ditches and roadside right-of-way and provides a safe and reliable transportation network and a stormwater system that minimizes flooding and protects the environment. It is the goal of this division to resolve citizen complaints in a responsive and responsible manner, utilize the most efficient and effective maintenance and repair strategies in an effort to maximize available funds and provide expeditious response to reopen all roadways and clear stormwater after an emergency.

REVENUE:

The Transportation Trust Fund provides the revenue to fund Streets & Drainage.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	4,919,808	4,361,923	4,434,378	4,047,215	4,241,700
Operating Expenses	2,828,439	2,819,119	2,969,087	2,967,102	2,802,029
Capital Outlay	104,325	68,790	63,000	63,000	756,000
Other	0	0	0	0	0
TOTAL	**7,852,572**	**7,249,833**	**7,466,465**	**7,077,317**	**7,799,729**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	109	105	95.5	94.5	93.5

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Completed 92% of the service requests generated within the 2011 calendar year.
- Received the Pavement Management Plan with Atkins that evaluated all paved roads in the county.
- Installed and taught staff the Micro Paver Program.
- Continued to enhance capabilities of the county geographic information system (GIS), by identifying and marking county-maintained ditches and easements for a preventative maintenance schedule.
- Milled with reclaimed asphalt for Wells Road, Oak Lane, and Parkridge, Kingswood, Hawkins, Jefferson and Joe Johns Roads.
- Inspected all county ponds, installed pond signs and initiated service order to correct deficiencies; including the cleaning of Stonebridge Pond.
- Milled and resurfaced Wells Road, Crossing Blvd and Patricia Lane; resurfaced by full depth reclamation (FDR) south half of Pine Avenue; and resurfaced Gator Bay, Governor's Creek, Travers Road, North Chickory Avenue, North Juniper Avenue, Arora Boulevard and Londonderry Drive.

PROGRAM GOAL:

The mission of the Streets and Drainage Division is to maintain and repair county roadways, roadside drainage ditches and roadside right-of-way to provide a safe and reliable transportation network and a stormwater system that minimizes flooding and protects the environment.

KEY OBJECTIVES:

- Complete emergency work requests within seven (7) days and routine requests within 60 days.
- Maintain established preventive maintenance programs for county ponds, bridges and ditches.
- Set up enforcement of private pond and ditch maintenance.
- Continue to improve and upgrade area office infrastructure.
- Continue to input data into the county's geographic information system (GIS) to include installation of pond reports and designs, as well as go areas for ditch maintenance. This will allow the division to automate and become a paperless environment.
- Continue to educate, train and increase job skills.
- Conduct customer service focused sustainment training.
- Start American Public Works Association (APWA) accreditation process for Public Works.

PERFORMANCE MEASURES		Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-Time Equivalents (FTEs)	95.5	94.5	93.5
	Operating Expenses	2,819,119	2,967,102	2,802,029
	Capital Outlay	68,790	63,000	756,000
OUTPUT	Number of Service Requests Completed	2,500	2,500	2,500
EFFICIENCY	Percentage of Service Requests Completed with 7 Days	24	33	50
	Percentage of Service Requests Completed with 60 Days	77	85	85
EFFECTIVE	Percentage of Service Requests Completed	85	90	92

Transportation

FUND:	*101*	*TRANSPORTATION TRUST FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*541*	*ROAD & STREET FACILITIES*
DEPARTMENT:	*260*	*ENGINEERING & PUBLIC WORKS*
PROGRAM / DIVISION:	*3701*	*STREETS & DRAINAGE*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	3,484,902	3,483,523	3,068,030	3,096,226	2,884,678	3,000,837
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	48,002	19,184	21,958	40,260	46,263	40,200
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	258,827	252,378	219,858	239,941	208,755	231,515
522000	RETIREMENT CONTRIBUTIONS	346,501	342,803	281,053	265,834	148,605	174,487
523000	HEALTH INSURANCE	894,306	801,837	754,373	770,867	742,992	775,596
523100	LIFE INSURANCE	6,742	4,463	4,035	5,210	3,995	4,326
523200	DENTAL INSURANCE	21,919	15,621	12,616	16,040	11,927	14,740
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***5,061,200***	***4,919,808***	***4,361,923***	***4,434,378***	***4,047,215***	***4,241,700***

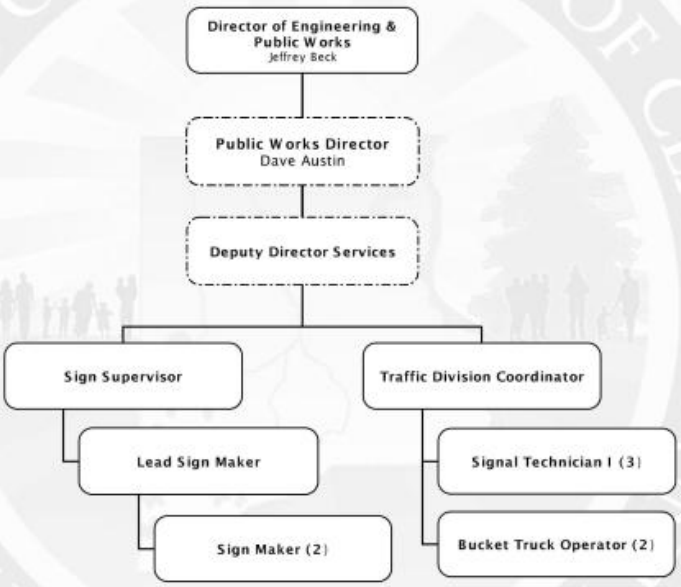
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	113,441	111,397	233,105	110,000	110,000	110,000
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	424,660	107,890	158,400	126,955	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	1,728	69	279	1,500	1,500	1,000
541100	TELEPHONE/COMMUNICATIONS	36,570	37,128	36,520	37,750	37,750	37,750
541200	POSTAGE AND FREIGHT	2,629	890	117	1,000	1,000	1,500
543000	UTILITY SERVICES	80,188	81,539	78,659	80,200	80,200	80,200
544000	RENTALS AND LEASES	52,081	44,697	36,428	50,000	50,000	42,390
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	307,625	356,222	369,490	517,625	517,625	518,377
546200	R & M - VEHICLES	0	515,518	604,500	650,000	650,000	650,000
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	46,054	64,248	46,345	47,000	47,000	47,000
549200	LEGAL ADVERTISING	0	241	262	0	0	0
549300	TRAINING & CERTIFICATION	9,363	929	7,306	10,000	10,000	10,000
551000	OFFICE SUPPLIES	6,086	7,973	5,453	6,000	6,000	5,600
552000	OPERATING SUPPLIES	70,999	72,586	72,728	75,000	75,000	75,000
552032	FUELS & LUBRICANTS	0	718,741	964,233	872,000	901,460	872,000
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	45,001	35,609	37,032	45,000	45,000	45,000
552200	CHEMICALS & LAB SUPPLIES	30,738	32,244	30,618	31,000	31,000	31,000
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	895	70,829	0	0	0	0
553000	ROAD MATERIALS & SUPPLIES	295,954	250,883	187,324	273,212	273,212	273,212
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	3,410	2,039	830	3,400	3,400	2,000
	TOTAL OPERATING EXPENSES	***1,102,762***	***2,828,439***	***2,819,119***	***2,969,087***	***2,967,102***	***2,802,029***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	95,531	27,037	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	7,826	19,688	0	0	0	0
564100	M & E - CAPITALIZED	49,561	42,760	54,478	50,000	50,000	743,000
564200	M & E - NON-CAPITALIZED	13,103	14,841	14,312	13,000	13,000	13,000
	TOTAL CAPITAL EXPENSES	***166,021***	***104,325***	***68,790***	***63,000***	***63,000***	***756,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***6,329,982***	***7,852,572***	***7,249,833***	***7,466,465***	***7,077,317***	***7,799,729***

Engineering & Public Works Department
Traffic Operations Division



SERVICE AREA: **TRANSPORTATION**

DEPARTMENT: **ENGINEERING & PUBLIC WORKS**

PROGRAM/DIVISION: **TRAFFIC OPERATIONS**

PROGRAM DESCRIPTION:

The Traffic Operations Division consists of two sections, 1) Signals and 2) Signs and Pavement Markings, to provide services for the convenient, efficient, and safe travel for motorists, pedestrians, and bicyclists.

The Signals Section performs maintenance services on all fully operational traffic signals, overhead flashing beacons, ground mounted beacons, school zone beacons, speed studies, and traffic counts, as well as maintains statistics of traffic accidents and State-contracted street lighting. The Signs and Pavement Markings Section manufactures, installs and performs maintenance services on approximately 25,000 signs and paints crosswalks, stop bars, word messages, and pavement markings.

The administrative staff provides support and coordinates projects with managers, ensures timely and efficient processing of correspondence, project documents, records, and logs; tracks the various maintenance operation work, materials and resources carried out in the division; and maintains a record of requests and services.

REVENUE:

The Transportation Trust Fund provides the revenue to fund Traffic Operations.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	543,193	556,356	562,172	526,126	554,836
Operating Expenses	498,572	496,614	742,000	486,120	523,030
Capital Outlay	125,874	15,265	40,000	34,800	15,000
Other	0	0	0	0	0
TOTAL	**1,167,639**	**1,068,235**	**1,344,172**	**1,047,046**	**1,092,866**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	14	10	10	10	10

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Upgraded College Drive to the Intelligent Traffic System.
- Installed thermo markings and upgraded all railroad crossing signs to High Intensity throughout the County.
- Incorporated traffic signal preventative maintenance into the maintenance software.
- Located all traffic signals and associated equipment using the Global Positioning System (GPS) and added to the geographic information system (GIS) maps.
- Started replacing faded and worn traffic control signs in accordance with the Retroreflectivity Program.
- Completed inspections of all signalized intersections, including those within municipal jurisdiction.

PROGRAM GOAL:

The mission of the Traffic Operations Division is to efficiently plan, schedule, develop and supply the highest levels of service by effective and efficient response management for maintenance of traffic signals, traffic signs, pavement markings, street lighting, speed studies, traffic counts and school zones for the safe flow of pedestrian ad vehicular traffic on the county's roadways.

KEY OBJECTIVES:

- Continue inspecting traffic control signs in accordance with Retroreflectivity Program.
- Continue to locate traffic signs using GPS throughout the county to provide location for GIS mapping.
- Start replacing signalized intersection signs with lit signs.
- Review traffic sign longevity in certain areas of the county to ensure replacement is accomplished prior to excessive fading.
- Work with Florida Department of Transportation (FDOT) towards replacing street lamps with Light-Emitting Diodes (LED) to reduce electric usage. In addition, replace photocells with time clocks to reduce street light on time and electric usage.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Full Time Employees	10	10	10
	Operating Expenses	496,614	486,120	523,030
	Capital Outlay	15,265	34,800	15,000
OUTPUT	Number of Service Requests Received	3,159	3,670	3,800
	Number of Signs Replaced	1,840	2,239	2,300
EFFICIENCY	Number of Service Requests Completed	3,135	3,554	3,650
	Number of Requests Completed per Employee	314	355	365
	Number of Requests Completed within 48 Hours	1,522	1,000	1,100
EFFECTIVE	Percent of Emergency Requests Completed in 24 Hours	100	100	100
		92	95	

FUND:	*101*	*TRANSPORTATION TRUST FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*541*	*ROAD & STREET FACILITIES*
DEPARTMENT:	*260*	*ENGINEERING & PUBLIC WORKS*
PROGRAM / DIVISION:	*3711*	*TRAFFIC OPERATIONS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	478,227	359,299	376,704	377,943	362,058	377,724
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	16,869	18,340	12,002	16,871	14,858	16,998
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	35,854	26,610	27,424	30,203	26,536	30,196
522000	RETIREMENT CONTRIBUTIONS	48,521	38,348	35,380	32,878	18,798	21,956
523000	HEALTH INSURANCE	131,301	98,442	102,907	102,048	102,045	105,822
523100	LIFE INSURANCE	839	462	484	550	437	460
523200	DENTAL INSURANCE	2,754	1,693	1,455	1,680	1,394	1,680
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***714,364***	***543,193***	***556,356***	***562,172***	***526,126***	***554,836***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	1,576	766	1,424	1,500	1,400	1,500
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	1,700	0	1,700
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	1,500	0	1,500
541100	TELEPHONE/COMMUNICATIONS	3,285	9,878	33,640	34,000	34,000	0
541200	POSTAGE AND FREIGHT	3,746	3,391	2,076	2,500	2,000	2,500
543000	UTILITY SERVICES	89,073	92,085	109,364	105,000	105,000	110,000
544000	RENTALS AND LEASES	1,940	3,570	1,940	2,500	2,500	560
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	301,454	152,772	164,768	302,600	175,000	201,820
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	3,022	1,551	405	3,000	500	750
552000	OPERATING SUPPLIES	307,759	233,263	182,517	285,000	165,000	200,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	2,995	516	0	1,500	0	1,500
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	480	780	480	1,200	720	1,200
	TOTAL OPERATING EXPENSES	***715,329***	***498,572***	***496,614***	***742,000***	***486,120***	***523,030***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	54,316	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	20,256	0	0	0	0
564100	M & E - CAPITALIZED	15,868	44,253	11,022	35,000	32,000	10,000
564200	M & E - NON-CAPITALIZED	5,793	7,049	4,243	5,000	2,800	5,000
	TOTAL CAPITAL EXPENSES	***21,661***	***125,874***	***15,265***	***40,000***	***34,800***	***15,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,451,355***	***1,167,639***	***1,068,235***	***1,344,172***	***1,047,046***	***1,092,866***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*540*	*TRANSPORTATION*
ACTIVITY:	*554*	*TRANSIT SYSTEMS*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*3601*	*TRANSIT AUTHORITY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	34,147	33,427	31,927	40,000	40,000	40,000
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***34,147***	***33,427***	***31,927***	***40,000***	***40,000***	***40,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***34,147***	***33,427***	***31,927***	***40,000***	***40,000***	***40,000***

SERVICE AREA: ECONOMIC ENVIRONMENT

DESCRIPTION OF SERVICES: Economic Environment Services focuses on the development and improvement of the economic condition of the community and its citizens. The major divisions within this service area, the Economic Development Council, the State Housing Initiatives Partnership (SHIP) and Veterans Services, provide an array of services, including economic development, value added business recruitment, housing assistance to medium and low income residents and claims and benefits assistance to veterans. These divisions work with other levels of government and/or public/private partnerships to provide valuable resources to the community.

MISSION: To manage and enhance the county's growth in population, business and overall economic condition in a responsible manner.

ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Economic Environment section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Housing & Urban Development	2127	Neighborhood Stabilization Program (NSP) Grant
Housing & Urban Development	0110	State Housing Initiative Partnership (SHIP) Program
Industry Development	1912	Economic Development Council
Industry Development	1910	Tourism & Film Development
Other Economic Environment	1916	FHFC - Advisory Services
Other Economic Environment	1913	Keystone CRA
Veteran's Services	1601	Veterans Services

COUNTY EXPENDITURES BY SERVICE AREA
ECONOMIC ENVIRONMENT

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
HOUSING & URBAN DEVELOPMENT						
2127 NSP Grant	0	2,792,458	1,051,814	911,011	988,454	1,633,968
0110 SHIP Program Activities	1,385,606	793,021	502,842	500,077	499,373	170,274
Total: Housing & Urban Development	*1,385,606*	*3,585,479*	*1,554,657*	*1,411,088*	*1,487,826*	*1,804,242*
INDUSTRY DEVELOPMENT						
1912 Economic Development Council	133,661	154,091	112,202	165,455	165,455	127,109
1910 Tourism	290,771	376,982	358,003	731,774	696,319	377,281
Total: Industry Development	*424,433*	*531,074*	*470,205*	*897,229*	*861,774*	*504,390*
OTHER ECONOMIC ENVIRONMENT						
1913 Keystone CRA	56,464	47,038	34,178	34,178	26,558	27,500
1914 FHFC - Advisory Services	0	0	0	31,445	28,990	30,716
Total: Other Economic Environment	*56,464*	*47,038*	*34,178*	*65,623*	*55,548*	*58,216*
VETERAN'S SERVICES						
1601 Veterans Service Officer	106,929	48,090	47,395	48,712	47,003	82,162
Total: Other Economic Environment	*106,929*	*48,090*	*47,395*	*48,712*	*47,003*	*82,162*
TOTAL - ECONOMIC ENVIRONMENT	**1,973,432**	**4,211,682**	**2,106,434**	**2,422,650**	**2,452,151**	**2,449,010**
Economic Environment - BCC	1,492,535	3,633,570	1,602,051	1,491,244	1,563,819	1,917,119
Economic Environment - Constitutional Officers	0	0	0	0	0	0
Economic Environment - Gov & Independent Agencies	480,896	578,112	504,382	931,407	888,332	531,890
Economic Environment - Non-Operational-Debt Service	0	0	0	0	0	0
Economic Environment - Capital Funds	0	0	0	0	0	0
GRAND TOTAL - Economic Environment	**1,973,432**	**4,211,682**	**2,106,434**	**2,422,650**	**2,452,151**	**2,449,010**

FUND:	*127*	*NSP GRANT FUND*
FUNCTION / SERVICE AREA:	*550*	*ECONOMIC ENVIRONMENT*
ACTIVITY:	*554*	*HOUSING & URBAN DEVELOPMENT*
DEPARTMENT:	*220*	*ECONOMIC & DEVELOPMENT SERVICES*
PROGRAM / DIVISION:	*2127*	*NSP GRANT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	35,967	35,659	35,884
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	355	0	354
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	2,779	2,515	2,738
522000	RETIREMENT CONTRIBUTIONS	0	0	0	3,025	1,748	1,991
523000	HEALTH INSURANCE	0	0	0	6,178	6,512	6,380
523100	LIFE INSURANCE	0	0	0	55	46	46
523200	DENTAL INSURANCE	0	0	0	168	147	168
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***48,527***	***46,627***	***47,559***

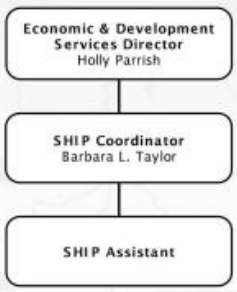
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	58,125	75,562	21,313	20,247	21,313
531100	CDBG SERVICES	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549800	CDBG - HOUSING REHAB	0	2,734,333	976,252	841,171	921,579	1,565,096
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***2,792,458***	***1,051,814***	***862,484***	***941,826***	***1,586,409***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***2,792,458***	***1,051,814***	***911,011***	***988,454***	***1,633,968***

Economic & Development Services Department
State Housing Initiative Partnership (SHIP)



SERVICE AREA: **ECONOMIC ENVIRONMENT**

DEPARTMENT: **ECONOMIC & DEVELOPMENT SERVICES**

PROGRAM/DIVISION: **STATE HOUSING INITIATIVE PARTNERSHIP (SHIP)**

PROGRAM DESCRIPTION:

The SHIP Program provides: 1) purchase assistance subsidy for first time home-buyers, 2) loan/grant assistance for homeowners whose homes are in need of repairs, and 3) funding of partnerships with non-profit organizations that assist with the housing needs of the elderly and special needs community. Additional funding opportunities managed by the SHIP Coordinator are the Neighborhood Stabilization Program (NSP) and Hardest Hit Fund (HHF). NSP provides funding for the purchase, rehabilitation and sale/rental of foreclosed single family properties and HHF provides funding to assist homeowners to avert foreclosure due to unemployment or underemployment.

REVENUE:

The SHIP Fund provides the revenue to fund the State Housing Initiative Partnership (SHIP) Program.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	95,684	96,069	19,411	18,707	19,024
Operating Expenses	696,389	406,708	480,666	480,666	151,250
Capital Outlay	947	65	0	0	0
Other	0	0	0	0	0
TOTAL	**793,021**	**502,842**	**500,077**	**499,373**	**170,274**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	3	2	2	2	2

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Provided rehabilitation services to 41 homeowners.
- Maintained contractor list of fifteen (15) contractors.
- Leveraged state and federal funds in the amount of $4 million.
- Facilitated the purchase and rehabilitation of 29 single family residential properties under the Neighborhood Stabilization Program (NSP) Grant.

PROGRAM GOAL:

The purpose of the Clay County SHIP Program is to meet the housing needs of very low, low, and moderate income households, to expand the production of and preserve affordable housing, and to further the housing element of the local government comprehensive plan specific to affordable housing.

KEY OBJECTIVES:

- Provide rehabilitation services to 30 homeowners.
- Maintain contractor list of 15 contractors.
- Facilitate the purchase and sale of 7 single family residence properties under the NSP.
- Advise and track 25 homeowners under the HHF.
- Leverage state and federal funds in the amount of $2 million.

PERFORMANCE MEASURES		Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-Time Equivalents (FTEs)	2	2	2
	Total Operating Expenditures	502,842	499,373	170,274
OUTPUT	Non-profit Organizations Assisted	1	0	0
	State/Federal Applications Submitted	1	1	0
EFFICIENCY	Per Capita Cost of Program	2.69	2.62	0.89
EFFECTIVE	Affordable Single Family Units in Progress	40	40	20
	Affordable Builder/Contractor Contacts	25	25	15

FUND:	*116*	*SHIP PROGRAM FUND*
FUNCTION / SERVICE AREA:	*550*	*ECONOMIC ENVIRONMENT*
ACTIVITY:	*554*	*HOUSING & URBAN DEVELOPMENT*
DEPARTMENT:	*220*	*ECONOMIC & DEVELOPMENT SERVICES*
PROGRAM / DIVISION:	*0110*	*SHIP PROGRAM ACTIVITIES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	92,604	72,269	71,769	14,387	14,439	14,353
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	8	59	0	142	0	142
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	6,862	5,158	5,092	1,111	1,019	1,095
522000	RETIREMENT CONTRIBUTIONS	9,037	7,166	6,471	1,210	704	796
523000	HEALTH INSURANCE	16,439	10,611	12,356	2,471	2,471	2,552
523100	LIFE INSURANCE	176	91	91	22	17	18
523200	DENTAL INSURANCE	590	330	291	67	56	67
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***125,717***	***95,684***	***96,069***	***19,411***	***18,707***	***19,024***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	1,078	184	369	200	200	200
541100	TELEPHONE/COMMUNICATIONS	1,086	725	288	150	150	150
541200	POSTAGE AND FREIGHT	87	242	606	300	300	300
543000	UTILITY SERVICES	1,373	835	0	0	0	0
544000	RENTALS AND LEASES	9,721	5,404	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	445	94	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	250	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	390	0	0	0
549200	LEGAL ADVERTISING	741	458	189	100	100	100
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549800	SHIP PROGRAM SERVICES	1,242,760	687,164	404,022	479,416	479,416	150,000
551000	OFFICE SUPPLIES	1,938	1,230	844	500	500	500
552000	OPERATING SUPPLIES	155	54	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	97	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***1,259,731***	***696,389***	***406,708***	***480,666***	***480,666***	***151,250***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	158	947	65	0	0	0
	TOTAL CAPITAL EXPENSES	***158***	***947***	***65***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,385,606***	***793,021***	***502,842***	***500,077***	***499,373***	***170,274***

Economic Environment

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*550*	*ECONOMIC ENVIRONMENT*
ACTIVITY:	*552*	*INDUSTRY DEVELOPMENT*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*1912*	*ECONOMIC DEVELOPMENT COUNCIL*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	50,000	50,000	50,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***50,000***	***50,000***	***50,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
583100	GRANTS IN AID-QTI GRANTS	0	0	0	1,250	1,250	2,500
583200	GRANTS IN AID-ECONOMIC DEVELOPMENT	133,661	154,091	112,202	114,205	114,205	74,609
	TOTAL OTHER EXPENSES/USES	***133,661***	***154,091***	***112,202***	***115,455***	***115,455***	***77,109***

TOTAL ALL EXPENSES	***133,661***	***154,091***	***112,202***	***165,455***	***165,455***	***127,109***

Tourism & Film Development Division

Director of Tourism & Film Development
Jaclyn Slaybaugh

SERVICE AREA: **ECONOMIC ENVIRONMENT**

DEPARTMENT: **COUNTY MANAGER'S OFFICE**

PROGRAM/DIVISION: **TOURISM & FILM DEVELOPMENT**

PROGRAM DESCRIPTION:

The Tourism & Film Development Division is responsible for planning, organizing and directing tourism activities and functions in the county. The division is responsible for developing marketing and public relations strategies and creating promotional/advertising materials (Internet, social media, articles, print advertising, brochures and visitor's guides) to brand an image of the county to leisure visitors. Additionally, the division administers budgetary allocations under established county ordinance and state law for the appropriate expenditures of the Tourist Development Trust Fund; serves as a direct liaison to the Tourist Development Council (TDC); representatives of the film industry; special event and sports tournament organizers; implements and provides guidance to community special event organizers to help improve tourism participation.

REVENUE:

The Tourist Development Fund provides the revenue to fund Tourism.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	70,467	71,649	71,749	69,295	70,798
Operating Expenses	306,516	249,936	296,200	281,390	306,483
Capital Outlay	0	36,419	363,825	345,633	0
Other	0	0	0	0	0
TOTAL	**376,982**	**358,003**	**731,774**	**696,319**	**377,281**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	0	0	1	1	1

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Provided administrative oversight and assistance to nineteen non-profit organizations approved to receive TDC grants.
- Developed and held a one-day Media Expo for TDC grant recipients to meet and gather information from regional media representatives including radio, magazine, TV, travel expos and Internet marketing.
- Created a self-guided walking tour of Historic Green Cove Springs for use by American Cruise Lines passengers.
- Served as a Steering Committee member representing the county on the 3rd Annual Jacksonville Aviation Authority (JAA) Airline Summit with national airline carriers and worked with Jacksonville International Airport (JIA) staff on marketing strategies to promote more travel between Jacksonville and San Juan, Puerto Rico.
- Worked with Coach Luis Torres, owner of the Women's Premier Soccer League team, Florida Sol, to promote their inaugural year of games at the Eagle Harbor Soccer Complex.
- Distributed Visitor Guides and event information at The Villages Travel Expo attended by 6,000 residents of the adult community in Lady Lake, FL.

PROGRAM GOAL:

The Tourism & Film Development Division's mission is to strengthen Clay County's economy through the promotion of the county's unique attributes and special events. With guidance from the , the Board of Commissioners and the Clay County Tourist Development Council, the Tourism & Film Development Division strives to promote a quality experience to visitors while encouraging preservation of the County's environment and quality of life.

KEY OBJECTIVES:

- Continue to increase awareness and knowledge of Clay County's assets to visitors through effective communication, public relations and marketing strategies.
- Leverage financial resources of the division by participating in cooperative marketing programs with organizations such as Visit Florida, Visit Jacksonville, Jacksonville Aviation Authority and Florida's First Coast of Golf.
- Continue to develop effective methods of communication with all tourism stakeholders.
- Implement strategies to increase sports tourism and sports tournaments
- Provide guidance and support to organizations holding established special events in the county and assist committees in the creation and development of new events.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-Time Equivalents (FTEs)	1	1	1
	Total Operating Expenditures	358,003	696,319	377,281
OUTPUT	Number of Consumer Exposures to Advertising of Clay County as a Tourist Destination (Millions) [1]	NA [1]	1.93	2.00
	Number of Print Ads Created Internally [1]	NA [1]	6	7
	Number of Special Events Supported per FTE [1]	NA [1]	26	30
EFFICIENCY	Percent of Office Advertising Dollars Saved Through Negotiated Pricing [1]	NA [1]	25	28
	Number of "Likes" on Tourism Facebook Page [1]	NA [1]	984	1,100
EFFECTIVE	Increase in Tourist Development Tax Collections	424,690	440,500	442,000
	Increase in Special Event Attendance [1]	NA [1]	200,000	215,000

[1] Data was not collected for evaluation for the pertaining fiscal year.

Economic Environment

FUND:	*109*	*TOURIST DEVELOPMENT FUND*
FUNCTION / SERVICE AREA:	*550*	*ECONOMIC ENVIRONMENT*
ACTIVITY:	*552*	*INDUSTRY DEVELOPMENT*
DEPARTMENT:	*20*	*COUNTY MANAGER*
PROGRAM / DIVISION:	*1910*	*TOURISM*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	12,870	50,897	50,897	51,019	50,702	50,898
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	946	3,581	3,558	3,903	3,527	4,010
522000	RETIREMENT CONTRIBUTIONS	1,268	5,142	4,647	4,249	2,528	2,916
523000	HEALTH INSURANCE	1,729	10,635	12,356	12,356	12,356	12,759
523100	LIFE INSURANCE	14	46	46	55	44	46
523200	DENTAL INSURANCE	31	165	145	168	139	168
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***16,859***	***70,467***	***71,649***	***71,749***	***69,295***	***70,798***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	35,000	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	336	48	200	1,000	950	1,000
541100	TELEPHONE/COMMUNICATIONS	0	0	30	500	475	500
541200	POSTAGE AND FREIGHT	0	1,105	414	1,000	950	300
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	446	180	3,000	2,850	3,000
548000	PROMOTIONAL ACTIVITIES	263,703	259,001	239,658	280,000	266,000	290,000
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	295	25	25	100	95	100
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	9,183	8,714	7,874	8,000	7,600	9,183
551000	OFFICE SUPPLIES	0	384	374	1,000	950	1,000
552000	OPERATING SUPPLIES	0	0	0	0	0	300
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	100	95	100
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	395	1,792	1,180	1,500	1,425	1,000
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***273,912***	***306,516***	***249,936***	***296,200***	***281,390***	***306,483***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	36,419	363,825	345,633	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***36,419***	***363,825***	***345,633***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***290,771***	***376,982***	***358,003***	***731,774***	***696,319***	***377,281***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*550*	*ECONOMIC ENVIRONMENT*
ACTIVITY:	*559*	*OTHER ECONOMIC DEVELOPMENT*
DEPARTMENT:	*220*	*ECONOMIC & DEVELOPMENT SERVICES*
PROGRAM / DIVISION:	*1914*	*FHFC - ADVISORY SERVICES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	22,510	21,394	22,460
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	213	26	212
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	1,738	1,509	1,643
522000	RETIREMENT CONTRIBUTIONS	0	0	0	1,892	1,056	1,194
523000	HEALTH INSURANCE	0	0	0	3,707	3,707	3,828
523100	LIFE INSURANCE	0	0	0	33	26	28
523200	DENTAL INSURANCE	0	0	0	101	84	101
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***30,195***	***27,802***	***29,466***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	200	190	200
541100	TELEPHONE/COMMUNICATIONS	0	0	0	150	142	150
541200	POSTAGE AND FREIGHT	0	0	0	300	285	300
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	100	95	100
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	500	475	500
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***1,250***	***1,188***	***1,250***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES/USES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES		***0***	***0***	***0***	***31,445***	***28,990***	***30,716***

Economic Environment

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*550*	*ECONOMIC ENVIRONMENT*
ACTIVITY:	*559*	*OTHER ECONOMIC ENVIRONMENT*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*1913*	*KEYSTONE CRA*

PERSONAL SERVICES SCHEDULE		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	56,464	47,038	34,178	34,178	26,558	27,500
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***56,464***	***47,038***	***34,178***	***34,178***	***26,558***	***27,500***

CAPITAL EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***56,464***	***47,038***	***34,178***	***34,178***	***26,558***	***27,500***

Administrative & Contractual Services Department
Veterans Services Office

SERVICE AREA: **ECONOMIC ENVIRONMENT**

DEPARTMENT: **ADMINISTRATIVE & CONTRACTUAL SERVICES**

PROGRAM/DIVISION: **VETERANS SERVICES OFFICE**

PROGRAM DESCRIPTION:

The primary purpose of the Veterans Services Office is to assist veterans and their dependents with filing compensation claims, pension claims, and surviving spouse claims; to follow-up on claims filed, and to counsel with veterans on steps necessary to receiving the benefits they deserve.

REVENUE:

The General Fund provides the revenue to fund the Veteran Services Office.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	44,102	43,736	43,787	42,078	77,237
Operating Expenses	3,588	3,659	4,425	4,425	4,425
Capital Outlay	400	0	500	500	500
Other	0	0	0	0	0
TOTAL	**48,090**	**47,395**	**48,712**	**47,003**	**82,162**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	2	1	1	1	2

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Attended both Mercy Network and Community Hospice of North Florida Veterans' Care to better serve the veterans and families in our community.
- Continued assisting veterans with VA medical care and Caregiver Program for the dependent that cares for them at home, by providing in-home care.
- Continued to work with the service organizations in the county in order to better serve our veterans and families.
- Continued to attend military functions in order to represent the county's veterans programs.

PROGRAM GOAL:

Provide veterans and their dependents professional, courteous and personal assistance with their benefits requests from the Veterans Administration, follow-up on claims, and make referrals to other agencies as necessary.

KEY OBJECTIVES:

- Make an effort to work in a paperless environment.
- Maintain the reputation of program at a high level.
- Provide guidance and direction to those who have served our country.
- Make veterans claims a smooth transition.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-Time Equivalents (FTEs)	1	1	2
	Total Operating Expenditures	47,395	47,003	82,162
OUTPUT	Number of Client Contacts	6,700	6,700	6,700
	Number of Veterans in Clay County	31,000	31,000	31,000
EFFICIENCY	Per Capita Cost of Program	0.25	0.25	0.43
	Client Contacts per FTE	6,700	6,700	6,700
EFFECTIVE	Number of Days Services – Outreach	25-30	25-30	25-30

Economic Environment

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*550*	*ECONOMIC ENVIRONMENT*
ACTIVITY:	*553*	*VETERAN'S SERVICES*
DEPARTMENT:	*050*	*ADMINISTRATIVE & CONTRACTUAL SERVICES*
PROGRAM / DIVISION:	*1601*	*VETERANS SERVICE OFFICER*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	85,699	37,484	37,484	37,562	37,340	61,075
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	708
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	6,484	2,803	2,803	2,873	2,783	4,589
522000	RETIREMENT CONTRIBUTIONS	6,797	3,605	3,258	3,128	1,772	3,337
523000	HEALTH INSURANCE	3,575	0	0	0	0	7,101
523100	LIFE INSURANCE	106	46	46	55	44	92
523200	DENTAL INSURANCE	358	165	145	168	139	336
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***103,019***	***44,102***	***43,736***	***43,787***	***42,078***	***77,237***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	1,149	1,125	1,122	1,200	1,200	1,200
541100	TELEPHONE/COMMUNICATIONS	0	0	0	125	125	125
541200	POSTAGE AND FREIGHT	1,009	678	835	500	500	500
543000	UTILITY SERVICES	1,036	630	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	100	100	100
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	125	504	936	1,200	1,200	1,200
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	125	250	250	300	300	300
551000	OFFICE SUPPLIES	431	316	481	500	500	500
552000	OPERATING SUPPLIES	0	85	0	250	250	250
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	250	250	250
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	35	0	35	0	0	0
	TOTAL OPERATING EXPENSES	***3,910***	***3,588***	***3,659***	***4,425***	***4,425***	***4,425***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	400	0	500	500	500
	TOTAL CAPITAL EXPENSES	***0***	***400***	***0***	***500***	***500***	***500***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***106,929***	***48,090***	***47,395***	***48,712***	***47,003***	***82,162***

SERVICE AREA: **HUMAN SERVICES**

DESCRIPTION OF SERVICES: Human Services provides for the care, treatment, and control of human illness, injury, or handicap; and for the welfare of the community as a whole and its individuals through county divisions, community resources, and services made available through federal and state government. Services include programs for mental health, physical health, public assistance, developmentally disabled and interrelated programs.

MISSION: To address community needs by partnering with other providers to maximize service delivery at the highest level while eliminating the duplication of service.

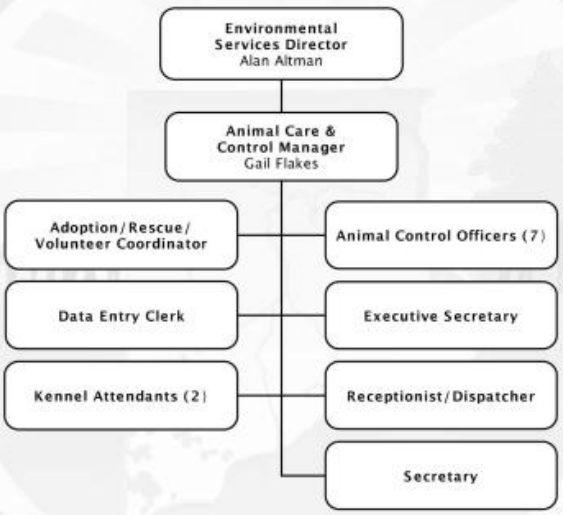
ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Human Services section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Health	2801	Animal Care & Control
Health	0118	Animal Care & Control - Training
Health	0108	Health Department
Health	2802	Impounded Livestock
Health	3709	Mosquito Control
Hospital	2501	Hospital Services
Mental Health	2604	Drug Abuse Treatment & Education
Other Human Services	3320	Choose Life Program
Public Assistance	1908	Council on Aging
Public Assistance	2701	Jacksonville Area Legal Aid
Public Assistance	2504	Public Assistance Services

COUNTY EXPENDITURES BY SERVICE AREA
HUMAN SERVICES

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
HEALTH						
2801 Animal Care & Control	1,294,650	985,613	895,726	1,088,024	882,929	1,217,164
0118 Animal Care & Control - Training	1,517	1,334	0	0	0	0
3709 Mosquito Control	280,007	306,805	187,229	298,923	251,804	262,580
0108 Health Department	1,166,083	1,117,349	1,022,847	1,001,622	982,556	987,587
2802 Impounded Livestock Costs	101	0	178	300	285	300
Total: Health	*2,742,358*	*2,411,100*	*2,105,981*	*2,388,869*	*2,117,574*	*2,467,631*
HOSPITAL						
2501 Hospital Services	12,144	34,980	32,097	35,000	70,000	70,000
Total: Hospital	*12,144*	*34,980*	*32,097*	*35,000*	*70,000*	*70,000*
MENTAL HEALTH						
2604 Drug Abuse & Education (Clay Behavioral)	420,116	420,116	210,000	210,000	210,000	210,000
Total: Mental Health	*420,116*	*420,116*	*210,000*	*210,000*	*210,000*	*210,000*
OTHER HUMAN SERVICES						
3320 Choose Life Program	0	1,295	131,812	0	0	0
Total: Other Human Services	*0*	*1,295*	*131,812*	*0*	*0*	*0*
PUBLIC ASSISTANCE						
1908 Council on Aging	794,030	819,325	738,488	741,370	741,370	741,370
2701 Jacksonville Area Legal Aid	138,540	138,723	140,619	142,729	140,619	140,619
2504 Public Assistance Services	2,233,844	1,458,140	1,689,876	1,687,515	1,668,093	2,297,919
Total: Public Assistance	*3,166,414*	*2,416,188*	*2,568,983*	*2,571,614*	*2,550,082*	*3,179,908*
TOTAL - HUMAN SERVICES	**6,341,032**	**5,283,679**	**5,048,874**	**5,205,483**	**4,947,656**	**5,927,539**
Human Services - BCC	1,576,275	1,295,047	1,214,946	1,387,247	1,135,018	1,480,044
Human Services - Constitutional Officers	0	0	0	0	0	0
Human Services - Gov & Independent Agencies	4,764,757	3,988,632	3,833,928	3,818,236	3,812,638	4,447,495
Human Services - Non-Operational - Debt Service	0	0	0	0	0	0
Human Services - Capital Funds	0	0	0	0	0	0
GRAND TOTAL - Human Services	**6,341,032**	**5,283,679**	**5,048,874**	**5,205,483**	**4,947,656**	**5,927,539**

Environmental Services
Animal Care & Control Division



SERVICE AREA: **HUMAN SERVICES**

DEPARTMENT: **ENVIRONMENTAL SERVICES**

PROGRAM/DIVISION: **ANIMAL CARE & CONTROL**

PROGRAM DESCRIPTION:

Clay County Animal Care & Control Division is responsible for handling public complaints regarding animal related issues such as stray animals, bite complaints and sick and/or injured animals. The division investigates bite reports to ensure public health and safety. It promotes adoptions from the shelter as well as encourages public awareness for the need to sterilize pets.

REVENUE:

The General Fund provides the revenue to fund Animal Care & Control.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	698,902	634,857	639,475	612,087	627,872
Operating Expenses	278,605	259,415	348,549	264,842	484,292
Capital Outlay	9,440	1,454	100,000	6,000	105,000
Other	0	0	0	0	0
TOTAL	**986,947**	**895,726**	**1,088,024**	**882,929**	**1,217,164**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	25	21	15	15	15

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Collaborated with the Clay County Health Department in presenting a Rabies Awareness Seminar for Veterinary and Health Care Professionals.
- Brought awareness to adoptable pets at Clay County Animal Care & Control by participating in information booths at Safe Animal Shelter's event Bark in the Park.
- Hosted the Shelter Appreciation Week Festival and the Clay County Agricultural Fair.
- Reduced intake of animals by 2.7%, according to 2010 and 2011 calendar year data.
- Hosted low cost Rabies/Animal Health Vet Clinic in September of 2011.
- Removed unmanned drop-off pens.
- Changed adoption fees in order to increase adoptions.

PROGRAM GOAL:

To promote a peaceful coexistence between citizens and animals through regulation, protection and education. To work with compassion and courtesy in a humane manner and to provide every pet with a loving and caring home.

KEY OBJECTIVES:

- Continue to participate in off-site events to promote citizen education.
- Increase adoptions utilizing the media and Internet.
- Encourage and work with the Clay County veterinarians to establish regular low cost/animal health clinics throughout the year.
- Increase volunteer participation.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of FTEs (Full time equivalents)	15	15	15
	Total Operating Expenditures	895,726	882,929	1,217,164
	Number of Intake Animals	6,207	3,660	3,600
OUTPUT	Number of Calls per Year	5,837	5,714	5,700
	Number of Euthanasia Cases	3,289	1,450	1,400
	Number of Animal Adoptions	1,008	900	915
EFFICIENCY	Average Cost per Animal Received	144.32	240.54	265.51
	Percentage of Animals Adopted	16.24	24.59	25.42
EFFECTIVE	Percentage Increase (Decrease) of Animal Intake from Previous Year	(17.44)	(41.03)	(1.64)
	Percentage of Increase (Decrease) of Euthanasia from Previous Year	(18.57)	(44.00)	(3.40)

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*562*	*HEALTH*
DEPARTMENT:	*230*	*ENVIRONMENTAL SERVICES*
PROGRAM / DIVISION:	*2801*	*ANIMAL CARE & CONTROL*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	653,976	499,597	443,715	452,145	444,843	449,507
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	31,229	17,580	35,581	30,034	35,000	35,000
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	50,161	37,359	34,381	36,887	34,562	35,788
522000	RETIREMENT CONTRIBUTIONS	66,919	51,721	42,889	40,153	23,542	26,022
523000	HEALTH INSURANCE	174,653	89,213	75,822	77,079	71,925	78,849
523100	LIFE INSURANCE	1,502	787	710	825	657	690
523200	DENTAL INSURANCE	4,792	2,646	1,757	2,352	1,557	2,016
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***983,231***	***698,902***	***634,857***	***639,475***	***612,087***	***627,872***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	615	2,000	500	1,000
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	4,938	3,750	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	26,539	24,173	16,880	20,539	17,000	18,000
531500	FINANCIAL SERVICES	0	0	0	0	0	0
531600	PROFESSIONAL SERVICES	2,812	22,968	21,947	35,000	28,000	30,000
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	12,538	69,120	62,136	85,000	55,000	60,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	19	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	15,333	14,895	11,182	12,000	10,000	12,000
541200	POSTAGE AND FREIGHT	536	1,279	293	750	700	750
543000	UTILITY SERVICES	24,628	25,347	25,718	30,000	25,000	30,000
544000	RENTALS AND LEASES	1,977	1,657	1,546	1,800	1,800	592
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	19,616	25,436	33,273	59,616	40,000	60,000
546200	R & M -VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	10	0	0	0	0
549200	LEGAL ADVERTISING	133	38	0	500	250	500
549300	TRAINING & CERTIFICATION	103	0	0	2,000	1,000	2,000
551000	OFFICE SUPPLIES	9,296	4,422	2,857	4,422	3,700	3,950
552000	OPERATING SUPPLIES	36,012	34,173	26,254	33,161	25,000	30,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	3,617	5,095	3,720	4,617	4,617	5,000
552200	CHEMICALS & LAB SUPPLIES	26,869	13,134	25,071	26,869	17,000	20,000
552300	FOOD	19,982	30,516	23,922	30,000	20,000	25,000
552600	LOW INCOME-SPAY/NEUTER	0	0	0	0	15,000	185,000
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	536	70	250	275	275	500
	TOTAL OPERATING EXPENSES	***200,546***	***277,271***	***259,415***	***348,549***	***264,842***	***484,292***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	3,180	4,792	0	0	2,500	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	100,000	0	100,000
564100	M & E - CAPITALIZED	103,350	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	4,343	4,648	1,454	0	3,500	5,000
	TOTAL CAPITAL EXPENSES	***110,874***	***9,440***	***1,454***	***100,000***	***6,000***	***105,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,294,650***	***985,613***	***895,726***	***1,088,024***	***882,929***	***1,217,164***

FUND:	*118*	*ANIMAL CONTROL FINES FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*562*	*HEALTH*
DEPARTMENT:	*040*	*ENFORCEMENT SERVICES*
PROGRAM / DIVISION:	*0118*	*ANIMAL CARE & CONTROL - TRAINING*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	492	74	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	1,025	1,260	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***1,517***	***1,334***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,517***	***1,334***	***0***	***0***	***0***	***0***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*562*	*HEALTH*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*0108*	*HEALTH DEPARTMENT*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	114,744	117,804	120,956	124,200	124,859	128,890
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	5,202	3,407	5,369	25,725	6,000	7,000
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	1,046,137	996,137	896,523	851,697	851,697	851,697
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***1,166,083***	***1,117,349***	***1,022,847***	***1,001,622***	***982,556***	***987,587***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***1,166,083***	***1,117,349***	***1,022,847***	***1,001,622***	***982,556***	***987,587***

FUND:	*102*	*FINE & FORFEITURE FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*562*	*HEALTH*
DEPARTMENT:	*230*	*ENVIRONMENTAL SERVICES*
PROGRAM / DIVISION:	*2802*	*IMPOUNDED LIVESTOCK COSTS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

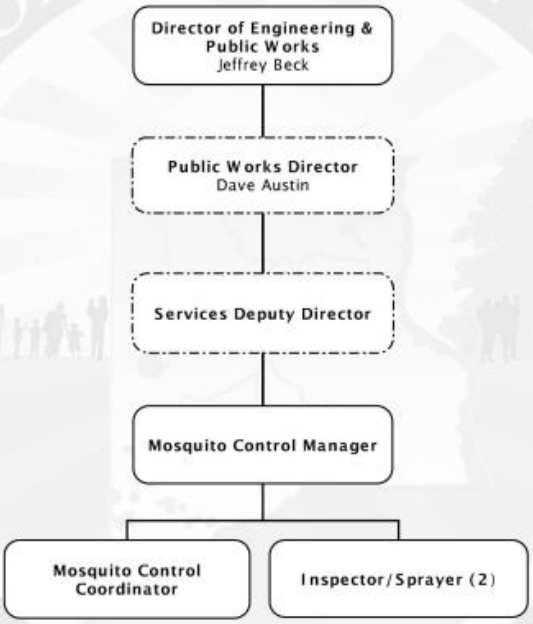
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M -VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	101	0	178	300	285	300
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***101***	***0***	***178***	***300***	***285***	***300***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***101***	***0***	***178***	***300***	***285***	***300***

Engineering & Public Works Department
Mosquito Control Division



SERVICE AREA: **HUMAN SERVICES**

DEPARTMENT: **ENGINEERING & PUBLIC WORKS**

PROGRAM/DIVISION: **MOSQUITO CONTROL**

PROGRAM DESCRIPTION:

The Mosquito Control Division works to minimize health risks and to reduce pestiferous insects including yellow flies, dog flies, and horse flies (bees, wasps and ticks are specifically excluded). The division, as directed by the State of Florida and the Department of Agriculture, works to reduce mosquito populations within Clay County utilizing trapping and identification, natural control method, such as minnows or fish, and by chemical controls as authorized or approved by the state/federal governing agencies. In addition, the division offers guidance to homeowners to enable them to identify potential arthropod and insect breeding areas within their properties and inspects and identifies other suspected breeding areas throughout the county.

REVENUE:

The Transportation Trust Fund provides the revenue to fund Mosquito Control.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	179,670	178,325	195,188	185,940	191,200
Operating Expenses	69,317	8,904	102,735	64,864	70,381
Capital Outlay	54,838	0	1,000	1,000	1,000
Other	0	0	0	0	0
TOTAL	**303,825**	**187,229**	**298,923**	**251,804**	**262,580**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	4	4	4	4	4

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Reduced number of call in complaints by utilization of more pro-active trapping and landing counts throughout the county, resulting in more pro-active adulticiding than in years past.
- Successfully increased the number of home inspections which educates the homeowners about mosquito breeding habitats on their property and what to do in order to successfully eradicate the sites.
- Maximized the use of pro-active larviciding to prevent/reduce mosquito breeding habitats resulting in fewer mosquitoes hatching off.
- Increased the amount of information collected and maintained from our trapping program to enhance the existing historical data in order to better determine when a mosquito outbreak could occur in an area.
- During the West Nile Virus (WNV) outbreak in Duval County, successfully treated all roads within the Town of Orange Park and along areas that border Duval County, preventing reported cases of WNV in Clay County.
- Began the implementation of a Public Awareness Campaign in the schools by providing a Mosquito Tip Sheet with helpful suggestions on how to decrease mosquitoes with distribution at the elementary school level.

PROGRAM GOAL:

The mission of the Mosquito Control Division is to protect human health and safety, and to foster the quality of life of the people by reducing the number of pestiferous and disease carrying mosquitoes.

KEY OBJECTIVES:

- Continue to maintain state funding by submission of the state grant application and the continued operation and reporting of our program within the state guidelines.
- Update the laptops in our program from Microsoft Streets & Trips to Arc Pad with GPS tracking which provides the ability to utilize the county GIS maps.
- Begin the second phase of implementation of our Public Awareness Campaign which includes going into the elementary schools at the kindergarten level, reading a book about mosquitoes and doing a mosquito activity to help teach the students how to better protect themselves from mosquitoes and find mosquito breeding habitats.
- Increase home/property inspections and educate homeowners about potential things on their property that could be or become a breeding habitat for mosquitoes.
- Maximize the number of pro-active traps that are set weekly county-wide. This will allow a quicker response with adulticide based on trap counts using more accurate data on when potential mosquito outbreaks could occur.
- Maintain Continued Education Units (CEU) for all employees by utilizing the training that is available to them through the Florida Mosquito Control Association (FMCA) and American Mosquito Control Association (AMCA). This keeps inspectors up-to-date with new technologies, methods for beating mosquito problems and techniques for doing their daily jobs.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-Time Equivalents (FTEs)	4	4	4
	Operating Expenses	8,904	64,864	70,381
	Capital Outlay	1,000	1,000	1,000
OUTPUT	Number of Completed Citizen Call-in Service Requests	650	500	400
	Proactive Adulticide [1]	2,500 [1]	3,500 [1]	4,500 [1]
	Proactive Larvicide	2,000	3,500	4,500
EFFICIENCY	Number of Traps Set per Week	8	24	35
	Number of Home Inspections per Week	2	4	8
	Number of Public Awareness Programs	0	1	2
EFFECTIVE	Percentage of Emergency Service Requests Completed within 24 Hours	100	100	100
	Percentage of Priority Service Requests Completed within 48 Hours	100	100	100
	Percentage of Routine Service Requests Completed within 72 Hours	100	100	100

[1] Proactive Adulticide is based on trapping/landing counts prior to citizen call-in.

FUND:	*101*	*TRANSPORTATION TRUST FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*562*	*HEALTH*
DEPARTMENT:	*260*	*ENGINEERING & PUBLIC WORKS*
PROGRAM / DIVISION:	*3709*	*MOSQUITO CONTROL*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	127,281	126,147	123,305	133,722	124,585	132,043
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	6,713	173	1,054	5,397	10,692	5,400
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	9,769	9,177	9,102	10,643	9,783	10,514
522000	RETIREMENT CONTRIBUTIONS	13,051	12,921	11,238	11,585	6,951	7,645
523000	HEALTH INSURANCE	38,246	30,408	32,880	32,949	33,188	34,741
523100	LIFE INSURANCE	244	182	163	220	175	184
523200	DENTAL INSURANCE	790	661	583	672	566	672
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***196,093***	***179,670***	***178,325***	***195,188***	***185,940***	***191,200***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	2,135	0	0	500	464	1,500
541100	TELEPHONE/COMMUNICATIONS	632	878	621	3,683	600	2,882
541200	POSTAGE AND FREIGHT	402	33	0	250	100	200
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	850	1,350	950	75
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	3,510	1,405	1,175	16,889	2,000	3,820
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	250	250	500
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	500	215	775	1,000	500	2,001
551000	OFFICE SUPPLIES	416	513	71	500	500	500
552000	OPERATING SUPPLIES	1,577	2,082	707	22,507	3,900	8,207
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	71,669	63,996	4,238	55,556	55,350	50,396
552400	MISCELLANEOUS SUPPLIES	0	0	0	0	0	0
552500	TOOLS & IMPLEMENTS	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	382	196	468	250	250	300
	TOTAL OPERATING EXPENSES	***81,224***	***69,317***	***8,904***	***102,735***	***64,864***	***70,381***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	52,615	0	0	0	0
564200	M & E - NON-CAPITALIZED	2,690	2,223	0	1,000	1,000	1,000
	TOTAL CAPITAL EXPENSES	***2,690***	***54,838***	***0***	***1,000***	***1,000***	***1,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***280,007***	***303,825***	***187,229***	***298,923***	***251,804***	***262,580***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*561*	*HOSPITAL*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*2501*	*HOSPITAL SERVICES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534100	IN-COUNTY INDIGENT CARE	0	0	0	0	0	0
534101	OUT-COUNTY INDIGENT CARE	12,144	34,980	32,097	35,000	70,000	70,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***12,144***	***34,980***	***32,097***	***35,000***	***70,000***	***70,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***12,144***	***34,980***	***32,097***	***35,000***	***70,000***	***70,000***

FUND:	*105*	*CO ALCOHOL & OTHER DRUG ABUSE TRUST FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*563*	*MENTAL HEALTH*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*2604*	*DRUG ABUSE TREATMENT & EDUCATION*

PERSONAL SERVICES SCHEDULE		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	420,116	420,116	210,000	210,000	210,000	210,000
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***420,116***	***420,116***	***210,000***	***210,000***	***210,000***	***210,000***

CAPITAL EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***420,116***	***420,116***	***210,000***	***210,000***	***210,000***	***210,000***

FUND:	*120*	*CHOOSE LIFE LICENSE PLATE FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*569*	*OTHER HUMAN SERVICES*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3320*	*CHOOSE LIFE PROGRAM*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITIES SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	128,812	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***128,812***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	1,295	3,000	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***1,295***	***3,000***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***0***	***1,295***	***131,812***	***0***	***0***	***0***

Human Services

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*564*	*PUBLIC ASSISTANCE*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*1908*	*COUNCIL ON AGING*

PERSONAL SERVICES SCHEDULE		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	5,851	5,117	5,813	5,850	5,850	5,850
546200	R & M - VEHICLES	83,903	70,191	81,075	83,920	83,920	83,920
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***89,755***	***75,308***	***86,888***	***89,770***	***89,770***	***89,770***

CAPITAL EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
582100	GRANTS IN AID-COA-Public Transportation	704,275	744,017	651,600	651,600	651,600	651,600
582101	GRANTS IN AID-COUNCIL ON AGING	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***704,275***	***744,017***	***651,600***	***651,600***	***651,600***	***651,600***

TOTAL ALL EXPENSES	***794,030***	***819,325***	***738,488***	***741,370***	***741,370***	***741,370***

FUND:	*115*	*LEGAL AID FEES FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*564*	*PUBLIC ASSISTANCE*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*2701*	*JACKSONVILLE AREA LEGAL AID*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	138,540	138,723	140,619	142,729	140,619	140,619
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***138,540***	***138,723***	***140,619***	***142,729***	***140,619***	***140,619***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***138,540***	***138,723***	***140,619***	***142,729***	***140,619***	***140,619***

Human Services

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*560*	*HUMAN SERVICES*
ACTIVITY:	*564*	*PUBLIC ASSISTANCE*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*2504*	*PUBLIC ASSISTANCE SERVICES*

PERSONAL SERVICES SCHEDULE		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	35,325	35,106	35,242
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	2,381	2,294	2,696
522000	RETIREMENT CONTRIBUTIONS	0	0	0	2,942	1,750	1,960
523000	HEALTH INSURANCE	0	0	0	12,356	12,356	12,759
523100	LIFE INSURANCE	0	0	0	55	44	46
523200	DENTAL INSURANCE	0	0	0	168	139	168
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***53,227***	***51,688***	***52,871***

OPERATING EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
531000	PROFESSIONAL SERVICES	0	0	19,750	30,000	30,000	30,000
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTED SVCS	0	1,896	23,787	23,788	23,788	23,788
534200	OCS-CHILD SUPPORT ENFORCEMENT	3,925	1,530	5,260	5,000	5,711	6,500
534300	OCS-MEDICAID ASSISTANCE	1,558,031	1,150,785	1,381,124	1,400,000	1,389,563	2,012,000
534400	OCS-BURIAL OF PAUPERS	18,100	20,298	21,500	18,000	23,000	23,000
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544001	RENTALS & LEASES-VICTIM SVCS CTR	43,307	47,244	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549400	SOLID WASTE FINANCIAL HARDSHIP	428,543	151,886	156,655	157,500	144,342	149,760
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***2,051,906***	***1,373,640***	***1,608,076***	***1,634,288***	***1,616,404***	***2,245,048***

CAPITAL EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
570000	DEBT SERVICE	0	0	0	0	0	0
582800	GRANTS IN AID-VICTIMS SVCS CTR	181,938	84,500	81,800	0	0	0
	TOTAL OTHER EXPENSES/USES	***181,938***	***84,500***	***81,800***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***2,233,844***	***1,458,140***	***1,689,876***	***1,687,515***	***1,668,093***	***2,297,919***

SERVICE AREA: **CULTURE & RECREATION**

DESCRIPTION OF SERVICES: Culture & Recreation includes services that provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors and that enhance the quality of life in Clay County. This service area is primarily comprised of the Parks & Recreation and Library Services divisions and their associated programs while also working with independent agencies and federal or state programs for funding and provisioning of services.

MISSION: To provide essential quality of life services throughout the county to meet the recreational needs of county residents and visitors and to maintain and develop library services to meet the needs of all patrons while incorporating the multitude of information resources available for use by the general public.

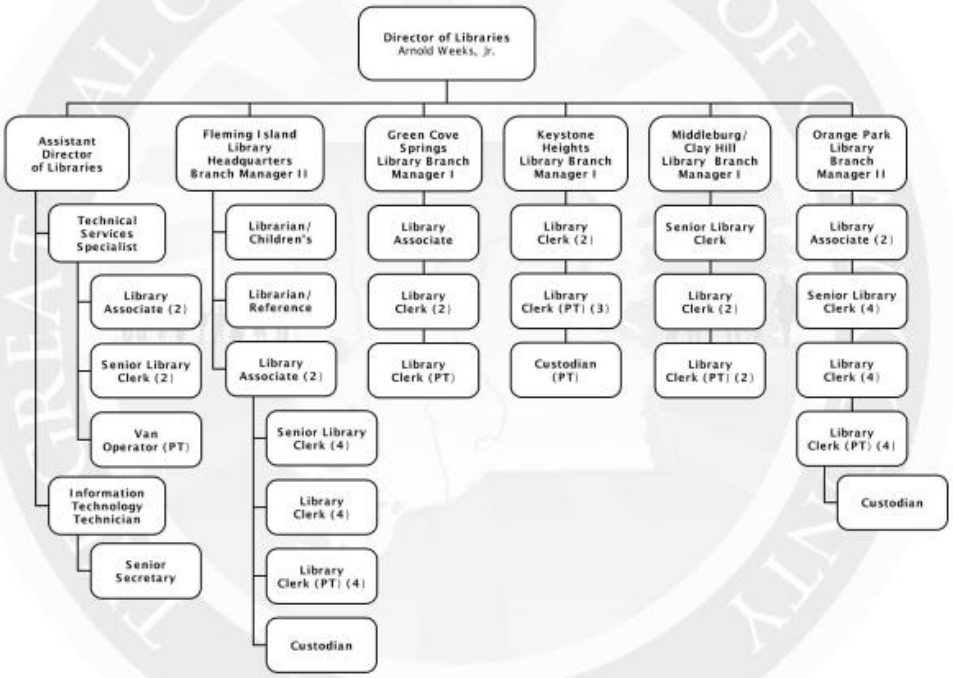
ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Culture & Recreation section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Libraries	3307	Library Services - Activities
Libraries	3310	Library Services - Fleming Island
Libraries	3303	Library Services - Green Cove Springs
Libraries	3304	Library Services - Keystone Heights
Libraries	3301	Library Services - Administration
Libraries	3306	Library Services - Middleburg
Libraries	3302	Library Services - Orange Park
Other Culture & Recreation	1203	Clay County Historical Commission
Parks & Recreation	3298	Florida Boating Improvement Program
Parks & Recreation	3201	Parks & Recreation
Special Recreation Facility	3317	Arts Program

COUNTY EXPENDITURES BY SERVICE AREA
CULTURE & RECREATION

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
LIBRARIES						
3307 Library Activities	247,461	17,296	54,620	75,000	75,000	315,000
3301 Libraries Administration	997,677	1,395,465	1,108,563	1,069,055	1,029,328	748,053
3308 Library Grant	0	0	0	0	0	0
3310 Library Headquarters	801,854	772,478	740,432	759,212	721,101	703,448
3313 Gates Foundation Grant	0	0	0	0	0	0
3303 Green Cove Springs Library	257,431	237,251	234,865	246,328	230,583	214,772
3304 Keystone Heights Library	197,146	182,048	175,296	202,623	164,341	168,922
3306 Middleburg Library	294,364	281,379	279,024	287,234	276,943	243,448
3302 Orange Park Library	705,387	623,724	574,475	654,746	580,270	566,863
Total: Libraries	*3,501,321*	*3,509,641*	*3,167,276*	*3,294,198*	*3,077,566*	*2,960,506*
OTHER CULTURE & RECREATION						
1203 Historical Commission	10,524	1,304	5,633	7,500	7,500	7,500
Total: Other Culture & Recreation	*10,524*	*1,304*	*5,633*	*7,500*	*7,500*	*7,500*
PARKS & RECREATION						
3298 FL Boating Improvement Program	103,680	17,023	0	575,014	0	650,000
3201 Parks & Recreation	2,076,480	2,000,776	2,219,930	2,591,724	1,379,352	2,536,457
Total: Parks & Recreation	*2,180,160*	*2,017,799*	*2,219,930*	*3,166,738*	*1,379,352*	*3,186,457*
SPECIAL RECREATION FACILITY						
3317 Recreation - Arts Program	2,830	2,858	2,973	3,000	3,000	3,000
Total: Special Recreation Facility	*2,830*	*2,858*	*2,973*	*3,000*	*3,000*	*3,000*
TOTAL - CULTURE & RECREATON	**5,694,835**	**5,531,602**	**5,395,812**	**6,471,435**	**4,467,417**	**6,157,463**
Culture & Recreation - BCC	5,684,311	5,530,298	5,390,179	6,463,935	4,459,917	6,149,963
Culture & Recreation - Constitutional Officers	0	0	0	0	0	0
Culture & Recreation - Gov & Indep Agencies	10,524	1,304	5,633	7,500	7,500	7,500
Culture & Recreation - Non-Oper - Debt Svc	0	0	0	0	0	0
Culture & Recreation - Capital Funds	758,821	275,727	312,498	367,000	348,520	540,000
GRAND TOTAL - Culture & Recreation	**6,453,655**	**5,807,329**	**5,708,309**	**6,838,435**	**4,815,937**	**6,697,463**

Community Services Department
Library Services Division



SERVICE AREA: **CULTURE & RECREATION**

DEPARTMENT: **COMMUNITY SERVICES**

PROGRAM/DIVISION: **LIBRARIES**

PROGRAM DESCRIPTION:

The Library Administration element, located in the Headquarters Library, provides planning, budgeting, purchasing, personnel, IT services, and overall management of the County Library System. The system includes: the Green Cove Springs Branch, the Keystone Heights Branch, the Orange Park Branch, the Middleburg/Clay-Hill Branch, and the Fleming Island Headquarters Library. The Technical Services element is responsible for the acquisitions, cataloging, and processing of all library materials, management of the bibliographic database, and centralized interlibrary loan. The Public Services element provides library materials and services to assist county residents of all ages in obtaining information to meet their personal, educational, professional, and recreational needs. These services include Circulation, Public Services, Reference, and Young Adult and Children's Services.

REVENUE:

The General Fund provides the revenue to fund the County Library Services.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	2,317,106	2,351,270	2,434,241	2,233,598	2,164,125
Operating Expenses	806,355	496,345	494,957	485,168	476,381
Capital Outlay	386,180	319,660	365,000	357,500	320,000
Other	0	0	0	0	0
TOTAL	**3,509,641**	**3,167,276**	**3,294,198**	**3,076,266**	**2,960,506**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	65.5	61	59	58.5	54

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Increased the number and variety of off-site outreach programs for children at various locations in the county.
- Implemented a major system upgrade to enhance patron access to library resources. This was installed by library Information Technology (IT) staff and paid for with state grant funds.
- Updated Library Long-range Plan for 2012-2017, which was approved by the BCC.
- Updated the Facilities Needs Analysis and submitted to State of Florida.
- Completed major roof repairs at the Orange Park Library. This was paid for with state grant funds.

PROGRAM GOAL:

The Clay County Library System provides current high-demand, high-interest, popular materials in a variety of formats for patrons of all ages, assists preschool through 12th grade students in meeting educational objectives established during their formal course of study and supports individuals of all ages pursuing a sustained program of learning independent of any educational provider.

KEY OBJECTIVES:

- To ensure organizational strength and nurture an organizational culture that assures the Library's ability to address the needs of citizens.
- To increase the awareness of citizens and elected officials regarding the services of the Library.
- To provide appropriate educational and informational programs for citizens.
- To play an active role in supporting local economic development in Clay County.
- To maintain and enhance the necessary technological systems required to effectively serve users.

	PERFORMANCE MEASURES	Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	Number of Full-Time Equivalents (FTEs)	59	58.5	54
	Total Budget Expenditures	3,167,276	3,076,266	2,960,506
	Access to Service Outlets, Square Foot per Capita	0.37	0.36	0.35
OUTPUT	Circulation Totals	799,758	781,500	782,350
	Library Materials Holdings	306,916	311,913	314,900
	Number of Registered Card Holders	84,662	70,000	74,000
EFFICIENCY	Library Materials Holdings per Capita	1.64	1.63	1.65
	Per Capita Cost of Program	16.91	16.12	15.49
	Circulation of Materials per Capita	4.27	4.09	4.09
EFFECTIVE	Collection Circulation Turnover Rate	2.54	2.51	2.49
	Patron Internet Access Hours	109,549	110,900	111,300
	Reference Questions Answered	69,641	71,300	72,100

FUND:	*113*	*FREE LIBRARY FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*571*	*LIBRARIES*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3307*	*LIBRARY SERVICES - ACTIVITIES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITIES SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	247,461	17,296	54,620	75,000	75,000	315,000
	TOTAL CAPITAL EXPENSES	***247,461***	***17,296***	***54,620***	***75,000***	***75,000***	***315,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***247,461***	***17,296***	***54,620***	***75,000***	***75,000***	***315,000***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*571*	*LIBRARIES*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3310*	*LIBRARY SERVICES - FLEMING ISLAND LIBRARY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	469,471	459,539	450,394	457,332	446,863	427,323
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	500	0	2,494
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	34,240	31,877	31,390	35,024	31,598	32,755
522000	RETIREMENT CONTRIBUTIONS	46,154	46,238	40,712	38,126	22,113	23,817
523000	HEALTH INSURANCE	138,070	114,856	118,118	116,579	109,362	106,712
523100	LIFE INSURANCE	1,051	703	728	775	660	639
523200	DENTAL INSURANCE	3,433	2,361	2,137	2,476	2,105	2,308
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***692,418***	***655,574***	***643,479***	***650,812***	***612,701***	***596,048***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	11,137	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITIES SERVICES	72,057	89,247	68,875	87,500	87,500	87,500
544000	RENTALS AND LEASES	2,182	1,494	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	7,407	7,846	12,932	7,500	7,500	7,500
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	4,000	3,956	831	3,000	3,000	2,500
552000	OPERATING SUPPLIES	12,262	13,989	13,952	10,000	10,000	9,500
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	182	372	364	400	400	400
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	210	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***109,436***	***116,904***	***96,953***	***108,400***	***108,400***	***107,400***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***801,854***	***772,478***	***740,432***	***759,212***	***721,101***	***703,448***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*571*	*LIBRARIES*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3303*	*LIBRARY SERVICES - GREEN COVE SPRINGS LIBRARY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	157,401	151,989	152,590	154,874	142,834	131,854
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	11,857	11,130	11,173	11,896	10,183	10,390
522000	RETIREMENT CONTRIBUTIONS	15,504	15,360	13,866	12,950	7,122	7,554
523000	HEALTH INSURANCE	26,367	25,974	29,416	29,934	34,052	29,618
523100	LIFE INSURANCE	324	228	230	282	213	184
523200	DENTAL INSURANCE	1,055	826	709	892	679	672
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***212,507***	***205,507***	***207,984***	***210,828***	***195,083***	***180,272***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	9,229	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITIES SERVICES	28,594	26,717	24,976	30,000	30,000	30,000
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	1,620	631	809	1,000	1,000	1,000
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	2,000	915	88	1,000	1,000	500
552000	OPERATING SUPPLIES	3,481	3,480	1,008	3,500	3,500	3,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***44,924***	***31,744***	***26,881***	***35,500***	***35,500***	***34,500***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***257,431***	***237,251***	***234,865***	***246,328***	***230,583***	***214,772***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*571*	*LIBRARIES*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3304*	*LIBRARY SERVICES - KEYSTONE HEIGHTS LIBRARY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	120,164	122,067	118,729	139,468	116,235	118,457
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	8,860	8,906	8,629	10,716	8,437	9,145
522000	RETIREMENT CONTRIBUTIONS	11,836	12,130	10,897	11,665	5,505	6,398
523000	HEALTH INSURANCE	30,196	22,648	24,313	24,315	18,138	18,780
523100	LIFE INSURANCE	197	137	135	165	125	138
523200	DENTAL INSURANCE	429	495	430	504	400	504
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***171,682***	***166,383***	***163,134***	***186,834***	***148,841***	***153,422***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	13,082	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITIES SERVICES	7,573	8,355	8,469	9,289	9,500	9,500
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	575	2,854	1,474	2,000	2,000	2,000
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	1,497	1,500	0	1,500	1,000	1,000
552000	OPERATING SUPPLIES	2,738	2,957	2,219	3,000	3,000	3,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***25,464***	***15,666***	***12,162***	***15,789***	***15,500***	***15,500***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***197,146***	***182,048***	***175,296***	***202,623***	***164,341***	***168,922***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*571*	*LIBRARIES*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3301*	*LIBRARY SERVICES - LIBRARIES ADMINISTRATION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	455,256	374,810	435,462	421,497	418,475	410,157
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	1,486	0	1,405
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	33,822	27,158	31,284	32,358	30,126	31,484
522000	RETIREMENT CONTRIBUTIONS	47,784	41,081	41,529	38,480	20,473	24,224
523000	HEALTH INSURANCE	79,046	52,241	72,139	72,236	73,039	73,661
523100	LIFE INSURANCE	691	378	414	550	393	460
523200	DENTAL INSURANCE	2,289	1,354	1,309	1,680	1,254	1,680
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***618,888***	***497,022***	***582,137***	***568,287***	***543,760***	***543,072***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	9,738	14,938	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	516	0	105	1,000	500	1,000
541100	TELEPHONE/COMMUNICATIONS	18,762	84,645	91,152	85,000	91,000	90,648
541200	POSTAGE AND FREIGHT	9,458	12,901	7,829	14,000	12,000	12,000
543000	UTILITY SERVICES	427	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	1,168	1,168	1,168	1,168
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	56,613	344,895	118,141	60,000	55,000	50,000
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	50	3,000	0	1,500
551000	OFFICE SUPPLIES	1,564	4,264	11,540	13,500	10,000	8,000
552000	OPERATING SUPPLIES	39,038	32,177	22,074	23,000	23,000	22,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	9,362	33,269	6,976	7,100	7,100	11,665
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	1,460	2,470	2,350	3,000	2,000	2,000
	TOTAL OPERATING EXPENSES	***146,937***	***529,559***	***261,385***	***210,768***	***201,768***	***199,981***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	55,789	0	11,533	5,000	0	0
564200	M & E - NON-CAPITALIZED	7,064	80,419	9,497	10,000	7,500	5,000
566000	LIBRARY MATERIALS	168,999	288,466	244,011	275,000	275,000	0
	TOTAL CAPITAL EXPENSES	***231,852***	***368,885***	***265,040***	***290,000***	***282,500***	***5,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***997,677***	***1,395,465***	***1,108,563***	***1,069,055***	***1,028,028***	***748,053***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*571*	*LIBRARIES*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3306*	*LIBRARY SERVICES - MIDDLEBURG LIBRARY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	180,239	180,986	178,987	181,303	181,926	151,472
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	12,927	12,783	12,787	13,870	13,143	11,935
522000	RETIREMENT CONTRIBUTIONS	17,753	18,185	16,301	15,098	8,586	9,107
523000	HEALTH INSURANCE	47,976	40,134	45,090	45,349	42,538	41,078
523100	LIFE INSURANCE	328	228	228	275	209	184
523200	DENTAL INSURANCE	858	661	582	840	542	672
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***260,082***	***252,976***	***253,975***	***256,734***	***246,943***	***214,448***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	9,883	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITIES SERVICES	15,006	15,653	14,854	18,000	18,000	18,000
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	1,996	4,865	3,664	4,000	4,000	4,000
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	1,418	2,058	2,500	2,500	2,000	2,000
552000	OPERATING SUPPLIES	5,980	5,827	4,031	6,000	6,000	5,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***34,282***	***28,403***	***25,049***	***30,500***	***30,000***	***29,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***294,364***	***281,379***	***279,024***	***287,234***	***276,943***	***243,448***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*571*	*LIBRARIES*
DEPARTMENT:	*070*	*COMMUNITY SERVICES*
PROGRAM / DIVISION:	*3302*	*LIBRARY SERVICES - ORANGE PARK LIBRARY*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	433,752	404,197	367,979	417,003	374,884	350,321
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	2,722	330	3,113
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	32,583	29,823	27,010	32,109	27,892	26,854
522000	RETIREMENT CONTRIBUTIONS	41,134	40,484	33,501	34,953	16,408	19,880
523000	HEALTH INSURANCE	93,979	62,776	69,988	71,283	64,866	74,509
523100	LIFE INSURANCE	803	547	528	660	480	506
523200	DENTAL INSURANCE	2,432	1,817	1,555	2,016	1,409	1,680
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***604,684***	***539,644***	***500,561***	***560,746***	***486,270***	***476,863***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	10,702	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITIES SERVICES	56,691	51,871	53,523	66,000	66,000	66,000
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	19,424	18,343	11,305	14,000	14,000	12,000
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	3,893	3,940	88	4,000	4,000	3,000
552000	OPERATING SUPPLIES	9,811	9,925	8,998	10,000	10,000	9,000
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	182	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***100,704***	***84,079***	***73,914***	***94,000***	***94,000***	***90,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***705,387***	***623,724***	***574,475***	***654,746***	***580,270***	***566,863***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*579*	*OTHER CULTURE & RECREATION*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*1203*	*HISTORICAL COMMISSION / ARCHIVES*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	10,524	1,304	5,633	7,500	7,500	7,500
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***10,524***	***1,304***	***5,633***	***7,500***	***7,500***	***7,500***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***10,524***	***1,304***	***5,633***	***7,500***	***7,500***	***7,500***

FUND:	*103*	*FL BOATING IMPROVEMENT FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*572*	*PARKS & RECREATION*
DEPARTMENT:	*050*	*ADMINISTRATIVE & CONTRACTUAL SERVICES*
PROGRAM / DIVISION:	*3298*	*FL BOATING IMPROVEMENT PROGRAM*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

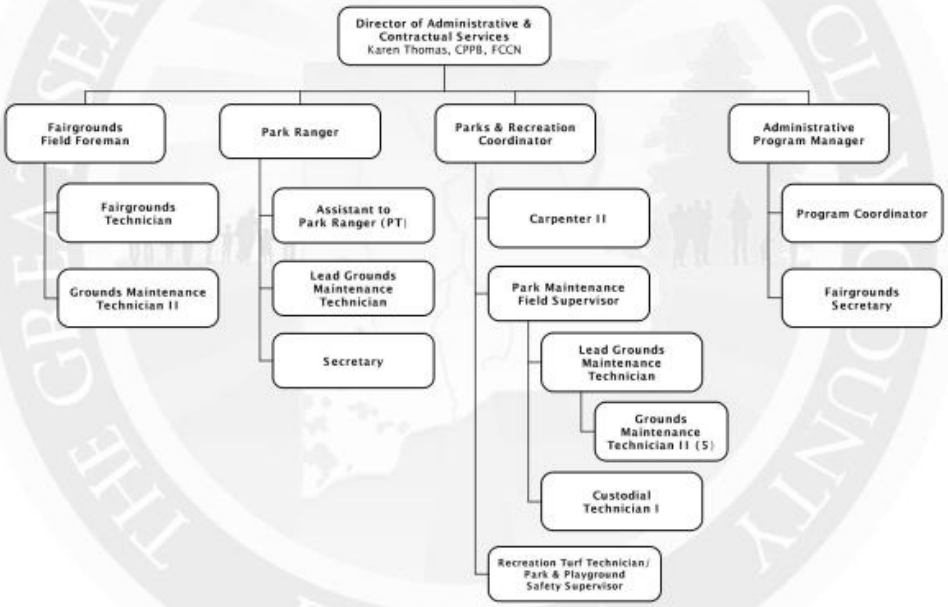
OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	4,985	0	25,014	0	100,000
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***4,985***	***0***	***25,014***	***0***	***100,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	103,680	12,038	0	550,000	0	550,000
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***103,680***	***12,038***	***0***	***550,000***	***0***	***550,000***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***103,680***	***17,023***	***0***	***575,014***	***0***	***650,000***

Administrative & Contractual Services Department
Parks & Recreation Division



SERVICE AREA: **CULTURE & RECREATION**

DEPARTMENT: **ADMINISTRATIVE & CONTRACTUAL SERVICES**

PROGRAM/DIVISION: **PARKS & RECREATION**

PROGRAM DESCRIPTION:

The Division of Parks & Recreation endeavors to provide all citizens and tourists of Clay County with activities and recreational opportunities that meet the needs of all ages. The division strives to keep the 750+ acres in recreational lands in good condition while at the same time pursuing an aggressive approach in acquiring and developing new land to meet future growth and demand.

REVENUE:

The General Fund and Grant Revenues provide the revenue to fund Parks & Recreation.

EXPENDITURES:

Category	Actual Expenditures FY09/10	Actual Expenditures FY10/11	Adopted Budget FY11/12	Estimated Actual FY11/12	Adopted Budget FY12/13
Personal Services	1,028,665	852,062	889,537	749,193	836,781
Operating Expenses	566,704	436,829	642,587	543,982	675,602
Capital Outlay	405,407	931,039	1,059,600	86,177	1,024,074
Other	0	0	0	0	0
TOTAL	**2,000,776**	**2,219,930**	**2,591,724**	**1,379,352**	**2,536,457**

HISTORICAL STAFFING SUMMARY:

Category	Actual FY 08/09	Actual FY 09/10	Actual FY 10/11	Actual FY 11/12	Proposed FY 12/13
Full-time Equivalents	30.5	24.5	21.5	21.5	20.5

MAJOR ACCOMPLISHMENTS LAST YEAR:

- Completed renovations to the Big Cabin at Camp Chowenwaw Park.
- Completed construction of Phase I of the Oakleaf Community Park.
- Completed renovations to modular playground units at Paul C. Armstrong Park, Four Silos Park, Main Street Park, Ridaught Landing Park, Tanglewood Park and W.E. Varnes Park.
- Completed the design and permitting phases to allow bidding for the construction of the Moody Avenue Park.
- Completed engineer design and clearing in preparation for local volunteers to complete improvements to the Antler's Run Park property.
- Completed installation of lights on two soccer fields at Eagle Harbor Soccer Complex.

PROGRAM GOAL:

The mission and the goal of the Division of Parks & Recreation is to provide the citizens and visitors of Clay County with a pleasing and enjoyable opportunity for the enhancement of the quality of life through acquisition, development and maintenance of recreational parkland, boat ramps and fairground facilities.

KEY OBJECTIVES:

- Continue refurbishing modular playground equipment and safe play areas throughout the park system.
- Complete all improvements to the Antler's Run Park property and construction of Moody Avenue Park property.
- Complete repairs to the Cattlemen's Arena at the Fairgrounds.
- Complete substantial renovations to our parks and facilities to comply with ADA guidelines.
- Begin renovations to the antiquated field lighting at Carl Pugh Park and Walter Odum Park.
- Complete renovations to the Shands Boat Ramp with labor and materials provided by the Florida Fish and Wildlife Conservation Commission.

PERFORMANCE MEASURES		Actual FY 10/11	Estimated FY 11/12	Adopted FY 12/13
INPUT	FTEs – Field Personnel	16	16	15
	FTEs – Office Personnel	5.5	5.5	5.5
	Operating Expenses	436,829	543,982	675,602
OUTPUT	Acres to Maintain	785	791	791
	Number of Sites Maintained	41	43	45
	Number of Educational Programs Required by the Florida Communities Trust (FCT) Management Plan at Camp Chowenwaw	24	24	24
	Number of Educational Programs Administered at Camp Chowenwaw	152	160	160
EFFICIENCY	Per Capita Cost of Operating Budget	2.33	2.85	5.13
	Number of Acres Maintained per FTE - Field Personnel	49.06	49.44	52.73
	Average Operating Cost Per Site	10,654	14,200	21,872
EFFECTIVE	Percent Increase (Decrease) Sites Maintained	5.13	4.88	4.65
	Number of Educational Programs Administered at Camp Chowenwaw Above Requirement	128	136	136

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*572*	*PARKS & RECREATION*
DEPARTMENT:	*050*	*ADMINISTRATIVE & CONTRACTUAL SERVICES*
PROGRAM / DIVISION:	*3201*	*PARKS & RECREATION*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	859,714	745,854	604,647	628,671	566,249	614,016
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	9,765	3,160	1,808	10,000	2,268	10,000
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	63,422	53,799	44,244	50,618	41,764	47,861
522000	RETIREMENT CONTRIBUTIONS	81,999	69,850	56,091	55,430	27,824	35,511
523000	HEALTH INSURANCE	258,426	151,475	141,553	139,853	107,904	125,168
523100	LIFE INSURANCE	1,758	999	932	1,216	796	982
523200	DENTAL INSURANCE	5,718	3,530	2,788	3,748	2,388	3,244
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***1,280,803***	***1,028,665***	***852,062***	***889,537***	***749,193***	***836,781***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	13,819	16,946	6,650	38,109	31,300	8,209
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	5,495	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	37,913	44,735	48,651	67,000	59,556	70,000
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	528	0	8	500	405	500
541100	TELEPHONE/COMMUNICATIONS	10,441	9,558	8,781	9,400	9,400	10,620
541200	POSTAGE AND FREIGHT	68	424	176	150	150	150
543000	UTILITY SERVICES	99,878	82,815	86,950	146,800	95,000	139,400
544000	RENTALS AND LEASES	11,220	12,187	11,410	13,910	11,643	11,910
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	311,820	296,237	175,373	217,678	205,188	305,298
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	300	200	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
548100	SPECL NEEDS FISHING	2,867	2,748	0	3,000	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	25	0	0	200	0	0
549300	TRAINING & CERTIFICATION	1,604	1,385	493	3,650	1,900	3,900
551000	OFFICE SUPPLIES	2,161	2,737	1,680	2,000	2,000	2,000
552000	OPERATING SUPPLIES	48,106	37,706	27,514	69,140	59,000	44,815
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	6,053	5,238	4,862	6,200	5,450	5,250
552200	CHEMICALS & LAB SUPPLIES	60,575	46,085	61,931	61,500	61,500	71,900
552300	FOOD	1,367	1,355	1,520	2,500	1,190	1,000
552700	COMPUTER SOFTWARE	0	74	0	0	0	100
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	1,027	979	829	550	100	550
	TOTAL OPERATING EXPENSES	***609,472***	***566,704***	***436,829***	***642,587***	***543,982***	***675,602***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	37,515	0	0	160,000	0	0
563000	IMPRV OTHR THAN BLDGS	9,302	396,957	922,795	898,950	85,527	962,074
564100	M & E - CAPITALIZED	131,483	0	5,615	0	0	60,800
564200	M & E - NON-CAPITALIZED	7,906	8,450	2,629	650	650	1,200
	TOTAL CAPITAL EXPENSES	***186,205***	***405,407***	***931,039***	***1,059,600***	***86,177***	***1,024,074***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
582000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***2,076,480***	***2,000,776***	***2,219,930***	***2,591,724***	***1,379,352***	***2,536,457***

FUND:	*117*	*FL ART LICENSE PLATE FUND*
FUNCTION / SERVICE AREA:	*570*	*CULTURE & RECREATION*
ACTIVITY:	*575*	*SPECIAL RECREATION FACILITY*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCY*
PROGRAM / DIVISION:	*3317*	*RECREATION - ARTS PROGRAM*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITIES SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICILES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	2,830	2,858	2,973	3,000	3,000	3,000
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***2,830***	***2,858***	***2,973***	***3,000***	***3,000***	***3,000***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
566000	LIBRARY MATERIALS	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
570000	DEBT SERVICE	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***2,830***	***2,858***	***2,973***	***3,000***	***3,000***	***3,000***

SERVICE AREA: **GRANTS & AID**

DESCRIPTION OF SERVICES: The Grants & Aid Service Area contains information regarding support of county organizations and does not represent operating expenditures.

MISSION: Since this is a non-operating service area, the mission is limited to support of county organizations.

ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Grants & Aid section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER
Aid to Private Organizations	2505 Aid to Private Organizations
Aid to Government Agency	8100 Interlocal Agreements

COUNTY EXPENDITURES BY SERVICE AREA
GRANTS & AID

ACTIVITY (in bold) Program / Division	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
AID TO PRIVATE ORGANIZATIONS						
2505 Aid to Private Organizations	292,949	302,642	270,397	305,700	280,700	305,700
Total: Aid to Private Organizations	*292,949*	*302,642*	*270,397*	*305,700*	*280,700*	*305,700*
AID TO GOVERNMENT AGENCIES						
8100 Interlocal Agreements	305,934	214,288	87,000	87,000	87,000	87,000
Total: Aid to Government Agencies	*305,934*	*214,288*	*87,000*	*87,000*	*87,000*	*87,000*
TOTAL - GRANTS & AID	**598,883**	**516,930**	**357,397**	**392,700**	**367,700**	**392,700**
Grants & Aid - BCC	0	0	0	0	0	0
Grants & Aid - Constitutional Officers	0	0	0	0	0	0
Grants & Aid - Gov & Independent Agencies	598,883	516,930	357,397	392,700	367,700	392,700
Grants & Aid - Non-Operational - Debt Service	0	0	0	0	0	0
Grants & Aid - Capital Funds	0	0	0	0	0	0
GRAND TOTAL - Grants & Aid	**598,883**	**516,930**	**357,397**	**392,700**	**367,700**	**392,700**

Grants & Aid

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*580*	*GRANTS & AID*
ACTIVITY:	*582*	*AID TO PRIVATE ORGANIZATIONS*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*2505*	*AID TO PRIVATE ORGANIZATIONS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
582200	GRANTS IN AID-CHALLENGE ENTERPRISE	68,000	68,000	61,200	61,200	61,200	61,200
582300	GRANTS IN AID-QUIGLEY HOUSE	25,000	25,000	22,500	62,500	62,500	62,500
582400	GRANTS IN AID	0	0	0	0	0	0
582500	GRANTS IN AID-EPISCOPAL DAY CARE	120,000	120,000	108,000	108,000	108,000	108,000
582600	GRANTS IN AID-PAL	19,949	19,642	17,697	15,000	15,000	15,000
582700	GRANTS IN AID-CLAY & BAKER KIDS NET	60,000	60,000	52,000	50,000	25,000	50,000
582900	GRANTS IN AID-THE WAY FREE CLINIC	0	10,000	9,000	9,000	9,000	9,000
	TOTAL OTHER EXPENSES/USES	***292,949***	***302,642***	***270,397***	***305,700***	***280,700***	***305,700***

TOTAL ALL EXPENSES	***292,949***	***302,642***	***270,397***	***305,700***	***280,700***	***305,700***

FUND:	*001*	*GENERAL FUND*
FUNCTION / SERVICE AREA:	*580*	*GRANTS & AID*
ACTIVITY:	*581*	*AID TO GOVERNMENT AGENCY*
DEPARTMENT:	*060*	*GOVERNMENT & INDEPENDENT AGENCIES*
PROGRAM / DIVISION:	*8100*	*INTERLOCAL AGREEMENTS*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	0	0	0	0	0	0

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
571000	PRINCIPAL	0	0	0	0	0	0
572000	INTEREST	0	0	0	0	0	0
581100	GRANTS IN AID-GREEN COVE SPRINGS	111,805	84,869	87,000	87,000	87,000	87,000
581200	GRANTS IN AID-ORANGE PARK	0	0	0	0	0	0
581300	GRANTS IN AID-PENNEY FARMS	46,519	31,012	0	0	0	0
581400	GRANTS IN AID-KEYSTONE HEIGHTS	147,610	98,407	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***305,934***	***214,288***	***87,000***	***87,000***	***87,000***	***87,000***

TOTAL ALL EXPENSES	***305,934***	***214,288***	***87,000***	***87,000***	***87,000***	***87,000***

SERVICE AREA: **NON-OPERATIONAL**

DESCRIPTION OF SERVICES: The Non-Operational Service Area contains information on debt service and transfers between funds which do not represent operating expenditures. The transfers are from one fund of the reporting entity to another, which are not repayable and do not constitute payment or reimbursement for goods provided or services performed.

MISSION: Since this is a non-operating service area, the mission is limited to accurate reporting of debt service and transfers between funds.

ACTIVITIES and PROGRAMS/ DIVISIONS: The Activities and correlated Programs/Divisions for the Non-Operational section are listed below. Further financial information for each program/division can be found within this section. To locate the page number for a specific program/division, reference the Table of Contents in the front of the budget document.

ACTIVITY	PROGRAM NAME & NUMBER	
Debt Services	5006	Clifford Lane MSBU Debt Service
Debt Services	5001	Road Construction Debt Service
Debt Services	5003	Special Assessment Debt Service
Debt Services	5005	Surtax Revenue Bond Series Debt Service
Transfers		Interfund Transfer Schedule

COUNTY EXPENDITURES BY SERVICE AREA
NON-OPERATIONAL

ACTIVITY (in bold)	Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
Program / Division						
DEBT SERVICES						
5002 COPS Debt Service	0	0	0	0	0	0
5001 Road Construction Debt Service	397,955	394,330	398,830	392,880	392,880	391,780
5003 Special Assessment Debt Service	117,332	109,264	0	0	0	0
5006 Clifford Lane Debt Service	0	0	0	29,720	0	0
5005 Surtax Bond 2009	6,255,667	9,461,275	9,460,075	9,459,075	9,459,075	9,459,575
Total: Debt Services	*6,770,954*	*9,964,869*	*9,858,905*	*9,881,675*	*9,851,955*	*9,851,355*
TRANSFERS						
All Funds - Transfers	29,056,483	21,400,404	16,688,977	13,222,194	13,176,527	13,729,343
Total: Transfers	*29,056,483*	*21,400,404*	*16,688,977*	*13,222,194*	*13,176,527*	*13,729,343*
TOTAL - NON-OPERATIONAL	**35,827,438**	**31,365,273**	**26,547,882**	**23,103,869**	**23,028,482**	**23,580,698**
Non-Operational - BCC	29,056,483	21,400,404	16,688,977	13,222,194	13,176,527	13,729,343
Non-Operational - Constitutional Officers	0	0	0	0	0	0
Non-Operational - Gov & Indep Agencies	0	0	0	0	0	0
Non-Operational - Debt Service	6,770,954	9,964,869	9,858,905	9,881,675	9,851,955	9,851,355
Non-Operational - Capital Funds	0	0	0	0	0	0
GRAND TOTAL - Non-Operational	**35,827,438**	**31,365,273**	**26,547,882**	**23,103,869**	**23,028,482**	**23,580,698**

Note: For Summary Reporting Purposes, Debt Service is reflected in the General Government Service Area.

FUND:	*145*	*CLIFFORD LANE MSBU FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*517*	*DEBT SERVICE PAYMENTS*
DEPARTMENT:	*250*	*NON-OPERATIONAL*
PROGRAM / DIVISION:	*5006*	*CLIFFORD LANE MSBU*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531300	ENGINEERING, ARCHITECT, & APPRAISAL	0	0	0	0	0	0
531400	MEDICAL, DENTAL, & RELATED SUPPORT	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552200	CHEMICALS & LAB SUPPLIES	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPROV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES/USES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
571000	PRINCIPAL	0	0	0	10,680	0	0
572000	INTEREST	0	0	0	19,040	0	0
	TOTAL OTHER EXPENSES/USES	***0***	***0***	***0***	***29,720***	***0***	***0***

TOTAL ALL EXPENSES		***0***	***0***	***0***	***29,720***	***0***	***0***

Non-Operational

FUND:	*202*	*ROAD CONSTRUCTION DEBT SERVICE FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*517*	*DEBT SERVICE PAYMENTS*
DEPARTMENT:	*250*	*NON-OPERATIONAL*
PROGRAM / DIVISION:	*5001*	*ROAD CONSTRUCTION DEBT SERVICE*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
571000	DEBT SERVICE - PRINCIPAL	345,000	350,000	365,000	370,000	370,000	380,000
572000	DEBT SERVICE - INTEREST	52,955	44,330	33,830	22,880	22,880	11,780
	TOTAL OTHER EXPENSES/USES	***397,955***	***394,330***	***398,830***	***392,880***	***392,880***	***391,780***

TOTAL ALL EXPENSES	***397,955***	***394,330***	***398,830***	***392,880***	***392,880***	***391,780***

FUND:	*204*	*1990 SPECIAL ASSESSMENT DEBT SERVICE FUND*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*517*	*DEBT SERVICE PAYMENTS*
DEPARTMENT:	*250*	*NON-OPERATIONAL*
PROGRAM / DIVISION:	*5003*	*SPECIAL ASSESSMENT DEBT SERVICE*

PERSONAL SERVICES SCHEDULE		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	1,332	1,264	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***1,332***	***1,264***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	0	0	0	0	0	0

OTHER EXPENSES SCHEDULE:		**Actual FY08/09**	**Actual FY09/10**	**Actual FY10/11**	**Budget FY11/12**	**Estimated Actuals for FY11/12**	**Budget FY12/13**
571000	DEBT SERVICE - PRINCIPAL	100,000	100,000	0	0	0	0
572000	DEBT SERVICE - INTEREST	16,000	8,000	0	0	0	0
573000	DEBT SERVICE - OTHER COSTS	0	0	0	0	0	0
580000	GRANTS IN AID	0	0	0	0	0	0
	TOTAL OTHER EXPENSES/USES	***116,000***	***108,000***	***0***	***0***	***0***	***0***

TOTAL ALL EXPENSES	***117,332***	***109,264***	***0***	***0***	***0***	***0***

Non-Operational

FUND:	*205*	*SURTAX REVENUE BONDS 2009*
FUNCTION / SERVICE AREA:	*510*	*GENERAL GOVERNMENT*
ACTIVITY:	*517*	*DEBT SERVICE PAYMENTS*
DEPARTMENT:	*250*	*NON-OPERATIONAL*
PROGRAM / DIVISION:	*5005*	*SURTAX REVENUE BONDS 2009*

PERSONAL SERVICES SCHEDULE		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
511000	EXECUTIVE SALARIES	0	0	0	0	0	0
512000	REGULAR SALARIES	0	0	0	0	0	0
513000	OTHER SALARIES & WAGES	0	0	0	0	0	0
514000	OVERTIME	0	0	0	0	0	0
515000	SPECIAL PAY	0	0	0	0	0	0
521000	FICA TAXES	0	0	0	0	0	0
522000	RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0
523000	HEALTH INSURANCE	0	0	0	0	0	0
523100	LIFE INSURANCE	0	0	0	0	0	0
523200	DENTAL INSURANCE	0	0	0	0	0	0
524000	WORKERS COMPENSATION	0	0	0	0	0	0
525000	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0
	TOTAL PERSONAL SERVICES	***0***	***0***	***0***	***0***	***0***	***0***

OPERATING EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
531000	PROFESSIONAL SERVICES	0	0	0	0	0	0
531200	LEGAL	0	0	0	0	0	0
531500	FINANCIAL SERVICES	0	0	0	0	0	0
532000	ACCOUNTING AND AUDITING	0	0	0	0	0	0
533000	COURT REPORTER SERVICES	0	0	0	0	0	0
534000	OTHER CONTRACTUAL SVCS	0	0	0	0	0	0
534500	ADMINISTRATIVE EXP	0	0	0	0	0	0
534600	TEMP LBR, BILL COLL, MGMT & OPER SVCS	0	0	0	0	0	0
534700	CUSTODIAL & JANITORIAL	0	0	0	0	0	0
534800	SECURITY	0	0	0	0	0	0
534900	FOOD SERVICES	0	0	0	0	0	0
540000	TRAVEL AND PER DIEM	0	0	0	0	0	0
541100	TELEPHONE/COMMUNICATIONS	0	0	0	0	0	0
541200	POSTAGE AND FREIGHT	0	0	0	0	0	0
543000	UTILITY SERVICES	0	0	0	0	0	0
544000	RENTALS AND LEASES	0	0	0	0	0	0
545000	INSURANCE	0	0	0	0	0	0
546100	REPAIRS AND MAINTENANCE	0	0	0	0	0	0
546200	R & M - VEHICLES	0	0	0	0	0	0
547000	PRINTING AND BINDING	0	0	0	0	0	0
548000	PROMOTIONAL ACTIVITIES	0	0	0	0	0	0
549100	OTHER CURRENT CHARGES	0	0	0	0	0	0
549200	LEGAL ADVERTISING	0	0	0	0	0	0
549300	TRAINING & CERTIFICATION	0	0	0	0	0	0
549600	ASSESSMENT BILLING	0	0	0	0	0	0
549999	TAX COLLECTOR COMMISSION	0	0	0	0	0	0
551000	OFFICE SUPPLIES	0	0	0	0	0	0
552000	OPERATING SUPPLIES	0	0	0	0	0	0
552032	FUELS & LUBRICANTS	0	0	0	0	0	0
552100	INVENTORIES	0	0	0	0	0	0
552160	UNIFORMS	0	0	0	0	0	0
552300	FOOD	0	0	0	0	0	0
552700	COMPUTER SOFTWARE	0	0	0	0	0	0
554000	BKS, PUBLICATIONS, DUES, MBRSHIP	0	0	0	0	0	0
559000	DEPRECIATION	0	0	0	0	0	0
	TOTAL OPERATING EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
561000	LAND	0	0	0	0	0	0
562000	BUILDINGS	0	0	0	0	0	0
563000	IMPRV OTHR THAN BLDGS	0	0	0	0	0	0
564100	M & E - CAPITALIZED	0	0	0	0	0	0
564200	M & E - NON-CAPITALIZED	0	0	0	0	0	0
	TOTAL CAPITAL EXPENSES	***0***	***0***	***0***	***0***	***0***	***0***

OTHER EXPENSES SCHEDULE:		Actual FY08/09	Actual FY09/10	Actual FY10/11	Budget FY11/12	Estimated Actuals for FY11/12	Budget FY12/13
571000	DEBT SERVICE - PRINCIPAL	3,965,000	6,155,000	6,400,000	6,690,000	6,690,000	7,025,000
572000	DEBT SERVICE - INTEREST	2,290,667	3,306,275	3,060,075	2,769,075	2,769,075	2,434,575
	TOTAL OTHER EXPENSES/USES	***6,255,667***	***9,461,275***	***9,460,075***	***9,459,075***	***9,459,075***	***9,459,575***

TOTAL ALL EXPENSES	***6,255,667***	***9,461,275***	***9,460,075***	***9,459,075***	***9,459,075***	***9,459,575***

FUND: ***VARIOUS***
SERVICE AREA: ***NON-OPERATIONAL***

PROGRAM / DIVISION: ***INTERFUND TRANSFERS***

TRANSFERS IN

FUND #	FUND NAME	DIVISION	OBJECT	AMOUNT
001	General Fund	001	381600	200,000
101	Transportation Trust Fund	101	381400	3,160,000
101	Transportation Trust Fund	101	381132	12,500
105	County Alcohol & Other Drug Abuse Trust	105	381300	202,000
115	Legal Aid Fees Fund	115	381300	74,000
131	Municipal Service Fund	131	381300	100,000
134	State Court/Local Requirement Fund	134	381108	62,989
134	State Court/Local Requirement Fund	134	381137	66,500
202	Road Construction Debt Service Fund	202	381500	391,780
205	Series 2009 Debt Service	205	381500	9,459,575
Total Transfers In				***$ 13,729,344***

FUND #	FUND NAME	DIVISION	OBJECT	AMOUNT
001	General Fund	4200	591115	74,000
001	General Fund	4200	591120	100,000
001	General Fund	4200	591105	202,000
001	General Fund	4200	591300	800,000
108	Law Library Fund	4216	591134	62,989
132	Blue Jay MSBU	4230	591300	12,500
133	011- Wireless Fund	4220	591900	200,000
137	Juvenile Program Fund	4223	591134	66,500
202	Road Construction Debt Service Fund	4203	591300	2,360,000
305	Capital Improvement Project Fund	4205	591800	391,780
305	Capital Improvement Project Fund	4205	591700	9,459,575
Total Transfers Out				***$ 13,729,344***

SERVICE AREA: **CAPITAL IMPROVEMENT PROJECTS (CIP) & OTHER CAPITAL EXPENDITURES**

DESCRIPTION OF SERVICES: Capital Improvements and Expenditures are reflected in nearly all of the nine major service areas and are shown in a wide array of individual funds. This section provides a separate view of the total appropriations for the budget year for capital expenditures and projects within each service area and each fund. In addition, this section includes the CIP Tables for Fund 305 - Capital Improvements Project Fund and details of these projects in individual Project Summary Forms.

OTHER CAPITAL EXPENDITURE SUMMARY BY SERVICE AREA

Capital Expenditure Summary - Service Area Chart
Capital Expenditure Summary - Service Area Detail

OTHER CAPITAL EXPENDITURE SUMMARY BY FUND

OTHER CAPITAL EXPENDITURE SUMMARY BY CATEGORY

Capital Expenditure Summary - Buildings
Capital Expenditure Summary - Improvements Other Than Buildings
Capital Expenditure Summary - Land
Capital Expenditure Summary - Library Materials
Capital Expenditure Summary - Machinery & Equipment

CIP ORDINANCE for Fund 305-Capital Improvement Projects Fund

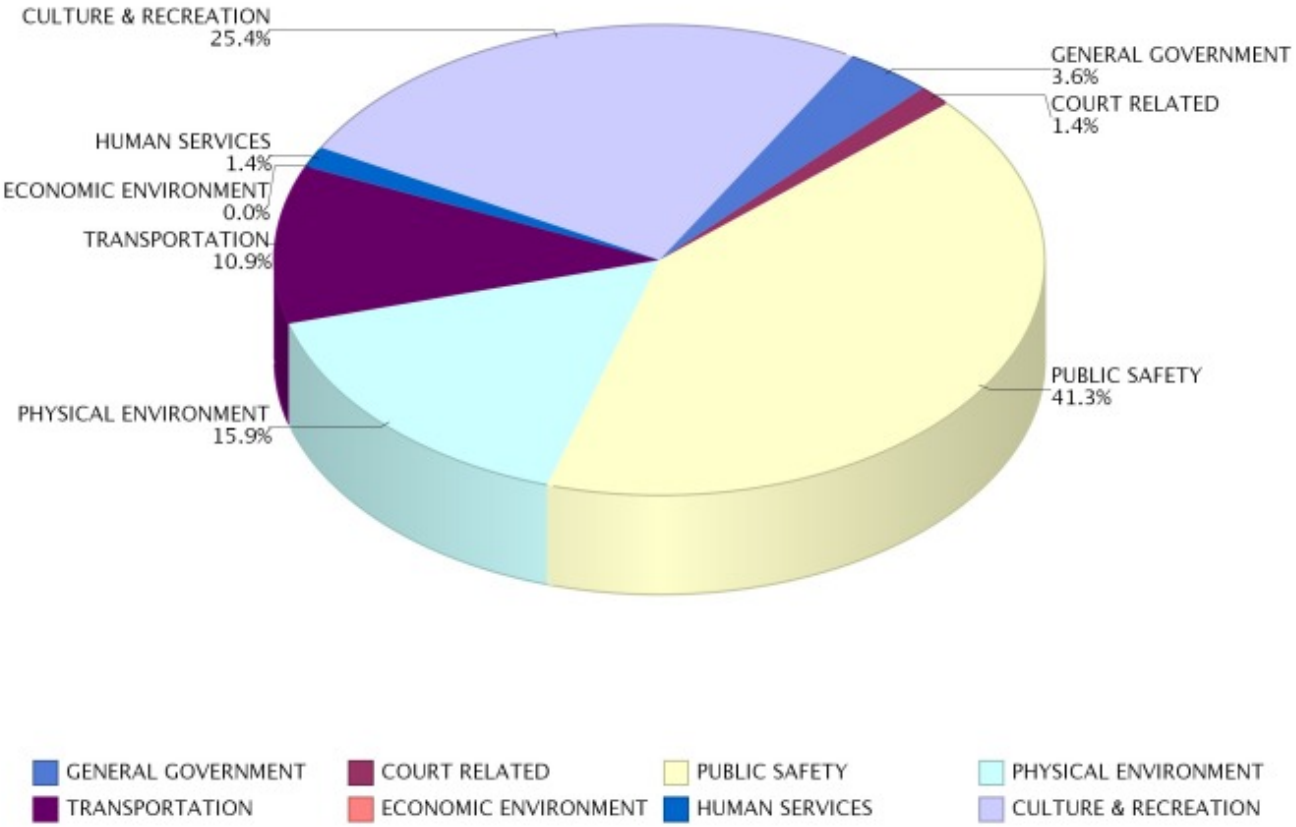
Capital Improvement Projects (CIP) Tables - Bond Projects
Capital Improvement Projects (CIP) Tables - Other Projects
Capital Improvement Projects (CIP) Tables - Combined Projects

Capital Improvement Project Summary Forms

Capital Improvement Project (CIP) Fund 305
Other Projects (Funded)
Other Projects (Future Funded)

CLAY COUNTY, FLORIDA - FY12/13

FY11/12 CAPITAL EXPENDITURES BY SERVICE AREA



#	SERVICE AREA	11/12
510	GENERAL GOVERNMENT	271,840.00
516	COURT RELATED	107,000.00
520	PUBLIC SAFETY	3,079,926.00
530	PHYSICAL ENVIRONMENT	1,187,456.00
540	TRANSPORTATION	811,000.00
550	ECONOMIC ENVIRONMENT	500.00
560	HUMAN SERVICES	106,000.00
570	CULTURE & RECREATION	1,893,974.00
TOTAL		**7,457,696.00**

OTHER CAPITAL EXPENDITURE SUMMARY BY SERVICE AREA
FY 2012-2013

#	SERVICE AREA	Land	Buildings	Improvements Other Than Buildings	Machinery & Equipment	Library Materials	TOTAL
510	GENERAL GOVERNMENT	-	-	-	271,840	-	271,840
516	COURT RELATED	-	-	-	102,200	4,800	107,000
520	PUBLIC SAFETY	-	177,000	25,900	2,877,026	-	3,079,926
530	PHYSICAL ENVIRONMENT	-	50,000	55,000	1,082,456	-	1,187,456
540	TRANSPORTATION	-	-	4,000	807,000	-	811,000
550	ECONOMIC ENVIRONMENT	-	-	-	500	-	500
560	HUMAN SERVICES	-	-	100,000	6,000	-	106,000
570	CULTURE & RECREATION	-	160,000	1,351,974	67,000	315,000	1,893,974
TOTAL ALL FUNDS		**-**	**387,000**	**1,536,874**	**5,214,022**	**319,800**	**7,457,696**

OTHER CAPITAL EXPENDITURES SUMMARY BY FUND
FY 2012-2013

Fund #	Fund Name	Land	Buildings	Improvements Other Than Buildings	Machinery & Equipment	Library Materials	TOTAL
001	General Fund	-	235,000.00	905,974.00	1,250,296.00	-	2,391,270.00
101	Transportation Fund	-	-	-	772,000.00	-	772,000.00
102	Fine & Forfeiture Fund	-	77,000.00	25,900.00	683,055.00	-	785,955.00
103	FL Boating Improvement Fund	-	-	550,000.00	-	-	550,000.00
104	Hidden Waters MSBU Fund	-	-	-	-	-	-
106	Court Facility Fund	-	-	-	-	-	-
107	Law Enforcements	-	-	-	30,000.00	-	30,000.00
108	Law Library Fund	-	-	-	-	4,800.00	4,800.00
109	Tourist Development	-	-	-	-	-	-
113	Free Library Fund	-	-	-	-	315,000.00	315,000.00
116	SHIP Program Fund	-	-	-	-	-	-
119	Reimbursement Grant Fund	-	-	-	-	-	-
121	E-911 Wireland Fund	-	-	-	-	-	-
122	Court Mediation	-	-	-	5,000.00	-	5,000.00
123	Court Improvement Fund-Judges	-	-	-	-	-	-
124	Oak Forest Rd MSBU Fund	-	-	-	-	-	-
128	Physical Fitness Incentive Program Fund	-	-	-	-	-	-
131	Municipal Services Fund	-	-	-	23,250.00	-	23,250.00
132	Blue Jay MSBU	-	-	-	-	-	-
133	911-Wireless Fund	-	-	-	280,000.00	-	280,000.00
135	$2 Recording Fee Fund	-	-	-	92,000.00	-	92,000.00
136	$12.50 Motor Vehicle Surcharge Fund	-	-	-	-	-	-
138	Building Fund	-	-	-	47,000.00	-	47,000.00
140	Sheriff's MSTU Fund	-	-	-	624,055.00	-	624,055.00
142	Fire MSTU Fund	-	25,000.00	-	237,366.00	-	262,366.00
301	$12.50 MV Surcharge Fund	-	-	-	90,000.00	-	90,000.00
305	Capital Improvement Project Fund	-	-	-	-	-	-
306	CIP - NE Sector Fund	-	-	-	-	-	-
307	CIP - West Sector Fund	-	-	-	-	-	-
308	Capital Equipment Fund	-	-	-	-	-	-
401	Solid Waste Fund	-	50,000.00	55,000.00	1,080,000.00	-	1,185,000.00
TOTAL ALL FUNDS		**-**	**387,000.00**	**1,536,874.00**	**5,214,022.00**	**319,800.00**	**7,457,696.00**

OTHER CAPITAL EXPENDITURE SUMMARY - BUILDINGS
FY 2012-2013

FUND		SERVICE AREA		DEPARTMENT	PROGRAM / DIVISION		BUDGET	DETAILS
001	General Fund	520	Public Safety	Public Safety	2101	Emergency Medical Services	75,000	Bay Expansion
001	General Fund	570	Culture & Recreation	Human & Natural Resources	3201	Parks, Recreation & Special Events	160,000	Walmart CCF
102	Fine & Forfeiture Fund	520	Public Safety	Sheriff	1204	Bldgs-Jail/Law Enforcement	77,000	Purchase of Building for IT and evidence storage and reduce outside storage costs
142	Fire MSTU Fund	520	Public Safety	Public Safety	1703	Fire Control MSTU	25,000	Bay Expansion
401	Solid Waste Fund	530	Physical Environment	Environmental Services	3802	Environmental Services	50,000	Planning & Design of Rosemary Hill Recyclables Processing Building - Covered Storage
BUILDINGS - TOTAL FOR ALL FUNDS							387,000	

OTHER CAPITAL EXPENDITURE SUMMARY - IMPROVEMENTS OTHER THAN BUILDINGS
FY 2012-2013

FUND		SERVICE AREA		DEPARTMENT	PROGRAM / DIVISION		BUDGET	DETAILS
001	General Fund	560	Human Services	Enforcement Services	2801	Animal Care & Control	100,000	Off-site sewage treatment, onsite work and first payment to CCUA
001	General Fund	570	Culture & Recreation	Human & Natural Resources	3201	Parks, Recreation & Special Events	801,974	Walmart CCF
001	General Fund	540	Transportation	Public Works	3712	Fleet & Fuel Management	4,000	Enviromental Monitoring at GCS site in compliance with FDEP
102	Fine & Forfeiture Fund	520	Public Safety	Sheriff	1204	Bldgs-Jail/Law Enforcement	25,900	Secuity Fence for seized and forfeiture vehicles & undercover vehicles
103	Florida Boating Improvement Fund	570	Culture & Recreation	Human & Natural Resources	3298	Florida Boating Improvement Program	550,000	Boating Improvement Program
401	Solid Waste Fund	530	Physical Environment	Environmental Services	3802	Environmental Services	55,000	Fencing - Rosemary Hill, Fencing @ Various Locations
							1,536,874	

OTHER CAPITAL EXPENDITURE SUMMARY - LAND
FY 2012-2013

FUND		SERVICE AREA		DEPARTMENT	PROGRAM / DIVISION		BUDGET	DETAILS
LAND - TOTAL FOR ALL FUNDS							0	

OTHER CAPITAL EXPENDITURE SUMMARY - LIBRARY MATERIALS
FY 2012-2013

FUND		SERVICE AREA		DEPARTMENT	PROGRAM / DIVISION		BUDGET	DETAILS
108	Law Library Fund	516	Court Related Expenditures	Public Law Library	1001	Law Library	4,800	Subscription
113	Free Library Fund	570	Culture & Recreation	Community Services	3307	Library Services - Activities	315,000	Books, tapes, periodicals, magazines, DVD, etc
LIBRARY MATERIALS - TOTAL FOR ALL FUNDS							319,800	

OTHER CAPITAL EXPENDITURE SUMMARY - MACHINERY & EQUIPMENT
FY 2012-2013

FUND		SERVICE AREA		DEPARTMENT	PROGRAM / DIVISION		BUDGET	DETAILS
001	General Fund	510	General Government	Board of County Comm	0100	Policy Development	2,000	Miscellaneous M & E Non-Capitalized
001	General Fund	510	General Government	Human & Natural Resources	0103	Health & Human Resources	400	Miscellaneous M & E Non-Capitalized
001	General Fund	510	General Government	Finance	0105	Risk Management	500	Miscellaneous M & E Non-Capitalized
001	General Fund	510	General Government	Management & Information Services	0107	Information & Communication Technology	130,000	Server Replacement, Phase 2 or 2 for Citrix, Phone Server Replacement
001	General Fund	510	General Government	Management & Information Services	0107	Information & Communication Technology	15,000	UPS replacements
001	General Fund	510	General Government	Finance	0201	Finance	2,500	Miscellaneous M & E Non-Capitalized
001	General Fund	510	General Government	County Manager	0202	Budget	3,000	PC for Budget Model
001	General Fund	510	General Government	County Manager	0204	Purchasing	1,500	Miscellaneous M & E Non-Capitalized
001	General Fund	510	General Government	County Attorney	0301	Legal Services	500	Miscellaneous M & E Non-Capitalized
001	General Fund	510	General Government	Property Appraiser's Office	0401	Property Appraiser	10,200	Capital Outlay-Constitutional Officer
001	General Fund	510	General Government	Clerk of Court	0701	Clerk of Court	31,500	Capital Outlay-Constitutional Officer
001	General Fund	516	Court Related Expenditures	Judicial Support	0801	Circuit Court	1,500	Miscellaneous M & E Non-Capitalized
001	General Fund	516	Court Related Expenditures	Judicial Support	0801	Circuit Court	2,000	Miscellaneous M & E Capitalized
001	General Fund	516	Court Related Expenditures	Judicial Support	0901	County Court	1,000	Miscellaneous M & E Non-Capitalized
001	General Fund	516	Court Related Expenditures	Judicial Support	0901	County Court	700	Miscellaneous M & E Capitalized
001	General Fund	510	General Government	Supervisor of Elections	1101	Elections	7,000	Miscellaneous M & E Capitalized
001	General Fund	510	General Government	Supervisor of Elections	1101	Elections	62,740	Capital Outlay-Constitutional Officer
001	General Fund	510	General Government	Technology & Facility Services	1202	Building & Custodial Services	3,000	Miscellaneous M & E Non-Capitalized
001	General Fund	550	Economic Environment	Community Services	1601	Veterans Service Officer	500	Miscellaneous M & E Capitalized
001	General Fund	520	Public Safety	Public Safety	2101	Emergency Medical Services	38,300	Miscellaneous M & E Non-Capitalized
001	General Fund	520	Public Safety	Public Safety	2101	Emergency Medical Services	673,800	Toughbook Laptops (11), Lifepak Defibrillator (5), Hurst Extracation System (2), Ventilators (9), Portable Bldg (1), BC1 4X4 Truck (1), Rescue units (2), Fire Engine (1)

OTHER CAPITAL EXPENDITURE SUMMARY - MACHINERY & EQUIPMENT
FY 2012-2013

FUND		SERVICE AREA		DEPARTMENT	PROGRAM / DIVISION		BUDGET	DETAILS
001	General Fund	520	Public Safety	Public Safety	2102	Emergency Management	5,200	Miscellaneous M & E Capitalized
001	General Fund	520	Public Safety	Public Safety	2102	Emergency Management	4,000	Miscellaneous M & E Non-Capitalized
001	General Fund	520	Public Safety	Public Safety	2103	Administration & Communication	156,000	2-4X4 Ford Expendition for emergency reponse,1-Portable Welding Machine
001	General Fund	520	Public Safety	Public Safety	2103	Administration & Communication	8,000	Miscellaneous M & E Non-Capitalized
001	General Fund	560	Human Services	Environmental Services	2801	Animal Care & Control	5,000	Miscellaneous M & E Non-Capitalized
001	General Fund	570	Culture & Recreation	Human & Natural Resources	3201	Parks, Recreation & Special Events	60,800	Gravely Mowers P&R (2), Finish Mower FG (1), Gravely Blower FG (1), F-350 P&R (1), F-150 P&R (1), Grasshopper Mower FG (1), Bush Hog P&R (1)
001	General Fund	570	Culture & Recreation	Human & Natural Resources	3201	Parks, Recreation & Special Events	1,200	Edgers P&R/FG (2), extension ladder CC (1), gear carts for campers CC (6), back pack blower P&R (1)
001	General Fund	570	Culture & Recreation	Community Services	3301	Library Services - Library Administration	5,000	Miscellaneous M & E Non-Capitalized
001	General Fund	530	Physical Environment	Community Services	3401	Extension Services & Agriculture	1,450	Dell Laptop Computer with Docking Station
001	General Fund	530	Physical Environment	Community Services	3401	Extension Services & Agriculture	1,006	Miscellaneous M & E Non-Capitalized
001	General Fund	540	Transportation	Public Works	3712	Fleet & Fuel Management	5,000	Fleet shop purchases
001	General Fund	540	Transportation	Public Works	3712	Fleet & Fuel Management	10,000	Fleet shop tools
101	Transportation Trust Fund	540	Transportation	Public Works	3701	Streets & Drainage	743,000	Hydraulic Excavator, Dump Trucks (2), F150 PU Trucks (6), Misc Pumps, Generators, Mowers, Trailers, Cutter Heads, BackHoe, Skid Steer/MTL
101	Transportation Trust Fund	540	Transportation	Public Works	3701	Streets & Drainage	13,000	Miscellaneous Tools and Equipment Replacement
101	Transportation Trust Fund	560	Human Services	Public Works	3709	Mosquito Control	1,000	Test and Measurement Equipment
101	Transportation Trust Fund	540	Transportation	Public Works	3711	Traffic Operations	10,000	Misc tools, test/measurement/ diagnostic equipment, small mobile equipment
101	Transportation Trust Fund	540	Transportation	Public Works	3711	Traffic Operations	5,000	Small tools, and test equipment, work benches, storage lockers, monitors, etc.
102	Fine & Forfeiture	520	Public Safety	Sheriff's Office	1204	Buildings - Jail/Law Enforcement	5,000	Lawn Care equipment for inmate grounds cres
102	Fine and Forfeiture	520	Public Safety	Sheriff's Office	4101	Patrol Services @ 50%	624,055	Capital Outlay-Constitutional Officer
102	Fine and Forfeiture	520	Public Safety	Sheriff's Office	4106	Sheriff's Office - Detention	54,000	Capital Outlay-Constitutional Officer
107	Law Enforcement Trust Fund	520	Public Safety	Sheriff's Office	4105	Contraband Forfeiture	30,000	Capital Outlay-Constitutional Officer
122	Court Mediation Fund	516	Court Related Expenditures	Circuit Count	3001	Family Mediation	3,000	Miscellaneous M & E Capitalized

OTHER CAPITAL EXPENDITURE SUMMARY - MACHINERY & EQUIPMENT
FY 2012-2013

FUND		SERVICE AREA		DEPARTMENT	PROGRAM / DIVISION		BUDGET	DETAILS
122	Court Mediation Fund	516	Court Related Expenditures	Circuit Count	3001	Family Mediation	2,000	Miscellaneous M & E Non-Capitalized
131	Municipal Services MSTU	510	General Government	Development Services	1804	Planning & Zoning	2,000	Miscellaneous M & E Capitalized
131	Municipal Services MSTU	540	Transportation	Development Services	1805	Engineering	1,000	Miscellaneous M & E Non-Capitalized
131	Municipal Services MSTU	540	Transportation	Development Services	1805	Engineering	20,000	Purchase of a Total Station for Surveyor
131	Municipal Services MSTU	520	Public Safety	Development Services	1806	Code Enforcement	250	Miscellaneous M & E Non-Capitalized
133	911 - Wireless Fund	520	Public Safety	Public Safety	2108	911 - Wireless	250,000	911 System upgrades\system change to support NG-911, Exacom Upgrade
133	911 - Wireless Fund	520	Public Safety	Public Safety	2108	911 - Wireless	30,000	Montitor and PC replacement
135	$2 Recording Fee Fund	516	Court Related Expenditures	Clerk of Court	1066	Clerk of Court	92,000	Technology
138	Building Fund	520	Public Safety	Development Services	1803	Building & Permits	30,000	5,000 For ME Cap Items and 25,000 for Vehicle per PW Schedule
138	Building Fund	520	Public Safety	Development Services	1803	Building & Permits	17,000	Tablets (Reduced Software)
140	Sheriff MSTU Fund	520	Public Safety	Sheriff's Office	4109	Sheriff MSTU Patrol Services @ 50%	624,055	Capital Outlay-Constitutional Officer
142	Fire MSTU Fund	520	Public Safety	Public Safety	1703	Fire Control MSTU	224,600	Toughbook Laptops (11), Lifepak Defibrillator (5), Hurst Extracation System (2), Ventilators (9), Portable Bldg (1), BC1 4X4 Truck (1), Rescue units (2), Fire Engine (1)
142	Fire MSTU Fund	520	Public Safety	Public Safety	1703	Fire Control MSTU	12,766	Miscellaneous M & E Non-Capitalized
301	$12.50 Motor Vehicle Surcharge Fund	520	Public Safety	Public Safety	2223	Public Safety	85,000	E.F. Johnson upgrade for 800 Mhz radios - carryforward from 2011-2012
301	$12.50 Motor Vehicle Surcharge Fund	520	Public Safety	Public Safety	2223	Public Safety	5,000	Miscellaneous related to above\
401	Solid Waste Fund	530	Physical Environment	Environmental Services	3802	Environmental Services	1,055,000	Upgrade/ and/or replace MRF Processing Equip.,Front End Loader, Video Monitoring system with server
401	Solid Waste Fund	530	Physical Environment	Environmental Services	3802	Environmental Services	25,000	Miscellaneous M & E Non-Capitalized
VEHICLES, OTHER MACHINERY & EQUIPMENT - TOTAL FOR ALL FUNDS							5,214,022	

CLAY COUNTY, FLORIDA
Revenue Analysis for Capital Improvement Element
Bond Projects Only
FY 2011-12 TO FY 2016-17
BCC Approved 9/25/12

	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	-					
Sales Tax Revenues						
Prior Year Carry Forward	53,409,529	38,954,675	61,321	61,401	61,481	61,561
Interest Earnings	54,230	25,570	80	80	80	80
Total Funds	53,463,759	38,980,245	61,401	61,481	61,561	61,641
Less 5% of Revenues		1,279	4	4	4	4
Total Revenues Available to County	53,463,759	38,978,966	61,397	61,477	61,557	61,637
Expenditures						
Plan Improvements	14,509,084	38,918,924	-	-	-	-
Total	14,509,084	38,918,924	-	-	-	-
Excess of Revenues Over Expenditures						
Annually (total funds less expenditures)	38,954,675	61,321	61,401	61,481	61,561	61,641
Over (Under) 95 Percent	38,954,675	60,042	61,397	61,477	61,557	61,637

CLAY COUNTY, FLORIDA
FY 2011-12 TO FY 2016-17
Bond Projects Only
BCC Approved 9/25/12

	Improvement	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
		-					
Section I	**COMPREHENSIVE PLAN CAPITAL IMPROVEMENTS**						
	Traffic Circulation Element						
6011	Old Jennings Road Widening	3,609,482	8,565,153	-	-	-	-
6012	Henley Road	10,744,020	20,320,543	-	-	-	-
6013	CR 209 Widening	155,582	10,033,228	-	-	-	-
	Total Capital Improvement Plan Improvements	14,509,084	38,918,924	-	-	-	-

CLAY COUNTY, FLORIDA
Revenue Analysis for Capital Improvement Element
Non-Bond Projects Only
FY 2011-12 TO FY 2016-17
BCC Approved 9/25/12

	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Sales Tax Revenues						
Prior Year Carry Forward	14,765,309	12,153,938	9,220,713	13,654,629	11,336,868	16,563,112
Local Option Sales Tax Receipts	14,100,000	14,190,338	14,332,241	14,475,564	14,620,319	14,766,523
Interest Earnings	18,000	14,000	15,000	16,000	18,000	25,000
Subtotal	28,883,309	26,358,276	23,567,954	28,146,193	25,975,187	31,354,635
Other Revenues						
Other Revenue	113,662	50,000	50,000	50,000	50,000	50,000
Grant - CDBG High Ridge Estates	750,000	-	-	-	-	-
Doctors Lake Shared Path Reimbursement	36,414	-	-	-	-	-
Transfer from 911 Fund	83,873	-	-	-	-	-
Transfer from Court Facility Fund	473,750	-	-	-	-	-
Contributions / Donations	899,192	-	-	-	-	-
Dowling Road Grant	297,040	-	-	-	-	-
Subtotal	2,653,931	50,000	50,000	50,000	50,000	50,000
Total Funds	31,537,240	26,408,276	23,617,954	28,196,193	26,025,187	31,404,635
Less 5% of Revenues		712,717	719,862	727,078	734,416	742,076
Total Revenues Available to County	31,537,240	25,695,559	22,898,092	27,469,115	25,290,771	30,662,559
Expenditures						
Plan Improvements	-	-	500,000	7,000,000	-	-
Other Improvements	19,383,302	17,187,563	9,463,325	9,859,325	9,462,075	9,460,325
Total	19,383,302	17,187,563	9,963,325	16,859,325	9,462,075	9,460,325
Excess of Revenues Over Expenditures						
Annually (total funds less expenditures)	12,153,938	9,220,713	13,654,629	11,336,868	16,563,112	21,944,310
Over (Under) 95 Percent	12,153,938	8,507,996	12,934,767	10,609,790	15,828,696	21,202,234

Projects & Other Capital Expenditures

CLAY COUNTY, FLORIDA
FY 2011-12 TO FY 2016-17
Non-Bond Projects Only
BCC Approved 9/25/12

	Improvement	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Section I	**COMPREHENSIVE PLAN CAPITAL IMPROVEMENTS**						
	Traffic Circulation Element						
6011	Old Jennings Road Widening	-	-	-	-	-	-
6012	Henley Road	-	-	-	-	-	-
6013	CR 209 Widening	-	-	-	-	-	-
48	CR 220 Widening (from US 17 to Lakeshore Drive W)	-	-	-	-	-	-
6031	CR 218 Widening from Astor to Cosmos	-		500,000	7,000,000	-	-
	Total Capital Improvement Plan Improvements	-	-	500,000	7,000,000	-	-
Section II	**NON-PLAN CAPITAL IMPROVEMENTS**						
	Transportation						
14	Drainage -Loch Rane	1,000	1,037	-	-	-	-
6017	Doctors Lake Drive Bike/Ped Path	431,405	70,669	-	-	-	-
	Parks and Recreation						
98	Camp Chowenwaw	134,520	-	-	-	-	-
6037	Eagle Harbor Soccer Field Lighting	214,000	-	-	-	-	-
6038	Parks & Recreation - Match	-	450,000	-	-	-	-
6039	Parks & Recreation - Discretionary	-	90,000	-	-	-	-
6044	Parks 2A & 2B	60,000	-	-	-	-	-
	Public Safety						
8	Emergency Vehicles	379,145	-	-	-	-	-
	Public Works						
6005	Road Paving	1,262,958	847,467	-	-	-	-
6006	Sharron Road Bridge	1,488	641,065	-	-	-	-
27	Road Resurfacing	2,236,222	1,398,842	-	-	-	-
6035	Wells Rd Resurfacing	750,727	-	-	-	-	-
6024	Storm Water - Bear Run	190,237	775,831	-	-	-	-
6025	Storm Water - Indigo Branch	6,997	-	-	-	-	-
6029	Highridge CDBG Project	375,833	1,141,341	-	-	-	-
6032	Storm Water - Fern Ave Ditch	-	60,000	-	-	-	-
29	Blanding Blvd Carpet 'n' Drapes Project	4,615	145,385	-	-	-	-
6036	CR209 South Cross Drain Replacement	-	150,000	-	-	-	-
6027	Storm Water SJRCC Pond Retrofit	-	95,890	-	-	-	-
6040	Drainage Storm Water	-	440,000	-	-	-	-
6043	218 Bridge Repair	240,000	-	-	-	-	-
	Other Projects						
91	Court House Renovation	435,000	-	-	-	-	-
6009	Emergency Operations Center	42,031	158,000	-	-	-	-
2	Senior Center	2,765,169	460,681	-	-	-	-
6041	SOE Equipment	-	-	-	400,000	-	-
	To Be Determined	-	410,000	-	-	-	-
	Debt Service						
4205	Series 1994	392,880	391,780	-	-	-	-
6016	Debt Financing - transfer to Debt Service Fund	9,459,075	9,459,575	9,463,325	9,459,325	9,462,075	9,460,325
	Total Non-Plan Improvements	19,383,302	17,187,563	9,463,325	9,859,325	9,462,075	9,460,325
	Grand Total - Improvements	19,383,302	17,187,563	9,963,325	16,859,325	9,462,075	9,460,325

Exhibit A
Table 1. Clay County Capital Improvements

CLAY COUNTY, FLORIDA
FY 2011-12 TO FY 2016-17
CIP Combined
BCC Approved 9/25/12

	Improvement	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Section I	**COMPREHENSIVE PLAN CAPITAL IMPROVEMENTS**						
	Traffic Circulation Element						
6011	Old Jennings Road Widening	3,609,482	8,565,153	-	-	-	-
6012	Henley Road	10,744,020	20,320,543	-	-	-	-
6013	CR 209 Widening	155,582	10,033,228	-	-	-	-
48	CR 220 Widening (from US 17 to Lakeshore Drive W)	-	-	-	-	-	-
6031	CR 218 Widening from Astor to Cosmos	-		500,000	7,000,000	-	-
	Total Capital Improvement Plan Improvements	14,509,084	38,918,924	500,000	7,000,000	-	-
Section II	**NON-PLAN CAPITAL IMPROVEMENTS**						
	Transportation						
14	Drainage -Loch Rane	1,000	1,037	-	-	-	-
6017	Doctors Lake Drive Bike/Ped Path	431,405	70,669	-	-	-	-
	Parks and Recreation						
98	Camp Chowenwaw	134,520	-	-	-	-	-
6037	Eagle Harbor Soccer Field Lighting	214,000	-	-	-	-	-
6038	Parks & Recreation - Match	-	450,000	-	-	-	-
6039	Parks & Recreation - Discretionary	-	90,000	-	-	-	-
6044	Parks 2A & 2B	60,000	-	-	-	-	-
	Public Safety						
8	Emergency Vehicles	379,145	-	-	-	-	-
	Public Works						
6005	Road Paving	1,262,958	847,467	-	-	-	-
6006	Sharron Road Bridge	1,488	641,065	-	-	-	-
27	Road Resurfacing	2,236,222	1,398,842	-	-	-	-
6035	Wells Rd Resurfacing	750,727	-	-	-	-	-
6024	Storm Water - Bear Run	190,237	775,831	-	-	-	-
6025	Storm Water - Indigo Branch	6,997	-	-	-	-	-
6029	Highridge CDBG Project	375,833	1,141,341	-	-	-	-
6032	Storm Water - Fern Ave Ditch	-	60,000	-	-	-	-
29	Blanding Blvd Carpet 'n' Drapes Project	4,615	145,385	-	-	-	-
6036	CR209 South Cross Drain Replacement	-	150,000	-	-	-	-
6027	Storm Water SJRCC Pond Retrofit	-	95,890	-	-	-	-
6040	Drainage Storm Water	-	440,000	-	-	-	-
6043	218 Bridge Repair	240,000	-	-	-	-	-
	Other Projects						
91	Court House Renovation	435,000	-	-	-	-	-
6009	Emergency Operations Center	42,031	158,000	-	-	-	-
2	Senior Center	2,765,169	460,681	-	-	-	-
6041	SOE Equipment	-	-	-	400,000	-	-
	To Be Determined	-	410,000	-	-	-	-
	Debt Service						
4205	Series 1994	392,880	391,780	-	-	-	-
6016	Debt Financing - transfer to Debt Service Fund	9,459,075	9,459,575	9,463,325	9,459,325	9,462,075	9,460,325
	Total Non-Plan Improvements	19,383,302	17,187,563	9,463,325	9,859,325	9,462,075	9,460,325
	Grand Total - Improvements	33,892,386	56,106,487	9,963,325	16,859,325	9,462,075	9,460,325

Exhibit B
Table 2. Clay County Capital Program Revenue Sources

CLAY COUNTY, FLORIDA
Revenue Analysis for Capital Improvement Element
CIP Combined
FY 2011-12 TO FY 2016-17
BCC Approved 9/25/12

	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	-					
Sales Tax Revenues						
Prior Year Carry Forward	68,174,838	51,108,613	9,282,034	13,716,030	11,398,349	16,624,673
Local Option Sales Tax Receipts	14,100,000	14,190,338	14,332,241	14,475,564	14,620,319	14,766,523
Interest Earnings	72,230	39,570	15,080	16,080	18,080	25,080
Subtotal	82,347,068	65,338,521	23,629,355	28,207,674	26,036,748	31,416,276
Other Revenues						
Other Revenue	113,662	50,000	50,000	50,000	50,000	50,000
Grant - CDBG High Ridge Estates	750,000	-	-	-	-	-
Doctors Lake Shared Path Reimbursement	36,414	-	-	-	-	-
Transfer from 911 Fund	83,873	-	-	-	-	-
Transfer from Court Facility Fund	473,750	-	-	-	-	-
Contributions / Donations	899,192	-	-	-	-	-
Dowling Road Grant	297,040	-	-	-	-	-
Subtotal	2,653,931	50,000	50,000	50,000	50,000	50,000
Total Funds	85,000,999	65,388,521	23,679,355	28,257,674	26,086,748	31,466,276
Less 5% of Revenues		713,996	719,866	727,082	734,420	742,080
Total Revenues Available to County	85,000,999	64,674,525	22,959,489	27,530,592	25,352,328	30,724,196
Expenditures						
Plan Improvements	14,509,084	38,918,924	500,000	7,000,000	-	-
Other Improvements	19,383,302	17,187,563	9,463,325	9,859,325	9,462,075	9,460,325
Total	33,892,386	56,106,487	9,963,325	16,859,325	9,462,075	9,460,325
Excess of Revenues Over Expenditures						
Annually (total funds less expenditures)	51,108,613	9,282,034	13,716,030	11,398,349	16,624,673	22,005,951
Over (Under) 95 Percent	51,108,613	8,568,038	12,996,164	10,671,267	15,890,253	21,263,871

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: Old Jennings Road Improvements
Project Start: FY 08/09
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project will increase the traffic capacity of Old Jennings Road between the Blanding Blvd and Brananfield Road by adding two additional lanes to the facility.

DESCRIPTION & LOCATION

This project is a complete reconstruction of Old Jennings Road. The new facility will be a four lane urban section. The permits have been obtained and engineering is complete. Construction has commenced.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	1,000,000.00
Land & ROW	$	1,100,000.00
Construction	$	4,366,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**6,466,000.00**

FUNDING SOURCE(S)

305-6011-563000 Bond Funds

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: Henley Road
Project Start: FY 08/09
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project will increase the traffic capacity of Henley Road between the Black Creek Bridge and C.R. 218 by adding two additional lanes to the facility.

DESCRIPTION & LOCATION

This project is a complete reconstruction of Henley Road. The new facility will be a four lane urban section. The permits have been obtained and engineering is complete. Construction has commenced.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS

Planning & Design	$	4,920,000.00
Land & ROW	$	20,280,000.00
Construction	$	24,000,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**49,200,000.00**

FUNDING SOURCE(S)

305-6012-563000 Bond Funds

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: C.R. 209 Widening
Project Start: FY 08/09
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project will increase the traffic capacity of C. R. 209 by adding two additional lanes to the facility.

DESCRIPTION & LOCATION

This project is a complete reconstruction of C.R. 209 from C.R 220 to the Black Creek Bridge. The new facility will be a four lane urban section. The permits have been obtained and engineering is complete. Construction has commenced.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	1,960,000.00
Land & ROW	$	8,000,000.00
Construction	$	9,640,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**19,600,000.00**

FUNDING SOURCE(S)

305-6013-563000 Bond Funds

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Stormwater
Project Title: Loch Rane Stormwater
Project Start: FY 07/08
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

Reduction in street flooding of Loch Rane Boulavard

DESCRIPTION & LOCATION

This project is located within the Orange Park Country Club Subdivision. The scope of this project phase includes the design and construction of two retention ponds and associated drainage improvements along Loch Rane Boulevard.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	175,000 FY07/08
Land & ROW	$	
Construction	$	1,100,000 FY 10/11
Buildings	$	
Miscellaneous	$	2,037.00
TOTAL	**$**	**2,037.00**

FUNDING SOURCE(S)

305-14-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: Dr's Lake Drive Shared Used Path
Project Start: FY 07/08
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project is comprised of the design and repair of the existing shared use path along the west side of Doctor's Lake Drive (from Kingsley Avenue to Peoria Road).

DESCRIPTION & LOCATION

This project is located on the west side of Doctor's Lake Drive and extends from Kingsley Avenue to Peoria Road. The construction of this project will upgrade the existing path from a 6' wide path to a 12' wide path.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	100,000.00
Land & ROW	$	
Construction	$	1,910,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**2,010,000.00**

FUNDING SOURCE(S)

305-6017-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Parks & Recreation
Project Title: P&R - Matching Funds
Project Start: 10-01-2012
Scheduled Completion: 09-30-2013

PURPOSE & JUSTIFICATION

To provide matching funds for park improvement projects at the parks leased to athletic associations.

DESCRIPTION & LOCATION

SUMMARY OF OPERATING IMPLICATIONS

PROJECT COSTS		
Planning & Design	$	
Land & ROW	$	
Construction	$	450,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**450,000.00**

FUNDING SOURCE(S)

305-6038-563000

OTHER INFORMATION

$225,000 - FY 11/12 Carryforward
$225,000 - FY 12/13

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Parks & Recreation
Project Title: P&R - Discretionary Funds
Project Start: 10-01-2012
Scheduled Completion: 09-30-2013

PURPOSE & JUSTIFICATION

Discretionary funds for improvements to parks leased to Athletic Associations. Funds distributed through an application process, with BCC approval, and no matching funds required for projects

DESCRIPTION & LOCATION

SUMMARY OF OPERATING IMPLICATIONS

PROJECT COSTS

Planning & Design	$	
Land & ROW	$	
Construction	$	90,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**90,000.00**

FUNDING SOURCE(S)

305-6039-563000

OTHER INFORMATION

$15,000 - FY 11/12 Carryforward
$75,000 - FY 12/13

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Parks & Recreation
Project Title: Parks 2A & 2B - Moody Avenue Park
Project Start: 10-01-2012
Scheduled Completion: 06-30-2013

PURPOSE & JUSTIFICATION

To provide funding for construction of two (2) multi-purpose fields at the Moody Avenue Park.

DESCRIPTION & LOCATION

Moody Avenue Park
3510 Moody Avenue
Orange Park 32065

SUMMARY OF OPERATING IMPLICATIONS

Require additional staff time and use of equipment for mowing.

PROJECT COSTS

Planning & Design	$	
Land & ROW	$	
Construction	$	60,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**60,000.00**

FUNDING SOURCE(S)

305-6044-563000

OTHER INFORMATION

$60,000 - FY 11/12 Carryforward

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: Dirt Road Paving - Foxtail Street and Baker Rd
Project Start: FY 12/13
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

Foxtail street is one of the County's highest mainanance cost of the dirt roads and Baker Road has been on the list to pay for a couple of years.

DESCRIPTION & LOCATION

Foxtail Street is located in Middleburg, north of C.R. 218. This project proposes to upgrade an existing County dirt road to paved road with roadside swales. Baker Road is located in Keystone Heights, between C.R. 214 and C.R. 214. This project proposes to upgrade an existing County prescriptive maintenance road to paved road with roadside swales.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS

Planning & Design	$	93,680.00
Land & ROW	$	0.00
Construction	$	606,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**699,680.00**

FUNDING SOURCE(S)

305-6005-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: Sharron Road Bridge
Project Start: FY 09/10
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project is necessary due to the failing condition of the current bridge.

DESCRIPTION & LOCATION

This project is located on Sharron Road at the Green Creek crossing. This project will replace the existing single lane wooden bridge with a single lane concrete structure capable of expansion in the future. This project has been designed and construction is scheduled to start early in this fiscal year.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	90,000.00
Land & ROW	$	
Construction	$	340,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**430,000.00**

FUNDING SOURCE(S)

305-6006-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: Resurfacing County Wide
Project Start: FY 12/13
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project will improve and upgrade the existing degraded roadway surface.

DESCRIPTION & LOCATION

This project involves restoring various County paved roads with application of new asphalt surface treatment.

SUMMARY OF OPERATING IMPLICATIONS

The project will be funded from sales tax revenue.

PROJECT COSTS		
Planning & Design	$	
Land & ROW	$	
Construction	$	1,379,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**1,379,000.00**

FUNDING SOURCE(S)

305-27-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Stormwater
Project Title: Bear Run Drainage Improvements
Project Start: FY 11/12
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

The Bear Run Subdivision has been experiencing some flood conditions due to some off-site water runnoff from some adjacent rural properties. Multiple homes in this neighborhood has had flooding claims more than once.

DESCRIPTION & LOCATION

This project involes paving Neighbors Cove and constructing a stormwater pond just east of the Bear Run Subdivision. Off-site water will drain into the stormwater pond and discharge directly to a wetland instead of the Subdivision system.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	130,000.00
Land & ROW	$	57,000.00
Construction	$	800,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**987,000.00**

FUNDING SOURCE(S)

305-6024-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: Highridge Estates Paving Project
Project Start: FY 09/10
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project is necessary due to the severe driveable condition of the roadways within the Highridge Estates Subdivision

DESCRIPTION & LOCATION

This project is located in Keystone Heights in the Highridge Estates Subdivision. This project proposes to upgrade existing County dirt roads to paved road with roadside swales. Construction has commenced.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	200,000.00
Land & ROW	$	
Construction	$	1,300,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**1,500,000.00**

FUNDING SOURCE(S)

305-6029-563000 - $750,000 has been awarded by the CDBG Grant

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Stormwater
Project Title: Fern Avenue Ditch Improvements
Project Start: FY 12/13
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project consists of reshaping an existing ditch within a County Easement. Over the years the project has scoured in bend of the ditch and caused damage to the adjacent property.

DESCRIPTION & LOCATION

The project is located just west of Fern Avenue along an existing County easement. The existing ditch line has scoured over time and is now outside the County easement.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	
Land & ROW	$	
Construction	$	60,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**60,000.00**

FUNDING SOURCE(S)

305-6032-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Stormwater
Project Title: Carpets N Drapes Debris Catch
Project Start: FY 11/12
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project consists of installing a debris catch at the mitered end sections at the end of the drainage canal to prevent flooding caused by debris clogging the pipe.

DESCRIPTION & LOCATION

The project is located behind Carpets N Drapes at the terminal point of a drainage canal. This project consists of installing a debris catch.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	
Land & ROW	$	
Construction	$	150,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**150,000.00**

FUNDING SOURCE(S)

305-29-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Transportation
Project Title: C.R. 209 South Cross Drain
Project Start: FY 11/12
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

FDOT has issues a failing report on this culvert. Due to this, the County has investigated alternative solutions and determined that full replacement is nessessary.

DESCRIPTION & LOCATION

This project is located on C.R. 209 South just south of US Hwy 17. The existing culverts have been determined by FDOT to be in failing condition. This project will replace the existing culverts with an equivalent system.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	30,000.00
Land & ROW	$	0.00
Construction	$	120,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**150,000.00**

FUNDING SOURCE(S)

305-6036-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Drainage
Project Title: St. John's River Community College Pond Retrofit
Project Start: FY 09/10
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project is necessary due to flooding caused by heavy rains in the summer of 2009

DESCRIPTION & LOCATION

This project is located on the Southwest corner of the SJRCC property. The St. John's River Water Management District has requested that the County redesign the pond with new tailwater conditions. The design is complete and construction is pending additional information from SJRCC.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS

Planning & Design	$	10,000.00
Land & ROW	$	
Construction	$	65,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**75,000.00**

FUNDING SOURCE(S)

305-6027-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Stormwater
Project Title: Drainage Stormwater
Project Start: FY 12/13
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

Projects may include, but not limited to, cross drain repairs, roadway washouts, ditch realignments, and regional stormwater ponds.

DESCRIPTION & LOCATION

The fund is set up to be used as an emergency fund for repairs to the stormwater system in Clay County.

SUMMARY OF OPERATING IMPLICATIONS

This project will be funded through the use of sales tax revenue.

PROJECT COSTS		
Planning & Design	$	
Land & ROW	$	
Construction	$	440,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**440,000.00**

FUNDING SOURCE(S)

305-6040-563000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Other Projects
Project Title: Emergency Operations Center (EOC)
Project Start: 09-01-2010
Scheduled Completion: 09-30-2013

PURPOSE & JUSTIFICATION

Completion of Uninterrupted Power Supply (UPS) installation. The UPS will provide continual operation of the EOC during power failure prior to the stand by generator turning on.

DESCRIPTION & LOCATION

Clay County Emergency Operations Center at 2519 State Road 16 West, Green Cove Springs. The completion of the UPS system will complete needed back up power for critical infrastructure system operation during power interrupt situations.

SUMMARY OF OPERATING IMPLICATIONS

During disaster activation, power failures have effected command operations due to loss of critical system operations.

PROJECT COSTS		
Planning & Design	$	
Land & ROW	$	
Construction	$	200,031.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**200,031.00**

FUNDING SOURCE(S)

305-6005-562000

OTHER INFORMATION

CAPITAL PROJECTS
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Other Projects
Project Title: Clay County Senior Center
Project Start: FY 09/10
Scheduled Completion: December-2012

PURPOSE & JUSTIFICATION

DESCRIPTION & LOCATION

Adding a 17,000 square feet, two (2) story addition and renovating the existing 8,000 square feet building. The physical address for the site is 604 Walnut Street, Green Cove Springs, FL 32043

SUMMARY OF OPERATING IMPLICATIONS

PROJECT COSTS

Planning & Design	$	252,000.00
Land & ROW	$	
Construction	$	3,478,200.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**3,730,200.00**

FUNDING SOURCE(S)

305-2-562000

OTHER INFORMATION

OTHER CAPITAL PROJECTS (FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Enviornmental Services
Project Title: Fencing - Various Locations
Project Start: FY 12/13
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

Development of adjacent private properties makes it necessary that boundaries be fenced to preclude unathourized entry by neighboring residence.

DESCRIPTION & LOCATION

Approximately 600 LF of Six Foot High Chain Link Fencing

SUMMARY OF OPERATING IMPLICATIONS

Previously undeveloped, wooded land adjoining county facilities has, or has under way plans for residnetial development.

PROJECT COSTS		
Planning & Design	$	
Land & ROW	$	
Construction	$	
Buildings	$	
Miscellaneous	$	25,000.00
TOTAL	**$**	**25,000.00**

FUNDING SOURCE(S)

Solid Waste Enterprise Fund 401, Cost Center 3802

OTHER INFORMATION

OTHER CAPITAL PROJECTS (FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Environmental Services
Project Title: Upgrade and/or Replace MRF Processing Equipment
Project Start: FY 12/13
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

This project will increase productivity in the material Recovery Facility (MRF). Existing equipment is 19 years old and not as productive as newer generation sorting equipment.

DESCRIPTION & LOCATION

Upgrade and replace major components of the materials processing and handling equipment currently in use in the Rosmary Hill recylable Materials Recovery Facility (MRF). New and updated equipment will increase the speed of materials sorting and incoporate newer components such as eddy current magnets, and other features to increase automation, and productivity.

SUMMARY OF OPERATING IMPLICATIONS

The increased productivity will allow the increasing volumes of recyclables to be processed faster and with fewer employees.

PROJECT COSTS

Planning & Design	$	30,000.00
Land & ROW	$	
Construction	$	920,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**950,000.00**

FUNDING SOURCE(S)

Solid Waste Fund 401, Cost Center 3802

OTHER INFORMATION

Developing markets for recycled commodities have increased demand world wide resulting in stronger prices over the long term. The ability to process more material faster and at the lowest cost possible is an essential part of keeping tipping fees and disposal assessments low as regional waste disposal costs increase.

OTHER CAPITAL PROJECTS (FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Environmental Services
Project Title: Fencing at Rosemary Hill Solid Waste Facility
Project Start: FY 12/13
Scheduled Completion: FY 12/13

PURPOSE & JUSTIFICATION

Development of adjacent private properties makes it necessary that boundaries be fenced to preclude unauthorized entry by neighboring residences. Previously undeveloped, wooded land adjoining county facilities has plans under way for residential development (PUD).

DESCRIPTION & LOCATION

Install approximately 1,000 LF of chain Link fence along east and south property boundary.

SUMMARY OF OPERATING IMPLICATIONS

Project has no impact on future staffing or operating expenditure requirements.

PROJECT COSTS

Planning & Design	$	
Land & ROW	$	
Construction	$	
Buildings	$	
Miscellaneous	$	$30,000.00
TOTAL	**$**	**30,000.00**

FUNDING SOURCE(S)

Solid Waste Enterprise Fund 401, Cost Center 3802

OTHER INFORMATION

OTHER CAPITAL PROJECTS (FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Environmental Services
Project Title: Rosemary Hill Recyclables Processing Building – Covered Storage
Project Start: FY 12/13
Scheduled Completion: FY 13/14

PURPOSE & JUSTIFICATION

Presently baled recyclable plastic containers and recyclable metals (to include old appliances) are stored outdoors awaiting shipment. These materials need to be in a covered area to remain in compliance with State regulations.

DESCRIPTION & LOCATION

At the northwest corner of the existing Materials Recycling Facility (MRF), located at 3545 Rosemary Hill Road, construct surface drainage containment system with overhead cover (roof) system for baled plastics, recyclable waste appliances, and metals processing and storage.

SUMMARY OF OPERATING IMPLICATIONS

Improvements will consist of a roof over the existing baled recyclable plastics storage and metals processing area, with a drainage containment system to collect liquids. Collected liquids will be conveyed to the existing on-site leachate collection system.

PROJECT COSTS

Planning & Design	$	$50,000.00
Land & ROW	$	
Construction	$	
Buildings	$	$450,000.00
Miscellaneous	$	
TOTAL	**$**	**500,000.00**

FUNDING SOURCE(S)

Solid Waste Enterprise Fund 401, Cost Center 3802

OTHER INFORMATION

OTHER CAPITAL PROJECTS (FUTURE FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Environmental Services
Project Title: Yard Waste Processing Facility
Project Start: FY 13/14
Scheduled Completion: FY 14/15

PURPOSE & JUSTIFICATION

Provide an adequately sized and screened yard trash processing facility to accommodate the increased volume of yard trash resulting primarily from population growth and development.

DESCRIPTION & LOCATION

The general location of this facility will be determined based on a centroid of solid waste generation . This facility will require approximately 100 acres and provide adequate buffering and room to further process yard trash and compost if required. Should a new transfer station and, or, landfill be sited in Clay County, this facility may be combined with those operations.

SUMMARY OF OPERATING IMPLICATIONS

Additional weigh scale attendants will be required if not co-located with another solid waste management facility. Operation of the facility is anticipated to continue by contract at approximately the current rate, adjusted for inflation.

PROJECT COSTS

Planning & Design	$	$250,000.00
Land & ROW	$	$2,050,000.00
Construction	$	$400,000.00
Buildings	$	$150,000.00
Miscellaneous	$	
TOTAL	**$**	**2,850,000.00**

FUNDING SOURCE(S)

Solid Waste Enterprise Fund 401, Cost Center 3802

OTHER INFORMATION

Current yard trash operations are conducted at 3545 Rosemary Hill Road. The 3-acre site is over capacity and does not provide proper screening, buffering from adjacent property, debagging, and/or composting activities.

OTHER CAPITAL PROJECTS (FUTURE FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Environmental Services
Project Title: Rosemary Hill Class I Transfer Station Expansion/Refurbishment
Project Start: FY 14/15
Scheduled Completion: FY 15/16

PURPOSE & JUSTIFICATION

This expansion of the existing transfer station is needed to accommodate growth in the county's solid waste stream resulting from both residential and commercial development.

DESCRIPTION & LOCATION

Expansion of the existing Rosemary Hill Class I transfer station will increase the area under roof as well as the capacity to unload route vehicles and to load over the road trailers. The project is located at 3545 Rosemary Hill Road and includes metal building addition, wear resistant concrete flooring and access ramps.

SUMMARY OF OPERATING IMPLICATIONS

This is essential to the continued acceptance of the increasing quantity of solid waste and is necessary for FDEP permitting in the future. Increased volumes and capacity should favorably impact unit price of operations.

PROJECT COSTS

Planning & Design	$	$200,000.00
Land & ROW	$	
Construction	$	
Buildings	$	$1,450,000.00
Miscellaneous	$	
TOTAL	**$**	**1,650,000.00**

FUNDING SOURCE(S)

Solid Waste Enterprise Fund 401, Cost Center 3802

OTHER INFORMATION

This schedule anticipates the county's transfer station operations contractor/FDEP permit holder, will be able to increase the permitted capacity of the existing transfer station by making operational modifications until FY13/14; that failing, this project would require earlier construction.

OTHER CAPITAL PROJECTS (FUTURE FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Environmental Services
Project Title: Disposal Facility
Project Start: FY 15/16
Scheduled Completion: FY 16/17

PURPOSE & JUSTIFICATION

This facility will be needed at such time as reasonably priced disposal capacity in existing area landfills is consumed.

DESCRIPTION & LOCATION

This project may be a regional facility shared by multiple political subdivisions possibly with each having an equity interest and some manner of collective control of management and operation. The project is priced based on constructing a landfill (to include future cell construction); as such a project is developed, rising energy, and land cost, could lead to a refuse to energy project with other northeast Florida counties.

SUMMARY OF OPERATING IMPLICATIONS

The operating needs of the county should not be materially affected by this project. The existing transfer stations may continue to operate with no need for substantial change if a new disposal facility is sited out-of-county. If sited in Clay County, existing transfer stations may be closed, depending on the location of a new in-county disposal facility. Operations of a new in-county disposal facility would likely be by a contractor.

PROJECT COSTS		
Planning & Design	$	$4,285,000.00
Land & ROW	$	$12,000,000.00
Construction	$	$25,715,000.00
Buildings	$	$1,000,000.00
Miscellaneous	$	$1,000,000.00
TOTAL	**$**	**44,000,000.00**

FUNDING SOURCE(S)

Solid Waste Enterprise Fund 401, Cost Center 3802
The funding of this project would likely require a combination of the sale of revenue bonds, an increase in the $84/year disposal assessment paid by residents, and increases in the tipping fees charged commercial users of the disposal facility.

OTHER INFORMATION

An option under consideration is partnering with a nearby County for long term disposal vs the development of an in-county landfill. Such an option would likely require a capital investment by the County. Another option is a refuse to energy project which would most likely require the participation of other counties within the structure of a solid waste authority. A larger county could capitalize the entire project and market capacity via interlocal agreements in which a capital investment contribution of Clay County would likely be required.

OTHER CAPITAL PROJECTS (FUTURE FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Environmental Services
Project Title: 2nd Class I and C & DD Transfer Stations
Project Start: FY 16/17
Scheduled Completion: FY 16/17

PURPOSE & JUSTIFICATION

This project will provide for the expansion of the county's solid waste transfer operations on a decentralized basis to establish a second set of facilities and reduce travel time for many users.

DESCRIPTION & LOCATION

These transfer stations are proposed to accommodate growth and reduce congestion and travel time for users of the two existing transfer stations (one Class I, and one C & D Debris). These facilities are planned for co-location at a new yard waste processing facility to take advantage of combined scale house operations and related contract services.

SUMMARY OF OPERATING IMPLICATIONS

Current plans are to co-locate with yard trash facility and not add additional employees. Operations are proposed by contract services at current rates adjusted for inflation.

PROJECT COSTS

Planning & Design	$	$400,000.00
Land & ROW	$	
Construction	$	
Buildings	$	$6,700,000.00
Miscellaneous	$	
TOTAL	**$**	**7,100,000.00**

FUNDING SOURCE(S)

Solid Waste Enterprise Fund 401, Cost Center 3802

OTHER INFORMATION

As the County population increases and the resulting waste stream grows, additional facilities result in less congestion of user traffic, better customer service, and most important, more economic efficiency.

OTHER CAPITAL PROJECTS (FUTURE FUNDED)
PROJECT SUMMARY FORM

PROGRAM SUMMARY

Project Category: Environmental Services
Project Title: Long Term Maintenance of Closed Landfills
Project Start: FY 17/18 and beyond
Scheduled Completion: FY 17/18 and beyond

PURPOSE & JUSTIFICATION

Maintenance and possible remediation of closed landfills to comply with long term closure requirements of the Florida Department of Environmental Regulations. Expenditures could consist of items such as drainage improvements, gas extraction and disposal, slurry wall barriers, contaminated water extraction, and treatment, additional cover requirements, etc, and even removal of wastes.

DESCRIPTION & LOCATION

Various old landfills located throughout the county (six locations): Doctor's Inlet Long Bay Kingsley Keystone (2) Rosemary Hill Road

SUMMARY OF OPERATING IMPLICATIONS

Failure to respond to degradation of sites in compliance with regulatory agency requirements could result in fines.

PROJECT COSTS

Planning & Design	$	$200,000.00
Land & ROW	$	
Construction	$	$1,300,000.00
Buildings	$	
Miscellaneous	$	
TOTAL	**$**	**1,500,000.00**

FUNDING SOURCE(S)

Environmental Services Disposal Enterprise 401-3802

OTHER INFORMATION

Clay County Fund Structure

General Fund

Fund 001 General Fund

Special Revenue Funds

Fund 101 Transportation Trust Fund
Fund 102 Fine & Forfeiture Fund
Fund 103 Florida Boating Improvement Fund
Fund 104 Hidden Waters MSBU Fund
Fund 105 County Alcohol & Other Drug Abuse Trust Fund
Fund 106 Court Facility Fund
Fund 107 Law Enforcement Trust Fund
Fund 108 Law Library Fund
Fund 109 Tourist Development Fund
Fund 110 Health Insurance Trust Fund
Fund 112 2nd Dollar Sheriff Education Fund
Fund 113 Free Library Fund
Fund 114 Investigative Drug Fund
Fund 115 Legal Aid Fees Fund
Fund 116 SHIP Program Fund
Fund 117 Florida Art License Plate Fund
Fund 120 Choose Life License Plate Fund
Fund 122 Court Mediation Fund
Fund 124 Oak Forest Road MSBU Fund
Fund 125 Teen Court Fund
Fund 127 NSP Grant Fund
Fund 129 Student Drivers Education Fund
Fund 131 Unincorporated Municipal Services MSTU Fund
Fund 132 Blue Jay MSBU Fund
Fund 133 911-Wireless Fund
Fund 134 State Court - Local Requirements Fund
Fund 135 $2 Recording Fee Fund
Fund 136 Crime Prevention Program Fund
Fund 137 Juvenile Program Fund
Fund 138 Building Fund
Fund 140 Law Enforcement MSTU Fund
Fund 142 Fire Control MSTU-8 Fund
Fund 143 Fire Inspection Fund
Fund 144 Black Creek Hills MSBU Fund
Fund 145 Clifford Lane MSBU Fund

Debt Service Funds

Fund 202 Road Construction Debt Service Fund
Fund 204 1990 Special Assessment Debt Svc Fund
Fund 205 Surtax Revenue Bond Series 2009 Fund

Capital Improvement Funds

Fund 301 $12.50 Motor Vehicle Surcharge Fund
Fund 302 Impact Fee Fund - District 1
Fund 304 Impact Fee Fund - District 3
Fund 305 Capital Improvement Project (CIP) Fund
Fund 306 CIP Fund - Northeast Sector
Fund 307 CIP Fund - West Sector
Fund 308 Capital Equipment Replacement Fund
Fund 309 Branan Field APF Fund
Fund 310 Sidewalk Fund
Fund 311 Lake Asbury APF Fund

Enterprise Funds

Fund 401 Solid Waste Fund
Fund 402 Universal Collection Fund

Note: Refer to Budget by Fund Section for further explanation of the Fund Structure

Program/Division Account Structure (Account Name Sequence)

Program/Division	Cost Center
911-Wireless	2108
Administration & Communications	2103
Aid to Private Organizations	2505
Animal Care & Control	2801
Black Creek Hills MSBU	3901
Blue Jay MSBU	0132
Board of County Commissioners	0100
Board of Tax Adjustment	0601
Budget Office	0202
Building & Custodial Services	1202
Building & Permits	1803
Buildings-Jail/Law Enforcement	1204
Circuit Court	0801
Clay County Historical Commission	1203
Clerk of Courts	0701
Clerk of Court - Technology	1066
Clifford Lane MSBU	0145
Clifford Lane Debt Service	5006
Code Enforcement	1806
Commission Auditor	0200
Contraband Forfeiture	4105
Council on Aging	1908
County Attorney	0301
County Court	0901
County Manager	0101
Court Facilities	1000
Courthouse - Public Facility	0711
Crime Prevention Program	2224
Disaster Recovery	2116

Program/Division	Cost Center
Drug Abuse Treatment & Education	2604
Drug Court	1067
Drug Law Enforcement	4104
Economic Development Council	1912
Election Services	1101
Emergency Management	2102
Emergency Medical Services (EMS)	2101
Engineering	1805
Environmental Clean-up	3801
Environmental Services	3802
Extension Service/Agricultural	3401
Family Mediation	3001
FHFC-Advisory Services	1914
Filing Fee Costs	0710
Finance Office	0201
Fire Control MSTU	1703
Fire Inspection Fund	1709
Fleet & Fuel Management	3712
Florida Boating Improvement	3298
Guardian Ad Litem Program	0825
Health Department	0108
Hidden Waters MSBU	0125
Hospital Services	2501
Human Resources & Benefits	0103
Impounded Livestock Costs	2802
Interlocal Agreements	8100
Jacksonville Area Legal Aid	2701
Juvenile Detention	0833
Keystone CRA	1913
Law Library	1001
Library Services - Activities	3307

Program/Division	Cost Center
Library Services - Administration	3301
Library Services - Fleming Island	3310
Library Services - Green Cove Springs	3303
Library Services - Keystone Heights	3304
Library Services - Middleburg	3306
Library Services - Orange Park	3302
Management Information Systems (MIS)	0107
Medical Examiner	2001
Mosquito Control	3709
Neighborhood Stabilization Prog (NSP)	2127
Oak Forest Road MSBU	0124
Parks & Recreation	3201
Physical Fitness Incentive	1710
Planning & Zoning	1804
Property Appraiser	0401
Public Assistance Services	2504
Public Defender	1069
Public Safety - Comm/Oth	2223
Purchasing	0204
Recreation - Arts Program	3317
Risk Management / Safety	0105
Road Construction Debt Service	5001

Program/Division	Cost Center
Self Insurance - Health	8888
Sheriff Education & Training	4103
Sheriff MSTU - Patrol Services @ 50%	4109
Sheriff's Office - Detention	4106
Sheriff's Office - Judicial	4107
Sheriff's Office - Patrol Services @ 50%	4101
Soil & Water Conservation Committee	3501
Special Assessment Debt Service	5003
State Attorney	1068
State Attorney - JAX IT	1070
State Housing Initiative Partnership (SHIP)	0110
Streets & Drainage	3701
Student Drivers Education	1129
Surtax Revenue Bonds 2009	5005
Tax Collector	0501
Teen Court - Circuit Juvenile	1064
Tourism	1910
Traffic Operations	3711
Transit Authority	3601
Universal Collections	3820
Veterans Services	1601

Program/Division Account Structure (Account Number Sequence)

Cost Ctr	Program/Division
0100	Board of County Commissioners
0101	County Manager
0103	Human Resources & Benefits
0105	Risk Management/Safety
0107	Management Information Systems (MIS)
0108	Health Department
0110	State Housing Initiative Partnership (SHIP)
0124	Oak Forest Road MSBU
0125	Hidden Waters MSBU
0132	Blue Jay MSBU
0145	Clifford Lane MSBU
0200	Commission Auditor
0201	Finance Office
0202	Budget Office
0204	Purchasing
0301	County Attorney
0401	Property Appraiser
0501	Tax Collector
0601	Board of Tax Adjustment
0701	Clerk of Courts
0710	Filing Fee Costs
0711	Courthouse - Public Facility
0801	Circuit Court
0825	Guardian Ad Litem Program
0833	Juvenile Detention
0901	County Court
1000	Court Facilities
1001	Law Library
1064	Teen Court - Circuit Juvenile
1066	Clerk of Court - Technology
1067	Drug Court
1068	State Attorney
1069	Public Defender
1070	State Attorney - JAX IT
1101	Election Services
1129	Student Drivers Education
1202	Building & Custodial Services
1203	Clay County Historical Commission
1204	Buildings-Jail/Law Enforcement
1601	Veterans Services
1703	Fire Control MSTU
1709	Fire Inspection Fund
1710	Physical Fitness Incentive
1803	Building & Permits
1804	Planning & Zoning
1805	Engineering
1806	Code Enforcement
1908	Council on Aging
1910	Tourism
1912	Economic Development Council
1913	Keystone CRA
1914	FHFC-Advisory Services
2001	Medical Examiner
2101	Emergency Medical Services (EMS)
2102	Emergency Management
2103	Administration & Communications
2108	911-Wireless
2116	Disaster Recovery
2127	Neighborhood Stabilization Prog (NSP)
2223	Public Safety - Comm/Oth
2224	Crime Prevention Program
2501	Hospital Services

Cost Ctr	Program/Division
2504	Public Assistance Services
2505	Aid to Private Organizations
2604	Drug Abuse Treatment & Education
2701	Jacksonville Area Legal Aid
2801	Animal Care & Control
2802	Impounded Livestock Costs
3001	Family Mediation
3201	Parks & Recreation
3298	Florida Boating Improvement
3301	Library Services - Administration
3302	Library Services - Orange Park
3303	Library Services - Green Cove Springs
3304	Library Services - Keystone Heights
3306	Library Services - Middleburg
3307	Library Services - Activities
3310	Library Services - Fleming Island
3317	Recreation - Arts Program
3401	Extension Service/Agricultural
3501	Soil & Water Conservation Committee
3601	Transit Authority
3701	Streets & Drainage

Cost Ctr	Program/Division
3709	Mosquito Control
3711	Traffic Operations
3712	Fleet & Fuel Management
3801	Environmental Clean-up
3802	Environmental Services
3820	Universal Collections
3901	Black Creek Hills MSBU
4101	Sheriff's Office - Patrol Services @ 50%
4103	Sheriff Education & Training
4104	Drug Law Enforcement
4105	Contraband Forfeiture
4106	Sheriff's Office - Detention
4107	Sheriff's Office - Judicial
4109	Sheriff MSTU - Patrol Services @ 50%
5001	Road Construction Debt Service
5003	Special Assessment Debt Service
5005	Surtax Revenue Bonds 2009
5006	Clifford Lane Debt Service
8100	Interlocal Agreements
8888	Self Insurance - Health

Object Code Definitions

Personal Services	(5110 – 5299)
Operating Expenditures/Expenses	(5300 – 5999)
Capital Outlay	(5600 – 5699)
Debt Service	(5700 – 5799)
Grants and Aids	(5800 – 5899)
Other Uses	(5900 – 5999)

PERSONAL SERVICES
(Includes 5110 through 5299)

Expense for salaries, wages, and related employee benefits provided for all persons employed by the reporting entity whether on full-time, part-time, temporary, or seasonal basis. Employee benefits include employer contributions to a retirement system, social security, insurance, sick leave, terminal pay, and similar direct benefits as well as other costs such as Worker's Compensation and Unemployment Compensation Insurance.

5110 EXECUTIVE SALARIES
Includes salaries for elected officials, and top-level management, and if earned, qualification salary for elected officials. Constitutional Officers would include the officer's salary only.

5120 REGULAR SALARIES AND WAGES
Employees who are or will be members of a retirement system as a condition of employment. Includes all full-time and part-time employees who make up the regular work force. Includes all salaries and salary supplements for official court reporters and electronic recorder operator transcribers.

5130 OTHER SALARIES AND WAGES
Employees who are not or will not be members of a retirement system as a condition of their employment. Includes all full-time and part-time employees who are not part of the regular work force.

5140 OVERTIME
Payments in addition to regular salaries and wages for services performed in excess of the regular work hour requirement. This includes all overtime for official court reporters and electronic recorder operator transcribers.

5150 SPECIAL PAY
Includes incentive pay for sheriffs, law enforcement officers and firefighters.

5210 FICA TAXES
Social Security matching/Medicare matching.

5220 RETIREMENT CONTRIBUTIONS
Amounts contributed to a retirement fund.

5230 LIFE AND HEALTH INSURANCE
Includes life and health insurance premiums and benefits paid for employees.

5240 WORKERS' COMPENSATION
Premiums and benefits paid for Workers' Compensation insurance.

5250 UNEMPLOYMENT COMPENSATION
Amounts contributed to the unemployment compensation fund.

OPERATING EXPENDITURE/EXPENSES
(Includes 5300 through 5999)

Includes expenditures for goods and services, which primarily benefit the current period, and are not defined as personal services or capital outlays.

5310 PROFESSIONAL SERVICES
Legal, medical, dental, engineering, architectural, appraisal, and other services procured by the local unit as independent professional assistance. Includes such financial services as bond rating, etc., where the service received is not directly involved with accounting and/or auditing. Includes fees paid for competency and/or psychiatric evaluations and court appointed attorneys.

5320 ACCOUNTING AND AUDITING
Generally includes all services received from independent certified public accountants.

5330 COURT REPORTER SERVICES
This includes the costs of appearance fees and transcript fees for in-court proceedings, appeals, and depositions.

5340 OTHER CONTRACTUAL SERVICES
Custodial, janitorial and other services procured independently by contract or agreement with persons, firms, corporations or other governmental units. Does not include contracts or services, which are defined under sub-objects 31, 32, 33, and 46.

5350 INVESTIGATIONS
Cost incurred for confidential matters handled pursuant to criminal investigations.

5360 PENSION BENEFITS
Benefits paid to participants in the pension program.

5400 TRAVEL AND PER DIEM
This includes the costs of public transportation, motor pool charges, reimbursements for use of private vehicles, per diem, meals, and incidental travel expenses.

5410 COMMUNICATIONS AND FREIGHT SERVICES
Telephone, cellular telephone, telegraph, or other communications as well as freight and express charges, drayage, postage, and messenger services.

5430 UTILITY SERVICES
Electricity, gas, water, waste disposal, and other public utility services.

5440 RENTALS AND LEASES
Amounts paid for the lease or rent of land, buildings, or equipment. This would also include the leasing of vehicles.

5450 INSURANCE
Includes all insurance carried for the protection of the local government such as fire, theft, casualty, general and professional liability, auto coverage, surety bonds, etc.

5460 REPAIR AND MAINTENANCE SERVICES
The costs incurred for the repair and maintenance of buildings and equipment, including all maintenance and service contracts. Does not include custodial or janitorial services, which are recorded under sub-object 34.

5470 PRINTING AND BINDING
Cost of printing, binding, and other reproduction services, which are contracted for or purchased from outside vendors. Also, include charges for printing, etc., which is performed by an in-house print shop.

5480 PROMOTIONAL ACTIVITIES
Includes any type of promotional advertising on behalf of the local unit.

5490 OTHER CURRENT CHARGES AND OBLIGATIONS
Includes current charges and obligations not otherwise classified.

5510 OFFICE SUPPLIES
This object includes materials and supplies such as stationery, preprinted forms, paper, charts, and maps.

5520 OPERATING SUPPLIES
All types of supplies consumed in the conduct of operations. This category may include food, fuel, lubricants, chemicals, laboratory supplies, household items, institutional supplies, computer software, uniforms and other clothing. Also includes recording tapes and transcript production supplies. Does not include materials and supplies unique to construction or repair of roads and bridges.

5530 ROAD MATERIALS AND SUPPLIES
Those materials and supplies used exclusively in the repair and reconstruction of roads and bridges.

5540 BOOKS, PUBLICATIONS, SUBSCRIPTIONS, AND MEMBERSHIPS
Includes books, or sets of books if purchased by set, and not purchases for use by libraries, educational institutions, and other institutions where books and publications constitute capital outlay. This object also includes subscriptions, memberships, professional data costs, and training and educational costs.

5590 DEPRECIATION
Depreciation of general fixed assets should not be recorded in the accounts of governmental funds. Depreciation of general fixed assets may be recorded in cost accounting systems or calculated for cost finding analyses; and accumulated depreciation may be recorded in the general fixed assets account group. Depreciation of fixed assets accounted for in a proprietary fund should be recorded in the accounts of that fund. Depreciation is also recognized in those trust funds where expenses, net income, and/or capital maintenance are measured.

CAPITAL OUTLAY
(Includes 5600 through 5699)

Outlays for the acquisition of or addition to fixed assets.

5610 LAND
Land acquisition cost, easements and right-of-way.

5620 BUILDINGS
Office buildings, firehouses, garages, jails, zoos, and parks and recreational buildings.

5630 INFRASTRUCTURE
Structures and facilities other than buildings such as roads, bridges, curbs, gutters, docks, wharves, fences, landscaping, lighting systems, parking areas, storm drains, athletic fields, etc.

5640 MACHINERY AND EQUIPMENT
Includes motor vehicles, heavy equipment - transportation, other heavy equipment, office furniture and equipment, and other machinery and equipment. Also includes court recording, duplicating, and transcribing equipment.

5650 CONSTRUCTION IN PROGRESS
Used to account for undistributed work in progress on construction projects.

5660 BOOKS, PUBLICATIONS, AND LIBRARY MATERIALS
Includes all books, publications, and other media, regardless of value, when purchased for use by libraries, educational institutions, and other institutions or facilities.

5670 WORKS OF ART/COLLECTIONS
Works of art, historical treasures, etc. that (1) are held for the benefit of the public, education or research, rather than for financial gain, (2) are protected, unemcumbered, cared for and preserved, and (3) are subject to an organizational policy regarding the proceeds from the sale of the items and acquisition of other collection items.

DEBT SERVICE
(Includes 5700 through 5799)

Outlays for debt service purposes.

5710 PRINCIPAL

5720 INTEREST

5730 OTHER DEBT SERVICE COSTS

GRANTS AND AIDS
(Includes 5800 through 5899)

Includes all grants, subsidies, and contributions to other government agencies and private organizations.

5810 AIDS TO GOVERNMENT AGENCIES
Includes all grants, subsidies and contributions to other governmental units. Exclude transfers to agencies within the same governmental entity.

5820 AIDS TO PRIVATE ORGANIZATIONS
Include all grants, subsidies and contributions to private organizations.

5830 OTHER GRANTS AND AIDS

OTHER USES
(Includes 5900 through 5999)

5910 TRANSFERS
Includes all transfers between funds, which do not represent operating expenditures.

5920 ADVANCES
Includes advances to establish working capital and petty cash funds, which are expected to be returned when the fund is liquidated.

5930 NONOPERATING INTEREST
Used by proprietary funds only.

5940 NONOPERATING GRANT EXPENSE
Used by proprietary funds only.

5950 OTHER NONOPERATING USES
Used by proprietary funds only.

5990 OTHER NONOPERATING USES

Glossary

For the purposes of this document, the following terms, phrases, words and their derivations shall have the meaning given herein. When not inconsistent with the content, present tense includes the future, plural includes singular, masculine includes feminine and vice versa.

Acceptance: The assumption of a legal obligation by a party to a contract and the terms and conditions of that contract.

Account: A designated financial record of the source and use, usually, of monetary resources. Accounting is generally further characterized by the self-balancing use of debits and credits that basically add to or subtract from an account balance.

Accrual Basis: Accrual basis accounting recognizes transactions when they occur, regardless of the timing of related cash flows. The application of accrual accounting techniques prevents distortions in financial statement representations due to shifts in the timing of cash flows and related underlying economic events near the end of a fiscal period. For example, revenue that is earned during September, but is not received until October, is recorded as revenue of September.

Addendum: An addition or supplement to a document, for example, items or information added to a procurement document.

Ad Valorem Tax: A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax."

Adopted Budget: The financial plan of revenues and expenditures for the County's fiscal year (October 1 - September 30) as approved by the Board of County Commissioners.

Advertisement: A form of public notice, usually placed in a newspaper or on the Internet.

Agency: The organizational unit defined by the Department Director or Elected Department Head. It includes Department, Division, Activity or Section.

Agency Director: Elected Department Head or Department Director. May also include Division Director if Elected Department Head or Department Director has delegated responsibility.

Aggregate Millage Rate: Rate obtained by dividing the sum of all ad valorem taxes levied by the county by the taxable value of the county. Intended to express an overall average tax rate for the taxing entity.

Agreement: A duly executed and legally binding contract.

Amendment: A revision or change to a document. A change to an adopted budget that may increase or decrease a fund total.

Amortization: The gradual reduction of debt by means of equal periodic payments sufficient to meet current interest and liquidate the debt at maturity. Also, provision for the extinguishment of debt by means of a debt service fund.

Appropriation: A legislative authorization to expend public funds for a specific purpose. Money set apart for a specific use. A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

Assessed Value: A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

Asset: A resource owned or held by the county that has monetary value.

Assignment: The legal transfer of a claim, right, interest or property.

Assignee: The grantee, or recipient, of an assignment.

Assignor: A person who makes an assignment.

Audit: An independent examination to obtain reasonable assurance that the financial statements of an organization are free of material misstatement and present fairly, in all material respects, the financial position of the organization.

Award: Approval of a bid or a proposal.

Balanced Budget: A budget in which total expenditures (plus reserves) are equal to total revenues.

Balance Sheet: The itemized statement that lists total assets and the total liabilities of a county fund to portray its fund balance at a given point in time. The amounts shown on a balance sheet are generally the historic cost of items and not their current value.

Best Interest of the County: The rationale granting a purchasing official discretion in taking action most advantageous to the county when it is impossible to interpret adequately a specific response by law or regulation.

Bid: A competitive price offer made by an intended seller, normally by written notice, offered as a result of a formal invitation to prospective vendors.

Bid Acceptance: The unconditional receipt of the bid at the designated bid location within the time frame and conditions set in the bid document. Any alterations to the bidder's offer after the close of the bid or any deviations from the conditions set in the bid document may result in the rejection and removal of the bid.

Bid Deposit: Certified check, cashier's check, bank money order, bank draft of any national or state bank, surety bond or cash deposited with and as instructed by the prospective purchaser to guarantee the bidder will, if selected, accept the contract in accordance with the bid. If the bidder does not accept the contract, he forfeits the amount of deposit.

Bid Evaluation: The approach for selection of the bid award, which shall be based on the requirements set forth in the bid documents. The evaluation may include criteria to determine acceptability such as inspections, testing, quality, workmanship, delivery and suitability for a particular purpose and to existing systems and equipment. It may also be based on total and life cycle costs as well as freight, set-up, or installation charges.

Bid Opening: The process of opening and reading bids conducted at the time and place specified in the invitation for bid, and/or advertisement, and in the presence of all who wish to attend.

Bid Sample: A sample required of a bidder for examination, comparison, testing, and evaluation by the perspective purchaser.

Bidder: Any person submitting a competitive bid in response to a solicitation.

Bidders List: A computerized data base of businesses with whom the county has done business in the past and a list of firms who have expressed interest in submitting quotes and bids to the county.

Blanket Order: A type of purchase order under which a purchaser contracts with a vendor to provide the purchaser's requirements for an item(s) or service on an as-required and over-the-counter basis. Properly prepared, such an arrangement sets a limit on the period of time it is valid and the maximum amount of money that can be spent at one time or within a specified period of time.

Boilerplate: Colloquial designation for standard terms and conditions, usually preprinted, incorporated in all invitation for bids, request for proposals or a contract or purchase order.

Board of County Commissioners: The governing body of Clay County currently composed of five elected officials. The duties and responsibilities of the Board are established by Florida Statutes.

Bond: A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond covenant. Bonds are primarily used to finance capital projects.

Bond Covenant: An agreement between the county and lenders, which specifies payment schedule, terms of the bond, and reserves to be held.

Bond Rating: See the definition for Credit Rating.

Brand Name: A product name that serves to identify a product of a particular manufacturer, a trade name.

Brand Name Specification: A specification that cites the brand name, model number or some other designation that identifies a specific product to be offered exclusive of others.

Brand Name or Equal Specification: A specification that cites brand names, model numbers, or other identifications as representing quality and performance called for, and inviting bids on comparable items or products of any manufacturer.

Breach of Contract: A failure without legal excuse, to perform any promise that forms a whole or part of a contract.

Breach of Warranty: An infraction of an expressed or implied agreement as to the title, quality, content, or condition of a product sold.

Budget: A financial plan for a specified period of time (usually a single fiscal year) that balances anticipated revenues with proposed expenditures.

Budget Calendar: A schedule of key dates involved in the process of preparing, adopting and executing an adopted budget.

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Budget Document: The official written statement of the annual fiscal year financial plan for the county as presented by the County Manager or designee.

Budget Hearing: Public hearing(s) held by the Board of County Commissioners to consider and adopt the annual budget.

Budget Message: A brief written statement (also called a "transmittal letter") presented by the County Manager to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

Bulk Purchasing: Purchasing in large quantities to seek a lower price per unit, i.e. volume purchasing.

Business: Any corporation, partnership, individual, sole proprietorship, joint venture, joint stock company, or any other legal entity engaged in the commercial provision of commodities, services or labor.

Buyer: A purchaser who buys goods or services from a vendor in a transaction.

Calendar Day: Every day shown on the calendar, Saturdays, Sundays, and holidays included.

Capital Budget: A financial plan for all purchases of vehicles, furniture, computer or other equipment, land, buildings, fixtures or other permanent improvements with a cost in excess of $1,000 and a life span of more than one year. The capital budget is included within the county's operating budget.

Capital Improvement Fund: A fund used to account for acquisition or construction of major capital facilities other than those financed by enterprise funds. During the construction phase, the Capital Improvement Fund accumulates and reports construction in progress costs. At the completion of the facility, the total cost to construct is recorded in the General Fixed Assets Account Group and the Capital Improvement Fund generally ceases to exist.

Capital Improvement Plan (CIP): A comprehensive plan for capital expenditures to be incurred each year over a fixed period of several years. The plan sets forth each capital project and identifies the expected completion period for each project, the amount to be expended in each year, and the method of financing those expenditures. Only the first year of the plan is approved in the adopted budget.

Capital Outlay: Expenditures that result in the creation of, or addition to, a fixed asset ($1,000 minimum cost for the county and a life-span or useful life of greater than one year).

Capital Projects: The acquisition, construction, or improvement of designated fixed assets such as land or buildings.

Carry-over: The re-appropriation of budget authority for an expenditure to the following year usually to allow for completion of a project.

Cash Carryforward: The beginning fund balance at the start of a new fiscal year.

Cash Discount: A discount from a bill if payment is made within a designated period.

Cash Flow: Basically, the net impact of the inflow (receipt) and outflow (disbursement) of money.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest or investment revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest or return available for temporary cash balances.

Caveat Emptor: "Let the buyer beware." A maxim stating the buyer should be careful in making a purchase because the burden of defective goods rests with him. In contracts, the seller can be held responsible for certain defects by means of suitable specifications, warranties and contractual terms and conditions.

Centralization of Purchasing: A system of purchasing in which authority, responsibility, and control of activities is concentrated in one administrative unit. (See Decentralized Purchasing)

Certificate of Non-Collusion: A statement signed by a bidder and submitted with his bid affirming that his bid is made freely, independently and without consultation with any other bidder.

Change Order: A written order that affects a change to the original contract or purchase order.

Checklist: A written (or computerized) enumeration of actions to be taken by an individual or organization meant to aid memory rather than provide detailed instruction.

Code of Ethics: The rules or standards governing the conduct of the members of a profession.

Collusion: A secret agreement or cooperation between two or more persons to accomplish a fraudulent, deceitful or unlawful purpose.

Collusive Bidding: The response to bid invitations by two or more vendors who have secretly agreed to circumvent laws and rules regarding independent and competitive bidding.

Commercial Paper: Relatively short-term unsecured obligations with maturities often ranging from 2 to 270 days issued by corporations, banks or other borrowers to investors. Commercial Paper debt often has the advantage of flexibility and relatively low interest rates to the borrower.

Commodity: An article of trade, a movable article of value, something that is bought or sold; any movable or tangible thing that is produced or used as the subject of barter or sale.

Commodity Code: A system of words and numbers designed to identify and list commodities or services by classes and sub-classes.

Communications Services Tax: A tax imposed by the State of Florida on retail sales of communications services that basically originate and terminate in the state with certain exceptions (i.e., Internet access service is an exception). Communications services basically cover the retail transmission of voice, data, audio, and video, including cable and satellite services. The State of Florida has reformed the tax laws (previously Franchise Fees) to provide a more simplified, fair, efficient, and uniform method for taxing communications services sold in the state.

Community Redevelopment Agency (CRA): A public agency created under Florida Statutes that undertakes, within a defined corporate limit, the reduction or elimination of a "blighted" area by improving crime prevention, affordable housing, "slum" clearance, or revitalizing economically a "distressed" coastal resort and tourist area.

Competition: The process by which two or more vendors vie to secure the business of a purchaser by offering the most favorable terms as to price, quality, delivery and/or service.

Competitive Sealed Proposal: A method for acquiring goods, services, and construction for public use in which discussions or negotiations may be conducted with responsible offerors who submit proposals and prices in the competition that meet the required criteria.

Comprehensive Annual Financial Report (CAFR): County financial statements for the specified fiscal year as required by Section 218.39 of Florida Statutes. The financial statements generally present the financial position of the county at the end of the fiscal year as well as the results of its operations and its cash flows.

Conflict of Interest: A situation where the personal interests of a contractor, public official or classified employee are, or appear to be, at odds with the best interests of the jurisdiction.

Consideration: Acts, promises, or things of value exchanged by two parties that validates a contract between them.

Constitutionals/Constitutional Officers: Separately elected and responsible county officers comprised of the Clerk of the Courts, the Property Appraiser, the Sheriff, the Supervisor of Elections, and the Tax Collector.

Consumer Price Index (CPI): A program maintained by the U.S. Department of Labor that produces data on and measures changes in prices paid by urban consumers for a representative basket of goods and services.

Construction: The process of building, altering, repairing, improving, or demolishing any structure or building, or other improvements including roadways, utilities, and facility site work.

Consultant: Independent contractors who are considered to have education, specialized knowledge, experience or abilities not generally available within county government. This includes but is not limited to: accountants, actuaries, appraisers, architects, artists, auditors, counselors, designers, economists, educators, engineers, financial analysts, lobbyists, management and systems analysts, medical practitioners, planners, promoters, researchers, scientists, sociologists, surveyors, trainers, and other professionals as designated by the Purchasing Agent or designee.

Consultants Competitive Negotiation Act: A procedure established by Florida Statutes setting the requirements for acquisition of professional architectural, engineering, landscaping architectural or land-surveying services.

Contingency: A budgetary reserve to provide for emergency or unanticipated expenditures.

Contract: Contractual instrument, including, but not limited to, contracts, leases, interlocal agreements, grants, sales agreements, service agreements, joint participation agreements, maintenance agreements, attachments, change orders, addendum, bonds, fee schedules, and any other related documents for incorporation into the contractual agreement.

Contract Administration: The management of all actions that must be taken to assure compliance with the terms of the contract after the award of the contract.

Contract Execution: The act of overseeing the signing of a legally binding document that shall include signatures of the contractor and the appropriate county representative, with appropriate notaries and seals. The County Clerk's Office shall be responsible for the proper execution of formal contracts to include distribution of signed contracts and maintenance of the official record.

Contractor: Any business that contracts to perform work or services, or provides commodities to the county.

Contractual Services: Basic services provided to the county under contract or purchase order in which charges, effective periods, and extent of work are defined. Examples of contractual services are janitorial services, maintenance services, mechanical services and construction services.

County: Clay County, Florida.

County Commission: The legislative body of Clay County, Florida.

County Manager: The Chief Administrative Officer of the county appointed by the Board of County Commissioners.

County Budget Officer: Pursuant to Florida Statute 129.025, the Board of County Commissioners may designate a Budget Officer to carry out the budget duties as set forth in Florida Statutes 129. The Director of the County's Office of Management & Budget has been so designated.

Credit Ratings: An independent rating service's evaluation of the credit worthiness of notes and bonds. Ratings influence the cost of borrowing to the county.

Current Assets: Assets of the county that are reasonably expected to be realized in cash, or sold, or consumed during the normal operating cycle of the business (usually one year).

Current Liabilities: Liabilities to be paid within one year of the balance sheet date.

Davis-Bacon Act (1931): A Federal law requiring all contractors performing federally funded Public Works construction projects to pay their workers, at a minimum, the prevailing wage rate paid in the area for similar work, as set by the Secretary of Labor.

Debarment: The exclusion of a person or company from participating in a procurement activity for an extended period of time, as specified by law, because of previous illegal or irresponsible action.

Debt: Funds owed as a result of borrowing, as either loans or bond issues.

Debt Service: The expense of retiring debt such as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

Debt Service Fund: A fund used to account for the payment of principal, interest, and related costs of long-term debt. Specific revenue sources are generally pledged to provide debt service revenues. Debt service for Enterprise Funds are not included in Debt Service Funds, but are included in the respective Enterprise Fund because the debt is repaid from the Enterprise Fund revenues or user fees.

Debt Service Reserve: Monies set aside, generally restricted by the bond or loan covenant, to ensure that funds will be available in the event that pledged revenues fall short of expectations.

Decentralized Purchasing: A system of purchasing in which there is a (varying) degree of delegation of authority, responsibility, and control of purchasing activities to the using agencies.

Deficit: An excess of expenditures over revenues during a fiscal year.

Delinquent Taxes: Taxes paid or still due after the final due date which is usually after March 31.

Delivery Schedule: A required or agreed upon time, or rate, for delivery of goods or services.

Department: A basic organizational unit of closely associated county activities or work units usually aimed at accomplishing a distinct county service or program.

Department Director: Any Elected Department Head, the County Manager, the County Attorney, the Commission Auditor, and any appointed Department Director, or successor titles.

Department Goal: A statement that relates to the overall reason for which the department exists.

Depreciation: The periodic expiration of a fixed asset's useful life. Depreciation is a requirement in proprietary type funds (such as Enterprise and Internal Service Funds).

Disaster Field Office (DFO): The office established in or near the designated area of a presidentially declared major disaster to support federal and state response and recovery operations. The DFO houses the Federal Coordinating Officer (FCO) and Emergency Response Team (ERT), and where possible, the State Coordinating Officer (SCO) and support staff.

Disbursement: The paying out of money to satisfy a debt or an expense.

Discount: Vendor's deduction from the selling price, usually contingent upon some cost reducing condition such as prompt payment.

Disposal: The act of surrendering ownership of excess or surplus property.

Dispute: Disagreement between parties to a contract over performance or other contract term requiring administrative action to resolve.

Division: A basic organization unit or section usually aimed at accomplishing a distinct county service or program. For the county, a division represents a grouping or section of departments with a common aim or program such as Engineering & Public Works. County divisions are distinguished on the County's Organizational Chart to the right of county departments.

Effectiveness (Effect): The degree that results or accomplishments address goals and/or objectives.

Efficiency (Effic): Producing services or results with the least amount of input or cost.

Emergency: Any condition that may affect the health, safety, and welfare of the citizens of Clay County. It may also be a condition that stops or seriously impairs a necessary function of county government.

Emergency Operations Center (EOC): Center which serves as the central clearing house for information collection and coordination of response/recovery resources within the county, including the cities within the county.

Emergency Purchase: A purchase made without following the normal purchasing procedures in order to obtain goods or services quickly to meet an urgent and unexpected requirement where health and public safety or the conservation of public resources is at risk. The County Manager shall have the authority to make emergency purchases without competitive bids, provided that all such purchases shall be reported to the county commission at its next regularly scheduled meeting.

Employee Benefits: Additional personnel costs, other than salaries and wages, incurred by the county. County paid benefits basically include Social Security (FICA), Medicare, health insurance, retirement, worker compensation, and unemployment. Salaries and wages also include overtime, holiday, vacation, and sick pay.

Encumbrance: An obligation in the form of a purchase order, contract, or formal agreement to purchase an item or service.

Enterprise Fund: A governmental accounting fund (also called Proprietary Fund) in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., to be self-supporting through user charges or other fees and revenue.

Enterprise Resource Planning (ERP): An integrated computer-based application used to manage internal and external resources, including tangible assets, financial resources, materials, and human resources. Its purpose is to facilitate the flow of information between all business functions inside the boundaries of the organization, as well as manage the connections outside said boundaries.

Equal, or Equivalent: A phrase used to indicate the acceptability of a product of similar or superior function, purpose, design, and/or performance. (See Brand Name)

Estimated Taxable Value: Represents the selling price of a property if it were on the market.

Evaluation Criteria: Factors, usually weighted, relating to management capability, technical capability, manner of meeting performance requirements, price and other important considerations used to evaluate which proposer in a competitive negotiation has made the most advantageous offer.

Evaluation Team: A team of individuals that is responsible for advising and informing the final decision maker, the County Manager or County Commission, through fact-finding consultations.

Exemption: Property tax relief or taxable exclusion that has been legislatively approved. Usually all applications for exemptions must be filed with the Property Appraiser by March 1st.

Expedite: Effort to assure delivery of goods purchased in accordance with a time schedule, or to accelerate delivery.

Expenditure: Decreases in fund financial resources for the procurement of assets or the cost of goods and/or services received. A disbursement of funds.

Expense: A cost of doing business or source of expenditure.

Experience Modification Rating: A legally recognized adjustment factor for worker compensation premiums in the State of Florida. The rating reflects specific loss experience for an entity such as the county so that positive efforts at reducing worker compensation claims will positively impact county premiums and vice versa.

Fiduciary Fund: A fund used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's programs. As a consequence, fiduciary funds are not included in the county budget and are segregated in the county's financial statements. These funds typically include trust funds, such as employee pension funds, and agency funds.

Final Millage: The tax rate adopted in the final public hearing by the county (or a taxing authority).

Financial: Relating to the provision and management of monetary resources or funds.

Financial Statements: A financial report that generally encompasses all funds and component units of an organization. The Comprehensive Annual Financial Report (CAFR) is the government unit's official fund or financial statements. Financial statements generally include balance sheets, combined revenue and expenditure statements.

Fiscal Year: A period of twelve consecutive months selected as a basis for annual financial reporting, planning or budgeting. The fiscal year for Clay County is October 1st through September 30th.

Fixed Asset: Any commodity that has a useful life of more than one year and a unit cost of one thousand dollars ($1,000.00) or more.

Fixed Price Contract: A contract that provides for a firm price, subject to any contractual conditions allowing price adjustment, under which the contractor bears the full responsibility for profit or loss.

Formal Advertising: The placement of a notice in a newspaper of general circulation according to legal requirement to inform the public of an event or occurrence.

F.O.B (Free On Board): A legal term that determines the point at which title for the shipment passes from seller to buyer.

F.O.B. Destination: The title changes from vendor to purchaser when the shipment reaches its destination.

Franchise Agreement: Agreement between the county and a provider of public services, such as cable television or garbage collection, which imparts certain standards on the company and provides for the payment of franchise fees to the county for the use of its service area.

Full Faith and Credit: A pledge of general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Full Time Equivalent (FTE): An FTE is based upon the number of hours for which a position is budgeted during the year. One FTE is equal to an employee working 40 hours per week for a year or 2080 hours worked in a year. Therefore, a 0.5 FTE is equal to 1040 hours worked in a year and a .25 FTE is equal to 520 hours worked, etc.

Function: A major class or grouping of tasks directed toward a common goal such as improvement of the physical environment. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and expenditures for financial reports (CAFR) must be grouped according to those established functions.

Functional Specifications: A type or manner of writing a purchase description characterized by what results are required rather than a generic description of the product or service.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Governmental accounting systems are organized and operated on a fund basis.

Fund Accounting: The accounts of the county are organized on the basis of funds and account groups in order to report on its financial position and results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.

Fund Balance: The excess of fund assets over fund liabilities. Generally, the non-capital portion of net assets. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

Generally Accepted Accounting Principles (GAAP): Professionally developed and recognized standards for compiling and reporting financial information.

General Fund: The general operating fund of the county used to account for all financial resources except those required to be accounted for in other funds.

General Obligation Bonds: A bond secured by the pledge of the issuing jurisdiction's full faith, credit, and taxing power and is generally voter approved.

Geographic Information System (GIS): An organized collection of computer hardware, software, spatial data and personnel designed to efficiently capture, store, update, manipulate, analyze, model, display, query and map all forms of geographically referenced information (for example, Road Centerlines).

Governmental Accounting Standards Board (GASB): Responsible for the promulgation of governmental generally accepted accounting principles. The Financial Accounting Standards Board (FASB) otherwise establishes accounting principles for all other reporting entities.

Government Finance Officers Association (GFOA): An association of public finance professionals that sets forth best practice models for budgeting and financial reporting by government entities.

Goal: A statement of broad direction, purpose, or intent based upon the needs of the community.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose and frequently made conditional upon specific performance by the grantee.

Guarantee: An assurance for the fulfillment of a condition, quality of, or the length of use to be expected from a product offered for sale.

GMP (Guaranteed Maximum Price): The maximum to be paid for services and materials regardless of cost to contractor.

Health Insurance Fund: A non-operating budgetary unit utilized for internal purposes only. Financed by employer and partial employee paid premiums for health insurance benefits for employees, retirees, and outside participants.

Hold Harmless Clause: Contractual clause requiring the contractor to assume sole liability in any actions brought against the contract and absolving the jurisdiction from any responsibility.

Identical Bid: A bid that is the same in all salient respects with another bid. Identical Tie Bids, in accordance with Section 287.087, Florida Statutes, preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids which are equal with respect to price, quality, and service, are received by the county for the procurement of commodities or contractual services, the bid received from a business that certifies that it has implemented a drug-free workplace program, shall be given preference in the award process.

Impact Fees: Monetary payments made by builders or developers to defray the public costs of providing infrastructure capital to new development.

Incident Command System (ICS): The combination of facilities, equipment, personnel, procedures and communications operating with a common organizational structure, with responsibility for the management of assigned resources to effectively accomplish state objectives pertaining to an incident.

Indefinite Quantity Contract: Contract covering a specified period of time, usually one year, with orders to be placed on an "as needed" basis. Same as Price Agreement.

Indemnify: Protect against hurt or loss, to exempt from incurred penalties or liabilities, to compensate or pay for damage.

Indirect Cost: Costs that are not directly incurred by departments but associated as support or overhead costs such as County Administration or Information Systems, etc. These costs can be typically assigned to departments by a recognized cost allocation method.

Informal Bid: A competitive bid or price quotation for supplies or services that is conveyed by letter, telephone, or other means and does not require a sealed bid, public opening, or public reading of bids.

Infrastructure: Public support structures such as public buildings, parks, roads, street lighting, and water and sewer lines.

Input: What is put into accomplishing a goal and/or objective, such as costs or resources.

Interfund Transfer: Movement of funds from one accounting entity or fund to another within a single government entity

Intergovernmental Revenue: Revenue received from another government unit for a specific purpose generally in the form of shared revenues or grants.

Internal Control: A system designed and maintained by management to safeguard or maintain adequate control over an organization's financial assets including accounting and reporting. Such a system usually maintains appropriate policies and procedures, training, as well as adequate segregation of duties. Internal controls are also subject to review for reliability as a part of an independent financial audit.

Internal Service Funds: A fund established from the financing of goods or services provided from one department to other departments generally on a cost reimbursement basis.

Intrafund Transfer: Generally, movement of approved budget from one line item to another line item within the same department.

Investment: Usually securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals, or base payments.

Inventory: Goods in stock or an itemized list of the goods on hand at a particular time showing quantity, volume and values.

Invitation for Bids (IFB): A formal request to prospective vendors soliciting price quotations or bids. It contains, or incorporates by reference, the specifications or scope of work and all contractual terms and conditions.

Invoice: Seller's itemized bill stating prices and quantities of goods and/or services delivered, and sent to Accounts Payable for payment.

Irregularity: Any change or omission in an offer or contract that does not have an adverse affect on the county's best interests, and does not affect the outcome

of the source selection process by giving an offeror an advantage or benefit not enjoyed by any other offeror, and not inconsistent with applicable laws.

Key Objectives: Key objectives developed by program managers in conjunction with the County Manager to indicate how the program will achieve the program goal. Many objectives are aimed at effectively or efficiently providing goods or services, or reliably safeguarding and accounting for assets. Often an important criterion for selecting an objective is that the results be measurable. The objectives of providing a service usually can be characterized by price to the citizen or customer, quality, timeliness, or delivery (i.e., courtesy, understandability, etc.).

Late Bid or Offer: A bid or offer received at the place specified in the solicitation after the time designated for all bids or proposals to be received.

Leachate: The liquid that is produced when rain falls on a landfill, sinks into wastes, and picks up chemicals as it seeps downward. Generally represents a usually toxic biodegradation product.

Lead Agency: Department or agency assigned primary responsibility to manage and coordinate a specific task or function.

Lead Time: The period of time from date of ordering to date of delivery. This includes the time required for the vendor to manufacture or prepare the goods for shipment, and may include the time needed by the procurement function to process the purchase request, issue a solicitation, evaluate bids and award a contract.

Lease: A contract conveying from one person to another real estate or property for a term in return for a specified rent or other compensation.

Lease-Purchase Agreement: A lease contract containing a purchase option in which the lessee's periodic payments or parts thereof may be applied to serve both as the rental obligation and as installments for acquiring ownership of the property upon lessee exercising the purchase option; a conditional sales contract.

Legal Notice: Notice of a proposed purchase as required by law.

Levy: Impose taxes, special assessments or service charges or, another term used for millage rate.

Liability: A loan, expense, or any other form of claim on the assets of the county that must be paid or otherwise honored by the county.

License and Permit Fees: A charge for specific items as required and approved by local and state regulations; for example building permits, mobile homes, etc.

Light Detection and Ranging (LiDAR): A type of aircraft-based remote sensing, using laser-driven pulses of light and multispectral cameras to scan and process digital information about a landscape.

Life Cycle Costing: A procurement evaluation technique that takes into account operating, maintenance, money costs, other costs of ownership and usage and resale or residual value in addition to acquisition price in determining the award of contracts on the basis of lowest total cost over the period the item will be used.

Lift Station: An assembly that includes one or more pumps designed to retain and move effluent from a gravity sewer system over elevations where installation of gravity sewer lines is impossible or impractical.

Line-item Budget: A budget that lists each account category separately along with the dollar amount budgeted for each account, such as salaries, benefits, operating supplies, capital purchases, etc.

Liquidated Damages: An amount of money, designated in the solicitation and as part of a contract, to be calculated on a per diem or other basis and paid upon default of a contract.

Loan Covenant: A legally enforceable promise or restriction in a debt instrument.

Local Option Tax: Local discretionary surtaxes authorized by Florida Statutes for local governments and school districts that includes local discretionary sales surtaxes as well as fuel and tourist taxes.

Long-term Debt: Debt with a maturity of more that one year after the date of issuance.

Lowest Responsible Bidder: The bidder that submitted a responsive bid at the lowest price of all the responsive bids submitted, and whose past performance, reputation, and financial capability is deemed acceptable.

Lump Sum: The total price of a group of items that are put together and priced as a whole or aggregate. A price not based on unit cost or quantities.

Mandate: Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or requirement as a condition of aid.

Matching Requirement: A jurisdiction's contribution to a project or function required by a funding source as the basis for the contribution. Matching requirements, generally for grants, are frequently imposed as a proportionate share of the overall contribution.

Material Safety Data Sheets (MSDS): Documentation concerning a hazardous chemical. They identify the chemical, the common names of the ingredients, the physical and chemical characteristics, and the hazards of the chemical. They also include emergency and first aid procedures to be considered when working with that chemical.

Mill/Millage: 1/1000 of one dollar. Used in computing taxes by multiplying the millage rate times the taxable value divided by 1000. Example, millage rate of 6 mills ($6.00 per thousand); taxable value of $100,000 = $100,000 divided by 1,000 = 100 multiplied by 6.00 = $600.00 computed taxes.

Mission: A concise statement of the tasks to be accomplished and the purpose to be achieved.

Mitigation: For land, generally undeveloped or similar acquired land that is meant to offset or be traded off (mitigate) for the environmental effect on land being used in construction or development. Otherwise, meaning to lessen or alleviate.

Modified Accrual Basis: The basis of accounting under which revenues are recognized in the period they become available and measurable, and expenditures are recognized at the time the goods or services are received and a liability is incurred.

MRO: Maintenance, Repair and Operations supplies. Supplies used in daily operations.

Multiple Award: The award of contracts to two or more vendors or contractors to furnish the same or similar supplies or services, where more than one vendor is needed to meet the contract requirements for quality, delivery, or service.

Municipal Service Benefit Unit (MSBU): A specific taxing unit established by the Board of County Commissioners via an adopted ordinance which derives a specific benefit for which a special assessment is imposed to defray part or all of the cost of providing the benefit.

Municipal Service Taxing Unit (MSTU): A specific taxing unit established by the Board of County Commissioners via an adopted ordinance which derives a specific benefit for which a levy is imposed to defray part or all of the cost of providing that benefit.

Mutual Aid Agreement: A voluntary cooperation agreement, in writing, or a requested operational assistance agreement, in writing, between two or more agencies that permits voluntary cooperation and assistance of a routine enforcement nature across jurisdictional lines.

Negotiation: Contracting through the use of proposals and discussions, or any contract awarded without the use of sealed bidding.

Net Price: Price after all discounts, rebates, etc., have been allowed.

No Bid: A response to an invitation for bid stating that the respondent does not wish to submit a bid.

Non-Operational (or Non-Operating) Expenditures: Costs of government services that are not directly attributable to a specific county program or operation. Examples include reserves and interfund transfers.

Non-Responsive Bid: A bid that does not conform to the mandatory or essential requirements of the invitation for bid.

Notice of Award: A written notification from the jurisdiction to the successful bidder, stating that there is an award of a contract in accordance with a bid or proposal previously submitted.

Object Code: An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments. Certain object codes are mandated by the State of Florida Uniform Accounting System.

Offer: Any bid, proposal or quotation made to the county.

Offeror: Any business submitting an offer to the county.

Operating Budget: The authorized revenues and expenditures for on-going services and the primary means by which government is controlled. An operating budget typically is for one year. Personnel costs, supplies, and other expenses are found in an operating budget.

Operating Expenditures: (also known as operating and maintenance costs) Expenses of day-to-day operations such as supplies, contractual services, travel, etc., but excluding capital costs.

Option to Renew: A contract clause that allows a party to reinstate the contract for an additional term, in accordance with contract terms.

Order (Purchase): A request or command issued to a supplier for goods or services at a specified price or agreed basis for payment.

Ordinance: A formal legislative enactment by the governing board of the county. If it is not in conflict with any higher form of law, such as state statute, it has full force and effect of the law within the boundaries of the county.

Output: The measure of quantity or volume of products or services provided.

Partial Payments: The payment authorized in a contract upon delivery of one or more complete units called for under the contract, or upon completion of one or more distinct items of service called for thereunder.

Participating Agency: Department(s) or agencies designated to assist a specific primary agency with available resources, capabilities or expertise in support of response operations under the coordination of the primary agency.

Payment Bond: (also called labor and materials bond) A bond which assures payments, as required by law, to all persons supplying labor or material for the completion of work under the contract.

Pentamation: See the definition for SunGard.

Per Capita: Per person measure such as county program expenditures divided by total county population.

Performance Bond: A contract of guaranty executed subsequent to award by a successful bidder to protect the county from loss due to contractor's inability to complete the contract as agreed.

Performance Measure: Evaluation indicators of various aspects of a program's performance. Different measures can be used to provide information about effectiveness and efficiency.

Performance Record: A record to indicate a supplier's ability to keep delivery promises and reliability, together with consistency of quality of the products.

Performance Specification: A specification describing the performance characteristics sought in a product or service, a purchase description accenting performance over design, a functional rather than a generic or physical specification.

Personal Property: All tangible or physical property, other than real estate, used in a business.

Personal Services: Expenditures in the operating budget for salaries and wages paid for services of county employees, including employee benefit costs.

Piggyback Method: A form of intergovernmental cooperative purchasing in which an entity requests competitive sealed bids, enters into a contract, and arranges, as part of the contract, for other public purchasing units to purchase from the selected vendor under the same terms and conditions as itself.

Pre-Bid Conference: A meeting that is scheduled in a solicitation for the purpose of providing clarification as needed. Substantive questions raised at a pre-bid conference are answered in writing and may modify the solicitation.

Pre-Qualification of Bidders: The screening of potential vendors in which such factors as financial capability, reputation, and management are considered in order to develop a list of qualified vendors.

Pre-Solicitation Conference: An informal meeting inviting comments and suggestions from selected vendors on the draft of a proposed solicitation. Used for technical and complex service transactions.

Price: The amount of money that will purchase a definite quantity, weight, or other measure of a commodity or service.

Price Adjustment Clause: A condition in a solicitation and resultant contract that allows the price under the contract to decrease or increase under defined conditions; the condition should provide for the purchaser to cancel any individual item affected, or the contract, if a request for increase is not acceptable.

Price Agreement: A nonexclusive, indefinite quantity agreement. It is a tool to facilitate purchases when the exact quantity of a required commodity or service is unknown or may vary depending upon the using agency's requirements. It may also be called a Price Schedule Contract, Requirements Contract, or Term Contract.

Price Schedule: Same as Price Agreement.

Privatization: The divestiture of a government program including control and management as well as real and personal property to private entrepreneurs. The government policy of allowing or contracting with the private sector for the provision of public services.

Procurement: The procedures for obtaining goods or services, including all activities from the planning steps and preparation and processing of a requisition, through receipt and acceptance of delivery and processing of a final invoice for payment. The acts of preparing specifications, evaluating bids or proposals, making awards and administering contracts are involved; in some contexts, property management is implied.

Professional Services: Technical and/or unique functions performed by independent contractors whose business is the rendering of such services. This includes accountants, appraisers, attorneys, auditors, medicine and the medical arts, architects, engineers, surveyors, management and systems consultants, research, the arts and other professionals as designated by the Purchasing Agent or designee.

Program: A group of activities, operations, or organizational units directed to attain a specific purpose or service objective.

Program Goal: A statement that relates to the overall reason for which a program exists.

Progress Payments: Payments arranged in connection with purchase transactions requiring periodic payments for certain stated amounts for specified percentages of the total purchase price.

Property Tax: See the definition for Ad Valorem Tax.

Proposed Millage: The tax rate certified to the Property Appraiser by each taxing authority within a county. This millage is to be sent to the County Property Appraiser within 30 days after a county's tax roll is certified by the State of Florida Department of Revenue and listed on notices sent to property owners.

Proposal: An offer made by one party to another as a basis for negotiations for entering into a contract.

Proprietary Funds: See the definition for Enterprise Funds.

Protest: A written objective to a solicitation by a prospective bidder, a bidder, a contractor or other interested party with the intention of achieving a remedial result.

Purchase Description: The words used in a solicitation to describe the supplies, services or construction to be purchased, including any performance, physical or technical requirements. Unless the context requires otherwise, the terms "purchase description," "purchase specification," and "specification" may be used interchangeably.

Purchase Order (P.O.): A purchaser's written document to a supplier formally stating all terms and conditions of a proposed transaction. A Purchase Order commits the county financially, by encumbering funds.

Purchasing: Buying materials and services of the right quality, in the right quantity, at the right price, from the right source, and for the delivery at the right time.

Purchasing Cycle: The full sequence of activities carried out by a purchasing department or division in the acquisition of goods and services. (See Procurement)

Purchasing Ethics: Moral principles or code to be respected by the purchasing division, or any division or department having responsibility in the procurement process. The Purchasing Division has adopted the Code

of Ethics promulgated by the National Institute of Governmental Purchasing and the Florida Association of Public Purchasing Officers.

Purchasing Manual: A document that describes the rules and procedures to be followed by the using agencies.

Purchasing Policy: A course of action adopted in purchasing affairs.

Purchasing Procedure: A mode of conducting purchasing activities.

Pyramiding: Subdividing an order to circumvent the Purchasing Ordinance, Policies and Procedures. This is an illegal activity.

Quote, Quotation: A statement of price, terms of sale, and description of goods or services offered by a prospective seller to a prospective purchaser, usually for purchases below the amount requiring formal bidding. May be non-binding if solicited to obtain market information for planning purposes.

Real Property: Land, buildings and other structures attached to it that are taxable under state law.

Receiving Report/Partial & Complete: The form used to inform others in the organization of the receipt of purchased goods.

Recurring Purchase: Means making two or more purchases/charges when the user has reason to believe additional purchases/charges would be incurred by the county within the next twelve months.

Recommended Budget: Budget as submitted by the County Manager to the Board of County Commissioners for their review and approval.

Remedy: Any remedial right to which an aggrieved party is entitled with or without resort to a tribunal. U.C.C. code, Section 1/201(34).

Request for Proposal (RFP): (1) The solicitation document used when price is not the determining criteria. (2) The solicitation document used in the competitive negotiated process. The procedure allows changes to be made after the proposals are opened and contemplates that the nature of the proposals and/or prices offered will be negotiated prior to award.

Request for Quotation (RFQ): The document generally used for seeking competition on small purchases or on any purchase lower than the amount that requires competitive sealed bidding. Can be used for obtaining price and delivery information for sole-source and emergencies.

Request for Statements of Qualifications (RSQ): An invitation process used to select a contractor based upon the apparent qualifications submitted by the respondent.

Requested Budget: Budget as submitted by county departments to the County Manager before recommendation.

Requirements Contract: An indefinite quantity and delivery contract in which purchase requirements are filled by the selected vendor, with deliveries to be scheduled by placing orders with the vendor.

Requisition: Request for purchase order. An internal document completed by the using department listing details of materials and services needed.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation. A designated reserve may be for purposes of a future capital outlay or a debt service reserve requirement. An undesignated or general reserve is intended for contingencies. Any use of a reserve requires a budget amendment that must be approved by the Board of County Commissioners.

Resolution: A special or temporary order of a legislative body, requiring less legal formality than an ordinance or statute.

Respondent: A business that responds to an invitation.

Responsible Bidder: A person who has the capability in all respects to perform in full the contract requirements, along with the experience, capacity, facilities, equipment, credit, sufficient qualified personnel, and having a record of timely and acceptable past performance and the integrity and reliability that will assure good faith performance.

Responsive: Substantially conforming with all material respects to the requirements and criteria set forth in the invitation.

Responsive Bidder: (1) A person who has submitted a bid which conforms in all material respects to the invitation for bids. (2) One whose bid conforms in all material respects to the terms, conditions, specifications and other requirements of the invitation for bids.

Restrictive Specification: A specification or purchase description that unnecessarily limits competition by precluding items that would be capable of satisfying the intended need.

Retained Earnings: An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue: Funds received as income. These receipts may include tax payments, investment earnings, charges for services, grants and other intergovernmental payments.

Revenue Bonds: Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The revenue is used to pay for bond principal and interest.

Risk Management: An organized discipline to protect a government's assets, often through the management of insurance and risk factors, against accidental loss in the most economical method.

Rolled-Back (Ad Valorem) Tax Rate: Millage rate needed to be levied in the new fiscal year to generate the same amount of tax dollars as adopted in the previous fiscal year. Voter approved debt levies are excluded from the specified calculation. Value of new construction is also excluded from the current year total taxable property value in the calculation. Other than the new construction exclusion, the rolled back tax rate does not recognize any inflation.

Salvage: Property that has some value in addition to its value as scrap, but which is no longer useful as a unit in its present condition and whose restoration to usefulness as a unit is economically not feasible.

Sealed Bid: A bid that has been submitted in a sealed envelope to prevent its contents being revealed or known before the deadline for the submission of all bids.

Securities: Bonds, notes, mortgages, or other forms of negotiable or nonnegotiable instruments.

Selectee: Any business responding to a request for statements of qualifications or an invitation that does not include a price.

Selection Committee: Any committee that has been delegated decision-making functions, directly or indirectly, by the County Commission.

Self-Insurance: A planned approach for the county to self-fund its insurance claims (general liability, worker's compensation, health, etc.) through its own financial resources rather than through outside (commercial) insurance plans usually in order to reduce overall insurance costs.

Service: The furnishing of labor, time, or effort by a contractor. This includes all construction.

Service Center: A temporary service delivery location established by the American Red Cross to provide individual assistance.

Service Contract: A contract that calls for a contractor's time and effort rather than for a product.

Single Source: A commodity can be purchased from multiple sources, but in order to meet certain functional or performance requirements (repair parts, matching existing equipment or materials), there is only one economically feasible source for the purchase.

Site Inspection: The requirement in a solicitation that the potential bidders or offerors visit the physical location where the contract is to be performed to become familiar with site conditions.

Sole Source Procurement: An award for a commodity or service to the only known capable supplier, occasioned by the unique nature of the requirement, the supplier, or market conditions.

Solicitation: A request for bids to provide supplies, services or construction items.

Special Assessment: A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

Special District: A unit of local, special purpose government with a limited boundary created by law generally under Florida Statutes.

Special Revenue Fund: A fund used to account for resources that are legally or by policy restricted to fund expenditures for specific purposes.

Specification: A description of what the purchaser seeks to buy, and consequently, what a bidder must be responsive to in order to be considered for award of a contract. A specification may be a description of the physical or functional characteristics, or the nature of a supply or service. It may include a description of any requirements for inspecting, testing, or preparing a supply or service item for delivery. A purchase description.

Specification Committee: A committee that works together to establish specifications. Often such a committee includes representatives with expertise from using agencies and specializes in a particular product area. A committee may also contribute advice and assistance in the development of standards.

Staging Areas: Temporary on-site locations designated by Emergency Management within incident areas to temporarily locate and distribute supplies, equipment and medical personnel.

Standard: A characteristic or set of characteristics for an item that, for reasons of performance level, compatibility or interchangeability with other products, etc., is generally accepted by producers and by users of the item as a required characteristic of all items for the designed purpose.

Standard Specification: A specification established through a prescribed process and used for all or most purchases of the item involved.

State Warning Point (SWP): The responsible Department of Emergency Management Control receiving and transmitting messages and information to necessary personnel regarding all types of disaster and catastrophic events.

Statement of Work (SOW): The requirements that the offeror must complete for a contract. The requirements component of a Request for Proposal.

Statute: A written law enacted by a duly organized and constituted legal body.

Statutory Reduction: Florida Statutes Chapter 129.01(2)(b) requires a 5% statutory revenue reduction to be included in revenue budgets (with certain exclusions for transfers, fund balances brought forward, certain grants, and revenues of Enterprise and Internal Service Funds). This reduction serves as a hedge against unforeseen revenue shortfalls.

Subcontractor: A party contracting with a prime contractor to perform all or any part of the latter's contract.

SunGard: The name of the software used for Clay County's Enterprise Resource Planning (ERP). Other names used for the software are SunGard Pentamation and Pentamation.

Supplies: All property, including but not limited to: equipment, materials, insurance, and leases of real property, excluding land or a permanent interest in land. An expenditure object within a department, which includes all items that have a useful life of less than one year and/or, for the county, a purchase price of less than $1,000.

Surplus: An excess above what is used or required.

Surplus Property: Any tangible personal property or real property not needed by the owning agency or by other agencies at the present time or in the foreseeable future.

Tabulation of Bids: A recording of bidders and abstract of their bids listing items offered, prices, deliveries, etc., in response to a specific solicitation, made for purposes of comparison and record-keeping.

Tax Anticipation Notes: Notes issued in anticipation of collection of taxes and retired from the proceeds of the tax levy whose collection they anticipate.

Tax Base: The total property valuation on which each taxing authority levies it's tax rates.

Tax Increment Financing (TIF): Funding secured by the anticipated incremental increase in tax revenues resulting from the redevelopment of a defined area in accordance with Florida Statutes.

Tax Roll: The certificate of assessed/taxable value prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State) each year.

Tax Year: The calendar year in which ad valorem property taxes are levied to finance the fiscal year budget. For example, the tax roll for the 2004 calendar year would be used to compute the ad valorem taxes levied for the FY 2004/05 county budget.

Technical Review Committee: Any committee appointed by the Purchasing Agent or designee to establish and/or review specifications or scope of work for any procurement project.

Tentative Millage: The tax rate adopted in the first public hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Tipping Fees: A charge, generally by weight, for unloading or disposing solid waste directly at a landfill or transfer station.

Term Contracting: A technique by which a source of supply is established for a specific period of time.

Terms and Conditions: A general reference applied to the provisions under which bids must be submitted and which are applicable to most purchase contracts.

Terms of Payment: Purchase transactions requiring payment for the goods or services received, and with exception of an unusual exchange or barter agreement there are three basic payment terms: cash, open account, and secured account.

Transfer: See the definitions for Interfund Transfer and Intrafund Transfer.

Transmittal Letter: See the definition for Budget Message.

Trust and Agency Fund: Funds used to account for assets held by the county in a trustee or fiduciary capacity or as an agent for individuals, organizations, or other governments, or other funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results or operations and are not included in the budget. Most of these funds relate to the Sheriff's Office. Also often called Fiduciary Funds.

Truth in Millage Law: (also known as TRIM) A 1980 law enacted by the Florida legislature that changed the budget process for local taxing agencies. It was designed to keep the public informed about the taxing intentions of the various authorities.

Uniform Commercial Code (UCC): Uniform statute law adopted by all states, except Louisiana, for consistency in law governing commercial transactions.

Unauthorized Purchase: Any purchase, order, or contract that is made by any county employee or official outside of the purview of the Clay County Purchasing Ordinance, and/or the Purchasing Policy & Procedures.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

Uniform Accounting System: The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

Unincorporated Area: Part of the county not within the boundaries of any municipality or city.

Unqualified Opinion: An opinion rendered without reservation by the independent auditor that an entity's financial statements are fairly presented in accordance with generally accepted accounting principles.

Unreserved Fund Balance: Generally a fund balance that has no restrictions and is therefore generally available for financial use.

User Fees: (also called Charges for Service) The charge for goods or services provided by local government to those private individuals who receive the service.

Unsolicited Offer: Any offer other than one submitted in response to an Invitation.

Using Agency: Any department, division, activity, agency, commission, board, committee, authority, or other unit in the county government that procures commodities, construction, or services.

Value Analysis: Organized effort to analyze the function(s) of products, systems, specifications, standards, practices and procedures for purpose of satisfying the required function(s) in the most economical manner.

Vendor: Any individual, firm, corporation, etc., offering for sale, trade, exchange or otherwise supply items, goods, or services to the county in exchange for compensation.

Vision: A concise statement of a desired future condition, external circumstance, or state.

Voted Millage: Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in Florida. Such issues are called General Obligation Bonds.

Waiver of Bid(s): A process authorized by law or rule whereby a government purchasing office may procure items without competitive bidding procedures because of unique circumstances related to a particular need or procurement.

Waiver of Mistake or Informality: The act of disregarding errors or technical nonconformities in bids which do not change the substance of the bid and will not adversely affect the competition between bidders.

Warranty: A representation either expressed or implied that a certain fact regarding the subject matter of a contract is presently true or will be true.

Worker Compensation Fund: A non-operating budgetary unit, utilized for internal purposes, used to account for all worker compensation expenditures and largely self-funded by the county.

Acronyms

ACAC: Animal Care & Control

ACC: Animal Care & Control

ADA: Americans with Disabilities Act

AED: Automatic External Defibrillator

AFG: Assistance to Firefighters Grant

ALS: Advanced Life Support

AMCA: American Mosquito Control Association

APF: Adequate Public Facilities

APWA: American Public Works Association

ARC: American Red Cross

BCBSFL: Blue Cross/Blue Shield of Florida

BCC: Board of County Commissioners

BLS: Basic Life Support

BMP: Best Management Practice

C&DD: Construction & Demolition Debris

CAD: Computer Aided Dispatch

CAFR: Comprehensive Annual Financial Report

CARF: Commission on Accreditation of Rehabilitation Facilities

CBC: Community Based Care

CCACC: Clay County Animal Care & Control

CCE: Community Care for the Elderly

CCFR: Clay County Fire & Rescue

CCHD: Clay County Health Department

CCSB: Clay County School Board

CCSO: Clay County Sheriff's Office

CCUA: Clay County Utility Association

CDBG: Community Development Block Grant

CEB: Code Enforcement Board

CEMP: Comprehensive Emergency Management Plan

CEU: Continued Education Unit

CIC: Citizens Information Center

CIP: Capital Improvement Plan

COA: Council on Aging

COLA: Cost of Living Adjustment

COOP: Continuity of Operations Plan

CPI: Consumer Price Index

CR: County Road

CRA: Community Redevelopment Area

CSA: Community Supported Agriculture

CTQB: Construction Trades Qualifying Board

CTTF: County Transportation Trust Fund

DEM: Division of Emergency Management

DEP: Department of Environmental Protection

DFO: Disaster Field Office

DRC: Disaster Recovery Center

DRI: Development of Regional Impact

DRIP: Dirt Road Improvement Program

E-911: Emergency 911

EAP: Employee Assistance Program

ECC: Environmental Convenience Containers

EEO: Equal Employment Opportunity

EM: Emergency Management

EMPA: Emergency Management Preparedness & Assistance (Grant)

EMPG: Emergency Management Performance Grant

EMS: Emergency Medical Service (or Ambulance Service)

EMT: Emergency Medical Technician

EOC: Emergency Operations Center

EPA: Environmental Protection Agency

EPIC: Education, Prevention, Intervention, Counseling

ERC: Equivalent Residential Connection (for Utilities)

ERP: Enterprise Resource Planning

ERT: Emergency Response Team

ESF: Emergency Support Function

F.O.B: Free On Board

FBIT: Florida Boating Improvement Trust (Fund)

FCC: Federal Communications Commission

FCO: Federal Coordinating Officer

FCT: Florida Communities Trust

FDEP: Florida Department of Environmental Protection

FDOT: Florida Department of Transportation

FEMA: Federal Emergency Management Agency

FGFOA: Florida Government Finance Officers Association

FHFC: Florida Housing Finance Corporation

FICA: Federal Insurance Compensation Act (Social Security Payroll Tax)

FLGISA: Florida Local Government Information Systems Association

FLUM: Future Land Use Map

FMCA: Florida Mosquito Control Association

FS or **F.S.:** Florida Statute

FTA: Federal Transportation Administration

FTE: Full-Time Equivalent (Employee)

FVRS: Florida Voter Registration System

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GAAS: Generally Accepted Auditing Standards

GASB: Governmental Accounting Standards Board

GCSPD: Green Cove Springs Police Department

GFOA: Government Finance Officers Association

GIS: Geographic Information System

GMP: Guaranteed Maximum Price

GPHS: General Population Hurricane Shelters

GPS: Global Positioning System

GTV: Government Television

H&HS: Health & Human Services

HAP: Homeownership Assistance Program

HCRA: Health Care Responsibility Act

HHF: Hardest Hit Fund

HIPAA: Health Insurance Portability and Accountability Act

HOME: Housing Opportunities Made Equal

HR: Human Resources (or Personnel)

HSA: Health Savings Account

HVAC: Heating, Ventilation, and Air Conditioning

ICP: Inter-agency Coordinating Procedure

ICS: Incident Command System

IFB: Invitation for Bids

IP: Internet Protocol

ISO: Insurance Service Office

IT: Information Technology

JAA: Jacksonville Aviation Authority

JIA: Jacksonville International Airport

JIC: Joint Information Center

JOSH: Joint Occupational Safety & Health Committee

LAMP: Land Acquisition Management Program

LAP: Local Agency Program

LDC: Land Development Code

LED: Light Emitting Diode

LiDAR: Light Detection and Ranging

LNO: Liaison Officer

MIS: Management Information Systems

MRF: Materials Recovery Facility

MRO: Maintenance, Repair and Operations (supplies)

MSBU: Municipal Services Benefit Unit

MSD: Municipal Services District

MSDS: Material Safety Data Sheets

MSTU: Municipal Services Taxing Unit

MUTCD: Manual on Uniform Traffic Control Devices

NA: Not Applicable

NFPA: National Fire Protection Association

NIMS: National Incident Management System

NPDES: National Pollutant Discharge Elimination System

NSP: Neighborhood Stabilization Program

OAA: Old Age Assistance

OCS: Other Contracted Services

OMB: Office of Management & Budget

OPPD: Orange Park Police Department

P.O.: Purchase Order

P/T: Part/Time

PAL: Police Activities League

PIO: Public Information Officer

PUD: Planned Unit Development

PZA: Planning and Zoning Agency

QAQC: Quality Control Quality Assurance

R & R: Renewal and Replacement (usually of Fixed Assets)

RFP: Request for Proposal (of Services)

RFQ: Request for Quotation

RIAT: Rapid Impact Assessment Team

ROSC: Return to Spontaneous Circulation

RSQ: Request for Statements of Qualifications

SBA: State Board of Administration

SCO: State Coordinating Officer

SHIP: State Housing Initiative Partnership (Fund)

SOG: Standard Operating Guideline

SOP: Standard Operating Procedures

SOW: Statement of Work

SR: State Road

SRCO: Site Rehabilitation Completion Orders

SUV: Sports Utility Vehicle

SWP: State Warning Point

TDC: Tourist Development Council

TDT: Tourist Development Tax

TIF: Tax Increment Financing

TRIM: Truth in Millage (State Law)

UCC: Uniform Commercial Code

USDA: United States Department of Agriculture

USN: United States Navy

VA: Veterans Administration

WC: Workers Compensation

WD: Wheel Drive (4 WD = Four Wheel Drive)

WNV: West Nile Virus

WTP: Water Treatment Plant

CLAY COUNTY BCC SALARY SCALE

	ENTRY	MID-POINT	HIGH
801	$14,290	$17, 863	$21,435
802	$15,876	$19,845	$23,814
803	$17,524	$21,905	$26,286
804	$20,092	$25,115	$30,138
805	$22,602	$28,252	$33,903
806	$25,429	$31,786	$38,144
807	$28,607	$35,759	$42,911
808	$31,925	$41,503	$51,080
901	$35,540	$46,202	$56,864
902	$39,001	$50,702	$60,842
914	$42,412	$50,047	$63,809
915	$43,897	$51,798	$66,043
916	$45,433	$53,611	$68,354
918	$48,669	$57,430	$73,223
919	$50,373	$59,440	$75,786
920	$53,035	$61,520	$79,668
921	$54,891	$63,673	$82,457
922	$56,812	$65,902	$85,343
924	$60,858	$70,596	$91,421
926	$65,193	$75,624	$97,933
927	$67,475	$78,271	$101,361
928	$69,836	$81,010	$104,908
930	$76,123	$86,780	$114,550
933	$84,399	$96,215	$127,003

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